

CITY OF PORT ALBERNI

5 YEAR FINANCIAL PLAN

2016-2020

*March 29, 2016*

# CITY OF PORT ALBERNI



## 5 YEAR PLAN 2016-2020

### Table of Contents

	<b>Page</b>
Consolidated Financial Plan 2016-2020	<b>1</b>
<b>SCHEDULES:</b>	
2016 Revenue and Expenses Budget Summary	<b>2</b>
General Revenue Fund Revenue and Expenses	<b>12</b>
Water Revenue Fund Revenue and Expenses	<b>26</b>
Sewer Revenue Fund Revenue and Expenses	<b>29</b>
Parkland Acquisition Reserve	<b>32</b>
Capital Works Reserve	<b>33</b>
Equipment Replacement Reserve	<b>34</b>
Land Sale Reserve	<b>35</b>
Development Cost Charges Reserve	<b>36</b>
Carbon Trust Reserve	<b>37</b>
Alberni Valley Community Forest Reserve	<b>38</b>
Cemetery Trust Fund	<b>39</b>
Capital Expenses Detail - 2016	<b>40</b>
Capital Expenses Detail - 2017	<b>43</b>
Capital Expenses Detail - 2018	<b>46</b>
Capital Expenses Detail - 2019	<b>49</b>
Capital Expenses Detail - 2020	<b>52</b>
Tax Calculation	<b>55</b>
Revenue Funds Operating Summaries 2016-2020	<b>56</b>



**CITY OF PORT ALBERNI  
FINANCIAL PLAN 2016-2020**

	2016	2017	2018	2019	2020
<b>Revenue</b>					
Taxes					
Property Taxes	21,504,124	25,175,802	24,220,363	24,384,695	26,219,843
Other Taxes	174,198	178,518	179,636	180,777	181,941
Grants in Lieu of Taxes	717,200	747,200	747,200	747,200	747,200
Fees and Charges					
Sales of Service	3,255,952	3,265,754	3,313,955	3,362,831	3,412,677
Sales of Service/Utilities	5,526,507	6,075,684	6,294,956	6,523,500	6,761,016
Service to other Government	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	214,100	214,100	214,100	214,100	214,100
Rentals					
Interest/Penalties	138,720	141,494	144,324	147,211	150,155
Grants/Other Governments	517,694	519,073	519,377	519,686	520,002
Other Contributions	1,093,694	1,463,030	6,130,000	1,130,500	1,131,500
	280,000	532,500	1,025,000	25,000	25,000
	<u>33,589,188</u>	<u>38,480,156</u>	<u>42,955,912</u>	<u>37,402,500</u>	<u>39,530,435</u>
<b>Expenses</b>					
Debt Interest	373,811	303,628	303,628	688,628	688,628
Capital Expenses	3,556,138	10,845,186	26,099,300	4,879,100	6,054,800
Other Municipal Purposes					
General Municipal	3,332,797	3,374,783	3,443,960	3,455,054	3,508,311
Police Services	6,799,009	6,920,888	7,301,651	7,433,553	7,779,701
Fire Services	3,327,355	3,402,542	3,461,129	3,542,592	3,626,043
Other Protective Services	259,416	265,790	271,601	276,977	282,421
Transportation Services	4,294,945	4,447,851	4,487,408	4,552,211	4,620,474
Environmental Health and Development	1,724,624	1,616,213	1,641,792	1,668,132	1,694,032
Parks and Recreation	5,335,904	5,439,887	5,559,531	5,718,517	5,782,506
Cultural	1,355,229	1,386,149	1,423,824	1,461,574	1,499,683
Water	1,449,050	1,477,031	1,505,572	1,534,683	1,564,377
Sewer	1,212,238	1,235,685	1,259,598	1,283,990	1,308,870
Contingency	200,000	200,000	200,000	200,000	200,000
	<u>33,220,516</u>	<u>40,915,633</u>	<u>56,958,995</u>	<u>36,695,012</u>	<u>38,609,846</u>
<b>Revenue Over (Under) Expenses Before Other</b>	<u>368,672</u>	<u>(2,435,477)</u>	<u>(14,003,083)</u>	<u>707,488</u>	<u>920,589</u>
<b>Other</b>					
Debt Proceeds	-	375,000	14,000,000	-	-
Debt Principal	(298,471)	(254,557)	(254,557)	(525,756)	(525,756)
Transfer from Equipment Replacement Reserve	476,000	1,860,670	715,300	1,057,900	590,800
Transfer from Land Sale Reserve	140,000	250,000	-	-	150,000
Transfer from Cemetery Trust	2,000	2,000	2,000	2,000	2,000
Transfer from (to) Other Reserves	(722,069)	202,364	(459,660)	(1,241,632)	(1,137,633)
Transfer from (to) Surplus	33,868	-	-	-	-
	<u>(368,672)</u>	<u>2,435,477</u>	<u>14,003,083</u>	<u>(707,488)</u>	<u>(920,589)</u>
<b>Balanced Budget</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY**

	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>TAX REVENUES &amp; UNALLOCATED OTHER REVENUES</b>								
Residential Property Tax	12,006,380		12,420,930	12,762,692	16,395,526	15,400,855	15,476,991	17,223,062
Industrial Property Tax	4,857,016		4,857,016	4,857,016	4,857,016	4,857,016	4,905,586	4,954,642
Commercial Property Tax	3,389,010		3,484,900	3,689,518	3,726,413	3,763,677	3,801,314	3,839,327
Other Property Tax	190,367		192,271	194,898	196,847	198,815	200,804	202,812
<b>Total Property Tax</b>	<b>(20,442,773)</b>	<b>(20,440,599)</b>	<b>(20,955,117)</b>	<b>(21,504,124)</b>	<b>(25,175,802)</b>	<b>(24,220,363)</b>	<b>(24,384,695)</b>	<b>(26,219,843)</b>
Local Improvement Fees & Levies	(6,186)	(5,333)	(6,120)	(10,500)	(10,710)	(10,924)	(11,143)	(11,366)
Utility Tax	(131,600)	(129,946)	(130,000)	(122,600)	(122,600)	(122,600)	(122,600)	(122,600)
Grants In Lieu of Taxes	(716,064)	(747,335)	(717,200)	(717,200)	(747,200)	(747,200)	(747,200)	(747,200)
Tax Penalties & Interest	(100,500)	(174,810)	(128,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)
Strategic Community Investment Fund Grant	(204,504)	(204,504)	(235,000)	(259,000)	(259,000)	(259,000)	(259,000)	(259,000)
Operating Funds From Prior Years	(883,000)	(383,000)	(412,600)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
<b>Subtotal - Tax Revenues and Other Revenues</b>	<b>(22,484,627)</b>	<b>(22,085,527)</b>	<b>(22,584,037)</b>	<b>(23,149,424)</b>	<b>(26,851,312)</b>	<b>(25,896,088)</b>	<b>(26,060,637)</b>	<b>(27,896,009)</b>
<b>% Increase over Prior Year</b>			0.4%	2.5%	16.0%	-3.6%	0.6%	7.0%
<b>GENERAL GOVERNMENT, ADMINISTRATION &amp; FINANCE</b>								
Council Stipends & Expenses	177,464	176,486	193,446	200,231	202,330	204,547	206,679	209,028
Council Development	45,000	24,845	45,000	50,900	46,818	47,754	48,709	49,684
Election Expense	40,000	34,610	10,000	10,000	15,000	45,000	10,000	10,000
City Manager	204,000	203,063	199,500	280,800	195,700	197,600	199,600	201,600
Municipal Clerk	338,284	375,889	374,984	406,317	411,883	417,938	423,706	429,553
Legal Services & Appraisals	40,000	51,207	40,000	40,000	40,000	40,000	40,000	40,000
Insurance & Damage Claims	199,500	332,455	280,000	277,500	277,500	282,600	287,900	293,200
Financial Management	681,400	738,902	716,900	729,000	751,100	754,700	767,200	791,000
Purchasing	202,000	227,290	228,530	218,000	222,216	226,932	231,349	235,766
External Audit	30,000	33,000	30,000	30,000	30,600	31,212	31,836	32,473
Buildings, Vehicles, Other Common Services	411,839	468,111	440,830	386,925	419,734	423,285	426,185	424,265
Carbon Offsets	56,200	58,800	58,800	58,800	58,800	58,800	58,800	58,800
Green Home Renovation Program	0	0	0	30,000	0	0	0	0
<b>Subtotal - Gen Gov, Admin &amp; Finance Expense</b>	<b>2,425,687</b>	<b>2,724,657</b>	<b>2,617,990</b>	<b>2,718,473</b>	<b>2,671,681</b>	<b>2,730,368</b>	<b>2,731,964</b>	<b>2,775,369</b>
<b>General Government - Recoveries and Revenues</b>								
Administration Recoveries	(277,440)	(277,440)	(438,221)	(438,200)	(447,000)	(456,000)	(465,000)	(474,000)
Business Licence Fees	(140,000)	(166,538)	(140,000)	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
Rentals	(157,727)	(135,760)	(136,000)	(138,720)	(141,494)	(144,324)	(147,211)	(150,155)
Returns on Investments - Interest	(141,000)	(199,364)	(238,000)	(249,000)	(249,000)	(249,000)	(249,000)	(249,000)
Miscellaneous Revenue, Contributions & Grants	(105,000)	(254,824)	(100,000)	(99,600)	(148,600)	(149,600)	(150,100)	(151,100)
Administrative Service Charges	(40,000)	(65,853)	(37,500)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
<b>Net Operational Cost (from taxes)</b>	<b>1,564,520</b>	<b>1,624,878</b>	<b>1,528,269</b>	<b>1,642,953</b>	<b>1,535,587</b>	<b>1,581,444</b>	<b>1,570,653</b>	<b>1,601,114</b>
<b>% Increase over Prior Year</b>			7.9%	3.8%	-1.7%	2.2%	0.1%	1.6%
<b>Annual Cost Average Residence</b>	119		119	128	132	132	130	137

**CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY**

	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>CORPORATE SERVICES DEPARTMENT</b>								
Human Resources	274,422	278,293	277,682	226,745	266,451	270,616	274,252	277,950
Employee Wellness	15,220	16,287	15,372	17,262	17,608	17,960	18,319	18,685
Training	137,800	129,250	140,556	143,367	146,234	149,159	152,142	155,185
Information Services	572,966	657,134	667,187	584,914	607,449	617,064	626,342	635,734
Grants in Aid	10,400	16,271	10,608	10,820	11,037	11,257	11,482	11,712
Community Investment Program (CIP)	31,200	13,770	31,824	33,460	34,110	34,772	35,447	36,136
Community Engagement	20,750	777	2,000	2,000	2,000	2,000	2,000	2,000
Seniors Housing Stakeholder Initiative		0	0	10,000	0	0	0	0
<b>Subtotal - Corporate Services Expenses</b>	<b>1,062,758</b>	<b>1,111,780</b>	<b>1,145,229</b>	<b>1,028,568</b>	<b>1,084,889</b>	<b>1,102,828</b>	<b>1,119,984</b>	<b>1,137,402</b>
<b>Corporate Services Recoveries &amp; Revenues</b>								
Community Gaming Revenue (Offset CIP)	(31,200)	(13,770)	(31,824)	(33,460)	(34,110)	(34,772)	(35,447)	(36,136)
HR Recoveries	(42,840)	(34,587)	(5,100)	(5,202)	(5,306)	(5,412)	(5,520)	(5,630)
<b>Net Operational Cost (from taxes)</b>	<b>988,718</b>	<b>1,063,424</b>	<b>1,108,305</b>	<b>989,906</b>	<b>1,045,473</b>	<b>1,062,644</b>	<b>1,079,017</b>	<b>1,095,636</b>
% Increase over Prior Year			7.8%	-10.2%	5.5%	1.7%	1.6%	1.6%
Annual Cost Average Residence	75		86	77	90	88	89	94
<b>PLANNING DEPARTMENT (includes BYLAW)</b>								
Planning Administration	211,000	221,360	216,515	261,650	223,360	226,370	230,180	233,090
Consulting Services	-	2013 oper res	40,000	-	-	-	-	-
Building Inspection	106,240	103,980	105,328	103,510	106,762	109,389	111,518	113,650
Parking Enforcement (Commissionaire Service)	25,000	22,398	25,000	25,000	25,000	25,000	25,000	25,000
Bylaw Enforcement	88,000	87,538	93,600	99,415	101,323	103,535	105,553	107,676
<b>Subtotal - Planning Department Expenses</b>	<b>430,240</b>	<b>435,276</b>	<b>480,443</b>	<b>489,575</b>	<b>456,445</b>	<b>464,294</b>	<b>472,251</b>	<b>479,416</b>
<b>Planning Department Recoveries and Revenues</b>								
Traffic Fine Revenue Sharing (Offset Bylaw Enforcement)	(21,340)	(15,473)	(66,680)	(102,680)	(102,680)	(101,680)	(101,680)	(100,680)
Development Permit Fees	(15,000)	(32,731)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Building Permit Fees	(79,100)	(66,081)	(88,100)	(74,100)	(74,100)	(74,100)	(74,100)	(74,100)
Parking Ticket Fine Revenue	(8,000)	(8,550)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>Net Operational Cost (from taxes)</b>	<b>306,800</b>	<b>312,440</b>	<b>300,663</b>	<b>287,795</b>	<b>254,665</b>	<b>263,514</b>	<b>271,471</b>	<b>279,636</b>
% Increase over Prior Year			11.7%	1.9%	-6.8%	1.7%	1.7%	1.5%
Annual Cost Average Residence	23		23	22	22	22	22	24

**CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY**

	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>ECONOMIC DEVELOPMENT DEPARTMENT</b>								
Economic Development	255,869	249,273	309,700	346,009	348,826	351,901	354,813	357,772
Business Development (District Energy Project Support)	60,000	39,011	45,000	76,200	26,200	26,200	26,200	26,200
Promotion of Tourism	5,000	0	0	0	0	0	0	0
<b>Subtotal - Economic Development</b>	<b>320,869</b>	<b>288,284</b>	<b>354,700</b>	<b>422,209</b>	<b>375,026</b>	<b>378,101</b>	<b>381,013</b>	<b>383,972</b>
<b>Economic Development - Revenues</b>								
Regional Contribution to Economic Development	(15,000)	(27,833)	(22,500)	(22,500)	(22,500)	(22,500)	(22,500)	(22,500)
Community Gaming Revenue (Offset ED)	(90,800)	(107,590)	(50,176)	(102,540)	(101,890)	(101,228)	(100,553)	(99,864)
<b>Net Operational Cost (from taxes)</b>	<b>215,069</b>	<b>152,860</b>	<b>282,024</b>	<b>297,169</b>	<b>250,636</b>	<b>254,373</b>	<b>257,960</b>	<b>261,608</b>
% Increase over Prior Year			10.5%	19.0%	-11.2%	0.8%	0.8%	0.8%
Annual Cost Average Residence	16		22	23	21	21	21	22

**CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY**

	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>POLICE DEPARTMENT (RCMP)</b>								
RCMP Contract under MPUA	4,998,112	4,338,968	5,091,474	5,305,570	5,401,687	5,744,588	5,844,099	6,154,408
Police Administration - City Staff	808,000	797,526	824,000	825,650	838,663	860,832	879,617	899,978
Community Policing Program and Office	25,000	30,867	25,000	25,000	25,000	26,000	26,000	27,000
Police Detachment Building Maintenance & Operation	160,840	131,257	126,500	131,359	135,237	138,950	142,402	145,943
Detention & Custody of Prisoners	471,500	460,369	480,800	486,429	495,301	506,281	516,434	527,372
<b>Subtotal - Police Department (RCMP)</b>	<b>6,463,452</b>	<b>5,758,987</b>	<b>6,547,774</b>	<b>6,774,008</b>	<b>6,895,888</b>	<b>7,276,651</b>	<b>7,408,552</b>	<b>7,754,701</b>
<b>Police Department (RCMP) - Revenues</b>								
Law Enforcement Service Charges	(138,000)	(150,606)	(140,400)	(140,400)	(122,400)	(122,400)	(122,400)	(122,400)
Provincial Reimbursement for Custody of Prisoners	(160,000)	(258,437)	(167,000)	(167,000)	(167,000)	(167,000)	(167,000)	(167,000)
Traffic Fine Revenue Sharing (Offset Community Policing)	(25,000)	(30,867)	(25,000)	(25,000)	(25,000)	(26,000)	(26,000)	(27,000)
<b>Net Operational Cost (from taxes)</b>	<b>6,140,452</b>	<b>5,319,078</b>	<b>6,215,374</b>	<b>6,441,608</b>	<b>6,581,488</b>	<b>6,961,251</b>	<b>7,093,152</b>	<b>7,438,301</b>
% Increase over Prior Year			1.3%	3.5%	1.8%	5.5%	1.8%	4.7%
Annual Cost Average Residence	465		483	500	564	579	587	638
<b>FIRE DEPARTMENT</b>								
Fire Administration	316,852	316,201	320,095	323,522	327,175	330,916	334,662	338,456
Fire Suppression Crew	2,402,355	2,442,833	2,449,966	2,510,930	2,573,456	2,637,538	2,703,219	2,770,537
Fire Prevention and Investigation	141,446	146,973	144,308	147,901	151,584	155,358	159,226	163,191
Fire Hall Maintenance and Operation	63,465	54,901	57,250	58,395	59,563	60,754	61,969	63,209
Vehicle and Equipment Maintenance and Operation	281,134	275,705	281,134	286,607	290,764	276,563	283,516	290,650
Emergency Program (Tsunami Warning)	697	380	900	918	936	955	974	994
<b>Subtotal - Fire Department Expenses</b>	<b>3,205,949</b>	<b>3,236,993</b>	<b>3,253,653</b>	<b>3,328,273</b>	<b>3,403,478</b>	<b>3,462,084</b>	<b>3,543,566</b>	<b>3,627,037</b>
<b>Fire Department Revenues</b>								
Fire Service Charges and Protection Agreement Fees	(120,800)	(179,036)	(155,900)	(171,223)	(174,853)	(178,561)	(182,349)	(186,218)
<b>Net Operational Cost (from taxes)</b>	<b>3,085,149</b>	<b>3,057,956</b>	<b>3,097,753</b>	<b>3,157,050</b>	<b>3,228,625</b>	<b>3,283,523</b>	<b>3,361,217</b>	<b>3,440,819</b>
% Increase over Prior Year			1.5%	2.3%	2.3%	1.7%	2.4%	2.4%
Annual Cost Average Residence	234		241	245	277	273	278	295

**CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY**

	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>ENGINEERING &amp; PUBLIC WORKS DEPARTMENT</b>								
<b>Engineering Office</b>								
Engineering Administration (operations at City Hall)	525,000	546,686	572,574	559,409	572,101	583,613	595,358	607,339
Engineering Consulting Services	40,000	21,023	40,000	40,000	40,800	41,616	42,448	43,297
<b>Public Works Yard</b>								
Public Works, Supervision, Dispatch, Stores, Reception	445,700	462,552	457,500	483,787	493,080	503,042	513,207	523,579
Public Works Building, Yard, Shops Mtce & Operation	328,877	331,022	341,457	339,392	353,049	359,703	367,375	374,906
Fleet & Equipment Maintenance & Replacement	738,927	758,612	757,997	743,874	776,077	791,513	805,435	821,448
Safety & Training	125,000	84,284	126,000	104,000	106,080	108,202	110,366	112,573
<b>Streets Operations</b>								
Inspection, Customer Requests, Record Keeping	81,500	170,963	95,000	101,000	103,020	105,080	107,182	109,326
Roads Repair & Mtce (pavement, sidewalks, boulevards)	778,400	909,138	792,223	889,900	840,888	857,706	874,860	892,357
Street Sweeping (sweeping, spill & litter pickup)	112,000	146,248	87,000	114,000	116,280	118,606	120,978	123,397
Snow & Ice Removal (plowing, sanding, salting)	203,600	174,308	200,000	200,000	204,000	208,080	212,242	216,486
Bridge & Retaining Walls Maintenance & Repair	70,000	13,599	50,000	50,000	51,000	52,020	53,060	54,122
Street Lights & Traffic Signals, Signs and Marking	507,940	541,528	598,040	557,800	568,956	580,335	591,942	603,781
Gravel, Sand, Rock & Salt Supply	136,000	179,199	160,000	181,000	184,620	188,312	192,079	195,920
<b>Drainage Operations</b>								
Open Drainage (ditch, dyke, culvert maintenance/repair)	138,500	157,763	138,500	138,500	141,270	144,095	146,977	149,917
Storm Sewers Mtce (catch basins, drains, manholes)	237,000	143,953	237,000	237,000	241,740	246,575	251,506	256,536
Storm Sewer Lift Station Mtce (Margaret St Station)	13,400	8,259	13,400	13,800	14,076	14,358	14,645	14,938
<b>Cemetery Operation &amp; Maintenance (Greenwood Cemetery)</b>								
Cemetery Operations (interments, monuments placement)	50,683	67,124	53,000	53,928	55,006	56,129	57,252	58,397
<b>Subtotal-Engineering/Public Works Expenses (excluding solid waste, water &amp; sewer)</b>	<b>4,532,527</b>	<b>4,716,260</b>	<b>4,719,691</b>	<b>4,807,390</b>	<b>4,862,043</b>	<b>4,958,985</b>	<b>5,056,911</b>	<b>5,158,319</b>
<b>Engineering &amp; Public Works Recoveries &amp; Revenue</b>								
Works Yard Recoveries (building, shop, equipment)	(1,300,500)	(1,292,842)	(1,437,807)	(1,434,300)	(1,463,000)	(1,492,100)	(1,522,100)	(1,552,100)
Streets Recoveries (gravel)	(153,000)	(85,991)	(100,000)	(100,000)	(102,000)	(104,000)	(106,000)	(108,000)
Driveway Crossing Permits	(83,200)	(71,082)	(77,500)	(77,500)	(77,500)	(77,500)	(77,500)	(77,500)
Cemetery Fees and Charges for Interments	(29,500)	(35,731)	(32,600)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)
Cemetery Trust Interest (cemetery maintenance)	-	-	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
<b>Net Operational Cost (from taxes)</b>	<b>2,966,327</b>	<b>3,230,614</b>	<b>3,071,784</b>	<b>3,162,590</b>	<b>3,186,543</b>	<b>3,252,385</b>	<b>3,318,311</b>	<b>3,387,719</b>
% Increase over Prior Year			4.1%	1.9%	1.1%	2.0%	2.0%	2.0%
Annual Cost Average Residence	225		239	246	273	271	275	291



**CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY**

	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>Solid Waste Collection</b>								
Solid Waste Collection	569,000	638,250	515,901	441,500	448,777	458,169	467,762	477,561
Solid Waste Disposal (ACRD landfill fees)	400,000	424,099	330,000	254,000	259,080	264,262	269,547	274,938
<b>Subtotal - Solid Waste Expenses</b>	<b>969,000</b>	<b>1,062,349</b>	<b>845,901</b>	<b>695,500</b>	<b>707,857</b>	<b>722,431</b>	<b>737,309</b>	<b>752,499</b>
Solid Waste Revenues (from Utility Billings)	(1,020,000)	(1,002,860)	(835,000)	(658,000)	(671,160)	(684,583)	(698,275)	(712,240)
<b>Net Operational Cost (from taxes)</b>	<b>(51,000)</b>	<b>59,489</b>	<b>10,901</b>	<b>37,500</b>	<b>36,697</b>	<b>37,848</b>	<b>39,034</b>	<b>40,259</b>
% Increase over Prior Year			-12.7%	-17.8%	1.8%	2.1%	2.1%	2.1%
Annual Cost Ave Residence 120L bin (utility billing)	98		99	110	113	113	113	114

**CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY**

	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>Waterworks Branch</b>								
Water Administration (licences, leases, acctg support)	200,000	182,893	204,000	204,000	208,080	212,242	216,486	220,816
Engineering Consulting Services	50,000	32,359	50,000	50,000	50,000	50,000	50,000	50,000
Inspection, Customer Requests, Record keeping	60,000	56,827	60,000	66,000	67,320	68,666	70,040	71,441
Water Supply O/M (dams & reservoirs)	199,800	154,761	175,300	168,500	171,870	175,307	178,814	182,390
Pump Stations O/M (power, treatment, telemetry)	244,500	231,696	243,200	257,000	262,140	267,383	272,730	278,185
Distribution O/M (pipes, valves, prv's, hydrants, meters)	636,050	629,338	682,050	703,550	717,621	731,973	746,613	761,545
Debt Servicing	151,663	-	132,663	86,043	86,043	86,043	86,043	86,043
Transfer to Capital	625,000	321,792	1,015,000	482,500	1,472,000	1,345,000	1,060,000	1,120,000
Transfer to Reserve	346,242	846,783	201,699	1,016,474	296,096	558,371	986,238	1,076,364
<b>Subtotal - Waterworks Expenses</b>	<b>2,513,255</b>	<b>2,456,449</b>	<b>2,763,912</b>	<b>3,034,067</b>	<b>3,331,170</b>	<b>3,494,986</b>	<b>3,666,964</b>	<b>3,846,784</b>
<b>Waterworks Revenues</b>								
Utility Billing - Metered Sales	(2,448,220)	(2,370,411)	(2,693,042)	(2,962,346)	(3,258,580)	(3,421,509)	(3,592,585)	(3,772,214)
Charges for Other Service (connections, turn on/off)	(41,735)	(55,657)	(42,570)	(43,421)	(44,290)	(45,176)	(46,079)	(46,270)
Penalties & Interest	(23,300)	(30,381)	(28,300)	(28,300)	(28,300)	(28,300)	(28,300)	(28,300)
<b>Net Operational Cost (from taxes)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
% Increase over Prior Year			10.0%	9.8%	9.8%	4.9%	4.9%	4.9%
Annual Cost Family of 4 Residence (utility billing)	279		279	299	305	320	336	353
<b>Sewers Branch</b>								
Sewer Administration (leases, permits, acctg support)	153,000	147,738	156,000	156,000	159,120	162,302	165,548	168,859
Engineering Consulting Services	40,000	2,956	40,000	40,000	40,000	40,000	40,000	40,000
Inspection, Customer Requests, Record Keeping	110,000	125,568	110,000	120,000	122,400	124,848	127,345	129,892
Sewer System O/M (flushing, repair, blockages, manholes)	354,740	276,795	354,740	387,740	395,495	403,405	411,473	419,702
Sewer Lift Station O/M (pumps, power, telemetry, valves)	190,000	174,438	213,500	213,500	217,770	222,125	226,568	231,099
Wastewater Treatment (power, aerators, samples, tests)	253,000	273,866	278,000	295,000	300,900	306,918	313,056	319,317
Debt Servicing (Northport Sewer and Lagoon Acquisition)	456,889	81,983	427,005	314,447	256,771	256,771	256,771	256,771
Transfer to Capital	470,000	50,045	320,000	350,000	760,000	650,000	600,000	700,000
Transfer to Reserve	141,592	960,037	482,839	739,945	621,740	764,490	847,895	781,969
<b>Subtotal - Sewers Expenses</b>	<b>2,169,221</b>	<b>2,093,426</b>	<b>2,382,084</b>	<b>2,616,632</b>	<b>2,874,196</b>	<b>2,930,860</b>	<b>2,988,657</b>	<b>3,047,610</b>
<b>Sewers Revenues</b>								
Utility Billing - Sewer Fees	(2,030,989)	(1,881,818)	(2,234,088)	(2,457,497)	(2,703,246)	(2,757,311)	(2,812,458)	(2,868,707)
Charges for Other Service (connections, disposal fees)	(52,267)	(146,580)	(57,494)	(63,243)	(69,568)	(70,959)	(72,378)	(73,826)
Penalties, Interest, Local Improvement Charges	(45,965)	(26,002)	(50,502)	(55,892)	(61,381)	(62,589)	(63,821)	(65,077)
Transfer from Gas Tax Fund	(40,000)	(39,026)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
<b>Net Operational Cost (from taxes)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
% Increase over Prior Year			9.8%	9.8%	9.8%	2.0%	2.0%	2.0%
Annual Cost Family of 4 Residence (utility billing)	235	208	235	262	288	294	300	306

**CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY**


	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>PARKS &amp; RECREATION SERVICES</b>								
Parks & Recreation Management Services	474,178	448,621	446,800	492,068	459,058	468,339	476,592	485,005
<b>Community Centres &amp; Halls</b>								
Echo Community Centre Operation/Maintenance	291,009	312,313	316,190	330,018	342,684	351,507	359,598	367,883
Echo Aquatic Centre Operation/Maintenance	462,021	474,461	460,994	482,718	481,681	492,895	503,380	514,094
AV Multiplex Operation/Maintenance	999,441	967,983	945,762	971,354	995,251	1,019,846	1,090,424	1,064,293
Harbour Quay Operation/Maintenance	132,138	137,653	128,738	131,877	134,854	137,989	140,931	143,938
Other Bldgs (Gyro, Glenwood, Echo Park & Fieldhouses)	278,702	218,348	240,148	247,948	254,304	260,919	267,050	273,237
<b>Sports Programs</b>								
Glenwood Centre Programs	9,100	7,299	8,500	8,650	8,823	9,020	9,201	9,385
Echo Aquatic Programs	647,500	762,916	733,575	784,119	798,849	815,582	830,922	846,559
AV Multiplex Programs	216,500	186,402	181,291	183,774	203,623	206,984	210,152	213,374
<b>Leisure Programs</b>								
Leisure Service Programs	209,782	216,425	225,000	228,013	245,994	251,526	256,557	261,688
Youth Services and Programs	19,000	19,261	22,000	54,455	55,544	56,770	57,906	59,064
Children's Programs	156,000	157,446	161,000	163,963	167,242	170,854	174,271	177,756
Adult Programs	92,500	92,087	92,500	96,350	98,277	100,243	102,247	104,292
Special Events	18,500	7,144	21,500	21,930	22,369	22,816	23,272	23,738
Program Vehicles Maintenance & Repair	11,800	12,260	13,700	13,963	14,026	14,347	14,663	14,988
<b>Parks &amp; Playgrounds</b>								
Parks & Facility Management	220,765	238,675	225,808	228,286	230,991	233,657	236,333	239,044
Parks Maintenance, Upgrading & Horticultural Services	917,778	972,985	943,608	961,042	992,573	1,014,108	1,034,429	1,055,155
Parks Vehicles and Equipment Operation & Maintenance	140,330	154,463	146,074	148,853	151,830	155,015	158,115	161,277
<b>Subtotal - Parks &amp; Recreation Expenses</b>	<b>5,297,044</b>	<b>5,386,741</b>	<b>5,313,188</b>	<b>5,549,381</b>	<b>5,657,973</b>	<b>5,782,417</b>	<b>5,946,043</b>	<b>6,014,770</b>
<b>Parks &amp; Recreation Recoveries &amp; Revenues</b>								
Community Contributions, Grants and Misc Revenues.	(121,425)	(120,819)	(119,225)	(139,225)	(119,225)	(119,225)	(119,225)	(119,225)
Echo Community Centre Revenue	(205,467)	(186,425)	(205,800)	(209,916)	(214,114)	(218,397)	(222,765)	(227,220)
Echo Aquatic Centre Revenue	(33,500)	(33,164)	(35,500)	(36,210)	(36,934)	(37,673)	(38,426)	(39,195)
AV Multiplex Revenue	(599,650)	(525,337)	(565,650)	(576,963)	(588,502)	(600,272)	(612,278)	(624,523)
Harbour Quay Revenue	(123,500)	(111,876)	(114,000)	(124,540)	(125,785)	(127,044)	(128,313)	(129,596)
Revenue (Other Parks Buildings)	(73,000)	(76,179)	(80,500)	(82,110)	(83,753)	(85,427)	(87,136)	(88,879)
Glenwood Programs Revenue	(3,000)	(2,982)	(2,625)	(2,678)	(2,731)	(2,786)	(2,841)	(2,898)
Aquatic Programs Revenue	(266,000)	(244,188)	(255,000)	(260,100)	(265,302)	(270,608)	(276,020)	(281,541)
Multiplex Programs Revenue	(30,100)	(22,419)	(27,100)	(27,642)	(28,195)	(29,334)	(29,921)	(29,921)
Youth Programs Revenue	(4,000)	(8,396)	(10,000)	(10,200)	(10,404)	(10,612)	(10,824)	(11,041)
Children's Programs Revenue	(90,000)	(78,021)	(91,000)	(92,820)	(94,676)	(96,570)	(98,501)	(100,471)
Adult Programs Revenue	(117,000)	(102,338)	(120,000)	(122,400)	(124,848)	(127,345)	(129,892)	(132,490)
Special Events Revenue	(1,000)	(1,717)	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)	(1,104)
Parks Equipment Recovery	(80,000)	(79,352)	(80,000)	(81,600)	(83,232)	(84,897)	(86,595)	(88,326)
<b>Net Operational Cost (from property tax)</b>	<b>3,549,402</b>	<b>3,793,526</b>	<b>3,605,788</b>	<b>3,781,958</b>	<b>3,879,231</b>	<b>3,971,741</b>	<b>4,102,810</b>	<b>4,138,340</b>
<b>% Increase over Prior Year</b>			0.3%	4.4%	2.0%	2.2%	2.8%	1.2%
<b>Annual Cost Average Residence</b>	269		280	294	333	330	340	355


## CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY


	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>Heritage &amp; Culture Services</b>								
Museum Services (manager, staff, advertising)	342,104	359,939	321,350	327,468	333,078	339,344	345,019	350,808
Museum Exhibits (permanent & temporary)	28,722	16,166	29,125	29,590	30,134	30,668	31,242	31,768
Industrial Collections Support (to IHS utilities and supplies)	58,500	55,969	66,750	43,055	44,639	46,650	48,072	49,443
Museum Maintenance	53,358	52,926	54,910	56,783	58,755	60,185	61,962	63,274
McLean Mill (payment pursuant to IHS contract )	239,000	239,000	224,000	225,000	225,000	225,000	225,000	225,000
<b>Subtotal - Heritage &amp; Culture Expenses</b>	<b>721,684</b>	<b>724,000</b>	<b>696,135</b>	<b>681,896</b>	<b>691,606</b>	<b>701,847</b>	<b>711,295</b>	<b>720,293</b>
<b>Heritage &amp; Culture Revenues</b>								
Museum Sales & Service (gift shop, program fees)	(21,300)	(28,354)	(25,000)	(22,400)	(22,752)	(23,109)	(23,471)	(23,839)
Grants from Senior Government	(65,000)	(65,000)	(65,000)	(73,200)	(73,264)	(73,329)	(73,396)	(73,464)
Community Gaming Revenue (Offset McLean Mill Costs)	(239,000)	(239,000)	(224,000)	(225,000)	(225,000)	(225,000)	(225,000)	(225,000)
<b>Net Operational Cost (from property tax)</b>	<b>396,384</b>	<b>391,646</b>	<b>382,135</b>	<b>361,296</b>	<b>370,590</b>	<b>380,409</b>	<b>389,428</b>	<b>397,990</b>
% Increase over Prior Year			-3.5%	-2.0%	1.4%	1.5%	1.3%	1.3%
Annual Cost Average Residence	30		30	28	32	32	32	34
<b>EXTERNAL SERVICE PROVIDERS</b>								
<b>Animal Control</b>								
Animal Pound Operation (SPCA)	128,427	129,473	149,000	154,988	158,092	161,257	164,485	167,777
Dog Licence Fees	(12,000)	(8,338)	(12,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>Transit</b>								
Public Transit (BC Transit)	1,082,898	1,020,751	1,082,379	1,075,783	1,205,814	1,180,652	1,180,652	1,180,652
Public Transit Fare Revenue	(325,673)	(278,916)	(291,463)	(323,703)	(324,509)	(324,782)	(324,782)	(324,782)
<b>Tourist Information</b>								
Visitor Info Centre Operations (Chamber of Commerce)	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
21% Community Gaming Revenue (Offset VIC Costs)	(84,000)	(84,000)	(84,000)	(84,000)	(84,000)	(84,000)	(84,000)	(84,000)
<b>Library</b>								
Library Service (Vancouver Island Regional Library)	641,180	641,180	660,338	673,333	694,543	721,977	750,279	779,390
<b>Subtotal - External Providers Expenses</b>	<b>1,936,505</b>	<b>1,875,404</b>	<b>1,975,717</b>	<b>1,988,104</b>	<b>2,142,449</b>	<b>2,147,886</b>	<b>2,179,416</b>	<b>2,211,819</b>
<b>Subtotal - External Providers Revenue</b>	<b>(421,673)</b>	<b>(371,254)</b>	<b>(387,463)</b>	<b>(417,703)</b>	<b>(418,509)</b>	<b>(418,782)</b>	<b>(418,782)</b>	<b>(418,782)</b>
<b>Net Operational Cost (from property tax)</b>	<b>1,514,832</b>	<b>1,504,151</b>	<b>1,588,254</b>	<b>1,570,401</b>	<b>1,723,940</b>	<b>1,729,104</b>	<b>1,760,634</b>	<b>1,793,037</b>
% Increase over Prior Year			2.0%	0.6%	7.8%	0.3%	1.5%	1.5%
Annual Cost Average Residence	115		124	122	148	144	146	154

## CITY OF PORT ALBERNI - 2016 REVENUE & EXPENSES BUDGET SUMMARY


	2014	2014 ACTUAL	2015	2016	2017	2018	2019	2020
<b>FISCAL SERVICES (DEBT)</b>								
Loan Repayments (RCMP Detachment, Dry Creek Floodworks, Catalyst land)	274,984	249,819	347,207	291,092	234,671	234,671	890,870	890,870
72% Traffic Fine Rev Sharing (Debt-RCMP Detachment)	(238,320)	(238,320)	(238,320)	(238,320)	(238,320)	(238,320)	(238,320)	(238,320)
<b>Net Operational Cost (from property tax)</b>	<b>274,984</b>	<b>249,819</b>	<b>347,207</b>	<b>291,092</b>	<b>234,671</b>	<b>234,671</b>	<b>890,870</b>	<b>890,870</b>
<b>% Increase over Prior Year</b>			26.3%	-16.2%	-19.4%	0.0%	279.6%	0.0%
<b>Fiscal Services (Debt) Net Cost (from property tax)</b>	36,664	11,499	108,887	52,772	-3,649	-3,649	652,550	652,550
<b>Annual Cost Average Residence</b>	3		8	4	0	0	54	56
<b>TRANSFERS TO RESERVES &amp; ALLOWANCES</b>								
Total Transfer to Reserves and Allowances	292,810	497,304	412,600	396,132	464,000	464,000	464,000	464,000
Transfer to General Capital Fund	778,500	1,038,590	721,300	770,294	4,097,486	2,457,500	1,500,400	2,705,000
Transfer to Contingency Fund	700,000	28,074	150,000	200,000	200,000	200,000	200,000	200,000
<b>Tfr to Reserves &amp; Allowances Cost (from property tax)</b>	<b>1,771,310</b>	<b>1,563,968</b>	<b>1,283,900</b>	<b>1,366,426</b>	<b>4,761,486</b>	<b>3,121,500</b>	<b>2,164,400</b>	<b>3,369,000</b>
<b>% Increase over Prior Year</b>			-27.5%	6.4%	248.5%	-34.4%	-30.7%	55.7%
<b>Annual Cost Average Residence</b>	134		100	106	408	260	179	289
Total Expenses	34,094,485	33,684,393	34,727,524	35,791,594	40,150,858	39,509,909	39,999,195	42,169,861
Total Revenues	-34,094,485	-33,684,393	-34,727,524	-35,791,594	-40,150,858	-39,509,909	-39,999,195	-42,169,861
<b>NET</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Total Estimated Per Household - Taxes	1,707		1,755	1,795	2,299	2,151	2,154	2,389
Total Estimated Per Household - Utilities	612		613	671	706	727	749	773
Total Estimated Per Household	2,319		2,368	2,466	3,005	2,879	2,904	3,162
			2.1%	4.1%	21.8%	-4.2%	0.9%	8.9%


	A	B	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>												
3														
4			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
5			<i>Final</i>											
6														
7		REAL PROPERTY TAXES												
8														
9	11111	General Purposes - Taxes	20,631,010	2.15%	21,140,053	2.47%	24,678,431	16.74%	23,722,992	-3.87%	23,887,324	0.69%	25,722,472	7.68%
10	11112	Debt Purposes - Taxes	324,107	31.95%	364,071	12.33%	497,371	36.61%	497,371	0.00%	497,371	0.00%	497,371	0.00%
11		<b>TAX LEVY</b>	<b>20,955,117</b>	<b>2.51%</b>	<b>21,504,124</b>	<b>2.62%</b>	<b>25,175,802</b>	<b>17.07%</b>	<b>24,220,363</b>	<b>-3.80%</b>	<b>24,384,695</b>	<b>0.68%</b>	<b>26,219,843</b>	<b>7.53%</b>
12														
13	11210	Local Improvements	-		-		-		-		-		-	
14	11211	Special Area Levy	6,120	2.00%	10,500	71.57%	10,710	2.00%	10,924	2.00%	11,143	2.00%	11,366	2.00%
15		<b>SPECIAL ASSESSMENTS</b>	<b>6,120</b>	<b>-1.07%</b>	<b>10,500</b>	<b>71.57%</b>	<b>10,710</b>	<b>2.00%</b>	<b>10,924</b>	<b>2.00%</b>	<b>11,143</b>	<b>2.00%</b>	<b>11,366</b>	<b>2.00%</b>
16														
17	11910	Utility Tax	130,000	-1.22%	122,600	-5.69%	122,600	0.00%	122,600	0.00%	122,600	0.00%	122,600	0.00%
18		<b>TAXES</b>	<b>21,091,237</b>	<b>2.48%</b>	<b>21,637,224</b>	<b>2.59%</b>	<b>25,309,112</b>	<b>16.97%</b>	<b>24,353,888</b>	<b>-3.77%</b>	<b>24,518,437</b>	<b>0.68%</b>	<b>26,353,809</b>	<b>7.49%</b>
19														
20		FEDERAL GOVERNMENT												
21	12110	Federal Building Grant	10,000	-5.24%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
22	12210	CBC Grant	2,000	-20.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
23		PROVINCIAL GOVERNMENT												
24	12310	Provincial Government Grant	45,000	2.27%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
25	12410	BC Hydro	600,000	0.00%	600,000	0.00%	630,000	5.00%	630,000	0.00%	630,000	0.00%	630,000	0.00%
26	12411	Public Housing Grant (in lieu of taxes)	60,000	2.04%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
27		OTHER ENTITIES												
28	12910	University of Victoria	200	-5.21%	200	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
29		<b>GRANTS IN LIEU OF TAXES</b>	<b>717,200</b>	<b>0.16%</b>	<b>717,200</b>	<b>0.00%</b>	<b>747,200</b>	<b>4.18%</b>	<b>747,200</b>	<b>0.00%</b>	<b>747,200</b>	<b>0.00%</b>	<b>747,200</b>	<b>0.00%</b>
30														
31		SERVICES PROVIDED TO GOVERNMENT												
32														
33	13121	PRISONER EXPENSE RECOVERY	167,000	4.38%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
34														
35		SALES OF SERVICES												
36														
37	14120	ADMINISTRATION SERVICE CHARGE	37,500	-6.25%	30,000	-20.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
38		14120.3082 HR Recoveries	5,100	-88.10%	5,202	2.00%	5,306	2.00%	5,412	2.00%	5,520	2.00%	5,630	1.99%
39														
40	14221	Law Enforcement Service Charge	140,400	1.74%	140,400	0.00%	122,400	-12.82%	122,400	0.00%	122,400	0.00%	122,400	0.00%
41	14241	Fire Department Service Charge	155,900	29.06%	171,223	9.83%	174,853	2.12%	178,561	2.12%	182,349	2.12%	186,218	2.12%
42		<b>PROTECTIVE SERVICES</b>	<b>296,300</b>	<b>14.49%</b>	<b>311,623</b>	<b>5.17%</b>	<b>297,253</b>	<b>-4.61%</b>	<b>300,961</b>	<b>1.25%</b>	<b>304,749</b>	<b>1.26%</b>	<b>308,618</b>	<b>1.27%</b>
43														
44	14310	Public Works Service Charge	77,500	-6.85%	77,500	0.00%	77,500	0.00%	77,500	0.00%	77,500	0.00%	77,500	0.00%
45	14400	Public Transit Revenue	291,463	-10.50%	323,703	11.06%	324,509	0.25%	324,782	0.08%	324,782	0.00%	324,782	0.00%
46		<b>TRANSPORTATION SERVICES</b>	<b>368,963</b>	<b>-9.76%</b>	<b>401,203</b>	<b>8.74%</b>	<b>402,009</b>	<b>0.20%</b>	<b>402,282</b>	<b>0.07%</b>	<b>402,282</b>	<b>0.00%</b>	<b>402,282</b>	<b>0.00%</b>
47														
48	14433	Commercial Solid Waste Collection	200,000	-48.05%	-	-100.00%	-	-	-	-	-	-	-	-
49	14434	Residential Solid Waste Collection	635,000	0.00%	658,000	3.62%	671,160	2.00%	684,583	2.00%	698,275	2.00%	712,240	2.00%
50		<b>ENV HEALTH WASTE COLLECTION</b>	<b>835,000</b>	<b>-18.14%</b>	<b>658,000</b>	<b>-21.20%</b>	<b>671,160</b>	<b>2.00%</b>	<b>684,583</b>	<b>2.00%</b>	<b>698,275</b>	<b>2.00%</b>	<b>712,240</b>	<b>2.00%</b>
51														
52	14516	PUBLIC HEALTH-CEMETERIES	32,600	10.51%	31,000	-4.91%	31,000	0.00%	31,000	0.00%	31,000	0.00%	31,000	0.00%
53														


