

CITY OF PORT ALBERNI

5 YEAR FINANCIAL PLAN

2020-2024



**CITY OF PORT ALBERNI
CONSOLIDATED FINANCIAL PLAN 2020-2024**

	2019	2019	2020	2021	2022	2023	2024
	<i>Actual (unaudited)</i>	<i>Budget</i>					
Revenue							
Taxes							
Property Taxes	23,151,826	23,153,216	23,602,610	25,987,007	27,016,020	27,820,211	28,648,527
Other Taxes	705,800	710,141	710,200	710,200	710,200	710,200	707,000
Grants in Lieu of Taxes	212,570	219,500	219,500	219,500	219,500	219,500	219,500
Fees and Charges							
Sales of Service	3,643,567	3,446,969	3,636,504	3,524,542	3,491,883	3,537,650	3,590,971
Sales of Service/Utilities	6,067,914	6,884,738	6,888,741	7,392,302	7,536,449	7,690,879	7,848,581
Service to other Government	57,371	167,000	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	309,515	228,640	237,140	238,140	240,140	242,140	242,140
Rentals	145,112	143,200	144,300	145,500	146,700	147,900	147,900
Interest/Penalties/Miscellaneous	985,587	629,100	555,275	736,775	736,775	736,775	736,775
Grants/Other Governments	1,120,424	1,107,340	1,895,880	1,107,340	1,107,340	1,107,340	1,107,340
Other Contributions	699,630	699,630	395,000	460,000	162,600	90,000	90,000
	37,099,316	37,389,474	38,452,150	40,688,305	41,534,607	42,469,595	43,505,734
Expenses							
Debt Interest	320,914	396,128	487,816	487,816	487,816	487,816	487,816
Capital Expenses	8,799,040	8,799,040	14,698,195	8,721,303	5,870,271	12,759,802	6,225,076
Other Municipal Purposes							
General Municipal	4,237,283	3,958,444	4,183,800	4,310,001	4,472,617	4,471,229	4,613,354
Police Services	6,685,905	7,325,995	7,493,161	7,649,642	7,847,848	8,053,087	8,260,107
Fire Services	3,916,399	3,589,253	3,657,489	3,750,092	3,872,436	3,964,686	4,059,461
Other Protective Services	269,288	260,413	262,699	264,886	267,074	269,567	271,976
Transportation Services	4,373,238	4,198,108	4,134,868	4,317,829	4,464,622	4,520,702	4,572,310
Environmental Health and Development	2,271,652	2,178,658	2,669,546	2,230,842	2,121,772	2,158,613	2,245,650
Parks and Recreation	6,029,061	5,600,090	5,336,908	6,271,298	6,476,455	6,612,515	6,941,793
Cultural	1,350,617	1,302,804	1,369,031	1,442,847	1,476,477	1,506,096	1,531,180
Water	1,518,102	1,429,672	1,670,544	1,660,669	1,721,331	1,714,697	1,776,512
Sewer	1,263,687	1,243,229	1,362,676	1,379,906	1,397,507	1,416,790	1,435,179
Contingency	20,752	264,700	500,000	200,000	200,000	200,000	200,000
	41,055,937	40,546,534	47,826,733	42,687,130	40,676,226	48,135,600	42,620,414
Revenue Over (Under) Expenses Before Other	(3,956,621)	(3,157,060)	(9,374,583)	(1,998,825)	858,381	(5,666,006)	885,320
Other							
Debt Proceeds	-	-	5,680,000	-	-	3,000,000	-
Debt Principal	(254,557)	(347,143)	(476,634)	(476,634)	(476,634)	(476,634)	(476,634)
Transfer from Equipment Replacement Reserve	522,500	522,500	254,955	2,652,625	2,358,085	814,253	1,639,725
Transfer from Land Sale Reserve	683,000	683,000	-	-	-	-	-
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	2,953,609	2,222,384	3,914,262	(179,166)	(2,741,832)	2,326,387	(2,050,411)
Transfer from (to) Surplus	50,069	74,319	-	-	-	-	-
	3,956,621	3,157,060	9,374,583	1,998,825	(858,381)	5,666,006	(885,320)
Balanced Budget	-	-	-	-	-	-	-

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF
1	CITY OF PORT ALBERNI															
2	GENERAL REVENUE FUND - 5 YEAR PLAN															
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2019 Actual (unaudited) 2019 Budget 2020 2021 2022 2023 2024

REAL PROPERTY TAXES

11111 General Purposes - Taxes	22,940,182	3.00%	22,941,545	0.01%	23,390,939	1.96%	25,775,336	10.19%	26,804,349	3.99%	27,608,540	3.00%	28,436,856	3.00%
11112 Debt Purposes - Taxes	211,644	-0.01%	211,671	0.01%	211,671	0.01%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
TAX LEVY	23,151,826	2.98%	23,153,216	0.01%	23,602,610	1.95%	25,987,007	10.10%	27,016,020	3.96%	27,820,211	2.98%	28,648,527	2.98%

11210 Local Improvements	-		-		-		-		-		-		-	
11211 Special Area Levy	10,859	3.42%	12,000	10.51%	12,000	10.51%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
SPECIAL ASSESSMENTS	10,859	3.42%	12,000	10.51%	12,000	10.51%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
11910 Utility Tax 1%	694,941	15.82%	694,941	0.00%	695,000	0.01%	695,000	0.00%	695,000	0.00%	695,000	0.00%	695,000	0.00%
TAXES	23,857,626	3.31%	23,860,157	0.01%	24,309,610	1.89%	26,694,007	9.81%	27,723,020	3.85%	28,527,211	2.90%	29,355,527	2.90%

FEDERAL GOVERNMENT

12110 Federal Building Grant	530	5.98%	500	-5.64%	500	-5.64%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
12210 CBC Grant	2,815	40.77%	2,000	-28.96%	2,000	-28.96%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%

PROVINCIAL GOVERNMENT

12310 Provincial Government Grant	44,553	-0.99%	45,800	2.80%	45,800	2.80%	45,800	0.00%	45,800	0.00%	45,800	0.00%	45,800	0.00%
12410 BC Hydro	104,421	-5.93%	111,000	6.30%	111,000	6.30%	111,000	0.00%	111,000	0.00%	111,000	0.00%	111,000	0.00%
12411 Public Housing Grant (in lieu of taxes)	59,851	-0.25%	60,000	0.25%	60,000	0.25%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%

OTHER ENTITIES

12910 University of Victoria	400	100.00%	200	-50.00%	200	-50.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
GRANTS IN LIEU OF TAXES	212,570	-2.80%	219,500	3.26%	219,500	3.26%	219,500	0.00%	219,500	0.00%	219,500	0.00%	219,500	0.00%

SERVICES PROVIDED TO GOVERNMENT

13121 PRISONER EXPENSE RECOVERY	57,371	-65.65%	167,000	191.09%	167,000	191.09%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
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SALES OF SERVICES

14120 ADMINISTRATION SERVICE CHARGE	36,173	20.58%	33,000	-8.77%	33,000	-8.77%	33,000	0.00%	33,000	0.00%	33,000	0.00%	33,000	0.00%
14120.3082 HR Recoveries	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%

14221 Law Enforcement Service Charge	225,552	75.07%	128,973	-42.82%	129,112	-42.76%	129,252	0.11%	129,394	0.11%	129,537	0.11%	129,680	0.11%
14241 Fire Department Service Charge	116,528	-36.30%	188,723	61.95%	192,181	64.92%	195,709	1.84%	199,198	1.78%	202,771	1.79%	206,826	2.00%
PROTECTIVE SERVICES	342,080	9.72%	317,696	-7.13%	321,293	-6.08%	324,961	1.14%	328,592	1.12%	332,308	1.13%	336,506	1.26%

14310 Public Works Service Charge	45,773	-30.22%	65,600	43.32%	77,600	69.53%	77,600	0.00%	77,600	0.00%	77,600	0.00%	77,600	0.00%
14400 Public Transit Revenue	309,418	-6.71%	342,122	10.57%	335,113	8.30%	340,298	1.55%	340,960	0.19%	341,635	0.20%	341,635	0.00%
TRANSPORTATION SERVICES	355,191	-10.60%	407,722	14.79%	412,713	16.19%	417,898	1.26%	418,560	0.16%	419,235	0.16%	419,235	0.00%

14433 Commercial Solid Waste Collection	18,695	133.69%	13,000	-30.46%	13,000	-30.46%	13,000	0.00%	13,000	0.00%	13,000	0.00%	13,000	0.00%
14434 Residential Solid Waste Collection	680,692	-0.74%	709,626	4.25%	766,396	12.59%	827,708	8.00%	893,488	7.95%	912,252	2.10%	941,495	3.21%
ENV HEALTH WASTE COLLECTION	699,388	0.81%	722,626	3.32%	779,396	11.44%	840,708	7.87%	906,488	7.82%	925,252	2.07%	954,495	3.16%

