



CITY OF PORT ALBERNI

5 YEAR PLAN WORKING PAPER

2015-2019

CITY OF PORT ALBERNI



5 YEAR PLAN 2015-2019


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**CITY OF PORT ALBERNI
FINANCIAL PLAN 2015-2019**


	2015	2016	2017	2018	2019
Revenue					
Taxes					
Property Taxes	\$ 20,955,117	\$ 22,642,400	\$ 23,184,717	\$ 23,184,047	\$ 23,637,681
Other Taxes	173,482	179,941	186,827	194,180	202,042
Grants in Lieu of Taxes	717,200	717,200	717,200	717,200	717,200
Fees and Charges					
Sales of Service	3,330,363	3,182,733	3,230,026	3,277,527	3,326,374
Sales of Service/Utilities	5,027,194	5,526,507	6,075,684	6,294,956	6,523,500
Service to other Government	167,000	167,000	167,000	167,000	167,000
User Fees/Fines	250,100	250,100	250,100	250,100	250,100
Rentals					
Rentals	136,000	138,720	141,494	144,324	147,211
Interest/Penalties					
Interest/Penalties	507,440	508,694	510,073	511,591	513,260
Grants/Other Governments					
Grants/Other Governments	2,779,000	1,017,000	1,069,000	1,069,000	6,069,000
	328,500	75,000	75,000	25,000	1,025,000
	<u>34,371,396</u>	<u>34,405,295</u>	<u>35,607,122</u>	<u>35,834,926</u>	<u>42,578,368</u>
Expenses					
Debt Interest	\$ 474,670	\$ 446,314	\$ 425,238	\$ 425,238	\$ 425,238
Capital Expenditure	7,968,700	4,950,900	5,638,036	3,877,635	24,532,200
Other Municipal Purposes					
General Municipal	3,384,773	3,358,206	3,352,209	3,393,573	3,416,386
Police Services	6,572,774	6,790,221	6,999,628	7,177,965	7,292,614
Fire Services	3,252,753	3,328,457	3,398,983	3,453,707	3,531,064
Other Protective Services	255,228	258,372	261,487	264,663	267,903
Transportation Services	4,211,263	4,289,344	4,468,173	4,568,965	4,657,851
Environmental Health and Development	1,756,678	1,577,965	1,605,192	1,633,338	1,662,657
Parks and Recreation	5,104,450	5,178,336	5,281,902	5,387,540	5,495,291
Cultural	1,356,473	1,392,889	1,435,955	1,492,508	1,548,848
Water	1,414,550	1,442,841	1,471,698	1,501,132	1,531,154
Sewer	1,152,240	1,175,283	1,198,790	1,222,766	1,247,222
Contingency	150,000	150,000	150,000	150,000	150,000
	<u>37,054,552</u>	<u>34,339,128</u>	<u>35,687,290</u>	<u>34,549,029</u>	<u>55,758,429</u>
Revenue Over (Under) Expenses	<u>\$ (2,683,156)</u>	<u>\$ 66,167</u>	<u>\$ (80,167)</u>	<u>\$ 1,285,896</u>	<u>\$ (13,180,061)</u>
Other					
Borrowing Proceeds	687,000	-	-	-	14,000,000
Debt Principal	(391,705)	(325,269)	(281,355)	(281,355)	(281,355)
Transfer from Equipment Replacement Reserve	729,600	521,900	1,585,800	377,635	1,035,000
Transfer from Land Sale Reserve	125,000	250,000	-	-	-
Transfer from Cemetery Trust	-	-	-	-	-
Transfer from (to) other reserves	1,533,261	(512,798)	(1,224,277)	(1,382,177)	(1,573,584)
Transfer from (to) Surplus	-	0	(0)	0	0
	<u>2,683,156</u>	<u>(66,167)</u>	<u>80,167</u>	<u>(1,285,897)</u>	<u>13,180,061</u>
Balanced Budget	<u>(0)</u>	<u>(0)</u>	<u>0</u>	<u>(0)</u>	<u>0</u>


	A	B	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT
1	 CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
3														
4		2014		2015		2016		2017		2018		2019		
5		<i>Final</i>												
6														
7		REAL PROPERTY TAXES												
8														
9	11111	General Purposes - Taxes	20,197,139	1.84%	20,631,010	2.15%	22,318,293	8.18%	22,867,924	2.46%	22,867,254	0.00%	23,320,888	1.98%
10	11112	Debt Purposes - Taxes	245,634	0.00%	324,107	31.95%	324,107	0.00%	316,793	-2.26%	316,793	0.00%	316,793	0.00%
11		TAX LEVY	20,442,773	1.82%	20,955,117	2.51%	22,642,400	8.05%	23,184,717	2.40%	23,184,047	0.00%	23,637,681	1.96%
12														
13														
14	11210	Local Improvements	186	0.00%	-	-	-	-	-	-	-	-	-	-
15	11211	Special Area Levy	6,000	30.43%	6,120	2.00%	6,242	2.00%	6,367	2.00%	6,495	2.00%	6,624	2.00%
16		SPECIAL ASSESSMENTS	6,186	-4.35%	6,120	-1.07%	6,242	2.00%	6,367	2.00%	6,495	2.00%	6,624	2.00%
17														
18	11910	Utility Tax	131,600	-2.52%	130,000	-1.22%	132,600	2.00%	135,252	2.00%	137,957	2.00%	140,716	2.00%
19		TAXES	20,580,559	1.74%	21,091,237	2.48%	22,781,243	8.01%	23,326,336	2.39%	23,328,499	0.01%	23,785,021	1.96%
20														
21		FEDERAL GOVERNMENT												
22	12110	Federal Building Grant	10,553	-18.82%	10,000	-5.24%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
23	12210	C B C Grant	2,500	0.00%	2,000	-20.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
24		PROVINCIAL GOVERNMENT												
25	12310	Provincial Government Grant	44,000	-5.38%	45,000	2.27%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
26	12410	B. C. Hydro	600,000	3.45%	600,000	0.00%	600,000	0.00%	600,000	0.00%	600,000	0.00%	600,000	0.00%
27	12411	Public Housing Grant (in lieu of taxes)	58,800	17.60%	60,000	2.04%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
28		OTHER ENTITIES												
29	12910	University of Victoria	211	0.96%	200	-5.21%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
30		GRANTS IN LIEU OF TAXES	716,064	3.45%	717,200	0.16%	717,200	0.00%	717,200	0.00%	717,200	0.00%	717,200	0.00%
31														
32		SERVICES PROVIDED TO GOVERNMENT												
33														
34	13121	PRISONER EXPENSE RECOVERY	160,000	0.00%	167,000	4.38%	167,000	0.00%	167,000	0.00%	167,000	0.00%	167,000	0.00%
35														
36		SALES OF SERVICES												
37														
38	14120	ADMINISTRATION SERVICE CHARGE	40,000	0.00%	37,500	-6.25%	37,500	0.00%	37,500	0.00%	37,500	0.00%	37,500	0.00%
39		14120.3082 HR Recoveries (2012 fwd)	42,840	2.00%	5,100	-88.10%	5,202	2.00%	5,306	2.00%	5,412	2.00%	5,520	2.00%
40														
41	14221	Law Enforcement Service Charge	138,000	-5.15%	140,400	1.74%	140,400	0.00%	140,400	0.00%	140,400	0.00%	140,400	0.00%
42	14241	Fire Department Service Charge	120,800	0.25%	155,900	29.06%	156,548	0.42%	157,211	0.42%	157,891	0.43%	158,589	0.44%
43		PROTECTIVE SERVICES	258,800	-2.71%	296,300	14.49%	296,948	0.22%	297,611	0.22%	298,291	0.23%	298,989	0.23%
44														
45	14310	Public Works Service Charge	83,200	21.28%	77,500	-6.85%	79,050	2.00%	80,631	2.00%	82,244	2.00%	83,888	2.00%
46	14400	Public Transit Revenue	325,673	3.61%	291,463	-10.50%	289,357	-0.72%	290,297	0.32%	290,540	0.08%	291,207	0.23%
47		TRANSPORTATION SERVICES	408,873	6.78%	368,963	-9.76%	368,407	-0.15%	370,928	0.68%	372,784	0.50%	375,095	0.62%
48														
49	14433	Env Health Garbage Coll-Commercial	385,000	-9.41%	200,000	-48.05%	-	-100.00%	-	-	-	-	-	-
50	14434	Env Health Garbage Coll- Residential	635,000	-0.01%	635,000	0.00%	647,700	2.00%	660,654	2.00%	673,867	2.00%	687,344	2.00%
51		ENV HEALTH GARBAGE COLL	1,020,000	-3.78%	835,000	-18.14%	647,700	-22.43%	660,654	2.00%	673,867	2.00%	687,344	2.00%
52														
53	14516	PUBLIC HEALTH-CEMETERIES	29,500	-10.94%	32,600	10.51%	33,252	2.00%	33,917	2.00%	34,595	2.00%	35,287	2.00%


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54														
55	14550	PLANNING ADMINISTRATION	15,000	-21.88%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
56														
57	14560	ECONOMIC DEVELOPMENT	15,000	-96.41%	22,500	50.00%	22,500	0.00%	22,500	0.00%	22,500	0.00%	22,500	0.00%
58														
59	14600	Marine Commercial Building	70,000	-22.65%	60,000	-14.29%	70,000	16.67%	70,700	1.00%	71,407	1.00%	72,121	1.00%
60	14601	Port Building	22,000	-3.51%	22,000	0.00%	22,220	1.00%	22,442	1.00%	22,667	1.00%	22,893	1.00%
61	14602	Market Square	31,500	377.27%	32,000	1.59%	32,320	1.00%	32,643	1.00%	32,970	1.00%	33,299	1.00%
63		ALBERNI HARBOUR QUAY	<u>123,500</u>	2.66%	<u>114,000</u>	-7.69%	<u>124,540</u>	9.25%	<u>125,785</u>	1.00%	<u>127,044</u>	1.00%	<u>128,313</u>	1.00%
64														
65		RECREATION SERVICES												
66														
67		RECREATION FACILITIES												
68														
69	14710	Gyro Youth Centre	4,000	33.33%	6,500	62.50%	6,630	2.00%	6,763	2.01%	6,898	2.00%	7,036	2.00%
70	14712	Echo '67 Centre	205,467	4.84%	205,800	0.16%	209,916	2.00%	214,114	2.00%	218,397	2.00%	222,765	2.00%
71	14714	Glenwood Centre	35,500	-10.58%	40,000	12.68%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%
72	14716	Echo Aquatic Centre	33,500	-6.94%	35,500	5.97%	36,210	2.00%	36,934	2.00%	37,673	2.00%	38,426	2.00%
73	14718	AV Multiplex	599,650	-2.94%	565,650	-5.67%	576,963	2.00%	588,502	2.00%	600,272	2.00%	612,278	2.00%
74	14720	Stadium & Athletic Fields	33,500	4.69%	34,000	1.49%	34,680	2.00%	35,374	2.00%	36,081	2.00%	36,803	2.00%
75														
76		RECREATION PROGRAMS												
77														
78		SPORT PROGRAMS												
80	14730	Glenwood Centre	3,000	-33.33%	2,625	-12.50%	2,678	2.00%	2,731	2.00%	2,786	2.00%	2,841	2.00%
81	14732	Echo Aquatic Centre	266,000	-3.62%	255,000	-4.14%	260,100	2.00%	265,302	2.00%	270,608	2.00%	276,020	2.00%
82	14734	AV Multiplex	30,100	-7.38%	27,100	-9.97%	27,642	2.00%	28,195	2.00%	28,759	2.00%	29,334	2.00%
84														
85		LEISURE DIVISION PROGRAMS												
86	14738	Children's Programs	90,000	-2.17%	91,000	1.11%	92,820	2.00%	94,676	2.00%	96,570	2.00%	98,501	2.00%
87	14740	Youth Programs & Services	4,000	300.00%	10,000	150.00%	10,200	2.00%	10,404	2.00%	10,612	2.00%	10,824	2.00%
88	14742	Adult Programs	117,000	1.74%	120,000	2.56%	122,400	2.00%	124,848	2.00%	127,345	2.00%	129,892	2.00%
89	14750	Special Events	1,000	-60.00%	1,000	0.00%	1,020	2.00%	1,040	2.00%	1,061	2.00%	1,082	2.00%
90														
91		COMMUNITY SERVICES												
92	14760	Community Serv. Misc. Revenue	2,700	-22.86%	3,500	29.63%	3,500	0.00%	3,500	0.00%	3,500	0.00%	3,500	0.00%
94	14770	Contributions & Grants	118,725	6.69%	115,725	-2.53%	115,725	0.00%	115,725	0.00%	115,725	0.00%	115,725	0.00%
95		RECREATION SERVICES	<u>1,544,142</u>	-1.19%	<u>1,513,400</u>	-1.99%	<u>1,541,284</u>	1.84%	<u>1,569,725</u>	1.85%	<u>1,598,735</u>	1.85%	<u>1,628,325</u>	1.85%
96														