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1		<b>CITY OF PORT ALBERNI</b>												
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3														
4			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
5			<i>Final</i>											
6														
54	14550	PLANNING ADMINISTRATION	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
55														
56	14560	ECONOMIC DEVELOPMENT	22,500	50.00%	22,500	0.00%	22,500	0.00%	22,500	0.00%	22,500	0.00%	22,500	0.00%
57														
58	14600	Marine Commercial Building	60,000	-14.29%	70,000	16.67%	70,700	1.00%	71,407	1.00%	72,121	1.00%	72,842	1.00%
59	14601	Port Building	22,000	0.00%	22,220	1.00%	22,442	1.00%	22,667	1.00%	22,893	1.00%	23,122	1.00%
60	14602	Market Square	32,000	1.59%	32,320	1.00%	32,643	1.00%	32,970	1.00%	33,299	1.00%	33,632	1.00%
62		ALBERNI HARBOUR QUAY	<u>114,000</u>	-7.69%	<u>124,540</u>	9.25%	<u>125,785</u>	1.00%	<u>127,044</u>	1.00%	<u>128,313</u>	1.00%	<u>129,596</u>	1.00%
63														
64		RECREATION SERVICES												
65														
66		RECREATION FACILITIES												
67														
68	14710	Gyro Youth Centre	6,500	62.50%	6,630	2.00%	6,763	2.01%	6,898	2.00%	7,036	2.00%	7,177	2.00%
69	14712	Echo '67 Centre	205,800	0.16%	209,916	2.00%	214,114	2.00%	218,397	2.00%	222,765	2.00%	227,220	2.00%
70	14714	Glenwood Centre	40,000	12.68%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%	44,163	2.00%
71	14716	Echo Aquatic Centre	35,500	5.97%	36,210	2.00%	36,934	2.00%	37,673	2.00%	38,426	2.00%	39,195	2.00%
72	14718	AV Multiplex	565,650	-5.67%	576,963	2.00%	588,502	2.00%	600,272	2.00%	612,278	2.00%	624,523	2.00%
73	14720	Stadium & Athletic Fields	34,000	1.49%	34,680	2.00%	35,374	2.00%	36,081	2.00%	36,803	2.00%	37,539	2.00%
74														
75		RECREATION PROGRAMS												
76														
77		SPORT PROGRAMS												
79	14730	Glenwood Centre	2,625	-12.50%	2,678	2.00%	2,731	2.00%	2,786	2.00%	2,841	2.00%	2,898	1.99%
80	14732	Echo Aquatic Centre	255,000	-4.14%	260,100	2.00%	265,302	2.00%	270,608	2.00%	276,020	2.00%	281,541	2.00%
81	14734	AV Multiplex	27,100	-9.97%	27,642	2.00%	28,195	2.00%	28,759	2.00%	29,334	2.00%	29,921	2.00%
83														
84		LEISURE DIVISION PROGRAMS												
85	14738	Children's Programs	91,000	1.11%	92,820	2.00%	94,676	2.00%	96,570	2.00%	98,501	2.00%	100,471	2.00%
86	14740	Youth Programs & Services	10,000	150.00%	10,200	2.00%	10,404	2.00%	10,612	2.00%	10,824	2.00%	11,041	2.00%
87	14742	Adult Programs	120,000	2.56%	122,400	2.00%	124,848	2.00%	127,345	2.00%	129,892	2.00%	132,490	2.00%
88	14750	Special Events	1,000	0.00%	1,020	2.00%	1,040	2.00%	1,061	2.00%	1,082	2.00%	1,104	1.99%
89														
90		COMMUNITY SERVICES												
91	14760	Community Services Misc Revenue	3,500	29.63%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
93	14770	Contributions & Grants	115,725	-2.53%	135,725	17.28%	115,725	-14.74%	115,725	0.00%	115,725	0.00%	115,725	0.00%
94		RECREATION SERVICES	<u>1,513,400</u>	-1.99%	<u>1,561,284</u>	3.16%	<u>1,569,725</u>	0.54%	<u>1,598,735</u>	1.85%	<u>1,628,325</u>	1.85%	<u>1,658,508</u>	1.85%
95														


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1		<b>CITY OF PORT ALBERNI</b>												
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3														
4			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
5			<i>Final</i>											
6														
96		CULTURAL SERVICES												
97														
98		MUSEUM SERVICES												
99	14810	Museum-Sales & Service	25,000	17.37%	22,400	-10.40%	22,752	1.57%	23,109	1.57%	23,471	1.57%	23,839	1.57%
100	14820	Museum-Federal Grants	-		3,200	0.00%	3,264	2.00%	3,329	1.99%	3,396	2.01%	3,464	2.00%
101	14830	Museum-Provincial Grants	65,000	0.00%	70,000	7.69%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
103		CULTURAL SERVICES	<u>90,000</u>	4.29%	<u>95,600</u>	6.22%	<u>96,016</u>	0.44%	<u>96,438</u>	0.44%	<u>96,867</u>	0.44%	<u>97,303</u>	0.45%
104														
105		SALES OF SERVICES	<u>3,330,363</u>	-7.08%	<u>3,255,952</u>	-2.23%	<u>3,265,754</u>	0.30%	<u>3,313,955</u>	1.48%	<u>3,362,831</u>	1.47%	<u>3,412,677</u>	1.48%
106														
107		OTHER REVENUE OWN SOURCES												
108														
109	15110	Business Licence Fees	140,000	0.00%	120,000	-14.29%	120,000	0.00%	120,000	0.00%	120,000	0.00%	120,000	0.00%
111	15160	Dog Licence Fees	12,000	0.00%	10,000	-16.67%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
112	15170	Building & Plumbing Permit Fees	80,000	8.11%	70,000	-12.50%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
113	15181	Other Const/Demolition Permit Fees	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%
114	15190	Vacant Bldg Registration Permit Fees	8,000	60.00%	4,000	-50.00%	4,000	0.00%	4,000	0.00%	4,000	0.00%	4,000	0.00%
115		LICENCES & PERMITS	<u>240,100</u>	3.89%	<u>204,100</u>	-14.99%	<u>204,100</u>	0.00%	<u>204,100</u>	0.00%	<u>204,100</u>	0.00%	<u>204,100</u>	0.00%
116														
117	15210	FINES & PARKING TICKETS	10,000	25.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
118														
119	15320	RENTALS	136,000	-13.78%	138,720	2.00%	141,494	2.00%	144,324	2.00%	147,211	2.00%	150,155	2.00%
120														
121	15510	Interest On Investments	220,000	81.07%	220,000	0.00%	220,000	0.00%	220,000	0.00%	220,000	0.00%	220,000	0.00%
122	15590	Other Interest	18,000	-7.69%	29,000	61.11%	29,000	0.00%	29,000	0.00%	29,000	0.00%	29,000	0.00%
123		RETURN ON INVESTMENTS	<u>238,000</u>	68.79%	<u>249,000</u>	4.62%	<u>249,000</u>	0.00%	<u>249,000</u>	0.00%	<u>249,000</u>	0.00%	<u>249,000</u>	0.00%
124														
125	15611	Current Tax Penalties	100,000	33.33%	110,000	10.00%	110,000	0.00%	110,000	0.00%	110,000	0.00%	110,000	0.00%
126	15621	Arrears & Delinquent Tax Interest	28,000	9.80%	26,000	-7.14%	26,000	0.00%	26,000	0.00%	26,000	0.00%	26,000	0.00%
127		PENALTIES & INTEREST	<u>128,000</u>	27.36%	<u>136,000</u>	6.25%	<u>136,000</u>	0.00%	<u>136,000</u>	0.00%	<u>136,000</u>	0.00%	<u>136,000</u>	0.00%
128														
129	15930	MISCELLANEOUS REVENUE	100,000	-4.76%	89,600	-10.40%	89,600	0.00%	89,600	0.00%	89,600	0.00%	89,600	0.00%
130		OTHER REVENUE OWN SOURCES	<u>852,100</u>	14.63%	<u>827,420</u>	-2.90%	<u>830,194</u>	0.34%	<u>833,024</u>	0.34%	<u>835,911</u>	0.35%	<u>838,855</u>	0.35%
131														
132		UNCONDITIONAL TRANSFERS OTHER GOV'T												
133														
134		PROVINCIAL GOVERNMENT												
135	16212	Small Community Protection Grant	235,000	14.91%	259,000	10.21%	259,000	0.00%	259,000	0.00%	259,000	0.00%	259,000	0.00%
136	16214	Revenue Sharing - Traffic Fines	330,000	15.93%	366,000	10.91%	366,000	0.00%	366,000	0.00%	366,000	0.00%	366,000	0.00%
137	16215	Community Gaming Revenue	390,000	-12.36%	445,000	14.10%	445,000	0.00%	445,000	0.00%	445,000	0.00%	445,000	0.00%
138		UNCOND TFRS OTHER GOV'T	<u>955,000</u>	2.23%	<u>1,070,000</u>	12.04%	<u>1,070,000</u>	0.00%	<u>1,070,000</u>	0.00%	<u>1,070,000</u>	0.00%	<u>1,070,000</u>	0.00%
139														
140		CONDITIONAL TRANSFERS OTHER												
141														
142	18121	Grants/Contributions Other	-		10,000		59,000	490.00%	60,000	1.69%	60,500	0.83%	61,500	1.65%
143		CONDITIONAL TRANSFERS OTHER	<u>-</u>		<u>10,000</u>		<u>59,000</u>		<u>60,000</u>		<u>60,500</u>		<u>61,500</u>	
144														





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3														
4			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
5			<i>Final</i>											
6														
7		GENERAL GOVERNMENT SERVICE												
8														
9	21110	Mayor-Stipends	43,300	4.31%	43,733	1.00%	44,170	1.00%	44,612	1.00%	45,058	1.00%	45,508	1.00%
10	21130	Councillors-Stipends	115,146	6.66%	116,298	1.00%	117,460	1.00%	118,635	1.00%	119,821	1.00%	121,020	1.00%
11	21190	Receptions and Other Services	35,000	25.00%	40,200	14.86%	40,700	1.24%	41,300	1.47%	41,800	1.21%	42,500	1.67%
12		<b>LEGISLATIVE</b>	<b>193,446</b>	<b>9.01%</b>	<b>200,231</b>	<b>3.51%</b>	<b>202,330</b>	<b>1.05%</b>	<b>204,547</b>	<b>1.10%</b>	<b>206,679</b>	<b>1.04%</b>	<b>209,028</b>	<b>1.14%</b>
13														
14		GENERAL ADMINISTRATION												
15														
16		ADMINISTRATIVE												
17	21211	City Manager	199,500	-2.21%	280,800	40.75%	195,700	-30.31%	197,600	0.97%	199,600	1.01%	201,600	1.00%
18	21212	Municipal Clerk	374,984	10.85%	406,317	8.36%	411,883	1.37%	417,938	1.47%	423,706	1.38%	429,553	1.38%
19	21215	Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
20	21216	Bylaw Enforcement	93,600	6.36%	90,600	-3.21%	92,300	1.88%	94,300	2.17%	96,100	1.91%	98,000	1.98%
21	21217	Bylaw Enforcement Vehicles	-	0.00%	8,815	#DIV/0!	9,023	2.36%	9,235	2.35%	9,453	2.36%	9,676	2.36%
22														
23														
24		FINANCIAL MANAGEMENT												
25	21221	Financial Management Administration	714,500	6.64%	726,600	1.69%	738,700	1.67%	752,300	1.84%	764,800	1.66%	777,600	1.67%
26	21225	External Audit	30,000	0.00%	30,000	0.00%	30,600	2.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%
27	21226	Purchasing Administration	228,530	13.13%	218,000	-4.61%	222,216	1.93%	226,932	2.12%	231,349	1.95%	235,766	1.91%
28	21229	Other Financial Management	2,400	-78.95%	2,400	0.00%	12,400	416.67%	2,400	-80.65%	2,400	0.00%	13,400	458.33%
29														
30		COMMON SERVICES												
31	21222	Administration Vehicle	8,448	-24.95%	8,290	-1.87%	8,483	2.33%	9,345	10.16%	9,515	1.82%	9,788	2.87%
32	21252	City Hall	116,720	4.42%	96,573	-17.26%	128,866	33.44%	131,977	2.41%	134,919	2.23%	137,928	2.23%
33	21253	Other City Buildings	1,600	-84.16%	1,600	0.00%	1,642	2.63%	1,677	2.13%	1,711	2.00%	1,745	2.01%
34	21254	Plywood Plant Site	-	-100.00%	-	-	-	-	-	-	-	-	-	-
36	21259	Other Common Services	264,062	-2.20%	278,462	5.45%	278,743	0.10%	278,286	-0.16%	278,040	-0.09%	272,804	-1.88%
37	21260	Carbon Offsets	58,800	4.63%	58,800	0.00%	58,800	0.00%	58,800	0.00%	58,800	0.00%	58,800	0.00%
38														
39		INFORMATION SERVICES												
40	21261	Information Services	667,187	16.44%	584,914	-12.33%	607,449	3.85%	617,064	1.58%	626,342	1.50%	635,734	1.50%
41														
42		OTHER ADMINISTRATIVE SERVICES												
43	21282	Appraisals	-	-	-	-	-	-	-	-	-	-	-	-
44	21283	Personnel (Human Resources)	277,682	1.19%	226,745	-18.34%	266,451	17.51%	270,616	1.56%	274,252	1.34%	277,950	1.35%
45	21285	Employee Wellness (EFAP)	15,372	1.00%	17,262	12.30%	17,608	2.00%	17,960	2.00%	18,319	2.00%	18,685	2.00%
46														


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3														
4		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		
5		<i>Final</i>												
6														
47		<b>RECOVERIES</b>												
48	21290	Administration Services Recovered	(438,221)	57.95%	(438,200)	0.00%	(447,000)	2.01%	(456,000)	2.01%	(465,000)	1.97%	(474,000)	1.94%
49		<b>GENERAL ADMINISTRATION</b>	<b>2,655,164</b>	<b>0.69%</b>	<b>2,637,978</b>	<b>-0.65%</b>	<b>2,673,864</b>	<b>1.36%</b>	<b>2,701,642</b>	<b>1.04%</b>	<b>2,736,142</b>	<b>1.28%</b>	<b>2,777,502</b>	<b>1.51%</b>
50														
51	21911	Election Expense	10,000	-75.00%	10,000	0.00%	15,000	50.00%	45,000	200.00%	10,000	-77.78%	10,000	0.00%
52	21920	Training and Development	140,556	2.00%	143,367	2.00%	146,234	2.00%	149,159	2.00%	152,142	2.00%	155,185	2.00%
53	21925	Council Travel and Development	45,000	0.00%	50,900	13.11%	46,818	-8.02%	47,754	2.00%	48,709	2.00%	49,684	2.00%
54	21930	Insurance	250,000	56.74%	257,500	3.00%	257,500	0.00%	262,600	1.98%	267,900	2.02%	273,200	1.98%
55	21931	Damage Claims	30,000	-25.00%	20,000	-33.33%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
56	21950	Grants In Aid	10,608	2.00%	10,820	2.00%	11,037	2.01%	11,257	1.99%	11,482	2.00%	11,712	2.00%
57	21990	Other General Services	50,000		2,000	-96.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
58		<b>OTHER GENERAL GOV'T SERVICES</b>	<b>536,164</b>	<b>23.91%</b>	<b>494,587</b>	<b>-7.75%</b>	<b>498,589</b>	<b>0.81%</b>	<b>537,770</b>	<b>7.86%</b>	<b>512,233</b>	<b>-4.75%</b>	<b>521,781</b>	<b>1.86%</b>
59														
60		<b>GENERAL GOVERNMENT SERVICE</b>	<b>3,384,774</b>	<b>4.24%</b>	<b>3,332,796</b>	<b>-1.54%</b>	<b>3,374,783</b>	<b>1.26%</b>	<b>3,443,959</b>	<b>2.05%</b>	<b>3,455,054</b>	<b>0.32%</b>	<b>3,508,311</b>	<b>1.54%</b>
61														
62		<b>PROTECTIVE SERVICES</b>												
63														
64	22121	RCMP Contract	5,091,474	1.87%	5,305,570	4.20%	5,401,687	1.81%	5,744,588	6.35%	5,844,099	1.73%	6,154,408	5.31%
65	22122	Police Service Administration	824,000	1.98%	825,650	0.20%	838,663	1.58%	860,832	2.64%	879,617	2.18%	899,978	2.31%
66	22130	Community Policing	25,000	0.00%	25,000	0.00%	25,000	0.00%	26,000	4.00%	26,000	0.00%	27,000	3.85%
67	22140	Commissionaire Services	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
68	22160	Police Building Maintenance	126,500	-21.35%	131,359	3.84%	135,237	2.95%	138,950	2.75%	142,402	2.48%	145,943	2.49%
69	22180	Detention & Custody of Prisoners	480,800	1.97%	486,429	1.17%	495,301	1.82%	506,281	2.22%	516,434	2.01%	527,372	2.12%
70		<b>POLICE PROTECTION</b>	<b>6,572,774</b>	<b>1.30%</b>	<b>6,799,008</b>	<b>3.44%</b>	<b>6,920,888</b>	<b>1.79%</b>	<b>7,301,651</b>	<b>5.50%</b>	<b>7,433,552</b>	<b>1.81%</b>	<b>7,779,701</b>	<b>4.66%</b>
71														
72	22411	Fire Protection Administration	320,095	1.02%	323,522	1.07%	327,175	1.13%	330,916	1.14%	334,662	1.13%	338,456	1.13%
73	22421	Fire Crew	2,402,904	2.02%	2,462,959	2.50%	2,524,525	2.50%	2,587,629	2.50%	2,652,312	2.50%	2,718,611	2.50%
74	22422	Personnel Expense	45,470	0.00%	46,379	2.00%	47,307	2.00%	48,253	2.00%	49,218	2.00%	50,203	2.00%
75	22431	Communication System	11,042	0.00%	11,263	2.00%	11,488	2.00%	11,718	2.00%	11,952	2.00%	12,191	2.00%
76	22440	Fire Investigation	937	0.11%	956	2.03%	975	1.99%	994	1.95%	1,014	2.01%	1,035	2.07%
77	22441	Fire Prevention	143,371	2.04%	146,945	2.49%	150,609	2.49%	154,364	2.49%	158,212	2.49%	162,156	2.49%
78	22471	Fire Building Maintenance	57,250	-9.79%	58,395	2.00%	59,563	2.00%	60,754	2.00%	61,969	2.00%	63,209	2.00%
80	22473	External Regional Training	1,592	0.00%	1,592	0.00%	1,624	2.01%	1,656	1.97%	1,689	1.99%	1,723	2.01%
81	22480	Vehicle Repair & Maintenance	234,525	0.00%	239,065	1.94%	242,272	1.34%	227,101	-6.26%	233,065	2.63%	239,190	2.63%
82	22481	Sundry Equipment Repair & Mtce	14,585	0.00%	14,877	2.00%	15,174	2.00%	15,478	2.00%	15,787	2.00%	16,103	2.00%
83	22482	Fire Fighting Tools/Supplies Purchases	20,982	0.00%	21,402	2.00%	21,830	2.00%	22,266	2.00%	22,712	2.00%	23,166	2.00%
84		<b>FIRE PROTECTION</b>	<b>3,252,753</b>	<b>1.48%</b>	<b>3,327,355</b>	<b>2.29%</b>	<b>3,402,542</b>	<b>2.26%</b>	<b>3,461,129</b>	<b>1.72%</b>	<b>3,542,592</b>	<b>2.35%</b>	<b>3,626,043</b>	<b>2.36%</b>
85														