14516 PUBLIC HEALTH-CEMETERIES	71,550	16.91%	61,200	-14.47%	61,200	-14.47%	61,200	0.00%	61,200	0.00%	61,200	0.00%	61,200	0.00%
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14550 PLANNING ADMINISTRATION	73,827	220.99%	23,500	-68.17%	24,500	-66.81%	24,500	0.00%	25,500	4.08%	25,500	0.00%	25,500	0.00%
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14560 ECONOMIC DEVELOPMENT	302,399	616.08%	126,300	-58.23%	521,833	72.56%	146,833	-71.86%	21,833	-85.13%	21,833	0.00%	21,833	0.00%
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14600 Marine Commercial Building	79,764	7.89%	74,668	-6.39%	75,415	-5.45%	76,169	1.00%	76,931	1.00%	77,700	1.00%	78,477	1.00%
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14601 Port Building	23,471	4.02%	22,789	-2.90%	23,017	-1.93%	23,247	1.00%	23,479	1.00%	23,714	1.00%	23,951	1.00%
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14602 Market Square	27,807	-21.40%	35,731	28.50%	30,088	8.20%	36,449	21.14%	36,813	1.00%	37,182	1.00%	37,553	1.00%
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14690 A. H. Q. Miscellaneous Revenue	-	-100.00%	2,500	#DIV/0!	2,500	#DIV/0!	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%
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1	CITY OF PORT ALBERNI															
2	GENERAL REVENUE FUND - 5 YEAR PLAN															
3																
4																
5			2019		2019		2020		2021		2022		2023		2024	
6			<i>Actual (unaudited)</i>		<i>Budget</i>											
7																
63	ALBERNI HARBOUR QUAY		131,042	-2.48%	135,688	3.55%	131,020	-0.02%	138,365	5.61%	139,723	0.98%	141,096	0.98%	142,481	0.98%
64																
65	RECREATION SERVICES															
66																
67	RECREATION FACILITIES															
68			-													
69	14710 Gyro Youth Centre		8,454	18.40%	8,000	-5.37%	8,160	-3.48%	8,323	2.00%	8,406	1.00%	8,490	1.00%	8,575	1.00%
70	14712 Echo '67 Centre		209,861	-3.59%	222,035	5.80%	226,490	7.92%	231,032	2.01%	233,342	1.00%	235,676	1.00%	238,033	1.00%
71	14714 Glenwood Centre		55,536	27.03%	42,470	-23.53%	42,015	-24.35%	42,817	1.91%	43,245	1.00%	43,678	1.00%	44,115	1.00%
72	14716 Echo Aquatic Centre		40,345	4.25%	39,444	-2.23%	41,142	1.97%	41,925	1.90%	42,344	1.00%	42,768	1.00%	43,195	1.00%
73	14718 AV Multiplex		573,902	4.16%	557,441	-2.87%	444,883	-22.48%	499,832	12.35%	504,830	1.00%	509,878	1.00%	514,977	1.00%
74	14720 Stadium & Athletic Fields		27,146	-26.35%	37,567	38.39%	29,100	7.20%	29,551	1.55%	29,683	0.45%	29,817	0.45%	29,952	0.45%
75			-													
76	RECREATION PROGRAMS		-													
77			-													
78	SPORT PROGRAMS		-													
80	14730 Glenwood Centre		1,236	-75.28%	4,272	245.63%	3,020	144.34%	3,055	1.16%	3,091	1.18%	3,127	1.16%	3,158	0.99%
81	14732 Echo Aquatic Centre		260,073	2.65%	258,417	-0.64%	132,198	-49.17%	247,042	86.87%	251,982	2.00%	257,022	2.00%	262,162	2.00%
82	14734 AV Multiplex		33,400	50.08%	22,063	-33.94%	25,260	-24.37%	27,033	7.02%	27,510	1.76%	28,060	2.00%	28,621	2.00%
84			-													
85	LEISURE DIVISION PROGRAMS		-													
86	14738 Children's Programs		46,926	-37.43%	76,500	63.02%	58,000	23.60%	59,160	2.00%	60,343	2.00%	61,550	2.00%	62,781	2.00%
87	14740 Youth Programs & Services		889	-40.71%	4,335	387.45%	4,422	397.23%	4,510	1.99%	4,600	2.00%	4,692	2.00%	4,786	2.00%
88	14742 Adult Programs		74,655	-12.17%	66,300	-11.19%	67,626	-9.42%	68,979	2.00%	70,358	2.00%	71,765	2.00%	73,201	2.00%
89	14750 Special Events		1,652	65.19%	1,326	-19.73%	1,353	-18.09%	1,380	2.00%	1,407	1.96%	1,435	1.99%	1,464	2.02%
90			-													
91	COMMUNITY SERVICES		-													
92	14760 Community Services Misc Revenue		8,705	148.72%	3,500	-59.79%	3,500	-59.79%	3,550	1.43%	3,601	1.44%	3,653	1.44%	3,706	1.45%
94	14770 Contributions & Grants		139,249	-10.10%	159,117	14.27%	163,380	17.33%	167,688	2.64%	169,045	0.81%	170,415	0.81%	171,795	0.81%
95	RECREATION SERVICES		1,482,031	-0.97%	1,502,787	1.40%	1,250,549	-15.62%	1,435,877	14.82%	1,453,787	1.25%	1,472,026	1.25%	1,490,521	1.26%
96																
97	CULTURAL SERVICES															
98																
99	MUSEUM SERVICES															
100	14810 Museum-Sales & Service		57,686	137.88%	32,550	-43.57%	32,100	-44.35%	32,300	0.62%	34,300	6.19%	37,300	8.75%	37,300	0.00%
101	14820 Museum-Federal Grants		15,000	349.10%	3,400	-77.33%	3,400	-77.33%	3,400	0.00%	3,400	0.00%	3,400	0.00%	3,400	0.00%
102	14830 Museum-Provincial Grants		76,700	18.00%	80,000	4.30%	65,000	-15.25%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104	CULTURAL SERVICES		149,386	61.34%	115,950	-22.38%	100,500	-32.72%	100,700	0.20%	102,700	1.99%	105,700	2.92%	105,700	0.00%
105																
106	SALES OF SERVICES		3,643,567	10.97%	3,446,969	-5.40%	3,636,504	-0.19%	3,524,542	-3.08%	3,491,883	-0.93%	3,537,650	1.31%	3,590,971	1.51%
107																
108	OTHER REVENUE OWN SOURCES															
109																
110	15110 Business Licence Fees		159,395	32.83%	130,000	-18.44%	130,000	-18.44%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
112	15160 Dog Licence Fees		28,705	187.05%	10,000	-65.16%	10,000	-65.16%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
113	15170 Building & Plumbing Permit Fees		74,902	-2.72%	78,000	4.14%	79,000	5.47%	80,000	1.27%	82,000	2.50%	84,000	2.44%	84,000	0.00%
114	15181 Other Const/Demolition Permit Fees		40	-71.43%	140	250.00%	140	250.00%	140	0.00%	140	0.00%	140	0.00%	140	0.00%
115	15190 Vacant Bldg Registration Permit Fees		-	-100.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
116	LICENCES & PERMITS		263,042	26.38%	219,140	-16.69%	220,140	-16.31%	221,140	0.45%	223,140	0.90%	225,140	0.90%	225,140	0.00%
117																
118	15210 FINES & PARKING TICKETS		46,473	389.19%	9,500	-79.56%	17,000	-63.42%	17,000	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%
119			-													
120	15320 RENTALS		145,112	2.12%	143,200	-1.32%	144,300	-0.56%	145,500	0.83%	146,700	0.82%	147,900	0.82%	147,900	0.00%
121			-													
122	15510 Interest On Investments		396,667	72.46%	235,000	-40.76%	240,000	-39.50%	240,000	0.00%	240,000	0.00%	240,000	0.00%	240,000	0.00%
123	15590 Other Interest		70,967	183.87%	28,000	-60.54%	28,000	-60.54%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
124	RETURN ON INVESTMENTS		467,634	83.39%	263,000	-43.76%	268,000	-42.69%	268,000	0.00%	268,000	0.00%	268,000	0.00%	268,000	0.00%