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97		CULTURAL SERVICES												
98		MUSEUM SERVICES												
100	14810	Museum - Sales & Service	21,300	-33.44%	25,000	17.37%	25,400	1.60%	26,100	2.76%	26,800	2.68%	27,500	2.61%
101	14820	Museum - Federal Grants	-		-		-		-		-		-	
102	14830	Museum - Provincial Grants	65,000	13.04%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%
104		CULTURAL SERVICES	86,300	-3.58%	90,000	4.29%	90,400	0.44%	91,100	0.77%	91,800	0.77%	92,500	0.76%
105														
106		SALES OF SERVICES	3,583,955	-11.14%	3,330,363	-7.08%	3,182,733	-4.43%	3,230,026	1.49%	3,277,527	1.47%	3,326,374	1.49%
107														
108		OTHER REVENUE OWN SOURCES												
109														
110	15110	Prof. & Business Licence Fees	140,000	-3.58%	140,000	0.00%	140,000	0.00%	140,000	0.00%	140,000	0.00%	140,000	0.00%
112	15160	Dog Licence Fees	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
113	15170	Building/Plumbing Permit Fees	74,000	-11.90%	80,000	8.11%	80,000	0.00%	80,000	0.00%	80,000	0.00%	80,000	0.00%
114	15181	Other Const./Demo. Permit Fees	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%
115	15190	Vacant Bldg Registration Permit Fees	5,000		8,000	60.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%
116		LICENCES & PERMITS	231,100	-4.23%	240,100	3.89%	240,100	0.00%	240,100	0.00%	240,100	0.00%	240,100	0.00%
117														
118	15210	FINES & PARKING TICKETS	8,000	0.00%	10,000	25.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
119														
120	15320	RENTALS	157,727	21.33%	136,000	-13.78%	138,720	2.00%	141,494	2.00%	144,324	2.00%	147,211	2.00%
121														
122	15510	Interest On Investments	121,500	0.00%	220,000	81.07%	220,000	0.00%	220,000	0.00%	220,000	0.00%	220,000	0.00%
123	15590	Other Interest	19,500	0.00%	18,000	-7.69%	18,000	0.00%	18,000	0.00%	18,000	0.00%	18,000	0.00%
124		RETURN ON INVESTMENTS	141,000	0.00%	238,000	68.79%	238,000	0.00%	238,000	0.00%	238,000	0.00%	238,000	0.00%
125														
126	15611	Current Tax Penalties	75,000	0.00%	100,000	33.33%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00%
127	15621	Arrears & Del. Tax Interest	25,500	0.00%	28,000	9.80%	28,000	0.00%	28,000	0.00%	28,000	0.00%	28,000	0.00%
128		PENALTIES & INTEREST	100,500	0.00%	128,000	27.36%	128,000	0.00%	128,000	0.00%	128,000	0.00%	128,000	0.00%
129														
130	15930	MISC. REVENUE	105,000	0.00%	100,000	-4.76%	100,000	0.00%	100,000	0.00%	100,000	0.00%	100,000	0.00%
131		OTHER REVENUE OWN SOURCE	743,327	2.41%	852,100	14.63%	854,820	0.32%	857,594	0.32%	860,424	0.33%	863,311	0.34%
132														
133		UNCOND TRANSFERS OTHER GOV'T												
134														
135		PROVINCIAL GOVERNMENT												
136	16212	Small Community Protection Grant	204,504	0.00%	235,000	14.91%	235,000	0.00%	235,000	0.00%	235,000	0.00%	235,000	0.00%
137	16214	Revenue Sharing - Traffic Fines	284,660	0.00%	330,000	15.93%	330,000	0.00%	330,000	0.00%	330,000	0.00%	330,000	0.00%
138	16215	Community Gaming Revenue	445,000	0.00%	390,000	-12.36%	400,000	2.56%	400,000	0.00%	400,000	0.00%	400,000	0.00%
139		UNCOND TRNFRS OTHER GOV'T	934,164	0.00%	955,000	2.23%	965,000	1.05%	965,000	0.00%	965,000	0.00%	965,000	0.00%
140														
141		COND TRANSFERS OTHER												
142														
143	18121	Grants/Contributions Other	-		-		52,000		104,000	100.00%	104,000	0.00%	104,000	0.00%
144		COND TRANSFERS OTHER	-		-		52,000		104,000		104,000		104,000	
145														


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146														
147			OTHER TRANSFERS & COLLECTIONS											
148														
149			19110 Cemetery Trust Fund											
150			19111 Reserve For Projects/Purchase											
151			19113 Reserve For Bad Debts-Taxation											
152			883,000	135.15%	412,600	-53.27%	450,000	9.06%	456,000	1.33%	468,000	2.63%	468,000	0.00%
153			<u>883,000</u>	135.15%	<u>412,600</u>	-53.27%	<u>450,000</u>	9.06%	<u>456,000</u>	1.33%	<u>468,000</u>	2.63%	<u>468,000</u>	0.00%
154														
155			COLLECTIONS FOR OTHER GOV'T											
156														
157			2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%
158			<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%
159			5,400,000	0.00%	5,400,000	0.00%	5,400,000	0.00%	5,400,000	0.00%	5,400,000	0.00%	5,400,000	0.00%
160														
161			REGIONAL GOVERNMENT											
162			160,992	-5.30%	131,535	-18.30%	131,500	-0.03%	131,500	0.00%	131,500	0.00%	131,500	0.00%
163			785,893	-1.76%	658,537	-16.21%	658,500	-0.01%	658,500	0.00%	658,500	0.00%	658,500	0.00%
164			<u>656,350</u>	9.39%	<u>832,047</u>	26.77%	<u>832,000</u>	-0.01%	<u>832,000</u>	0.00%	<u>832,000</u>	0.00%	<u>832,000</u>	0.00%
165			1,603,235	14.52%	1,622,119	1.18%	1,622,000	-0.01%	1,622,000	0.00%	1,622,000	0.00%	1,622,000	0.00%
166														
167			JOINT BOARDS AND COMMISSIONS											
168			500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
169			<u>180,000</u>	0.00%	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%
170			180,500	0.00%	180,500	0.00%	180,500	0.00%	180,500	0.00%	180,500	0.00%	180,500	0.00%
171														
172			<u>7,183,735</u>	2.91%	<u>7,202,619</u>	0.26%	<u>7,202,500</u>	0.00%	<u>7,202,500</u>	0.00%	<u>7,202,500</u>	0.00%	<u>7,202,500</u>	0.00%
173														
174			<u>34,784,804</u>	2.19%	<u>34,728,119</u>	-0.16%	<u>36,372,495</u>	4.73%	<u>37,025,656</u>	1.80%	<u>37,090,150</u>	0.17%	<u>37,598,407</u>	1.37%
175														


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7		GENERAL GOVERNMENT SERVICE												
8														
9	21110	Mayor-Stipends	41,511	13.00%	43,300	4.31%	43,733	1.00%	44,170	1.00%	44,611	1.00%	45,057	1.00%
10	21130	Councillors-Stipends	107,953	22.62%	115,146	6.66%	116,298	1.00%	118,068	1.52%	119,250	1.00%	120,438	1.00%
11	21190	Receptions and Other Services	28,000	-8.62%	35,000	25.00%	34,100	-2.57%	34,200	0.29%	33,400	-2.34%	33,700	0.90%
12		LEGISLATIVE	177,464	14.19%	193,446	9.01%	194,131	0.35%	196,438	1.19%	197,261	0.42%	199,195	0.98%
13														
14		GENERAL ADMINISTRATION												
15														
16		ADMINISTRATIVE												
17	21211	City Manager	204,000	1.07%	199,500	-2.21%	201,500	1.00%	203,520	1.00%	205,561	1.00%	207,621	1.00%
18	21212	Municipal Clerk	338,284	-15.42%	374,984	10.85%	379,896	1.31%	385,239	1.41%	391,045	1.51%	396,565	1.41%
19	21215	Legal Services	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
20	21216	Bylaw Enforcement (Planning)	88,000	2.09%	93,600	6.36%	95,100	1.60%	96,800	1.79%	98,800	2.07%	100,600	1.82%
21		Bylaw Enforcement Vehicles (Planning)	-	0.00%	-	0.00%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
22														
23														
24		FINANCIAL MANAGEMENT												
25	21221	Financial Management Administration	670,000	2.11%	714,500	6.64%	735,531	2.94%	747,817	1.67%	761,358	1.81%	775,155	1.81%
26	21225	External Audit	30,000	61.07%	30,000	0.00%	30,300	1.00%	30,600	0.99%	30,900	0.98%	31,200	0.97%
27	21226	Purchasing Administration	202,000	17.23%	228,530	13.13%	231,930	1.49%	235,930	1.72%	240,430	1.91%	244,630	1.75%
28	21229	Other Financial Management	11,400	714.29%	2,400	-78.95%	2,400	0.00%	12,400	416.67%	2,400	-80.65%	2,400	0.00%
29														
30		COMMON SERVICES												
31	21222	Administration Vehicle	11,256	0.00%	8,448	-24.95%	8,448	0.00%	8,448	0.00%	8,448	0.00%	8,448	0.00%
32	21252	City Hall	111,783	30.59%	116,720	4.42%	85,604	-26.66%	87,316	2.00%	89,063	2.00%	90,844	2.00%
33	21253	Other City Buildings	10,100	-7.32%	1,600	-84.16%	1,632	2.00%	1,665	2.00%	1,698	2.00%	1,732	2.00%
34	21254	Plywood Plant Site	8,700	0.00%	-	-100.00%	-	-	-	-	-	-	-	-
36	21259	Other Common Services	270,000	7.92%	264,062	-2.20%	267,296	1.22%	266,584	-0.27%	266,928	0.13%	267,329	0.15%
37	21260	Carbon Offsets	56,200		58,800	4.63%	58,800	0.00%	58,800	0.00%	58,800	0.00%	58,800	0.00%
38														
39		INFORMATION SERVICES												
40	21261	Information Services	572,966	-0.27%	667,187	16.44%	652,169	-2.25%	621,790	-4.66%	596,166	-4.12%	604,867	1.46%
41														
42		OTHER ADMINISTRATIVE SERVICES												
43	21282	Appraisals	-		-		25,000		-	-100.00%	-		-	
44	21283	Personnel (Human Resources)	274,422	1.49%	277,682	1.19%	281,055	1.21%	287,292	2.22%	288,906	0.56%	296,771	2.72%
45	21285	Employee Wellness (EFAP)	15,220	0.00%	15,372	1.00%	15,526	1.00%	15,681	1.00%	15,838	1.00%	15,996	1.00%
46														