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4			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
5			<i>Final</i>											
6														
86	22510	Emergency Program (Tsunami Warning)	900	29.12%	918	2.00%	936	1.96%	955	2.03%	974	1.99%	994	2.05%
87		EMERGENCY MEASURES	900	29.12%	918	2.00%	936	1.96%	955	2.03%	974	1.99%	994	2.05%
88														
89	22921	Building & Plumbing Inspection	101,500	-0.17%	99,510	-1.96%	101,520	2.02%	104,030	2.47%	106,040	1.93%	108,050	1.90%
90	22926	Building Inspector Vehicle	3,828	-16.16%	4,000	4.49%	5,242	31.05%	5,359	2.23%	5,478	2.22%	5,600	2.23%
91	22931	Animal Pound Operation	149,000	16.02%	154,988	4.02%	158,092	2.00%	161,257	2.00%	164,485	2.00%	167,777	2.00%
92		OTHER PROTECTION	254,328	8.38%	258,498	1.64%	264,854	2.46%	270,646	2.19%	276,003	1.98%	281,427	1.97%
93														
94		PROTECTIVE SERVICES	10,080,755	1.53%	10,385,779	3.03%	10,589,220	1.96%	11,034,381	4.20%	11,253,121	1.98%	11,688,165	3.87%
95														
96		TRANSPORTATION SERVICE												
97														
98		COMMON SERVICES												
99	23110	Engineering Administration	572,574	9.06%	559,409	-2.30%	572,101	2.27%	583,613	2.01%	595,358	2.01%	607,339	2.01%
100	23121	Engineering Consulting Services	40,000	0.00%	40,000	0.00%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%
101														
102		PUBLIC WORKS ADMINISTRATION												
103	23129	Clerical & Reception-Operation	100,500	1.82%	105,287	4.76%	107,010	1.64%	109,251	2.09%	111,540	2.10%	113,878	2.10%
104	23130	Supervision Operations	357,000	2.88%	378,500	6.02%	386,070	2.00%	393,791	2.00%	401,667	2.00%	409,701	2.00%
105	23134	Small Tools/Equipment/Supplies	48,657	18.17%	47,292	-2.81%	55,107	16.52%	55,802	1.26%	57,396	2.86%	58,728	2.32%
106	23136	Works Yard Maintenance	62,000	0.00%	64,000	3.23%	65,280	2.00%	66,586	2.00%	67,917	2.00%	69,276	2.00%
107	23137	Main Building Maintenance	135,000	3.85%	130,500	-3.33%	133,110	2.00%	135,772	2.00%	138,488	2.00%	141,257	2.00%
108	23138	Shop Overhead	95,800	0.10%	97,600	1.88%	99,552	2.00%	101,543	2.00%	103,574	2.00%	105,645	2.00%
109														
110		GENERAL EQUIPMENT												
111	23160	General Equipment Maintenance	714,124	1.21%	705,000	-1.28%	719,100	2.00%	733,482	2.00%	748,152	2.00%	763,115	2.00%
112	23161	Vehicle Maintenance & Replacement	13,184	75.16%	9,946	-24.56%	22,585	127.08%	22,837	1.12%	23,095	1.13%	23,359	1.14%
113	23162	Supv Vehicle Mtce & Replacement	30,689	18.95%	28,928	-5.74%	34,392	18.89%	35,194	2.33%	34,188	-2.86%	34,974	2.30%
114		COMMON SERVICES	2,169,528	4.38%	2,166,462	-0.14%	2,235,107	3.17%	2,279,487	1.99%	2,323,823	1.95%	2,370,569	2.01%
115														


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3														
4			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
5			<i>Final</i>											
6														
116		ROAD TRANSPORTATION												
117														
118		ROADS AND STREETS												
120	23205	Customer Service Requests-Streets	40,000	14.29%	45,000	12.50%	45,900	2.00%	46,818	2.00%	47,754	2.00%	48,709	2.00%
121	23210	Small Tools/Supplies-Streets	5,500	37.50%	5,500	0.00%	5,610	2.00%	5,722	2.00%	5,837	2.00%	5,953	2.00%
122	23220	Streets Inspections	44,500	23.61%	45,500	2.25%	46,410	2.00%	47,338	2.00%	48,285	2.00%	49,251	2.00%
123	23231	Roadway Surfaces Maintenance	515,000	4.04%	600,500	16.60%	545,700	-9.13%	556,614	2.00%	567,746	2.00%	579,101	2.00%
124	23233	Road Allowance Maintenance	250,000	0.00%	255,500	2.20%	260,610	2.00%	265,822	2.00%	271,139	2.00%	276,561	2.00%
125	23234	New Driveway Crossings	20,400	0.00%	20,400	0.00%	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%
126	23236	Street Sweeping	87,000	-22.32%	114,000	31.03%	116,280	2.00%	118,606	2.00%	120,978	2.00%	123,397	2.00%
127	23237	Snow & Ice Removal	200,000	-1.77%	200,000	0.00%	204,000	2.00%	208,080	2.00%	212,242	2.00%	216,486	2.00%
128														
129		BRIDGES AND TUNNELS												
130	23241	Bridges & Retaining Walls	50,000	-28.57%	50,000	0.00%	51,000	2.00%	52,020	2.00%	53,060	2.00%	54,122	2.00%
131														
132		STREET LIGHTING												
133	23250	Overhead & Decorative Lighting	355,000	33.21%	344,000	-3.10%	350,880	2.00%	357,898	2.00%	365,056	2.00%	372,357	2.00%
134	23261	Signs & Traffic Marking	213,940	0.00%	190,000	-11.19%	193,800	2.00%	197,676	2.00%	201,630	2.00%	205,662	2.00%
135	23264	Traffic & Railroad Signals	29,100	5.82%	23,800	-18.21%	24,276	2.00%	24,762	2.00%	25,257	2.00%	25,762	2.00%
136														
137		PARKING												
138	23272	Off-Street Parking	1,323	-85.30%	8,000	504.69%	8,160	2.00%	8,323	2.00%	8,490	2.00%	8,659	2.00%
139														
140		OTHER												
141	23291	Gravel	160,000	17.65%	181,000	13.13%	184,620	2.00%	188,312	2.00%	192,079	2.00%	195,920	2.00%
142		<b>ROADS &amp; STREETS</b>	<b>1,971,763</b>	<b>4.94%</b>	<b>2,083,200</b>	<b>5.65%</b>	<b>2,058,054</b>	<b>-1.21%</b>	<b>2,099,215</b>	<b>2.00%</b>	<b>2,141,199</b>	<b>2.00%</b>	<b>2,184,023</b>	<b>2.00%</b>
143														
144														


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5			<i>Final</i>											
6														
144		STORM DRAINAGE												
145														
146		OPEN DRAINAGE												
147	23311	Ditch, Creek & Dyke Maintenance	138,500	0.00%	138,500	0.00%	141,270	2.00%	144,095	2.00%	146,977	2.00%	149,917	2.00%
148														
149		STORM SEWERS												
150	23331	Storm Sewer Maintenance	180,000	0.00%	180,000	0.00%	183,600	2.00%	187,272	2.00%	191,017	2.00%	194,838	2.00%
151	23333	Storm Sewer Pump Station	13,400	0.00%	13,800	2.99%	14,076	2.00%	14,358	2.00%	14,645	2.00%	14,938	2.00%
152	23335	Storm Sewer Connections	57,000	0.00%	57,000	0.00%	58,140	2.00%	59,303	2.00%	60,489	2.00%	61,699	2.00%
153		<b>STORM DRAINAGE</b>	<b>388,900</b>	<b>0.00%</b>	<b>389,300</b>	<b>0.10%</b>	<b>397,086</b>	<b>2.00%</b>	<b>405,028</b>	<b>2.00%</b>	<b>413,128</b>	<b>2.00%</b>	<b>421,391</b>	<b>2.00%</b>
154														
155		OTHER COMMON SERVICES												
157	23881	Training Program	97,000	0.00%	75,000	-22.68%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%
158	23882	Safety	29,000	3.57%	29,000	0.00%	29,580	2.00%	30,172	2.00%	30,775	2.00%	31,391	2.00%
160	23884	Special Streets Work Orders	10,500	0.00%	10,500	0.00%	10,710	2.00%	10,924	2.00%	11,143	2.00%	11,366	2.00%
161		<b>OTHER COMMON SERVICES</b>	<b>136,500</b>	<b>0.74%</b>	<b>114,500</b>	<b>-16.12%</b>	<b>116,790</b>	<b>2.00%</b>	<b>119,126</b>	<b>2.00%</b>	<b>121,508</b>	<b>2.00%</b>	<b>123,938</b>	<b>2.00%</b>
162														
163		OTHER												
164	23510	PUBLIC TRANSIT	1,082,379	-0.05%	1,075,783	-0.61%	1,205,814	12.09%	1,180,652	-2.09%	1,180,652	0.00%	1,180,652	0.00%
165														
166		RECOVERIES												
167	23951	General Overhead Recovery	(793,007)	16.56%	(793,000)	0.00%	(808,900)	2.01%	(825,000)	1.99%	(841,500)	2.00%	(858,000)	1.96%
168	23952	Main Building Expense Recovery	(27,000)		(23,500)	-12.96%	(24,000)	2.13%	(24,500)	2.08%	(25,000)	2.04%	(25,500)	2.00%
169	23953	Shop Overhead Recovery	(95,800)	25.23%	(95,800)	0.00%	(97,700)	1.98%	(99,600)	1.94%	(101,600)	2.01%	(103,600)	1.97%
170	23958	Equipment Charges Recovery	(522,000)	-3.98%	(522,000)	0.00%	(532,400)	1.99%	(543,000)	1.99%	(554,000)	2.03%	(565,000)	1.99%
171	23959	Gravel Cost Recovery	(100,000)	-34.64%	(100,000)	0.00%	(102,000)	2.00%	(104,000)	1.96%	(106,000)	1.92%	(108,000)	1.89%
172		<b>RECOVERIES</b>	<b>(1,537,807)</b>	<b>5.80%</b>	<b>(1,534,300)</b>	<b>-0.23%</b>	<b>(1,565,000)</b>	<b>2.00%</b>	<b>(1,596,100)</b>	<b>1.99%</b>	<b>(1,628,100)</b>	<b>2.00%</b>	<b>(1,660,100)</b>	<b>1.97%</b>
173														
174		<b>TRANSPORTATION SERVICE</b>	<b>4,211,263</b>	<b>2.43%</b>	<b>4,294,945</b>	<b>1.99%</b>	<b>4,447,851</b>	<b>3.56%</b>	<b>4,487,408</b>	<b>0.89%</b>	<b>4,552,211</b>	<b>1.44%</b>	<b>4,620,474</b>	<b>1.50%</b>
175														


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5			<i>Final</i>											
6														
176		ENVIRONMENTAL HEALTH SERVICES												
177														
178		SOLID WASTE COLLECTION												
179	24320	Residential Waste Collection	396,701	13.34%	415,500	4.74%	422,257	1.63%	431,119	2.10%	440,171	2.10%	449,418	2.10%
180	24321	Commercial & Container Waste Collection	110,000	-46.34%	-	-	-	-	-	-	-	-	-	-
181	24322	Solid Waste Containers Purchase & Mtce	9,200	-34.29%	2,000	-78.26%	2,040	2.00%	2,081	2.00%	2,122	2.00%	2,165	2.00%
182	24323	Solid Waste Disposal Fees	330,000	-17.50%	254,000	-23.03%	259,080	2.00%	264,262	2.00%	269,547	2.00%	274,938	2.00%
183	24324	City Facility Solid Waste Collection	-	-	24,000	-	24,480	2.00%	24,970	2.00%	25,469	2.00%	25,978	2.00%
184		<b>ENVIRONMENTAL HEALTH</b>	<b>845,901</b>	<b>-12.70%</b>	<b>695,500</b>	<b>-17.78%</b>	<b>707,857</b>	<b>1.78%</b>	<b>722,431</b>	<b>2.06%</b>	<b>737,309</b>	<b>2.06%</b>	<b>752,499</b>	<b>2.06%</b>
185														
186		PUBLIC HEALTH												
187														
188	25161	Cemetery Maintenance	12,500	-0.66%	12,728	1.82%	12,982	2.00%	13,265	2.18%	13,530	2.00%	13,801	2.00%
189	25162	Interments	27,000	-0.37%	27,700	2.59%	28,254	2.00%	28,819	2.00%	29,395	2.00%	29,983	2.00%
190	25163	Memorial Marker Installation	13,500	22.73%	13,500	0.00%	13,770	2.00%	14,045	2.00%	14,326	2.00%	14,613	2.00%
191		<b>CEMETERIES</b>	<b>53,000</b>	<b>4.57%</b>	<b>53,928</b>	<b>1.75%</b>	<b>55,006</b>	<b>2.00%</b>	<b>56,129</b>	<b>2.04%</b>	<b>57,252</b>	<b>2.00%</b>	<b>58,397</b>	<b>2.00%</b>
194														
195		<b>PUBLIC HEALTH</b>	<b>53,000</b>	<b>4.57%</b>	<b>53,928</b>	<b>1.75%</b>	<b>55,006</b>	<b>2.00%</b>	<b>56,129</b>	<b>2.04%</b>	<b>57,252</b>	<b>2.00%</b>	<b>58,397</b>	<b>2.00%</b>
196														
197		ENVIRONMENTAL DEVELOPMENT												
198														
199	26129	Planning Administration	216,515	2.61%	261,650	20.85%	223,360	-14.63%	226,370	1.35%	230,180	1.68%	233,090	1.26%
200	26132	Consulting Services	40,000	-	-	-	-	-	-	-	-	-	-	-
201		<b>RESEARCH AND PLANNING</b>	<b>256,515</b>	<b>21.57%</b>	<b>261,650</b>	<b>2.00%</b>	<b>223,360</b>	<b>-14.63%</b>	<b>226,370</b>	<b>1.35%</b>	<b>230,180</b>	<b>1.68%</b>	<b>233,090</b>	<b>1.26%</b>
202														
203	26234	Business Development	45,000	-25.00%	76,200	69.33%	26,200	-65.62%	26,200	0.00%	26,200	0.00%	26,200	0.00%
204	26235	Economic Development	309,700	21.04%	346,009	11.72%	348,826	0.81%	351,901	0.88%	354,813	0.83%	357,772	0.83%
206	26237	Community Serv-Community Inv Program	31,824	2.00%	33,460	5.14%	34,110	1.94%	34,772	1.94%	35,447	1.94%	36,136	1.94%
207	26238	Community Serv-Community Engagement	2,000	-90.36%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
208	26240	Seniors Housing Stakeholder Initiative	-	-	10,000	-	-	-100.00%	-	-	-	-	-	-
209	26450	Community Forest	-	-	-	-	-	-	-	-	-	-	-	-
210		<b>COMMUNITY DEVELOPMENT</b>	<b>388,524</b>	<b>5.63%</b>	<b>467,669</b>	<b>20.37%</b>	<b>411,136</b>	<b>-12.09%</b>	<b>414,873</b>	<b>0.91%</b>	<b>418,460</b>	<b>0.86%</b>	<b>422,108</b>	<b>0.87%</b>
211														
212	26701	Alberni Harbour Quay Overhead	22,500	-10.71%	23,290	3.51%	23,936	2.77%	24,555	2.59%	25,143	2.39%	25,746	2.40%
213	26770	Harbour Quay - Buildings Maintenance	106,238	-0.65%	108,587	2.21%	110,918	2.15%	113,434	2.27%	115,788	2.08%	118,192	2.08%
214		<b>ALBERNI HARBOUR QUAY</b>	<b>128,738</b>	<b>-2.57%</b>	<b>131,877</b>	<b>2.44%</b>	<b>134,854</b>	<b>2.26%</b>	<b>137,989</b>	<b>2.32%</b>	<b>140,931</b>	<b>2.13%</b>	<b>143,938</b>	<b>2.13%</b>
215														


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1	 <b>CITY OF PORT ALBERNI</b>													
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3														
4														
5														
6														
216	OTHER ENVIRONMENTAL DEVELOPMENT													
217														
218	26800	Green Home Renovation Program	-		30,000	-	-	-	-	-	-	-	-	-
219	26911	Chamber of Commerce Visitor Centre	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
220	26917	Promotion of Tourism	-	-100.00%	-	-	-	-	-	-	-	-	-	-
221		<b>OTHER</b>	<b>84,000</b>	<b>-5.62%</b>	<b>114,000</b>	<b>35.71%</b>	<b>84,000</b>	<b>-26.32%</b>	<b>84,000</b>	<b>0.00%</b>	<b>84,000</b>	<b>0.00%</b>	<b>84,000</b>	<b>0.00%</b>
222														
223		<b>ENVIRONMENTAL DEVELOPMENT</b>	<b>857,777</b>	<b>7.23%</b>	<b>975,196</b>	<b>13.69%</b>	<b>853,350</b>	<b>-12.49%</b>	<b>863,232</b>	<b>1.16%</b>	<b>873,571</b>	<b>1.20%</b>	<b>883,136</b>	<b>1.09%</b>
224														
225	PARKS, RECREATION & HERITAGE													
226														
227	RECREATION FACILITIES													
228														
229	ADMINISTRATION													
230	27110	Parks, Recreation & Heritage Mgmt Serv	446,800	-5.77%	492,068	10.13%	459,058	-6.71%	468,339	2.02%	476,592	1.76%	485,005	1.77%
231														
232	COMMUNITY CENTRES AND HALLS													
233	27120	Gyro Youth Centre Maintenance	25,282	-15.58%	26,077	3.14%	26,769	2.65%	27,468	2.61%	28,108	2.33%	28,670	2.00%
234	27124	Glenwood Concessions	6,500	-13.33%	6,621	1.86%	6,754	2.01%	6,898	2.13%	7,036	2.00%	7,177	2.00%
235	27126	Glenwood Skate Shop	2,500	-28.57%	3,044	21.76%	3,105	2.00%	3,173	2.19%	3,237	2.02%	3,301	1.98%
236	27128	Glenwood Centre Maintenance	59,582	-13.83%	60,894	2.20%	62,173	2.10%	63,755	2.54%	65,224	2.30%	66,728	2.31%
237	27129	Bob Dailey Stadium	15,725	-10.01%	16,252	3.35%	16,694	2.72%	17,126	2.59%	17,532	2.37%	17,947	2.37%
238	27130	Echo Activity Centre Maintenance	316,190	8.65%	330,018	4.37%	342,684	3.84%	351,507	2.57%	359,598	2.30%	367,883	2.30%
240	27134	Echo Aquatic Maintenance	460,994	-0.22%	482,718	4.71%	481,681	-0.21%	492,895	2.33%	503,380	2.13%	514,094	2.13%
241	27140	AV Multiplex Concessions	160,150	-7.43%	163,203	1.91%	166,707	2.15%	170,197	2.09%	173,601	2.00%	177,073	2.00%
242	27142	AV Multiplex Skate Shop	12,000	4.35%	12,211	1.76%	12,455	2.00%	12,734	2.24%	12,989	2.00%	13,249	2.00%
243	27144	AV Multiplex Maintenance	773,612	-5.07%	795,940	2.89%	816,089	2.53%	836,915	2.55%	903,834	8.00%	873,971	-3.30%
244	27146	Parks Building & Fieldhouses	92,110	-9.79%	95,211	3.37%	97,814	2.73%	100,380	2.62%	102,764	2.37%	105,208	2.38%
245	27148	Echo Park Complex	38,449	-21.58%	39,849	3.64%	40,995	2.88%	42,119	2.74%	43,149	2.45%	44,206	2.45%
246														