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125		2019		2019	2020	2021	2022	2023	2024							
126		<i>Actual (unaudited)</i>		<i>Budget</i>												
127	15611	Current Tax Penalties	147,332	23.81%	118,000	-19.91%	118,000	-19.91%	118,000	0.00%	118,000	0.00%	118,000	0.00%	118,000	0.00%
128	15621	Arrears & Delinquent Tax Interest	48,785	8.89%	45,100	-7.55%	45,100	-7.55%	45,100	0.00%	45,100	0.00%	45,100	0.00%	45,100	0.00%
129	15625	Residential Garbage Penalties	9,750	-2.50%	11,400	16.92%	1,400	-85.64%	11,400	714.29%	11,400	0.00%	11,400	0.00%	11,400	0.00%
130		PENALTIES & INTEREST	205,867	18.45%	174,500	-15.24%	164,500	-20.09%	174,500	6.08%	174,500	0.00%	174,500	0.00%	174,500	0.00%
131	15930	Miscellaneous Revenue	117,570	-52.88%	94,500	-19.62%	94,500	-19.62%	192,700	103.92%	192,700	0.00%	192,700	0.00%	192,700	0.00%
132	15940	Miscellaneous Revenue-IT Services	28,275	18.80%	23,800	-15.83%	28,275	0.00%	28,275	0.00%	28,275	0.00%	28,275	0.00%	28,275	0.00%
133		MISCELLANEOUS REVENUE	145,845		118,300		122,775		220,975	79.98%	220,975	0.00%	220,975	0.00%	220,975	0.00%
134		OTHER REVENUE OWN SOURCES	1,273,973	19.98%	927,640	-27.19%	936,715	-26.47%	1,047,115	11.79%	1,050,315	0.31%	1,053,515	0.30%	1,053,515	0.00%
136	UNCONDITIONAL TRANSFERS OTHER GOV'T															
137	PROVINCIAL GOVERNMENT															
138	16212	Small Community Protection Grant	280,144	8.16%	288,700	3.05%	288,700	3.05%	288,700	0.00%	288,700	0.00%	288,700	0.00%	288,700	0.00%
139	16214	Revenue Sharing - Traffic Fines	312,700	11.40%	302,800	-3.17%	302,800	-3.17%	302,800	0.00%	302,800	0.00%	302,800	0.00%	302,800	0.00%
140	16215	Community Gaming Revenue	445,840	0.00%	445,840	0.00%	334,380	-25.00%	445,840	33.33%	445,840	0.00%	445,840	0.00%	445,840	0.00%
141		UNCOND TFRS OTHER GOV'T	1,038,684	5.39%	1,037,340	-0.13%	925,880	-10.86%	1,037,340	12.04%	1,037,340	0.00%	1,037,340	0.00%	1,037,340	0.00%
142	CONDITIONAL TRANSFERS OTHER															
143	18120	Grants/Contributions UBCM/FCM	-	-	-	-	-	-	-	-	-	-	-	-	-	-
144	18121	Grants/Contributions Other	81,740	16.77%	70,000	-14.36%	70,000	-14.36%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
145		CONDITIONAL TRANSFERS OTHER	81,740		70,000		70,000		70,000		70,000		70,000		70,000	
146	OTHER TRANSFERS & COLLECTIONS															
147	19110	Cemetery Trust Fund	2,000	-26.25%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
148	19114	Operating Funds From Prior Years	507,069	27.03%	507,069	0.00%	772,009	52.25%	400,000	-48.19%	400,000	0.00%	400,000	0.00%	400,000	0.00%
149	19115	Transfer from RCMP Surplus Reserve	-	0	-	0	286,061	0	291,282	1.83%	296,607	1.83%	302,040	1.83%	307,581	1.83%
150		TRANSFERS FROM OWN RESERVES	509,069	26.67%	509,069	0.00%	1,060,070	108.24%	693,282	-34.60%	402,000	-42.01%	402,000	0.00%	402,000	0.00%
151	COLLECTIONS FOR OTHER GOV'T															
152	19811	Non-Residential School Tax	1,792,267	-14.65%	2,100,000	17.17%	1,800,000	0.43%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%
153	19812	Residential School Tax	3,785,950	26.20%	3,000,000	-20.76%	3,000,000	-20.76%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
154			5,578,217	9.38%	5,100,000	-8.57%	4,800,000	-13.95%	4,800,000	0.00%	4,800,000	0.00%	4,800,000	0.00%	4,800,000	0.00%
155	REGIONAL GOVERNMENT															
156	11212	Parcel Tax	134,857	0.64%	134,000	-0.64%	134,000	-0.64%	-	-100.00%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
157	19820	Alberni-Clayoquot Regional Hosp Dist	692,174	-2.18%	760,000	9.80%	760,000	9.80%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%
158	19821	Alberni-Clayoquot Regional District	1,329,467	24.25%	1,170,000	-11.99%	1,170,000	-11.99%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%
159			2,156,498	12.81%	2,064,000	-4.29%	2,064,000	-4.29%	1,930,000	-6.49%	1,930,000	0.00%	1,930,000	0.00%	1,930,000	0.00%
160	JOINT BOARDS AND COMMISSIONS															
161	19830	Municipal Finance Authority	1,186	137.12%	500	-57.83%	500	-57.83%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
162	19831	BC Assessment	166,967	4.35%	160,000	-4.17%	160,000	-4.17%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
163			168,153	4.77%	160,500	-4.55%	160,500	-4.55%	160,500	0.00%	160,500	0.00%	160,500	0.00%	160,500	0.00%
164		OTHER TRANSFERS, COLLECTIONS	7,902,868	10.19%	7,324,500	-7.32%	7,024,500	-11.11%	6,890,500	-1.91%	6,890,500	0.00%	6,890,500	0.00%	6,890,500	0.00%
165		GENERAL FUND REVENUE	38,577,467	5.83%	37,562,175	-2.63%	38,349,779	-0.59%	40,343,285	5.20%	41,051,558	1.76%	41,904,716	2.08%	42,786,353	2.10%
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	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH
1	CITY OF PORT ALBERNI																	
2	GENERAL REVENUE FUND - 5 YEAR PLAN																	
3	*** Highlighted Items are Strategic Priorities																	
4																		
5		2019		2019	2020		2021		2022		2023		2024		Aggregate Change			
6		Actual (unaudited)		Budget											2020-2024			
7	GENERAL GOVERNMENT SERVICE																	
8	21110 Mayor-Stipends	50,914	14.02%	45,546	-10.54%	46,456	-8.76%	47,386	2.00%	48,333	2.00%	49,300	2.00%	50,286	2.00%			-0.75%
9	21130 Councillors-Stipends	132,549	11.63%	121,118	-8.62%	123,540	-6.80%	126,011	2.00%	128,532	2.00%	131,103	2.00%	133,725	2.00%			1.20%
10	21190 Receptions and Other Services	20,380	-47.74%	39,000	91.36%	39,000	91.36%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%			91.36%
11	LEGISLATIVE	203,843	0.72%	205,664	0.89%	208,996	2.53%	212,397	1.63%	215,865	1.63%	219,403	1.64%	223,011	1.64%			9.07%
12	GENERAL ADMINISTRATION																	
13	ADMINISTRATIVE																	
14	21211 City Manager	208,421	3.01%	206,362	-0.99%	210,479	0.99%	214,679	2.00%	218,962	2.00%	223,331	2.00%	227,798	2.00%			8.97%
15	21212 Municipal Clerk	487,396	18.55%	418,995	-14.03%	553,660	13.60%	559,290	1.02%	570,133	1.94%	581,192	1.94%	592,816	2.00%			20.49%
16	21215 Legal Services	65,641	64.10%	40,000	-39.06%	41,600	-36.62%	43,264	4.00%	44,995	4.00%	46,794	4.00%	48,666	4.00%			-20.62%
17	21216 Bylaw Enforcement	314,828	19.56%	336,554	6.90%	357,075	13.42%	378,806	6.09%	391,172	3.26%	398,786	1.95%	406,761	2.00%			26.72%
18	21217 Bylaw Enforcement Vehicles	17,156.58	128.60%	14,106	-17.78%	14,452	-15.76%	14,756	2.10%	15,070	2.13%	15,394	2.15%	15,702	2.00%			-7.38%
19	FINANCIAL MANAGEMENT																	
20	21221 Financial Management Administration	820,017	11.94%	783,744	-4.42%	802,000	-2.20%	818,000	2.00%	834,300	1.99%	853,600	2.31%	870,800	2.01%			6.12%
21	21225 External Audit	53,994	74.74%	31,200	-42.22%	31,000	-42.59%	27,300	-11.94%	28,700	5.13%	29,900	4.18%	31,500	5.35%			-39.86%
22	21226 Purchasing Administration	144,368	-31.58%	122,500	-15.15%	124,000	-14.11%	126,400	1.94%	128,400	1.58%	131,000	2.02%	133,100	1.60%			-6.96%
23	21229 Other Financial Management	5,289	-76.17%	20,000	278.12%	22,250	320.65%	3,250	-85.39%	3,250	0.00%	3,250	0.00%	3,250	0.00%			235.26%
24	COMMON SERVICES																	
25	21222 Administration Vehicle	7,962	-1.89%	9,377	17.78%	9,643	21.12%	9,913	2.80%	10,086	1.75%	10,214	1.27%	10,344	1.27%			28.20%
26	21252 City Hall	115,369	-26.04%	156,700	35.82%	143,342	24.25%	135,313	-5.60%	137,316	1.48%	139,353	1.48%	219,696	57.65%			79.26%
27	21253 Other City Buildings	12,419	336.52%	12,419	0.00%	2,564	-79.35%	2,609	1.76%	2,654	1.72%	2,700	1.73%	2,739	1.44%			-72.70%
28	21259 Other Common Services	666,122	94.40%	494,382	-25.78%	443,031	-33.49%	449,203	1.39%	455,698	1.45%	462,117	1.41%	436,400	-5.57%			-34.81%
29	21260 Carbon Offsets	49,125	-12.59%	56,200	14.40%	56,200	14.40%	56,200	0.00%	56,200	0.00%	56,200	0.00%	56,200	0.00%			14.40%
30	INFORMATION SERVICES																	
31	21261 Information Services	756,748	14.78%	674,591	-10.86%	696,957	-7.90%	682,039	-2.14%	710,587	4.19%	724,903	2.01%	739,561	2.02%			-1.82%
32	OTHER ADMINISTRATIVE SERVICES																	
33	21282 Appraisals	24,250	-	24,250	-	-	-	-	25,000	-	-	-	-	-	-			-
34	21283 Personnel (Human Resources)	261,431	-4.65%	277,688	6.22%	284,632	8.87%	304,200	6.87%	293,350	-3.57%	298,864	1.88%	305,542	2.23%			16.30%
35	21285 Employee Wellness (EFAP)	14,118	-7.73%	15,318	8.50%	15,336	8.63%	15,354	0.12%	15,372	0.12%	15,390	0.12%	15,698	2.00%			10.98%
36	RECOVERIES																	
37	21290 Administration Services Recovered	(489,000)	7.24%	(465,000)	-4.91%	(474,000)	-3.07%	(483,500)	2.00%	(493,200)	2.01%	(503,000)	1.99%	(503,000)	0.00%			2.93%
38	GENERAL ADMINISTRATION	3,535,655	18.67%	3,229,386	-8.66%	3,334,221	-5.70%	3,357,076	0.69%	3,448,045	2.71%	3,489,988	1.22%	3,613,573	3.54%			2.46%
39	21911 Election Expense	3,110	-94.12%	-	-100.00%	-	191,798	-	57,162	-	-	-100.00%	-	0.00%			0.00%	
40	21920 Training and Development	106,391	-29.52%	147,865	38.98%	94,953	-10.75%	162,714	71.36%	162,915	0.12%	162,181	-0.45%	168,434	3.86%			64.14%
41	21925 Council Travel and Development	62,769	24.30%	51,005	-18.74%	29,940	-52.30%	52,030	73.78%	52,551	1.00%	53,076	1.00%	53,607	1.00%			24.48%
42	21930 Insurance	291,243	11.97%	264,950	-9.03%	483,041	65.86%	492,702	2.00%	502,556	2.00%	512,607	2.00%	520,296	1.50%			73.36%
43	21931 Damage Claims	6,383	-69.33%	21,224	232.53%	21,649	239.18%	22,082	2.00%	22,523	2.00%	22,974	2.00%	23,433	2.00%			247.18%
44	21950 Grants In Aid	27,890	153.55%	36,350	30.33%	11,000	-60.56%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%			-60.56%
45	21990 Other General Services	-	-100.00%	2,000	-	-	-	-	-	-	-	-	-	-				
46	OTHER GENERAL GOV'T SERVICES	497,785	-9.21%	523,394	5.14%	640,583	28.69%	740,528	15.60%	808,707	9.21%	761,838	-5.80%	776,770	1.96%			
47	GENERAL GOVERNMENT SERVICE	4,237,283	13.60%	3,958,444	-6.58%	4,183,800	-1.26%	4,310,001	3.02%	4,472,617	3.77%	4,471,229	-0.03%	4,613,354	3.18%			8.67%
48	PROTECTIVE SERVICES																	
49	22121 Police Services Contract	4,863,405	-9.15%	5,606,456	15.28%	5,550,410	14.13%	5,670,390	2.16%	5,830,904	2.83%	5,997,664	2.86%	6,164,576	2.78%			24.76%
50	22122 Police Services Administration	1,058,389	19.53%	901,653	-14.81%	919,183	-13.15%	937,056	1.94%	955,757	2.00%	974,872	2.00%	994,369	2.00%			-5.21%
51	22123 Police Services Consulting	29,991	24.96%	24,480	-18.37%	24,970	-16.74%	25,469	2.00%	25,978	2.00%	26,498	2.00%	27,028	2.00%			-8.74%
52	22130 Community Policing	18,717	-28.04%	83,530	346.28%	286,061	1428.34%	291,282	1.83%	296,607	1.83%	302,040	1.83%	307,581	1.83%			1435.66%
53	22140 Commissionaire Services	31,536	26.15%	25,000	-20.73%	25,000	-20.73%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%			-20.73%
54	22160 Police Building Maintenance	177,429	15.47%	167,500	-5.60%	159,815	-9.93%	162,168	1.47%	164,560	1.48%	166,990	1.48%	170,330	2.00%			-3.50%
55	22180 Detention & Custody of Prisoners	506,437	-0.16%	517,375	2.16%	527,722	4.20%	538,277	2.00%	549,042	2.00%	560,023	2.00%	571,223	2.00%			12.20%
56	POLICE PROTECTION	6,685,904	-4.14%	7,325,994	9.57%	7,493,161	12.07%	7,649,642	2.09%	7,847,848	2.59%	8,053,087	2.62%	8,260,107	2.57%			21.94%