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47		RECOVERIES												
48	21290	Admin./Acc't Services Recovered	(277,440)	2.00%	(438,221)	57.95%	(438,200)	0.00%	(438,200)	0.00%	(438,200)	0.00%	(438,200)	0.00%
49		GENERAL ADMINISTRATION	2,636,891	3.15%	2,655,164	0.69%	2,673,987	0.71%	2,661,682	-0.46%	2,658,141	-0.13%	2,704,758	1.75%
50														
51	21911	Election Expense	40,000	7900.00%	10,000	-75.00%	10,000	0.00%	10,000	0.00%	45,000	350.00%	10,000	-77.78%
52	21920	Training and Development	137,800	1.99%	140,556	2.00%	143,367	2.00%	146,234	2.00%	149,159	2.00%	152,142	2.00%
53	21925	Council Travel and Development	45,000	-18.18%	45,000	0.00%	45,900	2.00%	46,818	2.00%	47,754	2.00%	48,709	2.00%
54	21930	Insurance	159,500	1.98%	250,000	56.74%	250,000	0.00%	250,000	0.00%	255,000	2.00%	260,100	2.00%
55	21931	Damage Claims	40,000	0.00%	30,000	-25.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
56	21950	Grants In Aid	10,400	1.96%	10,608	2.00%	10,820	2.00%	11,037	2.01%	11,257	1.99%	11,482	2.00%
57	21990	Other General Services	-		50,000		-		-		-		-	
58		OTHER GENERAL GOV'T SERVICES	432,700	8.93%	536,164	23.91%	490,087	-8.59%	494,089	0.82%	538,170	8.92%	512,433	-4.78%
59														
60		GENERAL GOVERNMENT SERVICE	3,247,055	4.44%	3,384,774	4.24%	3,358,205	-0.78%	3,352,209	-0.18%	3,393,572	1.23%	3,416,386	0.67%
61														
62		PROTECTIVE SERVICES												
63														
64	22121	R.C.M.P. Contract	4,998,112	5.81%	5,091,474	1.87%	5,279,010	3.68%	5,457,641	3.38%	5,598,188	2.58%	5,681,707	1.49%
65	22122	Police Service Administration	808,000	-5.05%	824,000	1.98%	840,480	2.00%	857,876	2.07%	879,234	2.49%	897,878	2.12%
66	22130	Community Policing	25,000	-10.71%	25,000	0.00%	28,000	12.00%	28,000	0.00%	30,000	7.14%	30,000	0.00%
67	22140	Commissionaire Services (Planning)	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
68	22160	Police Building Maintenance	160,840	3.97%	126,500	-21.35%	129,030	2.00%	131,611	2.00%	134,243	2.00%	136,928	2.00%
69	22180	Detention/Custody of Prisoner	471,500	4.48%	480,800	1.97%	488,700	1.64%	499,500	2.21%	511,300	2.36%	521,100	1.92%
70		POLICE PROTECTION	6,488,452	4.09%	6,572,774	1.30%	6,790,220	3.31%	6,999,628	3.08%	7,177,965	2.55%	7,292,613	1.60%
71														
72	22411	Fire Protection Administration	316,852	2.52%	320,095	1.02%	323,522	1.07%	327,009	1.08%	330,558	1.09%	334,128	1.08%
73	22421	Fire Crew	2,355,291	2.50%	2,402,904	2.02%	2,462,959	2.50%	2,524,515	2.50%	2,587,610	2.50%	2,652,282	2.50%
74	22422	Personnel Expense	45,472	2.00%	45,470	0.00%	46,379	2.00%	47,307	2.00%	48,253	2.00%	49,218	2.00%
75	22431	Communication System	11,042	2.00%	11,042	0.00%	11,263	2.00%	11,488	2.00%	11,718	2.00%	11,952	2.00%
76	22440	Fire Investigation	936	1.96%	937	0.11%	956	2.03%	975	1.99%	994	1.95%	1,014	2.01%
77	22441	Fire Prevention	140,510	2.49%	143,371	2.04%	146,945	2.49%	150,609	2.49%	154,364	2.49%	158,212	2.49%
78	22471	Fire Building Maintenance	63,465	-12.67%	57,250	-9.79%	59,465	3.87%	61,221	2.95%	62,888	2.72%	64,451	2.49%
80	22473	External Regional Training	1,592	1.99%	1,592	0.00%	1,624	2.01%	1,657	2.03%	1,690	1.99%	1,723	1.95%
81	22480	Vehicle Repair & Maintenance	234,525	-1.57%	234,525	0.00%	239,065	1.94%	237,198	-0.78%	217,887	-8.14%	219,585	0.78%
82	22481	Sundry Equipment Maintenance/Rep	14,585	2.00%	14,585	0.00%	14,877	2.00%	15,174	2.00%	15,478	2.00%	15,787	2.00%
83	22482	Fire Fighting Tools/Supplies Purchases	20,982	2.00%	20,982	0.00%	21,402	2.00%	21,830	2.00%	22,267	2.00%	22,712	2.00%
84		FIRE PROTECTION	3,205,252	1.83%	3,252,753	1.48%	3,328,457	2.33%	3,398,983	2.12%	3,453,707	1.61%	3,531,064	2.24%


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85														
86	22510	Emergency Program (Tsunami Warning)	697	0.58%	900	29.12%	1,000	11.11%	1,010	1.00%	1,020	0.99%	1,030	0.98%
87		EMERGENCY MEASURES	697	0.58%	900	29.12%	1,000	11.11%	1,010	1.00%	1,020	0.99%	1,030	0.98%
88														
89	22921	Building/Plumbing Inspection	101,674	0.11%	101,500	-0.17%	101,510	0.01%	101,520	0.01%	101,530	0.01%	101,540	0.01%
90	22926	Building Inspector Vehicle	4,566	0.00%	3,828	-16.16%	3,882	1.41%	3,937	1.42%	3,993	1.42%	4,051	1.45%
91	22931	Animal Pound Operation	128,427	-3.37%	149,000	16.02%	151,980	2.00%	155,020	2.00%	158,120	2.00%	161,282	2.00%
92		OTHER PROTECTION	234,667	-1.83%	254,328	8.38%	257,372	1.20%	260,477	1.21%	263,643	1.22%	266,873	1.23%
93														
94		PROTECTIVE SERVICES	9,929,068	3.20%	10,080,755	1.53%	10,377,049	2.94%	10,660,097	2.73%	10,896,335	2.22%	11,091,580	1.79%
95														
96		TRANSPORTATION SERVICE												
97														
98		COMMON SERVICES												
99	23110	Engineering Administration	525,000	3.41%	572,574	9.06%	550,000	-3.94%	561,000	2.00%	572,220	2.00%	583,664	2.00%
100	23121	Engineering Consulting Services	40,000	-33.33%	40,000	0.00%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%
101														
102		PUBLIC WORKS ADMINISTRATION												
103	23129	Clerical & Reception-Operation	98,700	-3.16%	100,500	1.82%	102,510	2.00%	104,560	2.00%	106,650	2.00%	108,783	2.00%
104	23130	Supervision Operations	347,000	0.00%	357,000	2.88%	364,140	2.00%	371,423	2.00%	378,851	2.00%	386,428	2.00%
105	23134	Small Tools/Equipment/Supplies	41,177	-0.01%	48,657	18.17%	49,377	1.48%	50,111	1.49%	50,860	1.49%	51,623	1.50%
106	23136	Works Yard Maintenance	62,000	16.98%	62,000	0.00%	63,240	2.00%	64,505	2.00%	65,795	2.00%	67,111	2.00%
107	23137	Main Building Maintenance	130,000	0.00%	135,000	3.85%	137,700	2.00%	140,454	2.00%	143,263	2.00%	146,128	2.00%
108	23138	Shop Overhead	95,700	7.41%	95,800	0.10%	97,716	2.00%	99,670	2.00%	101,664	2.00%	103,697	2.00%
109														
110		GENERAL EQUIPMENT												
111	23160	General Equipment Maintenance	705,600	5.74%	714,124	1.21%	728,307	1.99%	742,774	1.99%	757,645	2.00%	772,696	1.99%
112	23161	Eng. Vehicle Maint. & Replacement	7,527	-37.42%	13,184	75.16%	13,355	1.30%	13,530	1.31%	13,708	1.32%	13,890	1.33%
113	23162	Sup. Vehicle Maint. & Replacement	25,800	-11.70%	30,689	18.95%	33,274	8.42%	33,761	1.46%	34,259	1.48%	32,900	-3.97%
114		COMMON SERVICES	2,078,504	1.97%	2,169,528	4.38%	2,180,419	0.50%	2,223,404	1.97%	2,267,363	1.98%	2,310,218	1.89%
115														


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116	ROAD TRANSPORT													
117														
118	ROADS AND STREETS													
120	23205	Customer Service Requests - Streets	35,000	14.38%	40,000	14.29%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%
121	23210	Small Tools/Supplies - Streets	4,000	0.00%	5,500	37.50%	5,610	2.00%	5,722	2.00%	5,837	2.00%	5,953	2.00%
122	23220	Streets Inspections	36,000	0.00%	44,500	23.61%	45,390	2.00%	46,298	2.00%	47,224	2.00%	48,168	2.00%
123	23231	Roadway Surfaces Maintenance	495,000	6.45%	515,000	4.04%	525,300	2.00%	535,806	2.00%	546,522	2.00%	557,453	2.00%
124	23233	Road Allowance Maintenance	250,000	12.11%	250,000	0.00%	255,000	2.00%	260,100	2.00%	265,302	2.00%	270,608	2.00%
125	23234	New Driveway Crossings	20,400	0.00%	20,400	0.00%	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%
126	23236	Street Sweeping	112,000	-8.65%	87,000	-22.32%	114,240	31.31%	116,525	2.00%	118,855	2.00%	121,232	2.00%
127	23237	Snow & Ice Removal	203,600	-4.68%	200,000	-1.77%	204,000	2.00%	208,080	2.00%	212,242	2.00%	216,486	2.00%
128														
129	BRIDGES AND TUNNELS													
130	23241	Bridges and Retaining Walls	70,000	0.00%	50,000	-28.57%	51,000	2.00%	52,020	2.00%	53,060	2.00%	54,122	2.00%
131														
132	STREET LIGHTING													
133	23250	Overhead & Decorative Lighting	266,500	8.91%	355,000	33.21%	362,100	2.00%	369,342	2.00%	376,729	2.00%	384,263	2.00%
134	23261	Signs & Traffic Marking	213,940	2.39%	213,940	0.00%	218,219	2.00%	222,583	2.00%	227,035	2.00%	231,576	2.00%
135	23264	Traffic & Railroad Signals	27,500	-8.33%	29,100	5.82%	29,682	2.00%	30,276	2.00%	30,881	2.00%	31,499	2.00%
136														
137	PARKING													
138	23272	Off-Street Parking	9,000	40.63%	1,323	-85.30%	1,349	2.00%	1,376	2.00%	1,404	2.00%	1,432	2.00%
139														
140	OTHER TRANSPORTATION													
141	23291	Gravel	136,000	8.80%	160,000	17.65%	163,200	2.00%	166,464	2.00%	169,793	2.00%	173,189	2.00%
142	ROADS & STREETS		1,878,940	4.37%	1,971,763	4.94%	2,036,698	3.29%	2,077,432	2.00%	2,118,981	2.00%	2,161,360	2.00%
143														
144														


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144		STORM DRAINAGE												
145														
146		OPEN DRAINAGE												
147	23311	Ditch/Creek & Dyke Maintenance	138,500	-6.73%	138,500	0.00%	141,270	2.00%	144,095	2.00%	146,977	2.00%	149,917	2.00%
148														
149		STORM SEWERS												
150	23331	Storm Sewer Maintenance	180,000	-1.10%	180,000	0.00%	183,600	2.00%	187,272	2.00%	191,017	2.00%	194,838	2.00%
151	23333	Storm Sewer Pump Station	13,400	0.75%	13,400	0.00%	13,668	2.00%	13,941	2.00%	14,220	2.00%	14,505	2.00%
152	23335	Storm Sewer Connections	57,000	-18.57%	57,000	0.00%	58,140	2.00%	59,303	2.00%	60,489	2.00%	61,699	2.00%
153		STORM DRAINAGE	388,900	-6.02%	388,900	0.00%	396,678	2.00%	404,612	2.00%	412,704	2.00%	420,958	2.00%
154														
155		OTHER COMMON SERVICES												
157	23881	Training Program	97,000	0.00%	97,000	0.00%	98,940	2.00%	100,919	2.00%	102,937	2.00%	104,996	2.00%
158	23882	Safety	28,000	0.00%	29,000	3.57%	29,580	2.00%	30,172	2.00%	30,775	2.00%	31,391	2.00%
160	23884	Special Streets Work Orders	10,500	-30.00%	10,500	0.00%	10,710	2.00%	10,924	2.00%	11,143	2.00%	11,366	2.00%
161		OTHER COMMON SERVICES	135,500	-3.21%	136,500	0.74%	139,230	2.00%	142,015	2.00%	144,855	2.00%	147,752	2.00%
162														
163		OTHER												
164	23510	PUBLIC TRANSIT	1,082,898	3.90%	1,082,379	-0.05%	1,104,882	2.08%	1,220,645	10.48%	1,256,995	2.98%	1,282,135	2.00%
165														
166		RECOVERIES												
167	23951	General Overhead Recovery	(680,340)	2.00%	(793,007)	16.56%	(808,867)	2.00%	(825,044)	2.00%	(841,545)	2.00%	(858,376)	2.00%
168	23952	Main Building Expense Recovery	-		(27,000)		(27,540)	2.00%	(28,091)	2.00%	(28,653)	2.00%	(29,226)	2.00%
169	23953	Shop Overhead Recovery	(76,500)	2.00%	(95,800)	25.23%	(97,716)	2.00%	(99,670)	2.00%	(101,664)	2.00%	(103,697)	2.00%
170	23958	Equipment Charges Recovery	(543,660)	2.00%	(522,000)	-3.98%	(532,440)	2.00%	(543,089)	2.00%	(553,951)	2.00%	(565,030)	2.00%
171	23959	Gravel Cost Recovery	(153,000)	2.00%	(100,000)	-34.64%	(102,000)	2.00%	(104,040)	2.00%	(106,121)	2.00%	(108,243)	2.00%
172		RECOVERIES	(1,453,500)	2.00%	(1,537,807)	5.80%	(1,568,563)	2.00%	(1,599,934)	2.00%	(1,631,933)	2.00%	(1,664,572)	2.00%
173														
174		TRANSPORTATION SERVICE	4,111,242	2.53%	4,211,263	2.43%	4,289,344	1.85%	4,468,173	4.17%	4,568,965	2.26%	4,657,851	1.95%
175														