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3														
4			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
5			<i>Final</i>											
6														
247		RECREATION PROGRAMS												
248														
249		SPORT PROGRAMS												
252	27156	Glenwood Centre Programs	8,500	-6.59%	8,650	1.76%	8,823	2.00%	9,020	2.23%	9,201	2.01%	9,385	2.00%
253	27160	Echo Aquatic Programs	733,575	13.29%	784,119	6.89%	798,849	1.88%	815,582	2.09%	830,922	1.88%	846,559	1.88%
254	27163	AV Multiplex Programs	181,291	-16.26%	183,774	1.37%	203,623	10.80%	206,984	1.65%	210,152	1.53%	213,374	1.53%
255														
256		LEISURE PROGRAMS												
257	27166	Leisure Service Programs	225,000	7.25%	228,013	1.34%	245,994	7.89%	251,526	2.25%	256,557	2.00%	261,688	2.00%
258	27170	Youth Services and Programs	22,000	15.79%	54,455	147.52%	55,544	2.00%	56,770	2.21%	57,906	2.00%	59,064	2.00%
259	27173	Children's Programs	161,000	3.21%	163,963	1.84%	167,242	2.00%	170,854	2.16%	174,271	2.00%	177,756	2.00%
260	27180	Adult Programs	92,500	0.00%	96,350	4.16%	98,277	2.00%	100,243	2.00%	102,247	2.00%	104,292	2.00%
261														
262		SPECIAL EVENTS												
263	27190	Special Events	21,500	16.22%	21,930	2.00%	22,369	2.00%	22,816	2.00%	23,272	2.00%	23,738	2.00%
265	27198	Vehicle Maintenance & Repair	13,700	16.10%	13,963	1.92%	14,026	0.45%	14,347	2.29%	14,663	2.20%	14,988	2.22%
266		<b>RECREATION FACILITIES &amp; PROGRAMS</b>	<b>3,868,960</b>	<b>-0.44%</b>	<b>4,079,323</b>	<b>5.44%</b>	<b>4,147,725</b>	<b>1.68%</b>	<b>4,241,648</b>	<b>2.26%</b>	<b>4,376,235</b>	<b>3.17%</b>	<b>4,415,356</b>	<b>0.89%</b>
267														
268		PARKS AND PLAYGROUNDS												
269														
270	27210	Parks & Facility Management Services	225,808	2.28%	228,286	1.10%	230,991	1.18%	233,657	1.15%	236,333	1.15%	239,044	1.15%
271	27215	Parks Maintenance	539,265	1.24%	549,301	1.86%	560,357	2.01%	572,533	2.17%	584,022	2.01%	595,741	2.01%
272	27220	Horticultural Services	321,153	3.62%	327,008	1.82%	333,548	2.00%	340,809	2.18%	347,625	2.00%	354,577	2.00%
273	27225	Vehicles & Equipment Mtce & Repair	146,074	4.09%	148,853	1.90%	151,830	2.00%	155,015	2.10%	158,115	2.00%	161,277	2.00%
274	27230	Parks Upgrading	83,190	10.60%	84,733	1.85%	98,668	16.45%	100,766	2.13%	102,782	2.00%	104,837	2.00%
275	27499	Equipment Recovery	(80,000)	0.00%	(81,600)	2.00%	(83,232)	2.00%	(84,897)	2.00%	(86,595)	2.00%	(88,326)	2.00%
276		<b>PARKS &amp; PLAYGROUNDS</b>	<b>1,235,490</b>	<b>3.05%</b>	<b>1,256,581</b>	<b>1.71%</b>	<b>1,292,162</b>	<b>2.83%</b>	<b>1,317,883</b>	<b>1.99%</b>	<b>1,342,282</b>	<b>1.85%</b>	<b>1,367,150</b>	<b>1.85%</b>
277														
278		CULTURAL SERVICES												
279	27510	Museum Services	294,050	-3.48%	299,710	1.92%	304,796	1.70%	310,368	1.83%	315,498	1.65%	320,733	1.66%
280	27515	Museum Programs-Curatorial	27,300	-27.13%	27,758	1.68%	28,282	1.89%	28,976	2.45%	29,521	1.88%	30,075	1.88%
281	27516	Museum Programs-Permanent Exhibits	5,125	-35.64%	5,245	2.34%	5,377	2.52%	5,521	2.68%	5,657	2.46%	5,794	2.42%
282	27517	Museum Programs-Temporary Exhibits	24,000	15.61%	24,345	1.44%	24,757	1.69%	25,147	1.58%	25,585	1.74%	25,974	1.52%
283	27530	Industrial Collections	66,750	14.10%	43,055	-35.50%	44,639	3.68%	46,650	4.51%	48,072	3.05%	49,443	2.85%
284	27550	Museum Maintenance	54,910	2.91%	56,783	3.41%	58,755	3.47%	60,185	2.43%	61,962	2.95%	63,274	2.12%
285	27555	McLean Mill	224,000	-6.28%	225,000	0.45%	225,000	0.00%	225,000	0.00%	225,000	0.00%	225,000	0.00%
286	27600	Vancouver Island Regional Library	660,338	2.99%	673,333	1.97%	694,543	3.15%	721,977	3.95%	750,279	3.92%	779,390	3.88%
287		<b>CULTURAL SERVICES</b>	<b>1,356,473</b>	<b>-0.47%</b>	<b>1,355,229</b>	<b>-0.09%</b>	<b>1,386,149</b>	<b>2.28%</b>	<b>1,423,824</b>	<b>2.72%</b>	<b>1,461,574</b>	<b>2.65%</b>	<b>1,499,683</b>	<b>2.61%</b>
288														
289		<b>RECREATION &amp; CULTURAL</b>	<b>6,460,923</b>	<b>0.20%</b>	<b>6,691,133</b>	<b>3.56%</b>	<b>6,826,036</b>	<b>2.02%</b>	<b>6,983,355</b>	<b>2.30%</b>	<b>7,180,091</b>	<b>2.82%</b>	<b>7,282,189</b>	<b>1.42%</b>
290														


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3														
4		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>		
5		<i>Final</i>												
6														
291														
292		FISCAL SERVICES												
293														
294		INTEREST & DEBT SERVICING												
296	28115	Interest on Prepaid Taxes	3,000	20.00%	3,000	0.00%	3,000	0.00%	3,000	0.00%	3,000	0.00%	3,000	0.00%
297	28121	Interest Payments on Debentures	201,834	19.87%	144,657	-28.33%	91,203	-36.95%	91,203	0.00%	476,203	422.14%	476,203	0.00%
298	28131	Principal Payments on Debentures	122,273	45.55%	123,435	0.95%	120,468	-2.40%	120,468	0.00%	391,667	225.12%	391,667	0.00%
300	28193	Banking Service Charges	5,100	0.00%	5,000	-1.96%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%
301			<u>332,207</u>	<u>27.78%</u>	<u>276,092</u>	<u>-16.89%</u>	<u>219,671</u>	<u>-20.44%</u>	<u>219,671</u>	<u>0.00%</u>	<u>875,870</u>	<u>298.72%</u>	<u>875,870</u>	<u>0.00%</u>
302														
303														
304		TRANSFERS TO RESERVE FUNDS												
305	28211	Transfers to Reserves & Allowances	412,600	40.91%	366,132	-11.26%	400,000	9.25%	400,000	0.00%	400,000	0.00%	400,000	0.00%
306	28222	Transfer to Equipment Replacement	-		30,000		64,000	113.33%	64,000	0.00%	64,000	0.00%	64,000	0.00%
307			<u>412,600</u>		<u>396,132</u>		<u>464,000</u>		<u>464,000</u>		<u>464,000</u>		<u>464,000</u>	
308														
309		TRANSFERS TO CAPITAL FUNDS												
310	28220	Transfers to General Capital Fund:												
312		Administration	15,000		-		-		-		-		-	
313		Fire Department	43,000		-		215,000		155,000		105,000		105,000	
314		Transportation Services	-		-		-		-		-		-	
315		Paving and Road Construction	387,300		405,000		1,823,000		1,250,000		1,023,600		1,150,000	
316		Traffic Upgrades	-		25,000		125,000		25,000		-		-	
317		Storm Drains	173,500		180,000		822,500		532,500		371,800		550,000	
318		Other Public Works Projects	42,500		94,600		886,236		-		-		400,000	
319		Cultural Services	-		33,694		-		-		-		-	
320		Parks, Recreation and Heritage	60,000		32,000		225,750		495,000		-		500,000	
321		<b>TOTAL GENERAL CAPITAL TRANSFERS</b>	<u>721,300</u>	<u>-7.35%</u>	<u>770,294</u>	<u>6.79%</u>	<u>4,097,486</u>	<u>431.94%</u>	<u>2,457,500</u>	<u>-40.02%</u>	<u>1,500,400</u>	<u>-38.95%</u>	<u>2,705,000</u>	<u>80.29%</u>
322														
323														
325		<b>TRANSFERS TO RESERVES &amp; FUNDS</b>	<u>1,133,900</u>	<u>5.84%</u>	<u>1,166,426</u>	<u>2.87%</u>	<u>4,561,486</u>	<u>291.07%</u>	<u>2,921,500</u>	<u>-35.95%</u>	<u>1,964,400</u>	<u>-32.76%</u>	<u>3,169,000</u>	<u>61.32%</u>
326														


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3														
4			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
5			<i>Final</i>											
6														
327	TAXES COLLECTED FOR OTHERS													
328														
329	REGIONAL DISTRICT													
330	28410	Alberni-Clayoquot Regional District	963,582	17.89%	963,500	-0.01%	963,500	0.00%	963,500	0.00%	963,500	0.00%	963,500	0.00%
331														
332	SCHOOL DISTRICTS													
333	28811	Non-Residential School Tax	2,300,000	0.00%	2,200,000	-4.35%	2,200,000	0.00%	2,200,000	0.00%	2,200,000	0.00%	2,200,000	0.00%
334	28812	Residential School Tax	3,100,000	0.00%	3,000,000	-3.23%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%	3,000,000	0.00%
335														
336	REGIONAL GOVERNMENTS													
337	28820	Alberni-Clayoquot Regional Hosp District	658,537	-16.21%	658,500	-0.01%	658,500	0.00%	658,500	0.00%	658,500	0.00%	658,500	0.00%
338														
339	JOINT BOARDS AND COMMISSIONS													
340	28830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
341	28831	BC Assessment	180,000	0.00%	170,000	-5.56%	170,000	0.00%	170,000	0.00%	170,000	0.00%	170,000	0.00%
342	<b>TAXES COLLECTED FOR OTHERS</b>													
343			<b>6,239,037</b>	<b>-2.00%</b>	<b>6,029,000</b>	<b>-3.37%</b>	<b>6,029,000</b>	<b>0.00%</b>	<b>6,029,000</b>	<b>0.00%</b>	<b>6,029,000</b>	<b>0.00%</b>	<b>6,029,000</b>	<b>0.00%</b>
344	OTHER FISCAL SERVICES													
345														
346	28910	Debt Reserve Fund Transfer	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
347	<b>OTHER FISCAL SERVICES</b>													
348			<b>15,000</b>	<b>0.00%</b>	<b>15,000</b>	<b>0.00%</b>	<b>15,000</b>	<b>0.00%</b>	<b>15,000</b>	<b>0.00%</b>	<b>15,000</b>	<b>0.00%</b>	<b>15,000</b>	<b>0.00%</b>
349	<b>FISCAL SERVICES</b>													
350			<b>8,683,726</b>	<b>1.80%</b>	<b>8,450,018</b>	<b>-2.69%</b>	<b>11,788,657</b>	<b>39.51%</b>	<b>10,148,671</b>	<b>-13.91%</b>	<b>9,847,770</b>	<b>-2.96%</b>		<b>-100.00%</b>
351	OTHER SERVICES													
352														
353	OTHER BUDGET CONSIDERATIONS													
354	29911	Contingency Funds	150,000	-78.57%	200,000	33.33%	200,000	0.00%	200,000	0.00%	200,000	0.00%	200,000	0.00%
355	<b>OTHER BUDGET CONSIDERATIONS</b>													
356			<b>150,000</b>	<b>-78.57%</b>	<b>200,000</b>	<b>33.33%</b>	<b>200,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>0.00%</b>
357	<b>GENERAL FUND EXPENDITURE</b>													
358			<b>34,728,119</b>	<b>-0.16%</b>	<b>35,079,295</b>	<b>1.01%</b>	<b>38,842,760</b>	<b>10.73%</b>	<b>37,939,567</b>	<b>-2.33%</b>	<b>38,156,379</b>	<b>0.57%</b>	<b>40,045,541</b>	<b>4.95%</b>

	A	B	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
4			<i>Final</i>											
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	2,693,042	10.00%	2,962,346	10.00%	3,258,580	10.00%	3,421,509	5.00%	3,592,585	5.00%	3,772,214	5.00%
9	54431	Connections	33,762	2.00%	34,437	2.00%	35,126	2.00%	35,829	2.00%	36,545	2.00%	36,545	0.00%
10	54432	Turn-On Charges	318	2.00%	325	2.00%	331	2.00%	338	2.00%	345	2.00%	351	2.00%
11	54433	Service Charges Sundry	8,490	2.00%	8,659	2.00%	8,833	2.00%	9,009	2.00%	9,189	2.00%	9,373	2.00%
12		<b>SALES OF SERVICE</b>	<b>2,735,612</b>	<b>9.87%</b>	<b>3,005,767</b>	<b>9.88%</b>	<b>3,302,870</b>	<b>9.88%</b>	<b>3,466,685</b>	<b>4.96%</b>	<b>3,638,664</b>	<b>4.96%</b>	<b>3,818,484</b>	<b>4.94%</b>
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
17	55611	Water Penalty	25,000	25.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
18		<b>OTHER REVENUE</b>	<b>28,300</b>	<b>21.46%</b>	<b>28,300</b>	<b>0.00%</b>	<b>28,300</b>	<b>0.00%</b>	<b>28,300</b>	<b>0.00%</b>	<b>28,300</b>	<b>0.00%</b>	<b>28,300</b>	<b>0.00%</b>
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T												
21														
22		PROVINCIAL GOVERNMENT												
23														
24														
25		OTHER TRANSFERS												
26														
27	59111	Reserve For Projects & Purchases			-		-		-		-		-	
28	59112	Operating Surplus From Prior Years			-		-		-		-		-	
29		<b>OTHER TRANSFERS</b>	<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>	
30														
31		<b>WATER FUND REVENUE</b>	<b>2,763,912</b>	<b>9.97%</b>	<b>3,034,067</b>	<b>9.77%</b>	<b>3,331,170</b>	<b>9.79%</b>	<b>3,494,985</b>	<b>4.92%</b>	<b>3,666,964</b>	<b>4.92%</b>	<b>3,846,784</b>	<b>4.90%</b>
32														


	A	B	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>						
4			<i>Final</i>											
5														
6														
33														
34														
35		WATER SUPPLY SYSTEM												
36														
37		ADMINISTRATION												
38	64110	Water Administration & Other	204,000	2.00%	204,000	0.00%	208,080	2.00%	212,242	2.00%	216,486	2.00%	220,816	2.00%
39														
40		ENGINEERING SERVICES												
41	64121	Engineering Consulting Services	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
42														
43		WATER SYSTEM ADMINISTRATION												
44	64133	Customer Service Requests	60,000	0.00%	66,000	10.00%	67,320	2.00%	68,666	2.00%	70,040	2.00%	71,441	2.00%
45	64136	Small Tools/Equipment/Supplies	15,000	0.00%	12,500	-16.67%	12,750	2.00%	13,005	2.00%	13,265	2.00%	13,530	2.00%
46														
47		SERVICE OF SUPPLY												
48	64141	Supply Inspection & Operation	175,300	-12.26%	168,500	-3.88%	171,870	2.00%	175,307	2.00%	178,814	2.00%	182,390	2.00%
49														
50		PUMPING												
51	64161	Pumping Inspection & Operation	243,200	-0.53%	257,000	5.67%	262,140	2.00%	267,383	2.00%	272,730	2.00%	278,185	2.00%
52														
53		TRANSMISSION & DISTRIBUTION												
54	64181	Transmission/Distribution System	291,000	2.11%	286,000	-1.72%	291,720	2.00%	297,554	2.00%	303,505	2.00%	309,576	2.00%
55	64183	Connections	113,000	9.71%	126,000	11.50%	128,520	2.00%	131,090	2.00%	133,712	2.00%	136,386	2.00%
56	64185	Meters	204,000	17.24%	220,000	7.84%	224,400	2.00%	228,888	2.00%	233,466	2.00%	238,135	2.00%
57	64187	Hydrants	51,550	0.00%	51,550	0.00%	52,581	2.00%	53,633	2.00%	54,705	2.00%	55,799	2.00%
58														
59		OTHER COMMON SERVICES												
60	64194	Special Water Work Orders	7,500	0.00%	7,500	0.00%	7,650	2.00%	7,803	2.00%	7,959	2.00%	8,118	2.00%
61														
62		<b>WATER SUPPLY SYSTEM</b>	<b>1,414,550</b>	<b>1.74%</b>	<b>1,449,050</b>	<b>2.44%</b>	<b>1,477,031</b>	<b>1.93%</b>	<b>1,505,572</b>	<b>1.93%</b>	<b>1,534,683</b>	<b>1.93%</b>	<b>1,564,377</b>	<b>1.93%</b>
63														


	A	B	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
4			<i>Final</i>											
5														
6														
64		FISCAL SERVICES												
65														
66		DEBT												
67	68120	Interest Payments On Debentures	60,000	-24.05%	44,000	-26.67%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68	68130	Principal Payments On Debentures	67,163	0.00%	38,743	-42.31%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
69		<b>DEBT</b>	<b>127,163</b>		<b>82,743</b>		<b>82,743</b>		<b>82,743</b>		<b>82,743</b>		<b>82,743</b>	
70														
71		TRANSFERS TO FUNDS AND RESERVES												
72	68211	Transfer To Reserves	201,699	-41.75%	1,016,474	403.96%	296,096	-70.87%	558,371	88.58%	986,238	76.63%	1,076,364	9.14%
73	68220	Transfers To Water Capital Fund	1,015,000	62.40%	482,500	-52.46%	1,472,000	205.08%	1,345,000	-8.63%	1,060,000	-21.19%	1,120,000	5.66%
74	68910	Debt Reserve Fund Transfer	5,500	0.00%	3,300	-40.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
75		<b>TRANSFERS</b>	<b>1,222,199</b>	<b>25.13%</b>	<b>1,502,274</b>	<b>22.92%</b>	<b>1,771,396</b>	<b>17.91%</b>	<b>1,906,671</b>	<b>7.64%</b>	<b>2,049,538</b>	<b>7.49%</b>	<b>2,199,664</b>	<b>7.32%</b>
76														
77		FISCAL SERVICES	1,349,362	20.17%	1,585,017	17.46%	1,854,139	16.98%	1,989,414	7.30%	2,132,281	7.18%	2,282,407	7.04%
78														
79		<b>EXCESS OF REVENUE OVER EXPENSE</b>	<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>	
80														
81		<b>WATER FUND EXPENSE</b>	<b>2,763,912</b>	<b>9.97%</b>	<b>3,034,067</b>	<b>9.77%</b>	<b>3,331,170</b>	<b>9.79%</b>	<b>3,494,985</b>	<b>4.92%</b>	<b>3,666,964</b>	<b>4.92%</b>	<b>3,846,784</b>	<b>9.55%</b>


	A	B	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
4			<i>Final</i>											
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	2,234,088	10.00%	2,457,497	10.00%	2,703,246	10.00%	2,757,311	2.00%	2,812,458	2.00%	2,868,707	2.00%
10	94431	Sewer Connections	30,580	10.00%	33,638	10.00%	37,002	10.00%	37,742	2.00%	38,497	2.00%	39,267	2.00%
11	94432	Service Charges Sundry	3,036	10.00%	3,340	10.00%	3,674	10.00%	3,747	2.00%	3,822	2.00%	3,898	2.00%
12	94433	User Charges	13,967	10.00%	15,364	10.00%	16,900	10.00%	17,238	2.00%	17,583	2.00%	17,934	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	9,911	10.00%	10,902	10.00%	11,992	10.00%	12,232	2.00%	12,477	2.00%	12,726	2.00%
16		<b>SALES OF SERVICE</b>	<b>2,291,582</b>	<b>10.00%</b>	<b>2,520,740</b>	<b>10.00%</b>	<b>2,772,814</b>	<b>10.00%</b>	<b>2,828,271</b>	<b>2.00%</b>	<b>2,884,836</b>	<b>2.00%</b>	<b>2,942,533</b>	<b>2.00%</b>
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	MFA Debt Reserve Income	600	0.00%	1,000	66.67%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
21	95611	Sewer Penalty	12,540	10.00%	13,794	10.00%	15,173	10.00%	15,477	2.00%	15,786	2.00%	16,102	2.00%
22	95722	Sewer Local Improvement Charges	37,362	10.00%	41,098	10.00%	45,208	10.00%	46,112	2.00%	47,034	2.00%	47,975	2.00%
23		<b>OTHER REVENUE</b>	<b>50,502</b>	<b>9.87%</b>	<b>55,892</b>	<b>10.67%</b>	<b>61,381</b>	<b>9.82%</b>	<b>62,589</b>	<b>1.97%</b>	<b>63,821</b>	<b>1.97%</b>	<b>65,077</b>	<b>1.97%</b>
24														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Reserve-Gas Tax	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
31	99111	Transfers from Reserves & Allowances	-		-		-		-		-		-	
32	99114	Operating Funds from Prior Year	-		-		-		-		-		-	
33	99211	Contribution (To) From General Revenue	-		-		-		-		-		-	
34														
35		<b>SEWER FUND REVENUE</b>	<b>2,382,084</b>	<b>9.81%</b>	<b>2,616,632</b>	<b>9.85%</b>	<b>2,874,196</b>	<b>9.84%</b>	<b>2,930,860</b>	<b>1.97%</b>	<b>2,988,657</b>	<b>1.97%</b>	<b>3,047,610</b>	<b>1.97%</b>
36														