Strategic Initiative- Increase to Bylaw enforcement


Strategic Initiative- Reconciliation

Strategic Initiative- Community Policing

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH
1	CITY OF PORT ALBERNI																	
2	GENERAL REVENUE FUND - 5 YEAR PLAN																	
3	*** Highlighted Items are Strategic Priorities																	
4																		
5																		
6	Actual (unaudited)	Budget						Change										
7	2020-2024																	
218	PARKS, RECREATION & HERITAGE																	
219	RECREATION FACILITIES																	
220	ADMINISTRATION																	
221	27110 Parks, Recreation & Heritage Mgmt Serv	508,828	-1.40%	555,459	9.16%	565,046	11.05%	574,833	1.73%	584,385	1.66%	594,128	1.67%	604,068	1.67%	17.78%		
222	COMMUNITY CENTRES AND HALLS																	
223	27120 Gyro Youth Centre Maintenance	78,700	125.86%	43,872	-44.25%	172,339	118.98%	165,122	-4.19%	167,957	1.72%	171,148	1.90%	217,380	27.01%	145.42%		
224	27124 Glenwood Concessions	3,326	-45.29%	4,072	22.43%	4,127	24.09%	4,183	1.36%	4,240	1.36%	4,297	1.34%	4,355	1.35%	29.50%		
225	27126 Glenwood Skate Shop	1,482	-56.94%	3,362	126.81%	3,399	129.31%	3,467	2.00%	3,537	2.02%	3,607	1.98%	3,679	2.00%	137.31%		
226	27128 Glenwood Centre Maintenance	46,803	-42.18%	75,923	62.22%	77,044	64.61%	74,452	-3.36%	73,887	-0.76%	73,073	-1.10%	80,404	10.03%	69.42%		
227	27129 Bob Dailey Stadium	13,869	36.65%	9,369	-32.44%	9,523	-31.33%	9,619	1.01%	9,715	1.00%	9,813	1.01%	11,996	22.25%	-6.07%		
228	27130 Echo Activity Centre Maintenance	378,191	-1.65%	388,351	2.69%	427,808	13.12%	388,968	-9.08%	392,992	1.03%	397,268	1.09%	437,136	10.04%	16.20%		
230	27134 Echo Aquatic Maintenance	464,342	-11.71%	540,087	16.31%	506,149	9.00%	551,566	8.97%	557,142	1.01%	562,907	1.03%	620,347	10.20%	30.23%		
231	27140 AV Multiplex Concessions	127,984	-20.01%	155,122	21.20%	139,038	8.64%	158,985	14.35%	160,964	1.24%	162,976	1.25%	165,020	1.25%	26.73%		
232	27142 AV Multiplex Skate Shop	5,749	-43.56%	11,040	92.05%	8,798	53.04%	8,959	1.83%	9,122	1.82%	9,289	1.83%	9,475	2.00%	60.53%		
233	27144 AV Multiplex Maintenance	1,036,729	34.32%	784,103	-24.37%	786,960	-24.09%	804,933	2.28%	813,060	1.01%	821,298	1.01%	890,054	8.37%	-11.41%		
234	27146 Parks Building & Fieldhouses	116,439	24.56%	95,606	-17.89%	96,913	-16.77%	97,869	0.99%	98,856	1.01%	99,741	0.90%	126,240	26.57%	12.69%		
235	27148 Echo Park Complex	66,573	30.30%	47,853	-28.12%	63,407	-4.76%	43,632	-31.19%	44,067	1.00%	44,511	1.01%	73,828	65.86%	31.93%		
236	RECREATION PROGRAMS																	
237	SPORT PROGRAMS																	
241	27156 Glenwood Centre Programs	2,207	-75.96%	1,724	-21.89%	1,748	-20.80%	1,773	1.43%	1,798	1.41%	1,824	1.45%	1,860	1.97%	-14.54%		
242	27160 Echo Aquatic Programs	741,235	-5.06%	772,930	4.28%	510,306	-31.15%	825,628	61.79%	838,178	1.52%	838,178	0.00%	854,447	1.94%	34.10%		
243	27163 AV Multiplex Programs	215,111	16.51%	186,223	-13.43%	148,866	-30.80%	191,550	28.67%	194,277	1.42%	196,996	1.40%	200,822	1.94%	2.64%		
244	LEISURE PROGRAMS																	
246	27166 Leisure Service Programs	253,577	-11.00%	291,810	15.08%	184,625	-27.19%	303,555	64.42%	309,604	1.99%	315,774	1.99%	322,066	1.99%	43.20%		
247	27170 Youth Services and Programs	23,227	-6.34%	23,565	1.46%	15,971	-31.24%	24,384	52.68%	24,804	1.72%	25,233	1.73%	25,717	1.92%	26.81%		
248	27173 Children's Programs	82,158	-25.98%	132,500	61.27%	80,049	-2.57%	137,648	71.95%	140,298	1.93%	143,000	1.93%	145,203	1.54%	74.78%		
249	27180 Adult Programs	63,868	-8.76%	70,700	10.70%	50,407	-21.08%	72,121	43.08%	72,842	1.00%	73,571	1.00%	74,306	1.00%	25.00%		
250	SPECIAL EVENTS																	
251	27190 Special Events	2,666	-85.22%	18,081	578.15%	17,103	541.47%	17,125	0.13%	17,147	0.13%	17,170	0.13%	17,264	0.55%	542.41%		
252	27198 Vehicle Maintenance & Repair	7,639	-54.81%	10,581	38.52%	10,779	41.11%	10,880	0.94%	11,748	7.98%	11,771	0.20%	12,428	5.58%	55.80%		
255	RECREATION FACILITIES & PROGRAMS	4,705,044	13.41%	4,222,333	-10.26%	3,880,405	-17.53%	4,471,252	15.23%	4,530,620	1.33%	4,577,573	1.04%	4,898,095	7.00%	7.07%		
256	PARKS AND PLAYGROUNDS																	
257	27210 Parks & Facility Management Services	307,050	21.20%	257,056	-16.28%	261,889	-14.71%	266,820	1.88%	271,852	1.89%	276,985	1.89%	282,221	1.89%	-7.16%		
259	27215 Parks Maintenance	609,210	-3.96%	643,628	5.65%	720,202	18.22%	1,029,974	43.01%	1,186,937	15.24%	1,267,105	6.75%	1,187,015	-6.32%	76.90%		
260	27220 Horticultural Services	300,446	5.35%	306,679	2.07%	301,688	0.41%	304,686	0.99%	307,674	0.98%	310,702	0.98%	373,607	20.25%	23.62%		
261	27225 Vehicles & Equipment Mtce & Repair	141,690	-15.81%	169,977	19.96%	172,717	21.90%	174,441	1.00%	176,166	0.99%	177,907	0.99%	183,964	3.40%	28.28%		
262	27230 Parks Upgrading	35,278	-59.80%	87,014	146.65%	88,333	150.39%	114,218	29.30%	95,101	-16.74%	95,976	0.92%	112,499	17.22%	181.10%		
263	27499 Equipment Recovery (69,656)		-17.95%	(86,595)	24.32%	(88,326)	26.80%	(90,093)	2.00%	(91,895)	2.00%	(93,733)	2.00%	(95,608)	2.00%	34.81%		
264	PARKS & PLAYGROUNDS	1,324,019	-1.49%	1,377,759	4.06%	1,456,503	10.01%	1,800,046	23.59%	1,945,835	8.10%	2,034,942	4.58%	2,043,698	0.43%	46.70%		
265	CULTURAL SERVICES																	
267	27510 Museum Services	283,435	-15.20%	313,596	10.64%	230,458	-18.69%	275,548	19.57%	280,740	1.88%	286,546	2.07%	291,822	1.84%	6.67%		
268	27515 Museum Programs-Curatorial	22,312	27.10%	17,876	-19.88%	18,183	-18.51%	18,498	1.73%	18,818	1.73%	19,144	1.73%	19,477	1.74%	-11.57%		
269	27516 Museum Programs-Permanent Exhibits	355	-94.50%	6,618	1762.13%	6,724	1791.95%	6,833	1.62%	6,944	1.62%	7,057	1.63%	7,172	1.63%	1798.46%		
270	27517 Museum Programs-Temporary Exhibits	26,533	-27.54%	38,566	45.35%	37,397	40.95%	37,632	0.63%	37,821	0.50%	38,013	0.51%	38,210	0.52%	43.10%		
271	27530 Industrial Collections	46,367	-24.66%	34,935	-33.28%	30,935	-33.28%	30,935	0.00%	30,935	0.00%	30,935	0.00%	30,935	0.00%	-33.28%		
272	27550 Museum Maintenance	68,132	11.96%	61,702	-9.44%	62,874	-7.72%	64,069	1.90%	65,287	1.90%	66,529	1.90%	67,795	1.90%	-0.11%		
274	27600 Vancouver Island Regional Library	703,212	-3.27%	703,211	0.00%	792,460	12.69%	818,532	3.29%	844,316	3.15%	865,424	2.50%	882,472	1.97%	23.60%		
275	McLean Mill City Agreement	50,271				40,000		40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%	-12.43%		
276	27700 McLean Mill Operator Agreement	150,000	-35.06%	126,300	-15.80%	150,000	0.00%	150,000	0.00%	150,000	0.00%	150,000	0.00%	150,000	0.00%	0.00%		
277	CULTURAL SERVICES	1,350,617	-6.47%	1,302,804	-3.54%	1,369,031	1.36%	1,442,847	5.39%	1,476,477	2.33%	1,506,096	2.01%	1,531,180	1.67%	12.76%		
278	RECREATION & CULTURAL																	
279		7,379,679	6.38%	6,902,896	-6.46%	6,705,939	-9.13%	7,714,145	15.03%	7,952,932		8,118,611	2.08%	8,472,973	4.36%	15.45%		
280	TOTAL OPERATIONS EXPENSES																	
281		29,133,443	5.98%	28,413,766	-2.47%	29,107,502	-0.09%	30,237,437	3.88%	30,999,301		31,556,495	1.80%	32,495,831	2.98%	11.09%		
282																		
283																		