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176		ENVIRONMENTAL HEALTH SERVICES												
177														
178		GARBAGE AND WASTE COLLECTION												
179	24320	Residential Waste Collection	350,000	16.67%	396,701	13.34%	403,825	1.80%	411,091	1.80%	418,503	1.80%	426,063	1.81%
180	24321	Container Waste Collection	205,000	-17.17%	110,000	-46.34%	16,020	-85.44%	16,340	2.00%	16,667	2.00%	17,001	2.00%
181	24322	Solid Waste Cont Purchase/Maintenance	14,000	-60.00%	9,200	-34.29%	1,000	-89.13%	1,000	0.00%	1,000	0.00%	1,000	0.00%
182	24323	Solid Waste Disposal	400,000	-9.09%	330,000	-17.50%	272,000	-17.58%	277,440	2.00%	282,989	2.00%	288,649	2.00%
184		ENVIRONMENTAL HEALTH	969,000	-5.23%	845,901	-12.70%	692,845	-18.09%	705,871	1.88%	719,159	1.88%	732,712	1.88%
185														
186		PUBLIC HEALTH AND WELFARE												
187														
188	25161	Cemetery Maintenance	12,583	-7.21%	12,500	-0.66%	12,750	2.00%	13,005	2.00%	13,265	2.00%	13,530	2.00%
189	25162	Interments	27,100	0.00%	27,000	-0.37%	27,540	2.00%	28,091	2.00%	28,653	2.00%	29,226	2.00%
190	25163	Memorial Marker Installation	11,000	0.00%	13,500	22.73%	13,770	2.00%	14,045	2.00%	14,326	2.00%	14,613	2.00%
191		CEMETERIES	50,683	-1.89%	53,000	4.57%	54,060	2.00%	55,141	2.00%	56,244	2.00%	57,369	2.00%
194														
195		PUBLIC HEALTH & WELFARE	50,683	-1.89%	53,000	4.57%	54,060	2.00%	55,141	2.00%	56,244	2.00%	57,369	2.00%
196														
197		ENVIRONMENTAL DEVELOPMENT												
198														
199	26129	Planning Administration	211,000	-0.14%	216,515	2.61%	219,625	1.44%	222,335	1.23%	225,345	1.35%	229,155	1.69%
200	26132	Consulting Services	-		40,000		-		-		-		-	
201		RESEARCH AND PLANNING	211,000	-0.14%	256,515	21.57%	219,625	-14.38%	222,335	1.23%	225,345	1.35%	229,155	1.69%
202														
203	26234	Business Development	60,000	0.00%	45,000	-25.00%	45,800	1.78%	46,616	1.78%	47,448	1.78%	48,297	1.79%
204	26235	Economic Development	255,869	-9.98%	309,700	21.04%	315,770	1.96%	322,085	2.00%	328,656	2.04%	335,229	2.00%
206	26237	Community Investment Plan (new in 2011)	31,200	1.96%	31,824	2.00%	32,460	2.00%	33,110	2.00%	33,772	2.00%	34,447	2.00%
207	26238	Community Engagement	20,750	0.00%	2,000	-90.36%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
208	26450	Community Forest	-		-		-		-		-		-	
209		COMMUNITY DEVELOPMENT	367,819	-7.02%	388,524	5.63%	396,030	1.93%	403,811	1.96%	411,876	2.00%	419,973	1.97%
210														
211	26701	A.H.Q. Overhead	25,200	-0.39%	22,500	-10.71%	22,950	2.00%	23,409	2.00%	23,877	2.00%	24,355	2.00%
212	26770	Harbour Quay - Buildings Maintenance	106,938	-24.69%	106,238	-0.65%	108,455	2.09%	110,624	2.00%	112,836	2.00%	115,093	2.00%
213		ALBERNI HARBOUR QUAY	132,138	-21.01%	128,738	-2.57%	131,405	2.07%	134,033	2.00%	136,714	2.00%	139,448	2.00%
214														


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215		OTHER ENVIRONMENTAL DEVELOPMENT												
216														
217	26911	Ch Commerce Visitor Centre Operations	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
218	26917	Promotion of Tourism	5,000	0.00%	-	-100.00%	-	-	-	-	-	-	-	-
219		TOURISM	89,000	0.00%	84,000	-5.62%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
220														
221		ENVIRONMENTAL DEVELOPMENT	799,957	-7.33%	857,777	7.23%	831,060	-3.11%	844,179	1.58%	857,935	1.63%	872,576	1.71%
222														
223		RECREATION & CULTURAL SERVICE												
224														
225		RECREATION FACILITIES												
226														
227		ADMINISTRATION												
228	27110	Parks & Rec Management Services	474,178	-1.11%	446,800	-5.77%	455,736	2.00%	464,851	2.00%	474,148	2.00%	483,631	2.00%
229														
230		COMMUNITY CENTRES AND HALLS												
231	27120	Gyro Youth Centre Maintenance	29,947	-0.83%	25,282	-15.58%	25,788	2.00%	26,303	2.00%	26,829	2.00%	27,366	2.00%
232	27124	Glenwood Concessions	7,500	-6.25%	6,500	-13.33%	6,630	2.00%	6,763	2.00%	6,898	2.00%	7,036	2.00%
233	27126	Glenwood Skate Shop	3,500	0.00%	2,500	-28.57%	2,550	2.00%	2,601	2.00%	2,653	2.00%	2,706	2.00%
234	27128	Glenwood Centre Maintenance	69,147	13.72%	59,582	-13.83%	50,270	-15.63%	51,275	2.00%	52,301	2.00%	53,347	2.00%
235	27129	Bob Dailey Stadium	17,474	22.81%	15,725	-10.01%	16,040	2.00%	16,360	2.00%	16,687	2.00%	17,021	2.00%
236	27130	Echo Activity Centre Maintenance	291,009	-8.31%	316,190	8.65%	311,714	-1.42%	317,948	2.00%	324,307	2.00%	330,793	2.00%
238	27134	Echo Aquatic Maintenance	462,021	-4.04%	460,994	-0.22%	463,314	0.50%	472,580	2.00%	482,032	2.00%	491,673	2.00%
239	27140	AV Multiplex Concessions	173,000	15.33%	160,150	-7.43%	163,353	2.00%	166,620	2.00%	169,952	2.00%	173,352	2.00%
240	27142	AV Multiplex Skate Shop	11,500	9.52%	12,000	4.35%	12,240	2.00%	12,485	2.00%	12,734	2.00%	12,989	2.00%
241	27144	AV Multiplex Maintenance	814,941	5.84%	773,612	-5.07%	789,084	2.00%	804,866	2.00%	820,963	2.00%	837,383	2.00%
242	27146	Parks Building & Fieldhouses	102,106	11.77%	92,110	-9.79%	93,952	2.00%	95,831	2.00%	97,748	2.00%	99,703	2.00%
243	27148	Echo Park Complex	49,028	-4.37%	38,449	-21.58%	39,218	2.00%	40,002	2.00%	40,802	2.00%	41,618	2.00%
244														


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245		RECREATION PROGRAMS												
246		SPORT DIVISION PROGRAMS												
247		LEISURE DIVISION PROGRAMS												
250	27156	Glenwood Centre Programs	9,100	-4.21%	8,500	-6.59%	8,670	2.00%	8,843	2.00%	9,020	2.00%	9,201	2.00%
251	27160	Echo Aquatic Programs	647,500	10.03%	733,575	13.29%	748,247	2.00%	763,211	2.00%	778,476	2.00%	794,045	2.00%
252	27163	AV Multiplex Programs	216,500	-8.35%	181,291	-16.26%	184,917	2.00%	188,615	2.00%	192,387	2.00%	196,235	2.00%
253														
254		SPECIAL EVENTS												
255	27166	Leisure Service Programs	209,782	4.65%	225,000	7.25%	229,500	2.00%	234,090	2.00%	238,772	2.00%	243,547	2.00%
256	27170	Youth Services and Programs	19,000	-11.63%	22,000	15.79%	22,440	2.00%	22,889	2.00%	23,347	2.00%	23,814	2.00%
257	27173	Children's Programs	156,000	9.09%	161,000	3.21%	164,220	2.00%	167,504	2.00%	170,854	2.00%	174,272	2.00%
258	27180	Adult Programs	92,500	2.78%	92,500	0.00%	94,350	2.00%	96,237	2.00%	98,162	2.00%	100,125	2.00%
259														
260		RECREATION FACILITIES & PROGRAMS												
261	27190	Special Events	18,500	-13.15%	21,500	16.22%	21,930	2.00%	22,369	2.00%	22,816	2.00%	23,272	2.00%
263	27198	Vans Maintenance & Repair	11,800	-5.27%	13,700	16.10%	13,974	2.00%	14,253	2.00%	14,539	2.00%	14,829	2.00%
264			3,886,033	2.51%	3,868,960	-0.44%	3,918,136	1.27%	3,996,498	2.00%	4,076,428	2.00%	4,157,957	2.00%
265														
266		PARKS AND PLAYGROUNDS												
267														
268	27210	Parks & Facility Management Services	220,765	3.37%	225,808	2.28%	230,324	2.00%	234,931	2.00%	239,629	2.00%	244,422	2.00%
269	27215	Parks Maintenance	532,644	1.73%	539,265	1.24%	550,050	2.00%	561,051	2.00%	572,272	2.00%	583,718	2.00%
270	27220	Horticultural Services	309,920	2.29%	321,153	3.62%	327,576	2.00%	334,128	2.00%	340,810	2.00%	347,626	2.00%
271	27225	Parks Vehicles & Equip. Mtce. & Repairs	140,330	7.14%	146,074	4.09%	148,995	2.00%	151,975	2.00%	155,015	2.00%	158,115	2.00%
272	27230	Parks Upgrading	75,214	-25.34%	83,190	10.60%	84,854	2.00%	86,551	2.00%	88,282	2.00%	90,048	2.00%
273	27499	Equipment Recovery	(80,000)	11.11%	(80,000)	0.00%	(81,600)	2.00%	(83,232)	2.00%	(84,897)	2.00%	(86,595)	2.00%
274			1,198,873	-0.08%	1,235,490	3.05%	1,260,200	2.00%	1,285,404	2.00%	1,311,111	2.00%	1,337,334	2.00%
275														
276		CULTURAL SERVICES												
277	27510	Museum Services	304,641	-8.38%	294,050	-3.48%	298,577	1.54%	303,164	1.54%	307,914	1.57%	312,625	1.53%
278	27515	Museum Programs - Curatorial	37,463	-24.39%	27,300	-27.13%	27,699	1.46%	28,104	1.46%	28,614	1.81%	29,029	1.45%
279	27516	Museum Programs Permanent Exhibition	7,963	-32.52%	5,125	-35.64%	5,235	2.15%	5,346	2.12%	5,458	2.10%	5,572	2.09%
280	27517	Museum Programs Temp. Exhibits	20,759	16.95%	24,000	15.61%	24,330	1.38%	24,711	1.57%	25,054	1.39%	25,458	1.61%
281	27530	Industrial Collections	58,500	28.57%	66,750	14.10%	42,225	-36.74%	43,370	2.71%	45,010	3.78%	46,170	2.58%
282	27550	Museum Maintenance	53,358	-20.04%	54,910	2.91%	55,704	1.45%	57,014	2.35%	57,838	1.45%	59,177	2.32%
283	27555	McLean Mill	239,000	-4.02%	224,000	-6.28%	249,000	11.16%	249,000	0.00%	249,000	0.00%	249,000	0.00%
284	27600	Library Services	641,180	6.73%	660,338	2.99%	690,119	4.51%	725,246	5.09%	773,620	6.67%	821,817	6.23%
285			1,362,864	-0.78%	1,356,473	-0.47%	1,392,889	2.68%	1,435,955	3.09%	1,492,508	3.94%	1,548,848	3.77%
286														
287		RECREATION & CULTURAL												
288			6,447,770	1.31%	6,460,923	0.20%	6,571,225	1.71%	6,717,857	2.23%	6,880,048	2.41%	7,044,139	2.39%