	A	B	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
4			<i>Final</i>											
5														
6														
37		SEWER SYSTEM												
38		ADMINISTRATION												
39		104210 Sewer Administration & Other	156,000	1.96%	156,000	0.00%	159,120	2.00%	162,302	2.00%	165,548	2.00%	168,859	2.00%
40														
41		ENGINEERING SERVICES												
42		104221 Contract Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
43														
44		SEWER SYSTEM ADMINISTRATION												
45		104233 Customer Service Requests	110,000	0.00%	120,000	9.09%	122,400	2.00%	124,848	2.00%	127,345	2.00%	129,892	2.00%
46		104236 Small Tools/Equipment/Supplies	15,000	0.00%	15,000	0.00%	15,300	2.00%	15,606	2.00%	15,918	2.00%	16,236	2.00%
47														
48		SEWER COLLECTION SYSTEM												
49		104240 Sewage Collection System Main	204,100	0.00%	200,100	-1.96%	204,102	2.00%	208,184	2.00%	212,348	2.00%	216,595	2.00%
50		104241 Sewer Service Connections	133,140	0.00%	170,140	27.79%	173,543	2.00%	177,014	2.00%	180,554	2.00%	184,165	2.00%
51														
52		SEWER LIFT STATIONS												
53		104260 Sewage Lift Stations	213,500	12.37%	213,500	0.00%	217,770	2.00%	222,125	2.00%	226,568	2.00%	231,099	2.00%
54														
55		SEWER TREATMENT AND DISPOSAL												
56		104280 Sewage Treatment	278,000	9.88%	295,000	6.12%	300,900	2.00%	306,918	2.00%	313,056	2.00%	319,317	2.00%
57														
58		OTHER COMMON SERVICES												
59		104294 Special Work Orders	2,500	0.00%	2,500	0.00%	2,550	2.00%	2,601	2.00%	2,653	2.00%	2,706	2.00%
60		<b>SEWER SYSTEM</b>	<b>1,152,240</b>	<b>4.68%</b>	<b>1,212,240</b>	<b>5.21%</b>	<b>1,235,685</b>	<b>1.93%</b>	<b>1,259,598</b>	<b>1.94%</b>	<b>1,283,990</b>	<b>1.94%</b>	<b>1,308,870</b>	<b>1.94%</b>
61														
62														





	A	B	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>		<b>2019</b>		<b>2020</b>	
4			<i>Final</i>											
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest Payments On Debentures	204,736	-9.80%	177,154	-13.47%	160,425	-9.44%	160,425	0.00%	160,425	0.00%	160,425	0.00%
67	108130	Principal Payments On Debentures	202,269	-3.64%	136,293	-32.62%	95,346	-30.04%	95,346	0.00%	95,346	0.00%	95,346	0.00%
68		<b>TOTAL DEBT</b>	<b>407,005</b>	<b>-6.84%</b>	<b>313,447</b>	<b>-22.99%</b>	<b>255,771</b>	<b>-18.40%</b>	<b>255,771</b>	<b>0.00%</b>	<b>255,771</b>	<b>0.00%</b>	<b>255,771</b>	<b>0.00%</b>
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	320,000	-31.91%	350,000	9.38%	760,000	117.14%	650,000	-14.47%	600,000	-7.69%	700,000	16.67%
72	108910	Debt Reserve Fund Transfer	20,000	0.00%	1,000	-95.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
73	108211	Transfer to Reserves & Allowances	482,839	241.01%	739,945	53.25%	621,740	-15.97%	764,490	22.96%	847,895	10.91%	781,969	-7.78%
74		<b>TRANSFERS</b>	<b>822,839</b>	<b>30.28%</b>	<b>1,090,945</b>	<b>32.58%</b>	<b>1,382,740</b>	<b>26.75%</b>	<b>1,415,490</b>	<b>2.37%</b>	<b>1,448,895</b>	<b>2.36%</b>	<b>1,482,969</b>	<b>2.35%</b>
75														
76		FISCAL SERVICES	1,229,844	15.10%	1,404,392	14.19%	1,638,511	16.67%	1,671,261	2.00%	1,704,666	2.00%	1,738,740	2.00%
77														
78		<b>EXCESS OF REVENUE OVER EXPENSE</b>	<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>	
79														
80		<b>SEWER FUND EXPENSES</b>	<b>2,382,084</b>	<b>9.81%</b>	<b>2,616,632</b>	<b>9.85%</b>	<b>2,874,196</b>	<b>9.84%</b>	<b>2,930,860</b>	<b>1.97%</b>	<b>2,988,657</b>	<b>1.97%</b>	<b>3,047,610</b>	<b>1.97%</b>


	A	B	K	L	M	N	O	P	Q	
1		<b>CITY OF PORT ALBERNI</b>								
2		<b>PARKLAND ACQUISITION RESERVE FUND-5 YEAR PLAN</b>								
3										
4				<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
5				<i>Actual</i>	<i>Estimate</i>					
6		RECEIPTS								
7		Investment Income	\$ 1,398	\$ 766	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	
8		Parkland Dedication Deposits	-	-	-	-	-	-	-	
9										
10			1,398	766	1,200	1,200	1,200	1,200	1,200	
11										
12										
13		EXPENSES								
14		Acquisition of Parkland	-	102,144	-	-	-	-	-	
15										
16			-	102,144	-	-	-	-	-	
17										
18		REVENUE OVER (UNDER) EXPENSES	1,398	(101,378)	1,200	1,200	1,200	1,200	1,200	
19										
20										
21		FUND EQUITY - ENDING	\$ 138,906	\$ 37,528	\$ 38,728	\$ 39,928	\$ 41,128	\$ 42,328	\$ 43,528	


	A	B	M	N	O	P	Q	R	S
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>CAPITAL WORKS RESERVE FUND-5 YEAR PLAN</b>							
3									
4			<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
5			<i>Actual</i>	<i>Estimate</i>					
6		<b>RECEIPTS</b>							
8		Investment Income	5,939	10,000	5,000	5,000	5,000	5,000	5,000
9		New Deal Gas Tax Funds	322,367	1,263,800	593,650	1,139,500	882,500	611,800	740,000
11		Miscellaneous	-	-	-	-	-	-	-
12			<u>328,306</u>	<u>1,273,800</u>	<u>598,650</u>	<u>1,144,500</u>	<u>887,500</u>	<u>616,800</u>	<u>745,000</u>
13									
14		<b>EXPENSES</b>							
16		Gas Tax - capital projects	280,050	1,223,800	553,650	1,099,500	842,500	571,800	700,000
17		Gas Tax - operating (capacity bldg)	42,317	40,000	40,000	40,000	40,000	40,000	40,000
18		Capital Expenditures - Special	-	150,000	300,000	-	-	-	-
19		Capital Expenditures	-	-	-	-	-	-	-
20			<u>322,367</u>	<u>1,413,800</u>	<u>893,650</u>	<u>1,139,500</u>	<u>882,500</u>	<u>611,800</u>	<u>740,000</u>
21									
22		<b>REVENUE OVER EXPENSES</b>	<u>5,939</u>	<u>(140,000)</u>	<u>(295,000)</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
24									
25		<b>FUND EQUITY - ENDING</b>	<b>\$ 553,452</b>	<b>\$ 413,452</b>	<b>\$ 118,452</b>	<b>\$ 123,452</b>	<b>\$ 128,452</b>	<b>\$ 133,452</b>	<b>\$ 138,452</b>

	A	B	M	N	O	P	Q	R	S
1			Draft revisions fr Jan 28 spec mtg						
2		<b>CITY OF PORT ALBERNI</b>							
3		<b>EQUIPMENT REPLACEMENT RESERVE FUND-5 YEAR PLAN</b>							
4									
5									
6			<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
7			<i>Actual</i>	<i>Estimate</i>					
8		Sale of Equipment	5,351	49,050	-	-	-	-	-
9		Investment Income	48,663	51,130	48,000	55,000	46,000	46,000	45,000
10		Transfers from General Revenue	-	-	30,000	64,000	64,000	64,000	64,000
11		Contributions - ERRF Schedule	669,916	737,521	772,546	803,023	811,868	834,932	858,982
12			<u>723,930</u>	<u>837,701</u>	<u>850,546</u>	<u>922,023</u>	<u>921,868</u>	<u>944,932</u>	<u>967,982</u>
13									
14									
15		EXPENSES							
16		Transfer to Capital Works Bylaw	-	-	-	-	-	-	-
17		Equipment Purchases	488,623	729,600	506,000	1,924,670	779,300	1,121,900	654,800
18			<u>488,623</u>	<u>729,600</u>	<u>506,000</u>	<u>1,924,670</u>	<u>779,300</u>	<u>1,121,900</u>	<u>654,800</u>
19									
20		REVENUE OVER EXPENSES	<u>235,307</u>	<u>108,101</u>	<u>344,546</u>	<u>(1,002,647)</u>	<u>142,568</u>	<u>(176,968)</u>	<u>313,182</u>
21									
22									
23									
24		FUND EQUITY - ENDING	4,623,636	4,731,737	5,076,283	4,073,636	4,216,204	4,039,236	4,352,418


	A	B	M	N	O	P	Q	R	S	
1		<b>CITY OF PORT ALBERNI</b>								
2		<b>LAND SALE RESERVE FUND-5 YEAR PLAN</b>								
3										
4				<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
5				<i>Actual</i>	<i>Estimate</i>					
6			RECEIPTS							
7			Sale of Property	20,000	9,000	165,000	100,000	100,000	100,000	100,000
8			Investment Income	13,751	7,589	5,000	2,500	2,500	3,500	4,000
9			Transfer from RCMP Surplus	-	286,895	-	-	-	-	-
10			Transfer from Off Street Parking Res	-	186,982	-	-	-	-	-
11				<u>33,751</u>	<u>490,466</u>	<u>170,000</u>	<u>102,500</u>	<u>102,500</u>	<u>103,500</u>	<u>104,000</u>
12										
13										
14			EXPENSES							
15			Transfer to Other Funds	-	-	-	-	-	-	-
16			Acquisitions and Expenses	<u>116,942</u>	<u>538,010</u>	<u>383,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>150,000</u>
17				<u>116,942</u>	<u>538,010</u>	<u>383,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>150,000</u>
18										
19			REVENUE OVER EXPENSES	<u>(83,191)</u>	<u>(47,544)</u>	<u>(213,000)</u>	<u>52,500</u>	<u>52,500</u>	<u>53,500</u>	<u>(46,000)</u>
20										
21										
22			FUND EQUITY - ENDING	461,260	413,716	200,716	253,216	305,716	359,216	313,216

	A	B	E	F	G	H	I	J	K
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>DEVELOPMENT COST CHARGES RESERVE FUND-5 YEAR PLAN</b>							
3									
4			<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
5			<i>Actual</i>	<i>Estimate</i>					
6		RECEIPTS							
7		Contributions	62,583	12,427	15,000	15,000	15,000	15,000	15,000
8		Investment Income	659	1,508	1,500	1,500	1,600	1,600	1,700
9			<u>63,242</u>	<u>13,935</u>	<u>16,500</u>	<u>16,500</u>	<u>16,600</u>	<u>16,600</u>	<u>16,700</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Acquisitions and Expenses	-	-	-	-	-	-	-
14			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES	<u>63,242</u>	<u>13,935</u>	<u>16,500</u>	<u>16,500</u>	<u>16,600</u>	<u>16,600</u>	<u>16,700</u>
17									
18									
19		FUND EQUITY - ENDING	147,373	161,308	177,808	194,308	210,908	227,508	244,208
20									

	A	B	D	E	F	G	H	I	J
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>CARBON TRUST RESERVE FUND-5 YEAR PLAN</b>							
3									
4			<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
5		<i>Actual</i>	<i>Estimate</i>						
6		RECEIPTS							
7		Contributions	138,215	97,442	97,000	97,000	97,000	97,000	97,000
8		Investment Income	2,640	4,075	3,000	4,000	5,000	5,000	6,000
9			<u>140,855</u>	<u>101,517</u>	<u>100,000</u>	<u>101,000</u>	<u>102,000</u>	<u>102,000</u>	<u>103,000</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Projects and Expenses	70,000	14,888	220,000	200,000	-	-	-
14			<u>70,000</u>	<u>14,888</u>	<u>220,000</u>	<u>200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES	<u>70,855</u>	<u>86,629</u>	<u>(120,000)</u>	<u>(99,000)</u>	<u>102,000</u>	<u>102,000</u>	<u>103,000</u>
17									
18									
19									
20		FUND EQUITY - ENDING	266,923	353,552	233,552	134,552	236,552	338,552	441,552

	A	B	C	D	E	F	G	H	I
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>ALBERNI VALLEY COMMUNITY FOREST RESERVE</b>							
3									
4				<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
5			<i>Actual</i>	<i>Estimate</i>					
6		RECEIPTS							
7		Dividends Received	350,000	-	50,000	50,000	50,000	50,000	50,000
8		Investment Income	809	2,277	-	-	-	-	-
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			350,809	2,277	50,000	50,000	50,000	50,000	50,000
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Projects and Expenses	-	290,600	-	-	-	-	-
15			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
16			-	290,600	-	-	-	-	-
17		REVENUE OVER EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18			350,809	(288,323)	50,000	50,000	50,000	50,000	50,000
19									
20		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
			350,809	62,486	112,486	162,486	212,486	262,486	312,486



	A	B	M	N	O	P	Q	R	S	
1		<b>CITY OF PORT ALBERNI</b>								
2		<b>CEMETERY TRUST FUND-5 YEAR PLAN</b>								
3										
4				<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
5				<i>Actual</i>	<i>Estimate</i>					
6		RECEIPTS								
7		Sale Proceeds	3,445	4,055	3,000	3,000	3,000	3,000	3,000	
8		Investment Income	2,364	2,695	2,000	2,000	2,000	2,000	2,000	
9			<u>5,809</u>	<u>6,750</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	
10										
11		EXPENSES								
12		Transfer to General Revenue	<u>10,316</u>	<u>2,695</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	
13										
14										
15		REVENUE OVER EXPENDITURE	<u>(4,507)</u>	<u>4,055</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	
16										
17										
18		FUND EQUITY - ENDING	161,437	165,492	168,492	171,492	174,492	177,492	180,492	
19										

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
675	<b>City of Port Alberni</b>														
676	<b>2016 Capital Projects Budget</b>														
677	<b>Capital Project</b>														
678	<b>Funding Sources</b>														
679	<b>Budgeted</b>	<b>General Revenue</b>				<b>Fed &amp; Prov</b>					<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
680	<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
681	<b>ADMINISTRATION</b>														
683	Purchases/Equipment Replacement	60,000				60,000									
684	Server Replacement	170,000				170,000									
685		230,000	-	-	-	230,000	-	-	-	-	-	-	-	-	-
686	<b>FIRE DEPARTMENT</b>														
688	Replace Firehall Generator	60,000				60,000	Pay back x 5 yrs, ERRF future yrs								
689	Control Room Console & Electronics	58,000	-	Ciwd from 2015		58,000									
690															
691		118,000	-	-	-	118,000	-	-	-	-	-	-	-	-	-
692	<b>TRANSPORTATION SERVICES</b>														
694	Replace 1995 Ford E150 Van #159	31,000				31,000									
695	Replace Chassis 1996 GMC Utility Dump #258	60,000				60,000	Pay back x 5 yrs, ERRF future yrs								
696															
697		91,000	-	-	-	91,000	-	-	-	-	-	-	-	-	-
698	<b>PAVING &amp; ROAD CONSTRUCTION</b>														
700	Angus-5th Ave to 7th Ave 200m (ptp, water)	90,000	90,000												
701	7th Ave-Argyle St to Angus St 140m (ptp, wtr, st)	175,000	175,000												
702	5th Ave-Redford St to Burde St 180m (ptp, water)	140,000	140,000												
703	Beaver Cr Rd Widening-Pineo to Compton 600m	30,000					Gas Tax Funds from Grandview Walkway	30,000							
704	Cycle Lane Stamp Ave-Redford to Roger	50,000								50,000	Carbon Trust				
705															
706															
707															
708		485,000	405,000	-	-	-	-	30,000	-	50,000	-	-	-	-	-
709															
710	<b>TRAFFIC UPGRADES</b>														
711															
712	LED Street Light Program	150,000								150,000	Carbon Trust				
713	Full Traffic Light Service Johnston & Helen	25,000	25,000	Design/MOTI 2016; const 2017 \$125K											
714		175,000	25,000							150,000					

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
715															
716															
717	<b>City of Port Alberni</b>														
718	<b>2016 Capital Projects Budget</b>														
719															
720	<b>Capital Project</b>														
721		<b>Budgeted</b>	<b>General Revenue</b>					<b>Funding Sources</b>			<b>Capital Wks</b>	<b>Water Revenue</b>	<b>Sewer Revenue</b>		
722		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
723	<b>STORM DRAINS</b>														
724	Replacements & Upgrades														
725	Lathom Rd-Gertrude East 160m 900mm conc	125,000	-		Ciwd approved in 2015			125,000							
726	Small Capital Storm Main Replacements	100,000	100,000												
727	Craig Rd-Regina to Tebo 143m 250mm conc (san,st)	90,000	45,000					45,000							
728	7th Ave-Argyle St to Angus St 140m (ptp,wtr,st)	70,000	35,000					35,000							
729															
730	New Main Installs														
731															
732															
733		385,000	180,000	-	-	-	-	205,000	-	-	-	-	-	-	-
734															
735	<b>WORKS-OTHER</b>														
736	Bus Shelter Maple Way	10,000	-	5,000	fr 2015; not capital					5,000					
737	City Hall Generator	50,000	-			50,000	Payback x 5 yrs, ERRF future yrs								
738	Bottle Depot Building Demolition	20,000				20,000									
739	Field of Honour Permanent Row Install	14,600	14,600												
740	Johnston Rd Sidewalk Extension to Muir	65,000						65,000							
741	Josephine Bridge Deck Replacement	65,000	65,000												
742	Victoria Quay Bridge Deck Rehabilitation-Design	15,000	15,000												
743	Victoria Quay Bridge Deck Rehabilitation	100,000						100,000							
744	Solar Garden Project Feasibility & Impl Plan-FSCCC	15,000								15,000	Carbon Trust				
745		354,600	94,600	5,000	20,000	50,000	-	165,000	-	20,000	-	-	-	-	-
746															
747	<b>CULTURAL SERVICES</b>														
748	McLean Mill Capital Projects (ACRD)	30,000									30,000				
749	McLean Mill Capital Projects-Heat Pump & Trail	20,000	20,000												
750	McLean Mill Heritage Restoration Project (Parks Cda)	27,388	13,694						13,694	Parks Cda					
751		77,388	33,694	-	-	-	-	-	13,694	30,000	-	-	-	-	-
752															
753	<b>PARKS, RECREATION &amp; HERITAGE</b>														
754	Harbour Quay Clock Tower Repair/Removal Plan	25,000			25,000	Approved in 2015 budget \$25K									
755	Mill Stone Site Park	50,000		25,000	Approved in 2015						25,000				
756	Lower Dry Creek Trail Bridge	40,000						40,000							
757	Trail Development-SK Trail-capping	13,650						13,650							
758	Brine Unit #615	10,000						10,000							
759	Ventrac Unit #637 Blower Attachment	7,000						7,000							
760	Bob Dailey Site Irrigation	15,000								15,000					
761	Johnston Road Planters with Irrigation	32,000	32,000												
762	Chemical Storage Addition (Echo Centre)	30,000			30,000										
763	Canal Beach Park Improvements (Irrigation etc.)	40,000						40,000							
764	Echo Park Fieldhouse Upgrades	20,000			20,000	Not capital									
765	Multiplex Canopy Extension	25,000			25,000	Not capital									
766	Multiplex Accessibility Doors	20,000			20,000	Not capital									
767	Argyle Pier (Harbour Quay) Sheet Piling Repair	45,000						45,000							
768	Public Water Bottle Stations- FSCCC	5,000		not capital						5,000	Carbon Trust				
769															
770		377,650	32,000	25,000	120,000	17,000	-	153,650	-	30,000	-	-	-	-	-
771															
772	<b>TOTAL GENERAL CAPITAL</b>	<b>2,293,638</b>	<b>770,294</b>	<b>30,000</b>	<b>140,000</b>	<b>506,000</b>	<b>-</b>	<b>553,650</b>	<b>13,694</b>	<b>280,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
773															
774															
775	<b>City of Port Alberni</b>														
776	<b>2016 Capital Projects Budget</b>														
777															
778	<b>Capital Project</b>		<b>Funding Sources</b>												
779		<b>Budgeted</b>	<b>General Revenue</b>					<b>Fed &amp; Prov</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
780		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
781	<b>WATER WORKS</b>														
782															
783	<b>Main Renewals &amp; Upgrades</b>														
784	Dead Ends & Distribution Upgrades	100,000										100,000			
785	7th Ave-Argyle St to Angus St 140m 150mm CI (ptp, water, storm)	60,000										60,000			
786	Angus St-5th Ave to 7th Ave 200m 200mm CI (ptp, water)	45,000										45,000			
787	Gordon Ave-Michigan to Craig 100m 100-150mm (water, sani)	40,000										40,000			
788	5th Ave-Redford St to Burde St 180m (ptp, water)	67,500										67,500			
789	Strathcona St-Cedar St to Shaughnessy-Shaughnessy West St 370m	160,000										160,000			
790	21st Ave-Cowichan Reservoir to Burde new twin main	300,000		Cfwd 2015										300,000	
791															
792															
793	Installations	-													
794															
795	<b>Treatment, Pumping &amp; Metering</b>														
796	Backup Genset Arrowsmith Pumpstation	100,000		Cfwd 2015										100,000	
797	Arrowsmith Reservoir Pumps	30,000		Cfwd 2015										30,000	
798	Methane Detection Equipment	10,000										10,000			
799															
800	<b>TOTAL WATER CAPITAL</b>	<b>912,500</b>	-	-	-	-	-	-	-	-	-	482,500	430,000	-	-
801															
802	<b>SEWER SYSTEM</b>														
803															
804	<b>Renewals /Relines</b>														
805	Small Capital Main Replacements	100,000													100,000
806	Craig Rd-Regina Ave to Tebo Ave 185m 200mm VIT (sani, storm)	90,000												90,000	
807	Anderson Ave-Maitland St to Wallace 200m (ptp, san, storm)	110,000												110,000	
808	Gordon Ave-Michigan to Craig 100m 100-150mm (water, sani)	50,000												50,000	
809															
810															
811	<b>New Sewer Installs</b>														
812															
813	<b>Treatment &amp; Pumping</b>														
814															
815	New Sewage Infrastructure 2012 thru 2017														
816															
817	<b>TOTAL SEWER CAPITAL</b>	<b>350,000</b>	-	-	-	-	-	-	-	-	-	-	-	350,000	-
818															
819	<b>TOTAL 2016 CAPITAL</b>	<b>3,556,138</b>	<b>770,294</b>	<b>30,000</b>	<b>140,000</b>	<b>506,000</b>	<b>-</b>	<b>553,650</b>	<b>13,694</b>	<b>280,000</b>	<b>-</b>	<b>482,500</b>	<b>430,000</b>	<b>350,000</b>	<b>-</b>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
820															
821															
822	<b>City of Port Alberni</b>														
823	<b>2017 Capital Projects Budget</b>														
824															
825	<b>Capital Project</b>														
826		<b>Budgeted</b>	<b>General Revenue</b>					<b>Funding Sources</b>			<b>Capital Wks</b>	<b>Water Revenue</b>	<b>Sewer Revenue</b>		
827		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
828	<b>ADMINISTRATION</b>														
829	Purchases/Equipment Replacement	60,000	-			60,000									
830	Replace 2004 Ford Freestar Van #720	35,300	-			35,300									
831		95,300	-	-	-	95,300	-	-	-	-	-	-	-	-	-
832															
833	<b>FIRE DEPARTMENT</b>														
834	Fire Safety Message Board-Electronic	35,000	35,000	Moved fr 2019 35K											
835	Replace Ladder Truck 2	1,050,000				1,050,000									
836	Firehall Structural Prep for Ladder Truck 2 replacement	88,000						88,000	Eligible under Disaster Mitigation p12 Gas Tax Agreement						
837	Compressed Foam Unit R8	60,000	60,000												
838	Replace On Site Fueling Station Equipment	-	-	Moved to 2018 \$40K											
839	Replace pagers	30,000	30,000	Moved fr 2016 \$30K											
840	Replace portable radios	30,000	30,000	Moved fr 2016 \$30K											
841	Replace Thermal Imagers	30,000	30,000	Moved fr 2016 \$30K											
842	Pump Test Pit Retrofit	60,000		Moved fr 2016 was \$40K				60,000							
843	SCBA Flow Testing Bench	30,000	30,000	Moved fr 2016 per TP \$30K											
844															
845		1,413,000	215,000	-	-	1,050,000	-	148,000	-	-	-	-	-	-	-
846															
847	<b>TRANSPORTATION SERVICES</b>														
848	Replace 2011 LaBrie Garbage Truck #433	316,452				316,452									
849	Replace 2011 LaBrie Garbage Truck #434	316,452				316,452									
850	Replace 2007 John Deere Tractor 5625 #624	117,166				117,166									
851															
852		750,070	-	-	-	750,070	-	-	-	-	-	-	-	-	-
853															
854	<b>PAVING &amp; ROAD CONSTRUCTION</b>														
855	5th Ave-Morton St to Maitland St 200m (ptp, water)	80,000	80,000												
856	Tebo Ave-Maple Way south 250m	175,000	175,000												
857	6th Ave-Argyle St to South St (ptp, storm)	200,000	200,000												
858	4th Ave-Redford St to Morton St 190m (ptp, storm)	114,000	114,000												
859	North Park Dr-7th Ave to 10th Ave 330m	200,000	200,000												
860	Cameron Dr-Hamilton Dr to Ship Creek 140m	150,000	150,000												
861	4th Ave-Bruce to Melrose 240m (ptp, storm)	264,000	264,000												
862	Mar St-5th Ave to 6th Ave 110m	140,000	140,000												
863	3rd Ave-Bute St to Burde St 210m x 20m	190,000	190,000	Moved from 2016											
864	Anderson Ave-Maitland to Wallace 200m (ptp, san, st)	130,000	130,000	fr 2016											
865	3rd Ave Boulevard/Median Project Redford to Burde	180,000	180,000												
866															
867		1,823,000	1,823,000	-	-	-	-	-	-	-	-	-	-	-	-
868															
869	<b>TRAFFIC UPGRADES</b>														
870	Full Traffic Light Service Johnston & Helen	125,000	125,000	Design/MOTI 2016; const 2017 \$125K											
871		125,000	125,000	-	-	-	-	-	-	-	-	-	-	-	-