Strategic Initiative- Tree Planting/ Trail Maintenance

Strategic Initiative- Trail Wayfinding Signage

	A	B	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH	
1	CITY OF PORT ALBERNI																		
2	GENERAL REVENUE FUND - 5 YEAR PLAN																		
3	*** Highlighted Items are Strategic Priorities																		
4																			
5		2019		2019		2020		2021		2022		2023		2024				Aggregate	
6		<i>Actual (unaudited)</i>		<i>Budget</i>														Change	
7																		2020-2024	
284	INTEREST & DEBT SERVICING																		
286	28115	Interest on Prepaid Taxes	17,118	1041.21%	1,500	-91.24%	1,500	-91.24%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	-91.24%
287	28121	Interest Payments on Debentures	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	91,203	0.00%	0.00%
288	28131	Principal Payments on Debentures	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	0.00%
290	28193	Banking Service Charges	8,168	25.67%	6,500	-20.42%	6,500	-20.42%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	6,500	0.00%	-20.42%
291			236,957	7.87%	219,671	-7.29%	219,671	-7.29%	219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%	219,671	0.00%	-7.29%
292																			
293																			
294		TOTAL OPERATIONS AND DEBT SERVICING	29,370,400	6.00%	28,633,437	-2.51%	29,327,173	-0.15%	30,457,108	3.85%	31,218,972	2.50%	31,776,166	1.78%	32,715,502	2.96%	33,652,638	10.95%	
295																			
296	TRANSFERS TO RESERVES																		
297	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	0.00%
298	28222	Transfer to Equipment Replacement	64,000	0.00%	64,000	0.00%	64,000	0.00%	34,000	-46.88%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%	-46.88%
299	28230	Transfer to Capital Works Reserve	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	0.00%
300			149,000	0.00%	149,000	0.00%	149,000	0.00%	119,000	-20.13%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%	-20.13%
301																			
302																			
303	TRANSFERS TO CAPITAL FUNDS																		
304	28220	Transfers to General Capital Fund:																	
306		Projects TBD Council Direction	-	-	-	-	-	(661,222)	-	126,586	-	1,260,550	-	2,148,351	-	-	-	-	-
307		Administration	-	-	-	-	-	-	-	250,000	-	-	-	-	-	-	-	-	-
308		Fire Department	55,937	-	55,000	-	69,857	218,400	80,000	-	50,000	-	-	-	-	-	-	-	-
309		Transportation Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
310		Paving and Road Construction	160,000	-	160,000	-	80,000	525,000	590,000	-	-	-	-	-	-	-	-	-	-
311		Traffic Upgrades	20,000	-	20,000	-	31,000	27,000	29,000	31,000	33,000	-	-	-	-	-	-	-	-
312		Storm Drains	50,000	-	50,000	-	200,000	175,000	432,500	702,500	-	-	-	-	-	-	-	-	-
313		Other Public Works Projects	262,466	-	136,888	-	-	200,000	200,000	-	-	-	-	-	-	-	-	-	-
314		Parks	55,000	-	55,000	-	25,000	1,212,000	115,000	175,000	-	-	-	-	-	-	-	-	-
315		Cultural Services	30,100	-	30,100	-	30,000	279,500	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
316		Parks, Recreation and Heritage	250,800	-	250,800	-	141,240	301,000	370,000	270,000	250,000	-	-	-	-	-	-	-	-
317		TOTAL GENERAL CAPITAL TRANSFERS	884,303	7.38%	757,788	-14.31%	577,097	2,276,678	2,223,086	2,223,086	-2.35%	2,519,050	13.31%	2,461,351	-2.29%	2,461,351	2.55%	268.43%	
318																			
319		OTHER SERVICES																	
320	OTHER BUDGET CONSIDERATIONS																		
321	29911	Contingency Funds - including \$200,000 for COVID	20,752	-89.62%	264,700	1175.52%	500,000	2309.36%	200,000	-60.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	2249.36%
322		OTHER BUDGET CONSIDERATIONS	20,752	-89.62%	264,700	1175.52%	500,000	2309.36%	200,000	-60.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%	2249.36%
323																			
324		TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY	30,424,455	5.34%	29,804,925	-2.04%	30,553,270	0.42%	33,052,785	8.18%	33,761,058	2.14%	34,614,216	2.53%	35,495,853	2.55%	36,377,111	15.82%	
325																			
326																			
327	TRANSFERS TO RESERVE ALLOWANCES																		
328	28211	Transfers to Reserve Allowances	457,000	14.25%	432,750	-5.31%	772,009	68.93%	400,000	-48.19%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%	20.74%
329																			
330																			
331	TAXES COLLECTED FOR OTHERS																		
332	REGIONAL DISTRICT																		
333	28410	Alberni-Clayoquot Regional District	1,464,497	21.64%	1,304,000	-10.96%	1,304,000	-10.96%	1,170,000	-10.28%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	1,170,000	0.00%	-21.24%
334																			
335	SCHOOL DISTRICTS																		
336	28811	Non-Residential School Tax	2,273,081	8.24%	2,100,000	-7.61%	1,800,000	-20.81%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	1,800,000	0.00%	-20.81%
337	28812	Residential School Tax	3,097,999	3.27%	3,000,000	-3.16%	3,000,000	-3.16%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	-3.16%
338																			
339	REGIONAL GOVERNMENTS																		
340	28820	Alberni-Clayoquot Regional Hosp District	692,282	-2.16%	760,000	9.78%	760,000	9.78%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%	760,000	0.00%	9.78%
341																			
342	JOINT BOARDS AND COMMISSIONS																		
343	28830	Municipal Finance Authority	1,186	137.12%	500	-57.83%	500	-57.83%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	-57.83%
344	28831	BC Assessment	166,967	4.35%	160,000	-4.17%	160,000	-4.17%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	-4.17%
345		TAXES COLLECTED FOR OTHERS	7,696,012	7.30%	7,324,500	-4.83%	7,024,500	-8.73%	6,890,500	-1.91%	6,890,500	0.00%	6,890,500	0.00%	6,890,500	0.00%	6,890,500	0.00%	-10.63%
346																			
347																			
348																			
349		GENERAL FUND EXPENDITURE	38,577,467	5.83%	37,562,175	-2.63%	38,349,779	-0.59%	40,343,285	5.20%	41,051,558	1.76%	41,904,716	2.08%	42,786,353	2.10%	43,677,467	10.55%	

	A	B	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD
1	CITY OF PORT ALBERNI															
2	SEWER REVENUE FUND - 5 YEAR PLAN															
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2019 2019 2020 2021 2022 2023 2024

Actual (unaudited) Amended

-1.00

SALES OF SERVICE

94421 Sewer Fees	2,749,393	-6.56%	2,997,544	9.03%	2,997,544	9.03%	3,111,167	3.79%	3,169,689	1.88%	3,236,785	2.12%	3,305,405	2.12%
94431 Sewer Connections	-	-100.00%	38,497	#DIV/0!	39,267	#DIV/0!	40,052	2.00%	40,853	2.00%	41,670	2.00%	42,503	2.00%
94432 Service Charges Sundry	-	-100.00%	3,822	#DIV/0!	3,898	#DIV/0!	3,976	2.00%	4,056	2.01%	4,137	2.00%	4,220	2.00%
94433 User Charges	43,531	152.53%	17,583	-59.61%	17,934	-58.80%	18,293	2.00%	18,659	2.00%	19,032	2.00%	19,413	2.00%