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290			FISCAL SERVICES											
291														
292			DEBT CHARGES											
294	28115	Interest on Prepaid Taxes	2,500	0.00%	3,000	20.00%	3,000	0.00%	3,000	0.00%	3,000	0.00%	3,000	0.00%
295	28121	Interest on Own Debentures	168,375	-51.35%	201,834	19.87%	201,834	0.00%	197,487	-2.15%	197,487	0.00%	197,487	0.00%
296	28131	Principal Instalment on Own Debenture	84,009	-66.65%	122,273	45.55%	122,273	0.00%	119,306	-2.43%	119,306	0.00%	119,306	0.00%
298	28193	Banking Service Charges	5,100	0.00%	5,100	0.00%	5,100	0.00%	5,100	0.00%	5,100	0.00%	5,100	0.00%
299		DEBT CHARGES	259,984	-57.07%	332,207	27.78%	332,207	0.00%	324,893	-2.20%	324,893	0.00%	324,893	0.00%
300														
301			TRANSFER TO RESERVE AND FUNDS											
302														
303			TRANSFER TO RESERVE ACCOUNTS											
304	28211	Transfers to Reserves & Allowances	292,810	-10.59%	412,600	40.91%	450,000	9.06%	456,000	1.33%	468,000	2.63%	468,000	0.00%
305	28222	Transfer to Equipment Replacement	-		-		30,000		30,000	0.00%	30,000	0.00%	30,000	0.00%
306		TRANSFERS TO OWN FUNDS												
307	28220	Transfer to General Capital Fund	778,500	-22.84%	721,300	-7.35%	2,019,000	179.91%	2,043,736	1.23%	1,527,500	-25.26%	1,535,400	0.52%
309	28236	Transfer to (from) Sewer Revenue Fund	-		-		-		-		-		-	
310		TRANSFER TO RESERVE & FUNDS	1,071,310	-19.84%	1,133,900	5.84%	2,499,000	120.39%	2,529,736	1.23%	2,025,500	-19.93%	2,033,400	0.39%
311														


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6														
312		COND TRANSFERS REG & OTHER												
313														
314		REGIONAL DISTRICTS												
315	28410	ACRD	817,342	6.15%	963,582	17.89%	963,500	-0.01%	963,500	0.00%	963,500	0.00%	963,500	0.00%
316														
317		TRANSMISSION OF TAX COLLECTED												
318														
319		SCHOOL DISTRICTS												
320	28811	Non-Residential School Levy	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%
321	28812	Residential School Levy	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%	<u>3,100,000</u>	0.00%
322														
323		REGIONAL GOVERNMENTS												
324	28820	Hospital District	785,893	-1.76%	658,537	-16.21%	658,500	-0.01%	658,500	0.00%	658,500	0.00%	658,500	0.00%
325														
326		JOINT BOARDS AND COMMISSIONS												
327	28830	Municipal Finance Authority	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
328	28831	B.C. Assessment Authority	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%	<u>180,000</u>	0.00%
329		TAXES COLLECTED FOR OTHERS	6,366,393	-0.22%	6,239,037	-2.00%	6,239,000	0.00%	6,239,000	0.00%	6,239,000	0.00%	6,239,000	0.00%
330														
331		OTHER FISCAL SERVICES												
332														
333	28910	Debt Reserve Transfer	<u>15,000</u>	0.00%	<u>15,000</u>	0.00%	<u>15,000</u>	0.00%	<u>15,000</u>	0.00%	<u>15,000</u>	0.00%	<u>15,000</u>	0.00%
334		OTHER FISCAL SERVICES	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
335														
336		FISCAL SERVICES	8,530,029	-6.34%	8,683,726	1.80%	10,048,707	15.72%	10,072,129	0.23%	9,567,893	-5.01%	9,575,793	0.08%
337														
338		OTHER SERVICES												
339														
340		OTHER BUDGET CONSIDERATIONS												
341	29911	Contingency Funds	<u>700,000</u>	250.00%	<u>150,000</u>	-78.57%	<u>150,000</u>	0.00%	<u>150,000</u>	0.00%	<u>150,000</u>	0.00%	<u>150,000</u>	0.00%
342		OTHER BUDGET CONSIDERATIONS	700,000	250.00%	150,000	-78.57%	150,000	0.00%	150,000	0.00%	150,000	0.00%	150,000	0.00%
343														
344		GENERAL FUND EXPENDITURE	<u>34,784,804</u>	1.27%	<u>34,728,119</u>	-0.16%	<u>36,372,495</u>	4.73%	<u>37,025,656</u>	1.80%	<u>37,090,150</u>	0.17%	<u>37,598,407</u>	1.37%
345														


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6														
7		SALES OF SERVICE												
8	54421	Metered Sales	2,448,220	10.00%	2,693,042	10.00%	2,962,346	10.00%	3,258,580	10.00%	3,421,509	5.00%	3,592,585	5.00%
9	54431	Connections	33,100	1.85%	33,762	2.00%	34,437	2.00%	35,126	2.00%	35,829	2.00%	36,545	2.00%
10	54432	Turn-On Charges	312	2.00%	318	2.00%	325	2.00%	331	2.00%	338	2.00%	345	2.00%
11	54433	Service Charges Sundry	8,323	2.00%	8,490	2.00%	8,659	2.00%	8,833	2.00%	9,009	2.00%	9,189	2.00%
12		SALES OF SERVICE	2,489,955	9.85%	2,735,612	9.87%	3,005,767	9.88%	3,302,870	9.88%	3,466,685	4.96%	3,638,664	4.96%
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
17	55611	Water Penalty	20,000	0.00%	25,000	25.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
18		OTHER REVENUE	23,300	0.00%	28,300	21.46%	28,300	0.00%	28,300	0.00%	28,300	0.00%	28,300	0.00%
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T												
21														
22		PROVINCIAL GOVERNMENT												
23														
24														
25		OTHER TRANSFERS												
26														
27	59111	Reserve For Projects/Purchase												
28	59112	Operating Surplus From Prior Years												
29		OTHER TRANSFERS	-		-		-		-		-		-	
30														
31		WATER FUND REVENUE	2,513,255	9.75%	2,763,912	9.97%	3,034,067	9.77%	3,331,170	9.79%	3,494,985	4.92%	3,666,964	4.92%
32														


	A	B	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND-5 YEAR PLAN												
3			2014		2015		2016		2017		2018		2019	
4			<i>Final</i>											
5														
6														
33														
34														
35		WATER SUPPLY SYSTEM												
36														
37		ADMINISTRATION												
38	64110	Water Administration & Other	200,000	0.00%	204,000	2.00%	208,080	2.00%	212,242	2.00%	216,486	2.00%	220,816	2.00%
39														
40		ENGINEERING SERVICES												
41	64121	Engineering Consulting Services	50,000	-72.22%	50,000	0.00%	51,000	2.00%	52,020	2.00%	53,060	2.00%	54,122	2.00%
42														
43		WATER SYSTEM ADMINISTRATION												
44	64133	Customer Service Requests	60,000	-33.33%	60,000	0.00%	61,200	2.00%	62,424	2.00%	63,672	2.00%	64,946	2.00%
45	64136	Small Tools/Equipment/Supplies	15,000	1.35%	15,000	0.00%	15,300	2.00%	15,606	2.00%	15,918	2.00%	16,236	2.00%
46														
47		SERVICE OF SUPPLY												
48	64141	Supply Inspection & Operation	199,800	11.74%	175,300	-12.26%	178,806	2.00%	182,382	2.00%	186,030	2.00%	189,750	2.00%
49														
50		PUMPING												
51	64161	Pumping Inspection & Operation	244,500	2.52%	243,200	-0.53%	248,064	2.00%	253,025	2.00%	258,086	2.00%	263,248	2.00%
52														
53		TRANSMISSION & DISTRIBUTION												
54	64181	Transmission/Distribution System	285,000	1.06%	291,000	2.11%	296,820	2.00%	302,756	2.00%	308,812	2.00%	314,988	2.00%
55	64183	Connections	103,000	0.00%	113,000	9.71%	115,260	2.00%	117,565	2.00%	119,917	2.00%	122,315	2.00%
56	64185	Meters	174,000	-1.14%	204,000	17.24%	208,080	2.00%	212,242	2.00%	216,486	2.00%	220,816	2.00%
57	64187	Hydrants	51,550	19.74%	51,550	0.00%	52,581	2.00%	53,633	2.00%	54,705	2.00%	55,799	2.00%
58														
59		OTHER COMMON SERVICES												
60	64194	Special Water Work Orders	7,500	0.00%	7,500	0.00%	7,650	2.00%	7,803	2.00%	7,959	2.00%	8,118	2.00%
61														
62		WATER SUPPLY SYSTEM	1,390,350	-8.15%	1,414,550	1.74%	1,442,841	2.00%	1,471,698	2.00%	1,501,132	2.00%	1,531,154	2.00%
63														


	A	B	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND-5 YEAR PLAN												
3			2014		2015		2016		2017		2018		2019	
4			<i>Final</i>											
5														
6														
64		FISCAL SERVICES												
65														
66		DEBT												
67	68120	Interest On Own Debentures	79,000		60,000	-24.05%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
68	68130	Principal Install. On Own Deb	67,163		67,163	0.00%	67,163	0.00%	67,163	0.00%	67,163	0.00%	67,163	0.00%
69		DEBT	146,163		127,163		127,163		127,163		127,163		127,163	
70														
71		TRANSFERS TO FUNDS AND RESERVES												
72	68211	Transfer To Reserves	346,242	-23.19%	201,699	-41.75%	813,563	303.35%	1,008,809	24.00%	1,161,191	15.11%	1,268,146	9.21%
73	68220	Transfers To Water Cap. Fund	625,000	95.31%	1,015,000	62.40%	645,000	-36.45%	718,000	11.32%	700,000	-2.51%	735,000	5.00%
74	68910	Debt Reserve Transfer	5,500	0.46%	5,500	0.00%	5,500	0.00%	5,500	0.00%	5,500	0.00%	5,500	0.00%
75		TRANSFERS	976,742	25.83%	1,222,199	25.13%	1,464,063	19.79%	1,732,309	18.32%	1,866,691	7.76%	2,008,646	7.60%
76														
77		FISCAL SERVICES	1,122,905	44.65%	1,349,362	20.17%	1,591,226	17.92%	1,859,472	16.86%	1,993,854	7.23%	2,135,809	7.12%
78														
79		EXCESS OF REVENUE OVER EXPENSE	-		-		-		-		-		-	
80														
81		WATER FUND EXPENDITURE	2,513,255	9.75%	2,763,912	9.97%	3,034,067	9.77%	3,331,170	9.79%	3,657,914	9.81%	4,017,261	9.82%