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872															
873															
874	<b>City of Port Alberni</b>														
875	<b>2017 Capital Projects Budget</b>														
876															
877	<b>Capital Project</b>														
878		<b>Budgeted</b>	<b>General Revenue</b>					<b>Funding Sources</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
879		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
880	<b>STORM</b>														
881	Replacements & Upgrades														
882	Small Capital Storm Main Replacements	200,000	100,000					100,000							
883	Johnston Rd-Elizabeth to Gertrude 120m 300mm reline Anderson Ave-Maitland St to Wallace St 200m (ptp, san, storm)	95,000	47,500					47,500							
884	4th Ave-Bruce St to Melrose St 240m (ptp, storm)	65,000	32,500	fr 2016				32,500							
885	6th Ave-Argyle St to Mar St 300m (ptp, storm)	150,000	75,000					75,000							
886	Coal Creek Ph 2	200,000	200,000												
887															
888	<b>New Main Installs</b>														
889	Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	160,000	80,000					80,000							
890	Melrose St-5th Ave to 8th Ave 300m	195,000	97,500					97,500							
891	6th Ave-Athol St to Dunbar St 270m (storm, water)	180,000	90,000					90,000							
892	Coal Creek Ph 2	200,000	100,000	Moved from 2016				100,000							
893		1,445,000	822,500	-	-	-	-	622,500	-	-	-	-	-	-	-
894															
895	<b>WORKS-OTHER</b>														
896	Replace 1992 Hiway Street Sander #378	15,300	-			15,300									
897	Victoria Quay Bridge Deck Rehabilitation	200,000	200,000												
898	De-icing Equipment	16,236	16,236												
899	Welcome Signs	90,000	90,000	fr 2016											
900	Fiber Optic Utility 3.9km Connect City Facilities	550,000	550,000	not eligible for gas tax											
901	Johnston Rd Holiday Lighting River Rd to Helen St	30,000	30,000												
902	Kitchen & Yard Waste Collection-FSCCC	250,000								250,000	Utility billings				
903	Solar Garden Project Const-FSCCC	190,000								190,000	Carbon Trust				
904	E & N Railway Bridge Consultation	20,000								20,000	ICF/SVI				
905	All Abilities Cycle Tracks Consulting Plan (incl trees/garden) - FSCCC	10,000								10,000	Carbon Trust				
906															
907		1,371,536	886,236	-	-	15,300	-	-	-	470,000	-	-	-	-	-
908															
909	<b>CULTURAL SERVICES</b>														
910	McLean Mill Capital Projects	25,000	-							25,000					
911		25,000	-	-	-	-	-	-	-	25,000	-	-	-	-	-
912															
913															
914	<b>PARKS, RECREATION &amp; HERITAGE</b>														
915	Roger Creek Park Playground Upgrade	75,000	75,000												
916	Trail Development	100,000	-					100,000							
917	Curling Club Emergency Escape Stairway	20,000	20,000												
918	Recreation Park Washrooms	120,000	-							120,000	Centennial Project Grant				
919	Gyro Youth Centre Upgrades	75,000	-							50,000	25,000				
920	Replace 2007 Clarke Floor Scrubber (Mplex)	14,000	-			14,000									
921	Multiplex Parking Lot-Repaving	100,000	100,000												
922	Echo Park Parking Lot Upgrade	50,000	-	fr 2016				50,000							
923	Aquatic Centre Diving Board Fulcrums	15,750	15,750	fr 2016											
924	Aquatic Centre Starting Blocks	15,000	15,000	fr 2016											
925	Harbour Quay Clock Tower Repair/Removal	250,000	-		250,000										
926	Williamson Park Tourist Development	375,000	-				375,000								
927															
928		1,209,750	225,750	-	250,000	14,000	375,000	150,000	170,000	25,000	-	-	-	-	-
929															
930	<b>TOTAL GENERAL CAPITAL</b>	<b>8,257,656</b>	<b>4,097,486</b>	<b>-</b>	<b>250,000</b>	<b>1,924,670</b>	<b>375,000</b>	<b>920,500</b>	<b>170,000</b>	<b>520,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
931															

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931															
932															
933	<b>City of Port Alberni</b>														
934	<b>2017 Capital Projects Budget</b>														
935															
936	<b>Capital Project</b>														
937		<b>Budgeted</b>	<b>General Revenue</b>					<b>Funding Sources</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
938		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
939	<b>WATER WORKS</b>														
940															
941	<b>Main Renewals &amp; Upgrades</b>														
942	Dead Ends & Distribution Upgrades	100,000										100,000			
943	River Road Main 2,400m 350AC Phase 1	200,000										200,000			
944	Dunbar St-10th Ave to 11th Ave loop 200mm	100,000										100,000			
945	5th Ave-Morton St to Maitland St 200m 150mm (ptp. water)	82,000										82,000			
946	6th Ave-Athol St to Dunbar St 275m 150mm CI	140,000										140,000			
947	21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 2	300,000										300,000			
948															
949															
950	<b>Installations</b>														
951															
952	<b>Treatment, Pumping &amp; Metering</b>														
953	China Creek Dam Resurface & Rotork Repl	150,000										150,000			
954	Water Meter Replacement Program 6 yrs	400,000	begin 2017									400,000			
955															
956	<b>TOTAL WATER CAPITAL</b>	<b>1,472,000</b>	-	-	-	-	-	-	-	-	-	<b>1,472,000</b>	-	-	-
957															
958	<b>SEWER SYSTEM</b>														
959															
960	<b>Renewals /Relines</b>														
961	Small Capital Main Replacements	100,000													100,000
962	Harbour Rd Trunk Sewer Replacement	350,000													350,000
963	North Park Dr-7th Ave to 10th Ave 330m	150,000													150,000
964	Maitland St-Wood Ave to Kendall St 225m 250mm PVC (san, storm)	160,000													160,000
965															
966	<b>Other</b>														
967	Lagoon Decommission & Wetland Restoration	355,530						179,000	164,030	12,500	In kind				
968															
969	<b>New Sewer Installs</b>														
970															
971	<b>Treatment &amp; Pumping</b>														
972															
973	New Sewage Infrastructure 2012 thru 2017														
974															
975	<b>TOTAL SEWER CAPITAL</b>	<b>1,115,530</b>	-	-	-	-	-	<b>179,000</b>	<b>164,030</b>	<b>12,500</b>	-	-	-	<b>760,000</b>	-
976															
977	<b>TOTAL 2017 CAPITAL</b>	<b>10,845,186</b>	<b>4,097,486</b>	-	<b>250,000</b>	<b>1,924,670</b>	<b>375,000</b>	<b>1,099,500</b>	<b>334,030</b>	<b>532,500</b>	-	<b>1,472,000</b>	-	<b>760,000</b>	-

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978															
979															
980	<b>City of Port Alberni</b>														
981	<b>2018 Capital Projects Budget</b>														
982															
983	<b>Capital Project</b>														
984		<b>Budgeted</b>	<b>General Revenue</b>					<b>Funding Sources</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
985		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
986	<b>ADMINISTRATION</b>														
987	Purchases/Equipment Replacement	60,000	-			60,000									
988		60,000	-	-	-	60,000	-	-	-	-	-	-	-	-	-
989															
990	<b>FIRE DEPARTMENT</b>														
991	Replace Exhaust Extraction Fans	20,000	20,000												
992	Air Bag Rescue Kit	20,000	20,000												
993	Repair/replace exterior cladding	80,000	-					80,000							
994	Replace 4 AEDs	20,000	20,000	Moved fr 2017											
995	Replace On Site Fueling Station Equipment	40,000	40,000	Moved fr 2017											
996	Replace Holmatrol Hydraulic Tools	55,000	55,000	Moved fr 2016											
997	Replace 1998 Jordair Compressor	59,700	-	Moved fr 2016		59,700									
998															
999															
1000		294,700	155,000	-	-	59,700	-	80,000	-	-	-	-	-	-	-
1001															
1002	<b>TRANSPORTATION SERVICES</b>														
1003	Replace 2003 Ford 1/2 T #168	31,700	Moved fr 2016			31,700									
1004	Replace 2004 Ford F350 #169	62,000	Moved fr 2016			62,000									
1005	Replace 2005 Ford Ranger 4X4 Pickup #170	36,300				36,300									
1006	Replace 2005 Volvo Tandem Gravel #264	171,000				171,000									
1007	Replace 1995 Bomag Roller #395	55,000				55,000									
1008	Replace 2003 Chev 1 T Comp Body #518	81,200				81,200									
1009															
1010															
1011															
1012		437,200	-	-	-	437,200	-	-	-	-	-	-	-	-	-
1013															
1014	<b>PAVING &amp; ROAD CONSTRUCTION</b>														
1015	3rd Ave-Napier St to Burde St 375m	250,000	250,000												
1016	Redford St-11th Ave to San Mateo Dr 700m	350,000	350,000												
1017	Grandview Walkway	30,000						30,000							
1018	Argyle St-1st Ave to 3rd Ave Ph 1 200m (ptp, st, wtr)	550,000	550,000												
1019	Athol St-3rd Ave to 5th Ave 180m (ptp, storm)	100,000	100,000												
1020															
1021															
1022		1,280,000	1,250,000	-	-	-	-	30,000	-	-	-	-	-	-	-
1023															
1024	<b>TRAFFIC UPGRADES</b>														
1025	Pedestrian Activated Xing-Gertrude & Southgate	25,000	25,000												
1026		25,000	25,000	-	-	-	-	-	-	-	-	-	-	-	-