OTHER SERVICES

94441 Sewage Disposal Fees	48,425	295.88%	12,477	-74.23%	12,726	-73.72%	12,981	2.00%	13,241	2.00%	13,506	2.00%	13,776	2.00%
SALES OF SERVICE	2,841,349	-5.71%	3,069,923	8.04%	3,071,369	8.10%	3,186,469	3.75%	3,246,498	1.88%	3,315,130	2.11%	3,385,317	2.12%

OTHER REVENUE FROM OWN SOURCE

95590 Interest Income	60,064	400.53%	12,000	-80.02%	-	-100.00%	12,000	#DIV/0!	12,000	0.00%	12,000	0.00%	12,000	0.00%
95611 Sewer Penalty	32,472	62.36%	20,000	-38.41%	-	-100.00%	20,000	#DIV/0!	20,000	0.00%	20,000	0.00%	20,000	0.00%
91210 Sewer Local Improvement Charges	-	-100.00%	3,200	#DIV/0!	3,200	#DIV/0!	3,200	0.00%	3,200	0.00%	3,200	0.00%	3,200	0.00%
OTHER REVENUE	92,536	162.89%	35,200	-61.96%	3,200	-96.54%	35,200	1000.00%	35,200	0.00%	35,200	0.00%	35,200	0.00%

OTHER TRANSFERS

99110 Transfer from Capital Reserve-Gas Tax	-	-100.00%	6,000	#DIV/0!	46,000	#DIV/0!	46,000	0.00%	46,000	0.00%	46,000	0.00%	46,000	0.00%
99111 Transfers from Reserves & Allowances	-	-	-	-	660,000	-	50,000	-	-	-	-	-	-	-
99114 Operating Funds from Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-
99211 Contribution (To) From General Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-

SEWER FUND REVENUE	2,933,885	-13.06%	3,111,123	6.04%	3,780,569	28.86%	3,317,669	-12.24%	3,327,698	0.30%	3,396,330	2.06%	3,466,517	2.07%
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SEWER SYSTEM

ADMINISTRATION

104210 Sewer Administration & Other	329,527	12.89%	291,900	-11.42%	373,811	13.44%	375,037	0.33%	376,295	0.34%	377,583	0.34%	378,904	0.35%
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ENGINEERING SERVICES

104221 Consulting Services	-	-100.00%	31,000	#DIV/0!	31,000	#DIV/0!	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
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SEWER SYSTEM ADMINISTRATION

104233 Customer Service Requests	73,535	-40.13%	125,281	70.37%	127,840	73.85%	130,450	2.04%	133,114	2.04%	136,144	2.28%	138,925	2.04%
104236 Small Tools/Equipment/Supplies	9,095	-34.71%	14,049	54.47%	8,800	-3.25%	8,899	1.13%	9,000	1.13%	9,115	1.28%	9,221	1.16%

SEWER COLLECTION SYSTEM

104240 Sewage Collection System Main	127,959	11.75%	119,500	-6.61%	124,600	-2.63%	126,772	1.74%	128,993	1.75%	131,476	1.92%	133,802	1.77%
104241 Sewer Service Connections	223,353	22.40%	195,725	-12.37%	213,020	-4.63%	216,560	1.66%	220,183	1.67%	224,195	1.82%	227,996	1.70%

SEWER LIFT STATIONS

104260 Sewage Lift Stations	165,329	2.81%	163,987	-0.81%	167,605	1.38%	170,102	1.49%	172,651	1.50%	175,474	1.64%	178,135	1.52%
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SEWER TREATMENT AND DISPOSAL

104280 Sewage Treatment	334,764	14.09%	299,787	-10.45%	314,000	-6.20%	319,086	1.62%	324,271	1.62%	329,803	1.71%	335,196	1.64%
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OTHER COMMON SERVICES

104294 Special Work Orders	123	-93.85%	2,000	1526.02%	2,000	1526.02%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
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SEWER SYSTEM	1,263,687	4.19%	1,243,229	-1.62%	1,362,676	7.83%	1,379,906	1.26%	1,397,507	1.28%	1,416,790	1.38%	1,435,179	1.30%
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Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks Reserves	Water Revenue		Sewer Revenue		Total Project Expenditure
	Operating	Reserves					Assistance	Other		Operating	Reserves	Operating	Reserves	
PARKS														-
Penny Lane Bridge Replacement	25,000													25,000
Victoria Quay Shelter		5,000						15,000						20,000
Johnston Rd Planter Box Installation		16,000												16,000
	25,000	21,000	-	-	-	-	-	15,000	-	-	-	-	-	61,000
CULTURAL SERVICES														-
McLean Mill Capital Projects	30,000							90,000						120,000
	30,000	-	-	-	-	-	-	90,000	-	-	-	-	-	120,000
PARKS, RECREATION & HERITAGE														-
Aquatic Centre Pool Repairs	100,000													100,000
Curling Club Ice Plant Replacement						40,000		40,000						80,000
Echo Park Field House Furnace #2	6,600													6,600
Echo Park Field House Security Cameras	15,000													15,000
Multiplex - Small Equipment	19,640													19,640
Multiplex- Replace Weyerhaeuser Lighting -LED								100,000	Carbon Reserve					100,000
Clock Tower AHQ		100,000						150,000	Parks & Rec Reserve					250,000
	141,240	100,000	-	-	-	40,000	-	290,000	-	-	-	-	-	571,240
TOTAL 2020 GENERAL CAPITAL														
WATER WORKS														-
Main Renewals & Upgrades														-
Dead Ends & Distribution Upgrades										100,000				100,000
Cowichan Reservoir to Burde St. New Twin Main Ph 4 (church St./16th Ave to Montrose St./15th Ave 420m 150mm PVC & 450mm HDPE										1,000,000				1,000,000
Treatment, Pumping & Metering														-
Water Meter Replacement Program 6 yrs.										400,000				400,000
SCADA Software Upgrade										75,000				75,000
	-	-	-	-	-	-	-	-	-	75,000	1,500,000	-	-	1,575,000
TOTAL WATER CAPITAL														
SEWER SYSTEM														-
Renewals /Relines														-
Small Capital Main Replacements												100,000		100,000
Sewer Main Video Program											100,000			100,000
Johnston Rd Elizabeth to Gertrude 120m 300mm Reline											95,000			95,000
Harbour Rd/Bruce St Outfall Reline											100,000			100,000
Montrose St Lane east of 6th Ave 100m 200mm PVC											60,000			60,000
Sewer Lagoon Project additional estimates					5,680,000							4,300,000		9,980,000
Treatment & Pumping														-
SCADA Software Upgrade										75,000				75,000
	-	-	-	-	5,680,000	-	-	-	-	-	-	430,000	4,400,000	10,510,000
TOTAL 2020 CAPITAL	577,097	1,382,143	-	318,955	5,680,000	1,155,000	875,000	495,000	175,000	935,000	1,500,000	1,045,000	4,960,000	18,998,195
STRATEGIC CAPITAL PROJECTS 2021 FUNDING SOURCES														
Quay to Quay Trail system	1,112,000					388,000								1,500,000
Implement Argyle (1st-3rd) Kingsway to Harbour Quay	762,500					87,500				100,000				950,000
														-
TOTAL EXPENDITURE	1,874,500	-	-	-	-	475,500	-	-	-	100,000	-	-	-	2,450,000

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue		Total Project
	Operating	Reserves					Assistance	Other		Reserves	Operating	Reserves	Operating	
OPERATING CAPITAL PROJECTS 2021 FUNDING SOURCES														
ADMINISTRATION														
Computer Equipment Replacement				68,200										68,200
	-	-	-	68,200	-	-	-	-	-	-	-	-	-	68,200
FIRE DEPARTMENT														
Replace 2006 Ford F550 Rescue Truck #8	35,400			89,600										125,000
Replace Holmatro Hydraulic Tools	55,000													55,000
Replace 1991 Pumper Truck #1	128,000			609,643										737,643
Firehall Structural Prep for Ladder Truck 2 replacement						88,000								88,000
	218,400	-	-	699,243	-	88,000	-	-	-	-	-	-	-	1,005,643
TRANSPORTATION														
Replace 2008 Dodge Ram 2500 PU (Carpenter) #151				33,482										33,482
Replace 2008 Ford Ranger 4WD PU (STS C/hand) #154				32,000										32,000
Replace 1996 Triple Axle Tilt Trailer #388				45,700										45,700
Replace 2012 Int'l Flusher/Vac Truck #435				405,800										405,800
Replace 2007 Volvo Tandem Dump Truck #265				217,500										217,500
Replace 1998 GMC 4.5M3 Dump Truck #259				110,400										110,400
Replace 1999 GMC 4.5M3 Dump Truck #260				110,000										110,000
Replace 2006 Langfab Dump Pup Trailer #367				45,700										45,700
Replace 2005 Ford F350 W/Comp Body #520				90,000										90,000
Replace 2004 Chev Cube Van #616				49,700										49,700
Replace 2006 Ford FE350 Pass Van #619				59,600										59,600
Replace 2006 Ford F550 Haul All #613				134,600										134,600
	-	-	-	1,334,482	-	-	-	-	-	-	-	-	-	1,334,482
ROAD CONSTRUCTION & SEWER/STORM/WATER PROJECTS														
6th Ave-Melrose to Bruce 240m (ptp, st, wtr, sani)						150,000		280,000	MFA Surplus		100,000		50,000	580,000
7th Ave-Redford to Bute 180m (ptp, storm)	105,000					40,000								145,000
	105,000	-	-	-	-	190,000	-	280,000	-	-	100,000	-	50,000	725,000
TRAFFIC UPGRADES														
Traffic Signal controller Replacement	27,000													27,000
	27,000	-	-	-	-	-	-	-	-	-	-	-	-	27,000
STORM Replacements & Upgrades														
Re-lining Project	300,000													300,000
Margaret St Storm Pump Upgrade	112,500					112,500								225,000
Sm Capital Storm Main Replacements		100,000												100,000
	412,500	100,000	-	-	-	112,500	-	-	-	-	-	-	-	625,000
WORKS-OTHER														
Victoria Quay Bridge Deck Rehabilitation	200,000													200,000
Garbage Carts				570,700										570,700
	200,000	-	-	570,700	-	-	-	-	-	-	-	-	-	770,700
PARKS														
Scott Kenny Trail -4th Bridge	100,000							50,000	Carbon Tax					150,000
Scott Kenny Trail - Stairway to South Gate								40,000	Carbon Tax					40,000
	100,000	-	-	-	-	-	-	90,000	-	-	-	-	-	190,000