	A	B	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2014		2015		2016		2017		2018		2019	
4														
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	2,030,989	10.00%	2,234,088	10.00%	2,457,497	10.00%	2,703,246	10.00%	2,757,311	2.00%	2,812,458	2.00%
10	94431	Sewer Connections	27,800	2.21%	30,580	10.00%	33,638	10.00%	37,002	10.00%	37,742	2.00%	38,497	2.00%
11	94432	Service Charges Sundry	2,760	2.00%	3,036	10.00%	3,340	10.00%	3,674	10.00%	3,747	2.00%	3,822	2.00%
12	94433	User Charges	12,697	2.00%	13,967	10.00%	15,364	10.00%	16,900	10.00%	17,238	2.00%	17,583	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	9,010	2.00%	9,911	10.00%	10,902	10.00%	11,992	10.00%	12,232	2.00%	12,477	2.00%
16		SALES OF SERVICE	2,083,256	9.79%	2,291,582	10.00%	2,520,740	10.00%	2,772,814	10.00%	2,828,271	2.00%	2,884,836	2.00%
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	M.F.A. Debt Reserve Income	600	0.00%	600	0.00%	600	0.00%	600	0.00%	600	0.00%	600	0.00%
21		Sewer Penalty	11,400	0.00%	12,540	10.00%	13,794	10.00%	15,173	10.00%	16,691	10.00%	18,360	10.00%
22	95722	Sewer Local Improvement Charges	33,965	0.00%	37,362	10.00%	41,098	10.00%	45,208	10.00%	49,729	10.00%	54,702	10.00%
23		OTHER REVENUE	45,965	0.00%	50,502	9.87%	55,492	9.88%	60,981	9.89%	67,020	9.90%	73,662	9.91%
24														
25		UNCONDITIONAL TRANSFERS												
26	96221	Sewerage Fac. Assist. Grant												
27	95650	Sewer Study Grant												
28														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Res. - New Deal	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
31	99111	Transfers from Reserves & Allowances												
32	99114	Operating Funds from Prior Year	-		-		-		-		-		-	
33	99211	Contr. (To) From General Revenue	-		-		-		-		-		-	
34														
35		SEWER FUND REVENUE	2,169,221	9.36%	2,382,084	9.81%	2,616,232	9.83%	2,873,796	9.84%	2,935,290	2.14%	2,998,497	2.15%
36														


	A	B	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2014		2015		2016		2017		2018		2019	
4														
5														
6														
37		SEWER SYSTEM												
38		ADMINISTRATION												
39		104210 Sewer Administration & Other	153,000	2.34%	156,000	1.96%	159,120	2.00%	162,302	2.00%	165,548	2.00%	168,859	2.00%
40														
41		ENGINEERING SERVICES												
42		104221 Contract Services	40,000	0.00%	40,000	0.00%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%
43														
44		SEWER SYSTEM ADMINISTRATION												
45		104233 Customer Service Requests	110,000	0.00%	110,000	0.00%	112,200	2.00%	114,444	2.00%	116,733	2.00%	119,068	2.00%
46		104236 Small Tools/Equipment/Supplies	15,000	15.38%	15,000	0.00%	15,300	2.00%	15,606	2.00%	15,918	2.00%	16,236	2.00%
47														
48		SEWER COLLECTION SYSTEM												
49		104240 Sewage Collection System Main	204,100	4.08%	204,100	0.00%	208,182	2.00%	212,346	2.00%	216,593	2.00%	220,924	2.00%
50		104241 Sewer Service Connections	133,140	0.00%	133,140	0.00%	135,803	2.00%	138,519	2.00%	141,289	2.00%	144,115	2.00%
51														
52		SEWER LIFT STATIONS												
53		104260 Sewage Lift Stations	190,000	-24.00%	213,500	12.37%	217,770	2.00%	222,125	2.00%	226,568	2.00%	231,099	2.00%
54														
55		SEWER TREATMENT AND DISPOSAL												
56		104280 Sewage Treatment	253,000	29.74%	278,000	9.88%	283,560	2.00%	289,231	2.00%	295,016	2.00%	300,916	2.00%
57														
58		OTHER COMMON SERVICES												
59		104294 Special Work Orders	2,500	0.00%	2,500	0.00%	2,550	2.00%	2,601	2.00%	2,653	2.00%	2,706	2.00%
60		SEWER SYSTEM	1,100,740	1.06%	1,152,240	4.68%	1,175,285	2.00%	1,198,790	2.00%	1,222,766	2.00%	1,247,222	2.00%
61														
62														


	A	B	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2014		2015		2016		2017		2018		2019	
4														
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest On Own Debentures	226,982	10.60%	204,736	-9.80%	176,380	-13.85%	159,651	-9.48%	159,651	0.00%	159,651	0.00%
67	108130	Principal Install On Own Deb.	209,907	6.80%	202,269	-3.64%	135,833	-32.85%	94,886	-30.15%	94,886	0.00%	94,886	0.00%
68		TOTAL DEBT	436,889	8.74%	407,005	-6.84%	312,213	-23.29%	254,537	-18.47%	254,537	0.00%	254,537	0.00%
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	470,000	-0.53%	320,000	-31.91%	600,000	87.50%	600,000	0.00%	650,000	8.33%	600,000	-7.69%
72	108910	Debt Reserve Transfer	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
73	108211	Transfer to Reserves & Allowances	141,592		482,839	241.01%	508,735	5.36%	800,468	57.34%	787,987	-1.56%	876,739	11.26%
74		TRANSFERS	631,592	28.24%	822,839	30.28%	1,128,735	37.18%	1,420,468	25.85%	1,457,987	2.64%	1,496,739	2.66%
75														
76		FISCAL SERVICES	1,068,481	19.48%	1,229,844	15.10%	1,440,948	17.17%	1,675,005	16.24%	1,712,524	2.24%	1,751,276	2.26%
77														
78		EXCESS OF REVENUE OVER EXPENSE	0		-		(0)		0		(0)		(0)	
79														
80		SEWER FUND EXPENDITURE	2,169,221	9.36%	2,382,084	9.81%	2,616,232	9.83%	2,873,796	9.84%	2,935,290	2.14%	2,998,497	2.15%


	A	B	J	K	L	M	N	O	P
1		CITY OF PORT ALBERNI							
2		PARKLAND ACQUISITION RESERVE FUND-5 YEAR PLAN							
3									
4			2013	2014	2015	2016	2017	2018	2019
5			<i>Actual</i>						
6		RECEIPTS							
7		Investment Income	\$ 1,350	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
8		Parkland Dedication Deposits	-	-	-	-	-	-	-
9									
10			1,350	1,200	1,200	1,200	1,200	1,200	1,200
11									
12		EXPENSES							
13		Acquisition of Parkland	-	-	-	-	-	-	-
14									
15			-	-	-	-	-	-	-
16									
17		REVENUE OVER EXPENSES	1,350	1,200	1,200	1,200	1,200	1,200	1,200
18									
19									
20		FUND EQUITY - ENDING	\$ 137,508	\$ 138,708	\$ 139,908	\$ 141,108	\$ 142,308	\$ 143,508	\$ 144,708
21									


	A	B	L	M	N	O	P	Q	R
1		CITY OF PORT ALBERNI							
2		CAPITAL WORKS RESERVE FUND-5 YEAR PLAN							
3									
4			2013	2014	2015	2016	2017	2018	2019
5			<i>Actual</i>						
6			RECEIPTS						
7			\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8			4,842	5,000	5,000	5,000	5,000	5,000	5,000
9			1,525,144	552,500	1,263,800	850,000	625,500	607,500	611,800
10			-	-	-	-	-	-	-
11			-	-	-	-	-	-	-
12			<u>1,729,986</u>	<u>557,500</u>	<u>1,268,800</u>	<u>855,000</u>	<u>630,500</u>	<u>612,500</u>	<u>616,800</u>
13									
14									
15			EXPENSES						
16			1,525,144	512,500	1,223,800	810,000	585,500	567,500	571,800
17			-	40,000	40,000	40,000	40,000	40,000	40,000
18			200,000	-	150,000	-	-	-	-
19			-	-	-	-	-	-	-
20			<u>1,725,144</u>	<u>552,500</u>	<u>1,413,800</u>	<u>850,000</u>	<u>625,500</u>	<u>607,500</u>	<u>611,800</u>
21									
22			REVENUE OVER EXPENSES						
23			<u>4,842</u>	<u>5,000</u>	<u>(145,000)</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
24									
25			FUND EQUITY - ENDING						
			\$ 547,513	\$ 552,513	\$ 407,513	\$ 412,513	\$ 417,513	\$ 422,513	\$ 427,513


	A	B	L	M	N	O	P	Q	R
1									
2		CITY OF PORT ALBERNI							
3		EQUIPMENT REPLACEMENT RESERVE FUND-5 YEAR PLAN							
4									
5									
6			2013	2014	2015	2016	2017	2018	2019
7			<i>Actual</i>						
8		Sale of Equipment	122,800	5,351	-	-	-	-	-
9		Investment Income	30,677	34,000	34,000	34,000	34,000	34,000	34,000
10		Transfers from General Revenue	-	-	-	30,000	30,000	30,000	30,000
11		Contributions - ERRF Schedule	653,665	653,665	737,521	767,810	764,581	745,249	744,204
12			807,142	693,016	771,521	831,810	828,581	809,249	808,204
13									
14									
15		EXPENSES							
16		Transfer to Capital Works Bylaw	200,000	-	-	-	-	-	-
17		Equipment Purchases	670,405	771,600	729,600	551,900	1,615,800	407,635	1,065,000
18			870,405	771,600	729,600	551,900	1,615,800	407,635	1,065,000
19									
20		REVENUE OVER EXPENSES	(63,263)	(78,584)	41,921	279,910	(787,219)	401,614	(256,796)
21									
22									
23									
24		FUND EQUITY - ENDING	4,388,329	4,309,745	4,351,666	4,631,576	3,844,357	4,245,971	3,989,175

	A	B	L	M	N	O	P	Q	R
1		CITY OF PORT ALBERNI							
2		LAND SALE RESERVE FUND-5 YEAR PLAN							
3									
4			2013	2014	2015	2016	2017	2018	2019
5			<i>Actual</i>	<i>Estimate</i>					
6		RECEIPTS							
7		Sale of Property	82,000	20,000	20,000	100,000	100,000	100,000	100,000
8		Investment Income	42,359	17,000	17,000	17,000	17,000	17,000	17,000
9		Miscellaneous	6,800	-	-	-	-	-	-
10			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
11			131,159	37,000	37,000	117,000	117,000	117,000	117,000
12									
13		EXPENSES							
14		Transfer to Other Funds	-	-	-	-	-	-	-
15		Acquisitions and Expenses	1,602,461	250,000	125,000	50,000	50,000	50,000	50,000
16			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
17			1,602,461	250,000	125,000	50,000	50,000	50,000	50,000
18		REVENUE OVER EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
19			(1,471,302)	(213,000)	(88,000)	67,000	67,000	67,000	67,000
20									
21		FUND EQUITY - ENDING	885,460	672,460	584,460	651,460	718,460	785,460	852,460

	A	B	D	E	F	G	H	I	J
1		CITY OF PORT ALBERNI							
2		DEVELOPMENT COST CHARGES RESERVE FUND-5 YEAR PLAN							
3									
4			2013	2014	2015	2016	2017	2018	2019
5		<i>Actual</i>							
6		RECEIPTS							
7		Contributions	75,731	50,000	50,000	50,000	50,000	50,000	50,000
8		Investment Income	45	1,000	1,500	2,000	2,500	3,000	3,000
9			<u>75,776</u>	<u>51,000</u>	<u>51,500</u>	<u>52,000</u>	<u>52,500</u>	<u>53,000</u>	<u>53,000</u>
10									
11		EXPENSES							
12		Transfer to Other Funds	-	-	-	-	-	-	-
13		Acquisitions and Expenses	-	-	-	-	-	-	-
14			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
15									
16		REVENUE OVER EXPENSES	<u>75,776</u>	<u>51,000</u>	<u>51,500</u>	<u>52,000</u>	<u>52,500</u>	<u>53,000</u>	<u>53,000</u>
17									
18									
19		FUND EQUITY - ENDING	84,131	135,131	186,631	238,631	291,131	344,131	397,131
20									

	A	B	C	D	E	F	G	H	I
1		CITY OF PORT ALBERNI							
2		CARBON TRUST RESERVE FUND-5 YEAR PLAN							
3									
4				2013	2014	2015	2016	2017	2018
5			<i>Actual</i>						
6		RECEIPTS							
7		Contributions	196,068	95,800	95,800	95,800	95,800	95,800	95,800
8		Investment Income	-	1,000	2,000	3,000	4,000	5,000	5,000
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			196,068	96,800	97,800	98,800	99,800	100,800	100,800
11									
12		EXPENSES							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Projects and Expenses	-	70,000	-	50,000	50,000	-	-
15			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
16			-	70,000	-	50,000	50,000	-	-
17		REVENUE OVER EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18			196,068	26,800	97,800	48,800	49,800	100,800	100,800
19									
20		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
			196,068	222,868	320,668	369,468	419,268	520,068	620,868