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1027															
1028															
1029	<b>City of Port Alberni</b>														
1030	<b>2018 Capital Projects Budget</b>														
1031															
1032	<b>Capital Project</b>		<b>Funding Sources</b>												
1033		<b>Budgeted</b>	<b>General Revenue</b>				<b>Fed &amp; Prov</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>		
1034		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1035	<b>STORM</b>														
1036	<b>Replacements &amp; Upgrades</b>														
1037	Small Capital Storm Main Replacements	100,000	50,000					50,000							
1038	North Park Dr-7th Ave to 10th Ave 330m	350,000	175,000					175,000							
1039	4th Ave-Redford St to Morton St 180m (ptp, storm)	200,000	100,000					100,000							
1040	Athol St-3rd Ave to 5th Ave 180m (ptp, storm)	90,000	45,000					45,000							
1041															
1042	<b>New Main Installs</b>														
1043	Argyle St-1st Ave to 3rd Ave Phase 1 (ptp, storm, water)	150,000	62,500					87,500							
1044	Melrose St-8th Ave to 11th Ave	200,000	100,000					100,000							
1045		1,090,000	532,500	-	-	-	-	557,500	-	-	-	-	-	-	-
1046															
1047	<b>WORKS-OTHER</b>														
1048	Replace 1993 Swenson Sander #382	16,400				16,400									
1049	Total Survey Station Instrument	40,000				40,000									
1050		56,400	-	-	-	56,400	-	-	-	-	-	-	-	-	-
1051															
1052	<b>CULTURAL SERVICES</b>														
1053	McLean Mill Capital Projects	25,000	-							25,000					
1054		25,000	-	-	-	-	-	-	-	25,000	-	-	-	-	-
1055															
1056	<b>PARKS, RECREATION &amp; HERITAGE</b>														
1057	Cameron or 11th Ave Park Playground Upgrade	75,000	75,000												
1058	Trail Development	100,000						100,000							
1059	Kitsuksis Walkway Upgrades	75,000				Moved fr 2016		75,000							
1060	New Aquatic Centre	20,000,000				Moved fr 2019; Eligible for SPF grant?	14,000,000		5,000,000	1,000,000					
1061	Harbour Quay Renovate Seasonal Booths	150,000	150,000												
1062	Ice Plant Chiller	170,000	170,000			Carbon Trust contribution?									
1063	Echo Centre Parking Lot Repaving	100,000	100,000												
1064	Replace 2005 Ford F250 4X4 Pickup #610	43,000				scheduled for replacement	43,000								
1065	Replace 2005 GMC TC5500 152" WB Hort #614	65,000				scheduled for replacement	65,000								
1066	Replace 2005 GMC TC5500 128" WB Util #615	58,000				scheduled for replacement	58,000								
1067															
1068		20,836,000	495,000	-	-	166,000	14,000,000	175,000	5,000,000	1,000,000	-	-	-	-	-
1069															
1070	<b>TOTAL GENERAL CAPITAL</b>	24,104,300	2,457,500	-	-	779,300	14,000,000	842,500	5,000,000	1,025,000	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1071															
1072															
1073	<b>City of Port Alberni</b>														
1074	<b>2018 Capital Projects Budget</b>														
1075															
1076	<b>Capital Project</b>														
1077		<b>Budgeted</b>	<b>Funding Sources</b>												
1078		<b>Cost</b>	<b>General Revenue</b>									<b>Capital Wks</b>	<b>Water Revenue</b>	<b>Sewer Revenue</b>	
1079	<u>WATER WORKS</u>		<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1080															
1081	Main Renewals & Upgrades														
1082	Dead Ends & Distribution Upgrades	100,000										100,000			
1083	21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 3	400,000										400,000			
1084	River Road Main 2,400m 350AC Phase 2	200,000										200,000			
1085	Argyle St-1st Ave to 3rd Ave Phase 1 200m (ptp, storm, water)	80,000										80,000			
1086	16th Ave-Burde St South 325m (ptp, water)	165,000										165,000			
1087															
1088	Installations														
1089															
1090	Treatment, Pumping & Metering														
1091	Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1092															
1093	<b>TOTAL WATER CAPITAL</b>	<b>1,345,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,345,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
1094															
1095	<b>SEWER SYSTEM</b>														
1096															
1097	Renewals /Relines														
1098	Small Capital Main Replacements	100,000												100,000	
1099	North Park Dr-7th Ave to 10th Ave 330m	350,000												350,000	
1100	10th Ave-Dry Creek to Argyle St 250m 250mm	200,000												200,000	
1101															
1102	New Sewer Installs														
1103															
1104															
1105	Treatment & Pumping														
1106															
1107															
1108	<b>TOTAL SEWER CAPITAL</b>	<b>650,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>650,000</b>	<b>-</b>
1109															
1110	<b>TOTAL 2018 CAPITAL</b>	<b>26,099,300</b>	<b>2,457,500</b>	<b>-</b>	<b>-</b>	<b>779,300</b>	<b>14,000,000</b>	<b>842,500</b>	<b>5,000,000</b>	<b>1,025,000</b>	<b>-</b>	<b>1,345,000</b>	<b>-</b>	<b>650,000</b>	<b>-</b>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1111															
1112															
1113	<b>City of Port Alberni</b>														
1114	<b>2019 Capital Projects Budget</b>														
1115															
1116	<b>Capital Project</b>														
1117		<b>Budgeted</b>	<b>Funding Sources</b>												
1118		<b>Cost</b>	<b>General Revenue</b>									<b>Capital Wks</b>	<b>Water Revenue</b>	<b>Sewer Revenue</b>	
1119	<b>ADMINISTRATION</b>		<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1120	Purchases/Equipment Replacement	60,000	-			60,000									
1121															
1122		60,000	-	-	-	60,000	-	-	-	-	-	-	-	-	-
1123															
1124	<b>FIRE DEPARTMENT</b>														
1125	Replace Gas Detection Equipment	10,000	10,000												
1126	Fireground SCBA Tracking System	15,000	15,000												
1127	Replace Garage Door Openers (7)	50,000	50,000	Moved fr 2018											
1128	Confined Space Equipment Replacement	30,000	30,000	Moved fr 2017											
1129															
1130		105,000	105,000	-	-	-	-	-	-	-	-	-	-	-	-
1131															
1132	<b>TRANSPORTATION SERVICES</b>														
1133	Replace 2009 Case 580SM Backhoe #303	106,000				106,000									
1134	Replace 2004 Versatile Tractor #399	123,100				123,100									
1135	Replace 1998 GMC 4.5M3 Dump Truck #259	106,000				106,000									
1136	Replace 1999 GMC 4.5M3 Dump Truck #260	105,700				105,700									
1137	Replace 2007 Volvo Tandem Dump Truck #265	209,000				209,000									
1138	Replace 2004 Tiger Flail Mower #300	69,000				69,000									
1139	Replace 2006 Langfab Dump Pup Trailer #367	43,900				43,900									
1140	Replace 2005 Ford F350 W/Comp Body #520	85,500				85,500									
1141															
1142		848,200	-	-	-	848,200	-	-	-	-	-	-	-	-	-
1143															
1144	<b>PAVING &amp; ROAD CONSTRUCTION</b>														
1145	16th Ave-Burde St S 325m (ptp, water)	215,000	215,000												
1146	Burde St-11th Ave to Estevan 650m (ptp, water)	390,000	390,000												
1147	7th Ave-Redford to Bute 180m (ptp, storm)	218,600	218,600												
1148	Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	200,000												
1149		1,023,600	1,023,600	-	-	-	-	-	-	-	-	-	-	-	-
1150															
1151	<b>TRAFFIC UPGRADES</b>														
1152	None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1153		-	-	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1154															
1155															
1156	<b>City of Port Alberni</b>														
1157	<b>2019 Capital Projects Budget</b>														
1158															
1159	<b>Capital Project</b>														
1160		<b>Budgeted</b>	<b>General Revenue</b>					<b>Funding Sources</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1161		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1162	<b>STORM</b>														
1163	Replacements & Upgrades														
1164	Small Capital Storm Main Replacements	100,000	50,000					50,000							
1165	7th Ave-Redford St to Bute St 180m (ptp, storm)	218,600	109,300					109,300							
1166	Maitland St-6th Ave to 8th Ave 100m (ptp, storm)	200,000	100,000					100,000							
1167	Margaret St Storm Pump Upgrade	225,000	112,500					112,500							
1168															
1169	New Main Installs														
1170	None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1171		743,600	371,800	-	-	-	-	371,800	-	-	-	-	-	-	-
1172															
1173	<b>WORKS-OTHER</b>														
1174	None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1175															
1176															
1177	<b>CULTURAL SERVICES</b>														
1178	McLean Mill Capital Projects	25,000								25,000					
1179		25,000	-	-	-	-	-	-	-	25,000	-	-	-	-	-
1180															
1181	<b>PARKS, RECREATION &amp; HERITAGE</b>														
1182	Cameron Heights Playground	100,000						100,000							
1183	Trail Development	100,000						100,000							
1184	Replace 2006 Ford F550 Haul All #613	100,000				100,000									
1185	Replace 2006 Ford FE350 Pass Van #619	47,000				47,000									
1186	Replace 2007 Ford F350 Pickup (Carpenter)	29,000				29,000									
1187	Replace 201 Kubota F3680 Mower #625	37,700				37,700									
1188															
1189		413,700	-	-	-	213,700	-	200,000	-	-	-	-	-	-	-
1190															
1191	<b>TOTAL GENERAL CAPITAL</b>	3,219,100	1,500,400	-	-	1,121,900	-	571,800	-	25,000	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1192															
1193															
1194	<b>City of Port Alberni</b>														
1195	<b>2019 Capital Projects Budget</b>														
1196															
1197	<b>Capital Project</b>		<b>Funding Sources</b>												
1198		<b>Budgeted</b>	<b>General Revenue</b>				<b>Fed &amp; Prov</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>		
1199		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1200	<b>WATER WORKS</b>														
1201	<b>Main Renewals &amp; Upgrades</b>														
1202	Dead Ends & Distribution Upgrades	100,000										100,000			
1204	Rainbow Gardens Water Distribution Looping	250,000										250,000			
1205	Burde St-11th Ave to Estevan Dr 650m (ptp, water)	110,000										110,000			
1206	River Road Main 2,400m 350AC Phase 3	200,000										200,000			
1207															
1208															
1209	<b>Installations</b>														
1210															
1211															
1212	<b>Treatment, Pumping &amp; Metering</b>														
1213	Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1214															
1215	<b>TOTAL WATER CAPITAL</b>	1,060,000	-	-	-	-	-	-	-	-	-	1,060,000	-	-	-
1216															
1217	<b>SEWER SYSTEM</b>														
1218	<b>Renewals /Relines</b>														
1220	Small Capital Main Replacements	100,000												100,000	
1221	Argyle Forcemain Somass River Crossing	500,000												500,000	
1222															
1223															
1224	<b>New Sewer Installs</b>														
1225															
1226															
1227	<b>Treatment &amp; Pumping</b>														
1228															
1229	<b>TOTAL SEWER CAPITAL</b>	600,000	-	-	-	-	-	-	-	-	-	-	-	600,000	-
1230															
1231	<b>TOTAL 2019 CAPITAL</b>	4,879,100	1,500,400	-	-	1,121,900	-	571,800	-	25,000	-	1,060,000	-	600,000	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1232															
1233															
1234	<b>City of Port Alberni</b>														
1235	<b>2020 Capital Projects Budget</b>														
1236															
1237	<b>Capital Project</b>														
1238		<b>Funding Sources</b>													
1239	<b>Budgeted</b>	<b>General Revenue</b>				<b>Fed &amp; Prov</b>			<b>Capital Wks</b>		<b>Water Revenue</b>		<b>Sewer Revenue</b>		
1240	<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	
1241	<b>ADMINISTRATION</b>														
1241	Purchases/Equipment Replacement	60,000				60,000									
1242	Replace #721 2007 Dodge Caliber	22,400				22,400									
1243		82,400	-	-	-	82,400	-	-	-	-	-	-	-	-	-
1244															
1245	<b>FIRE DEPARTMENT</b>														
1246	Replace Turnout Gear Lockers	20,000	20,000	Moved fr 2019											
1247	Wildland Firefighting Slide In Box	35,000	35,000	Moved fr 2020 was \$20K											
1248	Haz Mat Ops Equip Level A	50,000	50,000	Moved fr 2018											
1249	Replace #10 2007 Dodge Dakota 4x4 pickup	45,000				45,000									
1250															
1251		150,000	105,000			45,000									
1252															
1253	<b>TRANSPORTATION SERVICES</b>														
1254	Replace 2007 GMC 5500 W/Service Box #140	89,500				89,500									
1255	Replace 2009 Dodge 5500 Service Truck #141	73,400				73,400									
1256	Replace 2007 Ford Ranger Pickup #171	33,600				33,600									
1257	Replace 2007 GMC C5500 Utility Dump Trk #240	105,700				105,700									
1258	Replace 2007 John Deere Backhoe #302	151,800				151,800									
1259	Replace 1990 Britco Office Trailer #369	24,700				24,700									
1260															
1261		478,700	-	-	-	478,700	-	-	-	-	-	-	-	-	-
1262															
1263	<b>PAVING &amp; ROAD CONSTRUCTION</b>														
1264	Ship Creek Rd-3rd Ave to Anderson Ave	250,000	250,000												
1265	Stamp Ave-Redford St to Roger St	900,000	900,000												
1266															
1267		1,150,000	1,150,000	-	-	-	-	-	-	-	-	-	-	-	-
1268															
1269	<b>TRAFFIC UPGRADES</b>														
1270	None	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1271		-	-	-	-	-	-	-	-	-	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1272															
1273															
1274	<b>City of Port Alberni</b>														
1275	<b>2020 Capital Projects Budget</b>														
1276															
1277	<b>Capital Project</b>														
1278		<b>Budgeted</b>	<b>General Revenue</b>					<b>Funding Sources</b>			<b>Capital Wks</b>	<b>Water Revenue</b>		<b>Sewer Revenue</b>	
1279		<b>Cost</b>	<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov Assistance</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1280	<b>STORM</b>														
1281	Replacements & Upgrades														
1282															
1283															
1284	New Main Installs														
1285	Bute St-4th Ave 600m 600mm	550,000	550,000												
1286		550,000	550,000	-	-	-	-	-	-	-	-	-	-	-	-
1287															
1288	<b>WORKS-OTHER</b>														
1289	Public Works Yard Building Seismic Upgrade	800,000	400,000					400,000							
1290		800,000	400,000	-	-	-	-	400,000	-	-	-	-	-	-	-
1291	<b>CULTURAL SERVICES</b>														
1292	McLean Mill Capital Projects	25,000								25,000	ACRD				
1293		25,000	-	-	-	-	-	-	-	25,000		-	-	-	-
1294															
1295	<b>PARKS, RECREATION &amp; HERITAGE</b>														
1296	Westporte Park Playground Upgrade	75,000	75,000												
1297	Trail Development	100,000						100,000							
1298	Multiplex Outdoor Screen (Jumbotron)	75,000	75,000												
1299	Multiplex Roof Replacement	700,000	350,000		150,000			200,000							
1300	Replace 2004 Chev Cube Van #616	48,700				48,700									
1301															
1302		998,700	500,000	-	150,000	48,700	-	300,000	-	-	-	-	-	-	-
1303															
1304	<b>TOTAL GENERAL CAPITAL</b>	4,234,800	2,705,000	-	150,000	654,800	-	700,000	-	25,000	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1305															
1306															
1307	<b>City of Port Alberni</b>														
1308	<b>2020 Capital Projects Budget</b>														
1309															
1310	<b>Capital Project</b>														
1311		<b>Budgeted</b>	<b>Funding Sources</b>												
1312		<b>Cost</b>	<b>General Revenue</b>									<b>Capital Wks</b>	<b>Water Revenue</b>	<b>Sewer Revenue</b>	
1313	<u>WATER WORKS</u>		<b>Operating</b>	<b>Reserves</b>	<b>Land Sale</b>	<b>ERRF</b>	<b>Borrowing</b>	<b>Gas Tax</b>	<b>Fed &amp; Prov</b>	<b>Other</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>	<b>Operating</b>	<b>Reserves</b>
1314															
1315	Main Renewals & Upgrades														
1316	Dead Ends & Distribution Upgrades														
1317	River Road Main 2,400m 350AC Phase 4	200,000										200,000			
1318	21st Ave-Cowichan Reservoir to Burde St New Twin Main Phase 4	400,000										400,000			
1319	Maitland St-3rd Ave to 6th Ave 300m 150mm CI	120,000										120,000			
1320															
1321															
1322	<u>Installations</u>														
1323															
1324															
1325	<u>Treatment, Pumping &amp; Metering</u>														
1326	Water Meter Replacement Program 6 yrs	400,000	began 2017									400,000			
1327															
1328	<b>TOTAL WATER CAPITAL</b>	1,120,000	-	-	-	-	-	-	-	-	-	1,120,000	-	-	-
1329															
1330	<b>SEWER SYSTEM</b>														
1331															
1332	<u>Renewals /Relines</u>														
1333	Small Capital Main Replacements	-													
1334	Harbour Road Trunk Sewer Replacement	300,000												300,000	
1335	Maitland St-3rd Ave to 6th Ave	400,000												400,000	
1336															
1337	<u>New Sewer Installs</u>														
1338															
1339															
1340	<u>Treatment &amp; Pumping</u>														
1341															
1342	<b>TOTAL SEWER CAPITAL</b>	700,000	-	-	-	-	-	-	-	-	-	-	-	700,000	-
1343															
1344	<b>TOTAL 2020 CAPITAL</b>	6,054,800	2,705,000	-	150,000	654,800	-	700,000	-	25,000	-	1,120,000	-	700,000	-



2016

1                    2                    3                    4                    5                    6                    7                    8                    9                    10

NET ACTUAL VALUE		TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR

	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,314,681,801	1,307,764,101	12,420,930	12,762,692	59.27%	59.35%	9.4479	9.7592	1.0000	1.0000
UTILITIES	1,289,100	1,313,100	49,600	50,800	0.24%	0.24%	38.4765	38.6871	4.0725	3.9642
MAJOR IND.	90,312,600	90,110,000	4,857,016	4,857,016	23.18%	22.59%	53.7800	53.9010	5.6923	5.5231
LIGHT IND.	2,380,600	2,178,900	115,591	116,747	0.55%	0.54%	48.5554	53.5807	5.1393	5.4903
BUSINESS	225,743,645	229,653,198	3,484,900	3,689,518	16.63%	17.16%	15.4374	16.0656	1.6340	1.6462
NON-PROFIT	2,828,300	2,241,400	25,881	26,140	0.12%	0.12%	9.4479	9.7592	1.0000	1.0000
FARM	88,911	88,911	1,199	1,211	0.01%	0.01%	9.4479	9.7592	1.0000	1.0000
<b>TOTAL</b>	<b>1,637,324,957</b>	<b>1,633,349,610</b>	<b>20,955,117</b>	<b>21,504,124</b>	<b>100.00%</b>	<b>100.00%</b>				

**AVERAGE SINGLE FAMILY RESIDENCE**

New residential construction \$12.6M; new Single Family homes 16

Major industry to remain same as 2012 until 2018

Business class amount increase 1% \$ plus NMC change

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$185,876	\$1,756.13	\$184,722	\$1,802.73	\$46.60	2.7%

Residential single family homes per BCA:                    6,259 (2015 6,243)

Residential single family home assessment per BCA:    1,156,171,901 (2015 \$1,160,425,001)



## BUDGET SUMMARY - 2016 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$12,762,692	\$4,857,016	\$3,689,518	\$194,898	\$21,504,124
Property Tax % change prev yr.		2.7%	0.0%	5.9%	1.4%	2.6%
Other Tax - L I and Grants in Lieu	11210-12910					\$850,300
						\$22,354,424

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,242,196		\$1,070,000	53%	\$1,523,674
<b>Police (RCMP)</b>	22121-22180, 13121, 14221	\$6,774,008	\$307,400		5%	\$6,466,608
<b>Fire Department</b>	22411-22510, 14241	\$3,328,273	\$171,223		5%	\$3,157,050
<b>Animal Control &amp; Protection (SPCA)</b>	22931, 15160	\$154,988	\$10,000		6%	\$144,988
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516, 18121	\$3,968,590	\$766,500	\$10,000	20%	\$3,202,090
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,034,067	\$3,034,067		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$2,616,632	\$2,616,632		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510, 14400	\$1,075,783	\$323,703		30%	\$752,080
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$480,760	\$219,100		46%	\$261,660
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$581,669	\$32,500		6%	\$549,169
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,467,781	\$1,685,824		31%	\$3,781,958
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$681,896	\$95,600		14%	\$586,296
<b>Library Services (VIRL)</b>	27600	\$673,333			0%	\$673,333
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCA)	28410-28831, 19811-19831	\$6,992,500	\$6,992,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$770,294			0%	\$770,294
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$611,132	\$402,000		66%	\$209,132
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$276,092			0%	\$276,092

\$22,354,424

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					100%	(\$0)
Revenues	54421-55611		\$3,034,067			
Operating Expenditures	64110-64194	\$1,449,050				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$1,019,774				
Transfers to Capital	68211-68910	\$482,500				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$2,576,632	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,212,240				
Debt Repayment	108120-108130	\$313,447				
Transfers to Reserve	108211, 108910	\$740,945				
Transfers to Capital	108220	\$1,090,945				



## BUDGET SUMMARY - 2017 Financial Plan

<b>Taxation</b>	<b>Budget Lines</b>	<b>Residential</b>	<b>Industrial</b>	<b>Business</b>	<b>Other</b>	<b>Total Property Tax</b>
Property Tax - General & Debt	11111-11112	\$16,395,526	\$4,857,016	\$3,726,413	\$196,847	\$25,175,802
Property Tax % change prev yr.		28.5%	0.0%	1.0%	1.0%	17.1%
Other Tax - L I and Grants in Lieu	11210-12910					\$880,510
						\$26,056,312

<b>Department/Cost Centre</b>	<b>Budget Line Items</b>	<b>Expenditure</b>	<b>Service Fee Revenue</b>	<b>Other Gov Revenue</b>	<b>Rev/Exp</b>	<b>Amount from Property Tax</b>
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,282,483		\$1,070,000	52%	\$1,561,083
<b>Police (RCMP)</b>	22121-22180, 13121, 14221	\$6,895,888	\$289,400		4%	\$6,606,488
<b>Fire Department</b>	22411-22510, 14241	\$3,403,478	\$174,853		5%	\$3,228,625
<b>Animal Control &amp; Protection (SPCA)</b>	22931, 15160	\$158,092	\$10,000		6%	\$148,092
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516, 18121	\$4,004,900	\$779,660	\$59,000	21%	\$3,225,240
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,331,170	\$3,331,170		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$2,874,196	\$2,874,196		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510, 14400	\$1,205,814	\$324,509		27%	\$881,305
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$447,422	\$219,100		49%	\$228,322
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$495,136	\$81,500		16%	\$413,636
<b>Parks &amp; Recreation</b> (ProgrAOs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,574,741	\$1,695,510		30%	\$3,879,231
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$691,606	\$96,016		14%	\$595,590
<b>Library Services (VIRL)</b>	27600	\$694,543			0%	\$694,543
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$6,992,500	\$6,992,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$4,097,486			0%	\$4,097,486
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$679,000	\$402,000		59%	\$277,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$26,056,312

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					100%	\$0
Revenues	54421-55611		\$3,331,170			
Operating Expenditures	64110-64194	\$1,477,031				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$299,396				
Transfers to Capital	68211-68910	\$1,472,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$2,834,196	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,235,685				
Debt Repayment	108120-108130	\$255,771				
Transfers to Reserve	108211, 108910	\$622,740				
Transfers to Capital	108220	\$1,382,740				



## BUDGET SUMMARY - 2018 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,400,855	\$4,857,016	\$3,763,677	\$198,815	\$24,220,363
Property Tax % change prev yr.		-6.1%	0.0%	1.0%	1.0%	-3.8%
Other Tax - L I and Grants in Lieu	11210-12910					\$880,724
						\$25,101,088

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,349,659	\$654,336	\$1,070,000	51%	\$1,625,323
<b>Police (RCMP)</b>	22121-22180, 13121, 14221	\$7,276,651	\$289,400		4%	\$6,987,251
<b>Fire Department</b>	22411-22510, 14241	\$3,462,084	\$178,561		5%	\$3,283,523
<b>Animal Control &amp; Protection (SPCA)</b>	22931, 15160	\$161,257	\$10,000		6%	\$151,257
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516, 18121	\$4,085,316	\$793,083	\$60,000	21%	\$3,292,233
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,494,986	\$3,494,985		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$2,930,860	\$2,930,860		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510, 14400	\$1,180,652	\$324,782		28%	\$855,870
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$455,059	\$219,100		48%	\$235,959
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$498,873	\$82,500		17%	\$416,373
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,697,520	\$1,725,779		30%	\$3,971,741
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$701,847	\$96,438		14%	\$605,409
<b>Library Services (VIRL)</b>	27600	\$721,977			0%	\$721,977
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$6,992,500	\$6,992,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$2,457,500			0%	\$2,457,500
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$679,000	\$402,000		59%	\$277,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$219,671			0%	\$219,671

\$25,101,088

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					100%	(\$0)
Revenues	54421-55611		\$3,494,985			
Operating Expenditures	64110-64194	\$1,505,572				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$561,671				
Transfers to Capital	68211-68910	\$1,345,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$2,890,860	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,259,598				
Debt Repayment	108120-108130	\$255,771				
Transfers to Reserve	108211, 108910	\$765,490				
Transfers to Capital	108220	\$1,415,490				



## BUDGET SUMMARY - 2019 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$15,476,991	\$4,905,586	\$3,801,314	\$200,804	\$24,384,695
Property Tax % change prev yr.		0.5%	1.0%	1.0%	1.0%	0.7%
Other Tax - L I and Grants in Lieu	11210-12910					\$880,943
						\$25,265,637

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,358,954		\$1,070,000	51%	\$1,631,623
<b>Police (RCMP)</b>	22121-22180, 13121, 14221	\$7,408,552	\$289,400		4%	\$7,119,152
<b>Fire Department</b>	22411-22510, 14241	\$3,543,566	\$182,349		5%	\$3,361,217
<b>Animal Control &amp; Protection (SPCA)</b>	22931, 15160	\$164,485	\$10,000		6%	\$154,485
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516, 18121	\$4,166,120	\$806,775	\$60,500	21%	\$3,359,346
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,494,986	\$3,494,985		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$2,930,860	\$2,930,860		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510, 14400	\$1,180,652	\$324,782		28%	\$855,870
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$462,798	\$219,100		47%	\$243,698
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$502,460	\$83,000		17%	\$419,460
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,859,448	\$1,756,638		30%	\$4,102,810
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$711,295	\$96,867		14%	\$614,428
<b>Library Services (VIRL)</b>	27600	\$750,279			0%	\$750,279
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$6,992,500	\$6,992,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$1,500,400			0%	\$1,500,400
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$679,000	\$402,000		59%	\$277,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$875,870			0%	\$875,870

\$25,265,637



Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>					100%	(\$0)
Revenues	54421-55611		\$3,666,964			
Operating Expenditures	64110-64194	\$1,534,683				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$989,538				
Transfers to Capital	68211-68910	\$1,060,000				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$2,948,657	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,283,990				
Debt Repayment	108120-108130	\$255,771				
Transfers to Reserve	108211, 108910	\$848,895				
Transfers to Capital	108220	\$1,448,895				



## BUDGET SUMMARY - 2020 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$17,223,062	\$4,954,642	\$3,839,327	\$202,812	\$26,219,843
Property Tax % change prev yr.		11.3%	1.0%	1.0%	1.0%	8.3%
Other Tax - L I and Grants in Lieu	11210-12910					\$881,166
						\$27,101,009

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,410,311		\$1,070,000	51%	\$1,679,926
<b>Police (RCMP)</b>	22121-22180, 13121, 14221	\$7,754,701	\$289,400		4%	\$7,465,301
<b>Fire Department</b>	22411-22510, 14241	\$3,627,037	\$186,218		5%	\$3,440,819
<b>Animal Control &amp; Protection (SPCA)</b>	22931, 15160	\$167,777	\$10,000		6%	\$157,777
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516, 18121	\$4,250,718	\$820,740	\$61,500	21%	\$3,429,978
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,494,986	\$3,494,985		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$2,930,860	\$2,930,860		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510, 14400	\$1,180,652	\$324,782		28%	\$855,870
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$469,740	\$219,100		47%	\$250,640
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$506,108	\$84,000		17%	\$422,108
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,926,444	\$1,788,104		30%	\$4,138,340
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$720,293	\$97,303		14%	\$622,990
<b>Library Services (VIRL)</b>	27600	\$779,390			0%	\$779,390
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$6,992,500	\$6,992,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$2,705,000			0%	\$2,705,000
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$679,000	\$402,000		59%	\$277,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$875,870			0%	\$875,870

\$27,101,009

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
<b>Waterworks System</b>						
Revenues	54421-55611		\$3,846,784		100%	\$0
Operating Expenditures	64110-64194	\$1,564,377				
Debt Repayment	68120-68130	\$82,743				
Transfers to Reserves		\$1,079,664				
Transfers to Capital	68211-68910	\$1,120,000				
<b>Sewer System</b>						
Revenues	94421-99114		\$3,007,610	\$40,000	100%	\$0
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,308,870				
Debt Repayment	108120-108130	\$255,771				
Transfers to Reserve	108211, 108910	\$782,969				
Transfers to Capital	108220	\$1,482,969				