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks Reserves	Water Revenue		Sewer Revenue		Total Project Expenditure
	Operating	Reserves					Assistance	Other		Operating	Reserves	Operating	Reserves	
TRANSPORTATION SERVICES														-
Replace 2009 Case 580 Sm Backhoe #303				137,100										137,100
Replace 1997 Big 40 Diesel Miller Welder #393				18,500										18,500
Replace 2007 Ford F350 Pickup (Carpenter) #622				37,500										37,500
Replace 2007 GMC C5500 Utility Dump Trk #240				110,000										110,000
Replace 2005 Volvo Tandem Gravel #264				185,000										185,000
Replace 2007 GMC 5500 W/Service Box #140				93,100										93,100
Replace 2009 Dodge 5500 Service Truck #141				85,000										85,000
Replace 2007 Dodge Caliber #721				23,285										23,285
	-	-	-	689,485	-	-	-	-	-	-	-	-	-	689,485
PAVING & ROAD CONSTRUCTION														-
Burde St-11th Ave to Estevan 650m (ptp, water)	490,000					100,000				350,000				940,000
Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000													200,000
	690,000	-	-	-	-	100,000	-	-	-	350,000	-	-	-	1,140,000
TRAFFIC UPGRADES														-
Traffic Light Controller 10th & Roger	29,000													29,000
	29,000	-	-	-	-	-	-	-	-	-	-	-	-	29,000
STORM														-
Replacements & Upgrades														-
Re-lining Project	300,000													300,000
Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	32,500					32,500								65,000
	332,500	-	-	-	-	32,500	-	-	-	-	-	-	-	365,000
WORKS-OTHER														-
Total Survey Station Instrument				50,000										50,000
	-	-	-	50,000	-	-	-	-	-	-	-	-	-	50,000
PARKS														-
Esso Beach Development						50,000		50,000						100,000
Victoria Quay Millstone Park Connector Foot Bridge	115,000													115,000
	115,000	-	-	-	-	50,000	-	50,000	-	-	-	-	-	215,000
CULTURAL SERVICES														-
McLean Mill Capital Projects	30,000							90,000						120,000
	30,000	-	-	-	-	-	-	90,000	-	-	-	-	-	120,000
PARKS, RECREATION & HERITAGE														-
Aquatic Centre Fitness Studio Flooring & Paint	35,000													35,000
Facilities Upgrade	250,000													250,000
Glenwood Centre Generator	25,000													25,000
Recreation Park Stadium Paint	50,000													50,000
Recreation Park Grandstand Cameras	10,000													10,000
	370,000	-	-	-	-	-	-	-	-	-	-	-	-	370,000
TOTAL GENERAL CAPITAL 2022	1,910,500	-	-	2,423,085	-	182,500	-	162,600	-	350,000	-	-	-	5,228,685
WATER WORKS														-
Main Renewals & Upgrades														-
SEWER SYSTEM														-
Renewals /Relines														-
Maitland St-Wood Ave to Kendall St 225m 250mm PVC (ptp st, sani)												160,000		160,000
Sewer Main Video Program												100,000		100,000
Harbour Road Trunk Sewer Replacement												300,000		300,000
	-	-	-	-	-	-	-	-	-	-	-	560,000	-	560,000
TOTAL CAPITAL 2022	1,910,500	-	-	2,423,085	-	182,500	-	162,600	-	350,000	-	560,000	-	5,788,685

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue		Total Project
	Operating	Reserves					Assistance	Other		Reserves	Reserves	Operating	Reserves	
WATER WORKS														-
Main Renewals & Upgrades														-
River Road Main 2,400m 350AC										2,000,000				2,000,000
Bainbridge Plant to Cowichan Reservoir Supply Main Replacement					3,000,000					2,000,000	2,000,000			7,000,000
	-	-	-	-	3,000,000	-	-	-	-	4,000,000	2,000,000	-	-	9,000,000
SEWER SYSTEM														-
Renewals /Relines														-
Sewer Main Video Program												100,000		100,000
	-	-	-	-	-	-	-	-	-	-	-	100,000	-	100,000
TOTAL CAPITAL 2023	1,228,500	-	-	241,000	3,000,000	202,500	-	-	-	4,000,000	2,000,000	100,000	-	11,499,253
STRATEGIC CAPITAL PROJECTS 2024														
FUNDING SOURCES	General Revenue	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov	Other	Capital Wks	Water Revenue	Reserves	Sewer Revenue	Reserves	Total Project
	Operating						Assistance		Reserves	Operating		Operating		Expenditure
														-
														-
TOTAL EXPENDITURE	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING CAPITAL PROJECTS 2024	General Revenue	Reserves	Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov	Other	Capital Wks	Water Revenue	Reserves	Sewer Revenue	Reserves	Total Project
FUNDING SOURCES	Operating						Assistance		Reserves	Operating		Operating		Expenditure
ADMINISTRATION														-
Computer Equipment Replacement				72,400										72,400
	-	-	-	72,400	-	-	-	-	-	-	-	-	-	72,400
TRANSPORTATION SERVICES														-
Replace 1992 Ingersoll Rand Compressor/Trailer #377				29,600										29,600
Replace 2018 Freightliner Garbage Truck #401				443,060										443,060
Replace 2018 Freightliner Garbage Truck #402				443,060										443,060
Replace 2018 Freightliner Garbage Truck #403				443,060										443,060
Replace 2012 Chev 3500 Service Truck #521				77,681										77,681
Replace 2014 Toyota Tacoma #522				50,500										50,500
2011 Chev Silverado 4x4 #13				60,564										60,564
	-	-	-	1,547,525	-	-	-	-	-	-	-	-	-	1,547,525
TRAFFIC UPGRADES														-
Traffic Signal Controller Replacement	33,000													33,000
	33,000	-	-	-	-	-	-	-	-	-	-	-	-	33,000
WORKS-OTHER														-
Total Station Survey Instrument				53,800										53,800
	-	-	-	53,800	-	-	-	-	-	-	-	-	-	53,800
CULTURAL SERVICES														-
McLean Mill Capital Projects	30,000							90,000						120,000
	30,000	-	-	-	-	-	-	90,000	-	-	-	-	-	120,000
PARKS, RECREATION & HERITAGE														-
Facilities Upgrade	250,000													250,000
	250,000	-	-	-	-	-	-	-	-	-	-	-	-	250,000
TOTAL GENERAL CAPITAL 2024	313,000	-	-	1,673,725	-	-	-	90,000	-	-	-	-	-	2,076,725

Capital 2020-2024	General Revenue		Land Sale	ERRF	Borrowing	Gas Tax	Fed & Prov		Capital Wks	Water Revenue		Sewer Revenue		Total Project
	Operating	Reserves					Assistance	Other		Reserves	Operating	Reserves		
<u>Main Renewals & Upgrades</u>														-
<u>Dead Ends & Distribution Upgrades</u>										800,000				800,000
										-				-
<u>Installations</u>										350,000				350,000
										-				-
Treatment, Pumping & Metering										200,000				200,000
	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000
SEWER SYSTEM														-
Maitland St-3rd Ave to 6th Ave												400,000		400,000
														-
Renewals /Relines												250,000		250,000
Small Capital Main Replacements														650,000
	-	-	-	-	-	-	-	-	-	-	-	650,000	-	650,000
														-
TOTAL CAPITAL 2024	1,663,000	1,350,000	1,350,000	3,023,725	1,350,000	1,350,000	1,350,000	1,440,000	1,350,000	1,350,000	1,350,000	2,000,000	1,350,000	4,076,725



**CITY OF PORT ALBERNI
PARKS AND RECREATION CAPITAL RESERVE**

Established: 21-Aug-2000

	2019 <i>Actual</i>	2020	2021	2022	2023	2024
RECEIPTS						
Balance forward (2009)	-	-	-	-	-	-
Investment Income	52,351	35,000	25,000	25,000	25,000	25,000
Recreation Services Surcharge	288,215	127,233	135,000	135,000	135,000	135,000
Other Deposits	-	-	-	-	-	-
Transfers	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	-
	<u>340,566</u>	<u>162,233</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>
EXPENSES						
Parks & Recreation Properties and Facilities	-	150,000	-	-	-	-
	<u>-</u>	<u>150,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
REVENUE OVER (UNDER) EXPENSE	<u>340,566</u>	<u>12,233</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>
FUND EQUITY - ENDING	<u>2,513,614</u>	<u>2,525,847</u>	<u>2,685,847</u>	<u>2,845,847</u>	<u>3,005,847</u>	<u>3,165,847</u>