	A	B	C	D	E	F	G	H
1		CITY OF PORT ALBERNI						
2		ALBERNI VALLEY COMMUNITY FOREST RESERVE						
3								
4			2014	2015	2016	2017	2018	2019
5			<i>Actual</i>					
6		RECEIPTS						
7		Dividends Received	350,000	-	50,000	50,000	50,000	50,000
8		Investment Income	-	-	-	-	-	-
9			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
10			350,000	-	50,000	50,000	50,000	50,000
11								
12		EXPENSES						
13		Transfer to Other Funds	-	-	-	-	-	-
14		Projects and Expenses	-	350,000	-	-	-	-
15			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
16			-	350,000	-	-	-	-
17		REVENUE OVER EXPENSES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
18			350,000	(350,000)	50,000	50,000	50,000	50,000
19								
20		FUND EQUITY - ENDING	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
			350,000	-	50,000	100,000	150,000	200,000

	A	B	L	M	N	O	P	Q	R
1		CITY OF PORT ALBERNI							
2		CEMETERY TRUST FUND-5 YEAR PLAN							
3									
4			2013	2014	2015	2016	2017	2018	2019
5		<i>Actual</i>							
6		RECEIPTS							
7		Sale Proceeds	2,635	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	2,250	2,000	2,000	2,000	2,000	2,000	2,000
9			<hr/> 4,885	5,000	5,000	5,000	5,000	5,000	5,000
10									
11		EXPENSES							
12		Transfer to General Revenue	<hr/> -	-	-	-	-	-	-
13									
14									
15		REVENUE OVER EXPENDITURE	<hr/> 4,885	5,000	5,000	5,000	5,000	5,000	5,000
16									
17									
18		FUND EQUITY - ENDING	<hr/> 165,944	170,944	175,944	180,944	185,944	190,944	195,944
19									