CITY OF PORT ALBERNI
CAPITAL WORKS RESERVE FUND - 5 YEAR PLAN

Established: 8-Aug-1994

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Investment Income	51,735	35,000	35,000	35,000	35,000	35,000
New Deal Gas Tax Funds	1,638,361	741,000	741,000	228,500	248,500	252,000
Miscellaneous	80,000	80,000	80,000	80,000	80,000	80,001
	<u>1,770,096</u>	<u>856,000</u>	<u>856,000</u>	<u>343,500</u>	<u>363,500</u>	<u>367,001</u>
EXPENSES						
Gas Tax - capital projects	986,510	1,155,000	1,246,000	182,500	202,500	-
Gas Tax - operating (capacity bldg)	46,000	46,000	46,000	46,000	46,000	46,000
Capital Expenditures - Special	-	-	-	-	-	-
Capital Expenditures	-	-	-	-	-	-
	<u>1,032,510</u>	<u>1,201,000</u>	<u>1,292,000</u>	<u>228,500</u>	<u>248,500</u>	<u>46,000</u>
REVENUE OVER EXPENSES	<u>737,586</u>	<u>(345,000)</u>	<u>(436,000)</u>	<u>115,000</u>	<u>115,000</u>	<u>321,001</u>
FUND EQUITY - ENDING	<u>\$ 1,058,626</u>	<u>\$ 713,626</u>	<u>\$ 277,626</u>	<u>\$ 392,626</u>	<u>\$ 507,626</u>	<u>\$ 828,627</u>



CITY OF PORT ALBERNI

EQUIPMENT REPLACEMENT RESERVE FUND - 5 YEAR PLAN Established: 31-Dec-1973

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
Sale of Equipment		-	-	-	-	-
Investment Income	139,296	100,000	100,000	40,000	30,000	30,000
Transfers from General Revenue	42,000	64,000	34,000	30,000	24,000	18,000
Contributions - ERRF Schedule	827,193	903,442	966,194	1,003,756	1,024,297	1,055,026
	<u>1,008,489</u>	<u>1,067,442</u>	<u>1,100,194</u>	<u>1,073,756</u>	<u>1,078,297</u>	<u>1,103,026</u>
EXPENSES						
Transfer to Capital Works Bylaw	-	-	-	-	-	-
Equipment Purchases	586,500	318,955	2,686,625	2,392,085	848,253	1,673,725
	<u>586,500</u>	<u>318,955</u>	<u>2,686,625</u>	<u>2,392,085</u>	<u>848,253</u>	<u>1,673,725</u>
REVENUE OVER EXPENSES	<u>421,989</u>	<u>748,487</u>	<u>(1,586,431)</u>	<u>(1,318,329)</u>	<u>230,044</u>	<u>(570,699)</u>
 FUND EQUITY - ENDING	 <u>6,353,618</u>	 <u>7,102,105</u>	 <u>5,515,674</u>	 <u>4,197,345</u>	 <u>4,427,389</u>	 <u>3,856,690</u>



CITY OF PORT ALBERNI
LAND SALE RESERVE FUND - 5 YEAR PLAN

Established: pre 1970

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Sale of Property	1,000	1,000	1,000	1,000	1,000	1,000
Investment Income	19,812	8,000	8,500	9,500	9,700	10,000
Transfer from RCMP Surplus	-	-	-	-	-	-
Transfer from Off Street Parking R	-	-	-	-	-	-
	<u>20,812</u>	<u>9,000</u>	<u>9,500</u>	<u>10,500</u>	<u>10,700</u>	<u>11,000</u>
EXPENSES						
Transfer to Other Funds	-	-	-	-	-	-
Acquisitions and Expenses	683,000	50,000	50,000	50,000	50,000	50,000
	<u>683,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
REVENUE OVER EXPENSES	<u>(662,188)</u>	<u>(41,000)</u>	<u>(40,500)</u>	<u>(39,500)</u>	<u>(39,300)</u>	<u>(39,000)</u>
FUND EQUITY - ENDING	<u>185,944</u>	<u>144,944</u>	<u>104,444</u>	<u>64,944</u>	<u>25,644</u>	<u>(13,356)</u>



CITY OF PORT ALBERNI

DEVELOPMENT COST CHARGES RESERVE FUND - 5 YEAR PLA Established: 22-Mar-2010

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Contributions	671,715	15,000	15,000	15,000	15,000	15,000
Investment Income	3,000	3,500	3,500	3,500	3,500	3,500
	<u>674,715</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
EXPENSES						
Transfer to Other Funds	-	-	-	-	-	-
Acquisitions and Expenses	190,000	100,000	-	-	-	-
	<u>190,000</u>	<u>100,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
REVENUE OVER EXPENSES	<u>484,715</u>	<u>(81,500)</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
FUND EQUITY - ENDING	<u>1,331,174</u>	<u>1,249,674</u>	<u>1,268,174</u>	<u>1,286,674</u>	<u>1,305,174</u>	<u>1,323,674</u>



**CITY OF PORT ALBERNI
CEMETERY TRUST FUND - 5 YEAR PLAN**

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Sale Proceeds	6,570	3,000	3,000	3,000	3,000	3,000
Investment Income	3,600	2,000	2,000	2,000	2,000	2,000
	<u>10,170</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
EXPENSES						
Transfer to General Revenue	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,001</u>
REVENUE OVER EXPENDITURE	<u>8,170</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>2,999</u>
FUND EQUITY - ENDING	<u>170,959</u>	<u>173,959</u>	<u>176,959</u>	<u>179,959</u>	<u>182,959</u>	<u>185,958</u>



CITY OF PORT ALBERNI
CARBON TRUST RESERVE FUND - 5 YEAR PLAN

Established: 13-May-2013

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Contributions	93,700	93,700	93,700	93,700	93,700	93,700
Investment Income	5,926	2,000	3,000	4,000	4,000	4,000
	<u>99,626</u>	<u>95,700</u>	<u>96,700</u>	<u>97,700</u>	<u>97,700</u>	<u>97,700</u>
EXPENSES						
Transfer to Other Funds	-	-	-	-	-	-
Projects and Expenses	376,230	27,600	40,000	-	-	-
	<u>376,230</u>	<u>27,600</u>	<u>40,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
REVENUE OVER EXPENSES	<u>(276,604)</u>	<u>68,100</u>	<u>56,700</u>	<u>97,700</u>	<u>97,700</u>	<u>97,700</u>
FUND EQUITY - ENDING	<u>26,104</u>	<u>94,204</u>	<u>150,904</u>	<u>248,604</u>	<u>346,304</u>	<u>444,004</u>



CITY OF PORT ALBERNI

ALBERNI VALLEY COMMUNITY FOREST RESERVE - 5 YEAR PLAN - AMENDEI Established: 14-Oct-2014

	2019	2020	2021	2022	2023	2024
	<i>Actual</i>					
RECEIPTS						
Dividends Received	150,000	-	-	-	-	-
Donations Received						
Investment Income	1,500	1,500	1,500	1,500	1,500	1,500
	<u>151,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
EXPENSES						
Transfer to Other Funds	-	-	-	-	-	-
Projects and Expenses	10,000	10,000	10,000	10,000	10,000	10,000
	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
REVENUE OVER EXPENSES	<u>141,500</u>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>	<u>(8,500)</u>
FUND EQUITY - ENDING	<u>247,922</u>	<u>239,422</u>	<u>230,922</u>	<u>222,422</u>	<u>213,922</u>	<u>205,422</u>



CITY OF PORT ALBERNI
PARKLAND ACQUISITION RESERVE - 5 YEAR PLAN

Established: 12-Jun-2006

	2019 <i>Actual</i>	2020	2021	2022	2023	2024
RECEIPTS						
Investment Income	\$ 5,276	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Sale of Parkland	-	-	-	-	-	-
Parkland Dedication Deposits	-	-	-	-	-	-
Historical correction	-	-	-	-	-	-
	5,276	2,500	2,500	2,500	2,500	2,500
EXPENSES						
Acquisition of Parkland	-	-	-	-	-	-
	-	-	-	-	-	-
REVENUE OVER (UNDER) EXPENSE	5,276	2,500	2,500	2,500	2,500	2,500
FUND EQUITY - ENDING	\$ 292,895	\$ 295,395	\$ 297,895	\$ 300,395	\$ 302,895	\$ 305,395



2020

	NET TAXABLE VALUE		TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	2,053,235,500	2,210,532,200	13,834,979	14,103,510	59.75%	59.75%	6.7381	6.3801	1.0000	1.0000
UTILITIES	2,023,100	2,175,900	55,092	56,161	0.24%	0.24%	27.2315	25.8106	4.0414	4.0455
MAJOR IND.	91,504,200	93,059,000	5,115,678	5,214,971	22.09%	22.09%	55.9065	56.0394	8.2970	8.7834
LIGHT IND.	2,257,200	6,310,300	126,615	129,073	0.55%	0.55%	56.0938	20.4543	8.3248	3.2059
BUSINESS	284,910,946	301,703,053	4,001,408	4,079,074	17.28%	17.28%	14.0444	13.5202	2.0843	2.1191
NON-PROFIT	2,483,500	3,544,900	18,718	19,081	0.08%	0.08%	6.7381	6.3801	1.0000	1.0000
FARM	90,784	90,784	726	740	0.00%	0.00%	6.7381	6.3801	1.0000	1.0000
TOTAL	2,436,505,230	2,617,416,137	23,153,216	23,602,610	100.00%	100.00%				

AVERAGE SINGLE FAMILY RESIDENCE

New Single Family homes 19

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$291,383	\$1,963.38	\$311,120	\$1,984.99	\$21.61	1.10%

Business & other classes amount increase 1.7%

Residential single family homes per BCA:

2020	2019	2018
6,388	6,354	6,318
1,987,433,100	1,851,598,600	1,561,415,400

Residential single family home assessment per BCA:

**** NMC represent 1.22% of change