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
501																
502		City of Port Alberni														
503		2015 Capital Expenditure Program														
504																
505																
506																
507																
508																
509		<u>Expenditure</u>				<u>Source of Funds</u>										
510	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>	
511																
512		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
513	<u>ADMINISTRATION</u>															
514	Purchases/Equipment Replacement	60,000				60,000										
515	Replace Telephone System	150,000		-		150,000			Gen Rev repay ERRF 5yrs x \$30K beg 2016							
516	Webcasting & Streaming Equipment in Council Chambers	15,000	15,000													
517																
518	<u>FIRE DEPARTMENT</u>															
519	Replace Thermal Imagers	-		-					Moved to 2016 \$30K							
520	Replace Turnout Gear Washer	-		-					Removed, deemed useful life remaining \$9,000							
521	Tsunami Warning System	43,000	43,000													
522	Replace portable radios	-		-					Opt moved to 2016 \$30K							
523	Replace pagers	-		-					Moved to 2016 adj from \$20K to \$30K							
524	Pump Test Pit Retrofit	-		-					Moved to 2016 \$40K							
525	Retrofit for Women's Shower Facility	40,000						40,000								
526	Control Room Console & Electronics	58,000				58,000										
527																
528	<u>TRANSPORTATION SERVICES</u>															
529	Replace 2005 Volvo Tandem Gravel #264	-		-					Moved to 2018 \$143K							
530	Replace 2003 Chev 1 T Comp Body #518	-		-					Moved to 2018 \$68K							
531	Replace 1990 Britco Home Office Trailer #369	-		-					Moved to 2020 \$19,900							
532	Replace 1995 Bomag Roller #395	-		-					Moved to 2018 \$46K							
533	Replace 2005 Sterling Condor Garbage Truck #432	315,600							Not approved in 2014, postponed from 2014	315,600	ERRF \$225,000					
534	Replace 1998 Ford Ranger X Cab #165	26,500				26,500										
535	Replace Tandem Dump Pup #386	39,000				39,000			Not ERRF'd							
536	Linkbelt Excavator Roof/Window Guarding	5,500				5,500										
537	Replace 2003 Cavalier #719 with BEO vehicle	45,000				45,000			Cavalier ERRF \$22,500							
538																
539	<u>PAVING & ROAD CONSTRUCTION</u>															
540	3rd Ave - Bute St to Burde St 210m x 20m	-		-					moved to 2016 \$190K							
541	9th Ave - China Creek Rd to Montrose St 220m	176,000	176,000													
542	Anderson Ave - Maitland St to Wallace St 200m	-		-					moved to 2016							
543	Harbour Road Industrial Route Phase 1	-		-					Removed per disc with GC & KMW \$2M							
544	Grandview Walkway	30,000							postponed from 2013							
545	Argyle St - Kingsway to 1st Ave 220m	497,600	211,300					30,000								
546	Beaver Cr Rd Widening - Pineo Rd to Compton Rd .6 km	-		-				217,800			68,500					
547	Athol St - 3rd to 4th 90m	50,000				50,000			Cfwd from 2014 \$50K							
548																
549	<u>TRAFFIC UPGRADES</u>															
550	LED Street Light Program	-		-					Opt \$100K missed on 1st draft 2nd phase 2016							
551																
552																
553																
554																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
555	City of Port		Alberni												
556	2015 Capital Expenditure Program														
557	Expenditure							Source of Funds							
558	Project	Amount	General Operating	Revenue Reserves	Land Sale	ERRF	Borrowing	New Deal Gas Tax	Fed. & Prov. Assistance	Other Contributions	Capital Reserves	Water Operating	Revenue Reserves	Sewer Operating	Revenue Reserves
559		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
560															
561															
562															
563															
564															
565															
566	STORM DRAINS														
567	Replacements & Upgrades														
568	Small Capital Storm Replacement	100,000	50,000					50,000							
569	9th Ave - China Creek Rd to Montrose St 210m	95,000	47,500					47,500							
570	Anderson Ave - Maitland St to Wallace St 200m	-													
571	Kingsway Outfall Extension to Argyle St 220m	155,000						155,000							
572	Lathom Rd - Gertrude East 160m 900mm conc	125,000						125,000							
573	Haslam Rd - Tebo Ave to Bishop Ave 190m 300mm conc	160,000						160,000							
574	Athol St - 3rd Ave to 4th Ave 90m	45,000						22,500							
575															
576	New Main Installs														
577	4th Ave and Neil St N 170m	76,000	76,000												
578	Coal Creek Outfall Phase 1	200,000						100,000			100,000				
579															
580	WORKS - OTHER														
581	Dry Creek Flood Protection	2,511,000					2nd draw	687,000		1,824,000					
582	City Hall east parking lot upgrade	-													
583	City Hall Backup Power Generator	-													
584	Gertrude Bridge at Kitsuksis	173,000						98,000							
585	Bus Shelter Maple Way	10,000	5,000								5,000				
586	Active Transportation Improvements-Johnson Rd Sidewalk	25,000	12,500					12,500							
587	Fuel System Upgrade Works Yard	25,000	25,000												
588															
589	CULTURAL SERVICES														
590	Purchases/Equipment Replacement - Museum	-													
591	McLean Mill Capital Projects	25,000									25,000				
592	Papermill Dam Mill Stone to Victoria Quay	-													
593	Dust Control System at IHS Bldg	30,000									10,000				
594															
595	PARKS & RECREATION														
596	Cameron Heights Playground	-													
597	Neighbourhood Playground Surfacing HQ & Rec Park	50,000									10,000		40,000		
598	Mill Stone Site Park	50,000	25,000								25,000				
599	Roger Creek Water Park Contoller	10,000						10,000							
600	Replace #625 2004 Ventrac Tractor Mower	30,000													
601	Brine Unit #615	-													
602	Trail Development (SP 1.1:1 & 2.2:3)	-													
603	Roger Creek Trail Development (SP 1.1:1 & 2.2:3)	100,000													
604	Echo Park Parking Lot Grind & Repaving	-													
605	Echo East Entrance Canopy Roof	17,000											17,000		
606	Aquatic Centre Diving Boards	-													
607	Aquatic Centre Starting Blocks	-													
608	Harbour Quay Clock Tower Repair/Removal Plan	25,000													
609															
610	Harbour Quay Sheet Piling Repair	-													
611															
612	Harbour Quay Washrooms	100,000													
613	Harbour Quay Tree Replacement Program	-													
614	Multiplex Capacitors	15,000													
615	City Hall Upper Window Shade Coverings	20,000													
616	City Hall Window Replacement	10,000													
617	City Hall Exterior Cedar Siding	135,000	35,000												
618															
619	Abbeyfield Roof Replacement	210,000									60,000	150,000	Capital Works Res		
620	RCMP North Wall Clean and Seal	10,500													
621	Greenwood Cemetery Irrigation	-													
622	Bob Dailey Site Irrigation	-													
623	Canal Beach Pier	-													
624	Bob Dailey Outdoor Fitness Circuit	75,000													
625	Echo Centre Parking Lot Seal Coating	-													
626	Johnston Road Business District Planters	-													
627															
628	TOTAL GENERAL CAPITAL	6,163,700	721,300	167,500	125,000	729,600	687,000	1,223,800	1,824,000	328,500	357,000	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
629	City of Port Alberni														
630	2015 Capital Expenditure Program														
631															
632															
633															
634	<u>Expenditure</u>							<u>Source of Funds</u>							
635															
636			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
637	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
638															
639		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
640	WATER WORKS														
641															
642	<u>Main Renewals & Upgrades</u>														
643	Dead Ends & Distribution Upgrades	100,000										100,000			
644	Neill St - 14th Ave to 17th Ave and 14th Ave Bruce St to Neill St 500m 200mm AC	225,000										225,000			
645	6th Ave - Roger St to Wallace St 410m 200mm AC	205,000										205,000			
646	21st Ave - Cowichan Reservoir to Burde St New Twin Main	300,000										300,000			
647	Argyle St - Kingsway to 1st Ave 125m 200mm	55,000										55,000			
648	4th Ave - Neill St to North 255m	130,000										130,000			
649															
650	<u>Installations</u>														
651															
652	<u>Treatment, Pumping & Metering</u>														
653	Backup Genset Arrowsmith Pumpstation	100,000		Cfwd from 2014									100,000		
654	Arrowsmith Reservoir Pumps	30,000		Cfwd from 2014									30,000		
655															
656	TOTAL WATER CAPITAL	1,145,000	-	-	-	-	-	-	-	-	-	1,015,000	130,000	-	-
657															
658	<u>SEWER SYSTEM</u>														
659															
660	<u>Renewals /Relines</u>														
661	Small Capital Main Replacements	100,000												100,000	
662	Coal Creek Outfall Phase 1	280,000				moved from 2014									280,000
663	Argyle Force Main Somass River Crossing	-				moved to 2019 \$200K									-
664	9th Ave - China Creek Rd to Montrose St 210m ptp	80,000												80,000	
665	Anderson Ave - Maitland St to Wallace St 200m ptp	-				moved to 2016 \$110K									-
666	4th Ave & Neill St 150m 375mm	75,000				moved from 2016								75,000	
667	3rd Ave - Napier St to South St 125m	65,000												65,000	
668															
669	<u>New Sewer Installs</u>														
670															
671	<u>Treatment & Pumping</u>														
672	Seismic Upgrade to 4th Ave Pump Station	30,000		Cfwd from 2014											30,000
673	Seismic Upgrade to Wallace St Pump Station	30,000		Cfwd from 2014											30,000
674															
675	<u>New Sewage Infrastructure 2012 through 2017</u>														
676															
677	Sludge Removal - New Lagoon to Catalyst Landfill					\$1.27M funded by MFA debt \$5.75M; grant \$11.2M (total project \$17M)									
678															
679															
680	TOTAL SEWER CAPITAL	660,000	-	-	-	-	-	-	-	-	-	-	-	320,000	340,000
681															
682	TOTAL 2015 CAPITAL	7,968,700	721,300	167,500	125,000	729,600	687,000	1,223,800	1,824,000	328,500	357,000	1,015,000	130,000	320,000	340,000
683															
684															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
685	City of Port Alberni														
686	2016 Capital Expenditure Program														
687															
688															
689															
690	<u>Expenditure</u>							<u>Source of Funds</u>							
691															
692			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
693	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
694															
695		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
696	ADMINISTRATION														
697	Purchases/Equipment Replacement	60,000				60,000									
698	Server Replacement	170,000				170,000									
699															
700	FIRE DEPARTMENT														
701	Replace Turnout Gear Lockers	-	-	Moved to 2019 \$15K											
702	Replace Holmatrol Hydraulic Tools	55,000	55,000												
703	Firehall Structural Prep for New Ladder	-	-	Moved to 2017 \$88K											
704	Tsunami Warning System	-	-	Removed (New 5th station planned in 2014 budget) but not required so deleted \$40K											
705	Replace pagers	30,000	30,000	Moved fr 2015											
706	Pump Test Pit Retrofit	40,000		Moved fr 2015				40,000							
707	Replace 4 AEDs	20,000	20,000	Moved fr 2017											
708	Hardware to Support Locution (Dispatch)	30,000	30,000	Moved fr 2018											
709	Renovate 3 Washrooms	45,000						45,000							
710	Replace 1998 Jordair Compressor	59,700				59,700									
711	Replace Thermal Imagers	30,000	30,000	Moved fr 2014											
712	Tsunami Warning System	-	-	Opt moved fr 2015; put back into 2015 \$43K											
713	Replace portable radios	30,000	30,000	Opt moved fr 2015											
714															
715	TRANSPORTATION SERVICES														
716	Replace 2003 Ford 1/2 T #168	26,500				26,500									
717	Replace 2004 Ford F350 #169	52,000				52,000									
718	Replace 1998 GMC 4.5m3 Dump #259	87,000				87,000									
719	Replace 1999 GMC 4.5m3 Dump #260	86,700				86,700									
720															
721	PAVING & ROAD CONSTRUCTION														
722	Angus - 5th Ave to 7th Ave 200m	90,000	90,000												
723	4th Ave - Bruce to Melrose 240m	-	-	moved to 2017 per KMW Apr 1 \$264K											
724	Mar St - 5th Ave to 6th Ave 110m	-	-	moved to 2017 per KMW Apr 1 \$140K											
725	7th Ave - Argyle St to Angus St 140m	175,000	175,000												
726	Harbour Road Industrial Route Phase 2	-	-	Removed per disc with GC & KMW \$2M											
727	Anderson Ave - Maitland St to Wallace St 200m	130,000	130,000	moved fr 2015											
728	Athol St - 3rd Ave to 5th Ave 180m	100,000	100,000												
729	3rd Ave - Bute St to Burde St 210m x 20m	190,000	190,000	moved fr 2015											
730	Beaver Cr Rd Widening - Pineo Rd to Compton Rd .6 km	120,000	120,000	moved to 2015											
731															
732	TRAFFIC UPGRADES														
733	Pedestrian Activated Crossing - Gertrude & Southgate	25,000	25,000												
734	LED Street Light Program	100,000	50,000	50% funding Carbon Trust Reserve						50,000	Carbon Trust				
735	Full Traffic Light Service Johnston Rd & Helen St	150,000	150,000												
736															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
737	City of Port Alberni														
738	2016 Capital Expenditure Program														
739															
740															
741															
742	<u>Expenditure</u>							<u>Source of Funds</u>							
743															
744			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
745	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
746															
747		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
748															
749	STORM DRAINS														
750	Replacements & Upgrades														
751	Small Capital Storm Main Replacements	None - specific projects have priority													
752	Craig Rd - Regina Ave to Tebo Ave 143m 250mm conc	90,000	45,000					45,000							
753	Haslam Rd - Tebo Ave to Bishop Ave 190m 300mm conc	-						-							
754	4th Ave - Bruce St to Melrose St 270m	150,000	75,000					75,000							
755	7th Ave - Argyle St to Angus St 140m	70,000	35,000					35,000							
756	Athol St - 3rd Ave to 5th Ave 180m	90,000	45,000					45,000							
757	Anderson Ave - Maitland St to Wallace St 200m	65,000	32,500					32,500							
758															
759	New Main Installs														
760	Coal Creek Ph 2	200,000	100,000					100,000							
761	Melrose St - 5th Ave to 8th Ave 300m	195,000	97,500					97,500							
762															
763	WORKS - OTHER														
764	City Hall east parking lot upgrade	40,000	40,000												
765	City Hall Backup Power Generator	100,000	100,000												
766	Welcome to City signs Johnston & Redford St Bridge	90,000	90,000												
767															
768	CULTURAL SERVICES														
769	McLean Mill Capital Projects	25,000								25,000					
770															
771	PARKS & RECREATION														
772	Roger Creek Playground Upgrade	65,000	65,000												
773	Lower Dry Creek Trail Bridge (SP 2.2:3)	40,000						40,000							
774	Kitsuksis Walkway Upgrades	75,000						75,000							
775	Multiplex Parking Lot - Repaving	-						-							
776	Trail Development (SP 1.1:1 & 2.2:3)	100,000						100,000							
777	Harbour Quay Sheet Piling Repair	45,000	45,000												
778	Harbour Quay Clock Tower Repair/Removal	250,000			250,000										
779	Aquatic Centre Diving Boards	10,000	10,000												
780	Aquatic Centre Starting Blocks	14,000	14,000												
781	Brine Unit #615	10,000							10,000						
782	Bob Dailey Site Irrigation	15,000													
783	Echo Park Parking Lot Sealcoating	-													
784	Echo Park Parking Lot Grind & Repaving	50,000						50,000							
785	Bob Dailey Site Irrigation	15,000						15,000							
786															
787	TOTAL GENERAL CAPITAL	3,705,900	2,019,000	-	250,000	551,900	-	810,000	-	75,000	-	-	-	-	-
788															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
789		City of Port Alberni														
790		2016 Capital Expenditure Program														
791		2016 Capital Expenditure Program														
792		<u>Expenditure</u>							<u>Source of Funds</u>							
793			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
794			Operating	Reserves	Sale			Gas Tax	Assistance	Contributions	Reserves	Operating	Reserves	Operating	Reserves	
795																
796	Project	Amount														
797																
798		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
799	<u>WATER WORKS</u>															
800																
801	<u>Main Renewals & Upgrades</u>															
802	Dead Ends & Distribution Upgrades	100,000										100,000				
803	21st Ave - Cowichan Reservoir to Burde St New Twin Main	300,000										300,000				
804	6th Ave - Athol St to Dunbar St 275m 150mm CI	140,000										140,000				
805	7th Ave - Argyle St to Angus St 140m 150mm CI	60,000										60,000				
806	Angus St - 5th Ave to 7th Ave 200m 200mm CI	45,000										45,000				
807																
808	<u>Installations</u>															
809																
810	<u>Treatment, Pumping & Metering</u>															
811																
812	TOTAL WATER CAPITAL	645,000	-	-	-	-	-	-	-	-	-	645,000	-	-	-	
813																
814	<u>SEWER SYSTEM</u>															
815																
816	<u>Renewals /Relines</u>															
817	Small Capital Main Replacements	100,000												100,000		
818	Craig Rd - Regina Ave to Tebo Ave 185m 200mm VIT	90,000												90,000		
819	4th Ave & Neill St Reline 105m of 375mm	-												-		
820	Harbour Rd Trunk Sewer Replacement	300,000												300,000		
821	Anderson Ave - Maitland to Wallace 200m	110,000												110,000		
822																
823	<u>New Sewer Installs</u>															
824																
825	<u>Treatment & Pumping</u>															
826																
827	New Sewage Infrastructure 2012 through 2017															
828																
829	TOTAL SEWER CAPITAL	600,000	-	-	-	-	-	-	-	-	-	-	-	600,000	-	
830																
831	TOTAL 2016 CAPITAL	4,950,900	2,019,000	-	250,000	551,900	-	810,000	-	75,000	-	645,000	-	600,000	-	
832																
833																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
834	City of Port Alberni															
835	2017 Capital Expenditure Program															
836																
837																
838																
839	<u>Expenditure</u>							<u>Source of Funds</u>								
840																
841			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
842	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
843																
844		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
845	<u>ADMINISTRATION</u>															
846	Purchases/Equipment Replacement	60,000				60,000										
847	Replace 2004 Ford Freestar Van #720 (Admin)	27,300				27,300										
848																
849	<u>FIRE DEPARTMENT</u>															
850	Fire Safety Message Board - Electronic	-	-	Moved to 2019 \$35K												
851	Confined Space Equipment Replacement	30,000	30,000													
852	Air Bag Rescue Kit	-	-	Moved to 2018 \$20K												
853	Replace Auto External Defibrillators (4)	-	-	Moved to 2016 \$20K												
854	Replace Ladder Truck 2	1,050,000				1,050,000										
855	Repair/replace exterior cladding	-		Moved to 2018 \$80K												
856	Replace Portable Computer Aided Dispatch Hardware (6)	-		iPads for trucks done in 2014 \$20K (IT budget?)												
857	Portable Ground Monitors (4)	16,000	16,000													
858	Firehall Structural Prep for Ladder Truck 2 replacement	88,000		Moved fr 2016												
859	Compressed Foam Unit R8	60,000	60,000	88,000 Eligible under Disaster Mitigation p12 Gas Tax Agreement												
860	Replace On Site Fueling Station Equipment	40,000	40,000													
861																
862																
863	<u>TRANSPORTATION SERVICES</u>															
864	Replace 2004 F450 w/Utility Dump #263	49,500				49,500										
865	Replace 2007 Volvo Tandem Dump #265	171,500				171,500										
866	Replace 2006 LangFab Dump Pup #367	36,000				36,000										
867	Replace 2007 John Deere Backhoe 310SJ #302	122,100				122,100										
868	Replace 2005 Ford F350 W/compartament body #520	70,100				70,100										
869																
870	<u>PAVING & ROAD CONSTRUCTION</u>															
871	5th Ave - Morton St to Maitland St 200m	80,000	80,000													
872	Tebo Ave - Maple Way south 250m	175,000	175,000													
873	6th Ave - Argyle St to South St	200,000	200,000													
874	4th Ave - Redford St to Morton St 180m	100,000	100,000													
875	North Park Dr - 7th Ave to 10th Ave 330m	150,000	150,000													
876	Cameron Dr - Hamilton Dr to Ship Creek Rd 140m	150,000	150,000													
877	4th Ave - Bruce to Melrose 240m	264,000	264,000	moved fr 2016 per KMW Apr 1 \$264K												
878	Mar St - 5th Ave to 6th Ave 110m	140,000	140,000	moved fr 2016 per KMW Apr 1 \$140K												
879																
880																
881	<u>TRAFFIC UPGRADES</u>															
882	LED Street Light Program	100,000	50,000	50% funding Carbon Trust Reserve										50,000	Carbon Trust	
883																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
884	City of Port		Alberni												
885															
886	2017 Capital Expenditure Program														
887															
888															
889	<u>Expenditure</u>							<u>Source of Funds</u>							
890															
891			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
892	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
893															
894		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
895	STORM														
896	<u>Replacements & Upgrades</u>														
897	Small Capital Storm Main Replacements	200,000	100,000					100,000							
898	Johnston Rd - Elizabeth St to Gertrude St 120m 300mm	95,000	47,500					47,500							
899	<u>New Main Installs</u>														
901	Maitland St - Wood Ave to Kendall St 225m 250mm PVC	120,000	60,000					60,000							
902	Melrose St - 8th Ave to 11th Ave	200,000	100,000					100,000							
903	6th Ave - Athol St to Dunbar St 270m	180,000	90,000					90,000							
904	<u>WORKS - OTHER</u>														
906	Replace 1992 Hiway Street Sander #378	15,300				15,300									
907	De-icing Equipment	16,236	16,236												
908	<u>CULTURAL SERVICES</u>														
910	McLean Mill Capital Projects	25,000								25,000					
911	<u>PARKS & RECREATION</u>														
913	River Road Park Playground Upgrade	75,000	75,000												
914	Echo Centre Parking Lot Repaving	100,000	100,000												
915	Trail Development SP 1.1:1 & 2.2:3	100,000						100,000							
916	Replace 2007 John Deere Tractor 5625 #624	-		postponed to 2022 \$100K		-									
917	Replace 2007 Clarke Floor Scrubber (Mplex)	14,000				14,000									
918	Multiplex Parking Lot - Repaving	100,000	100,000	Moved fr 2016											
919															
920															
921	TOTAL GENERAL CAPITAL	4,320,036	2,043,736	-	-	1,615,800	-	585,500	-	75,000	-	-	-	-	-
922															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
923		City of Port Alberni														
924		2017 Capital Expenditure Program														
925		2017 Capital Expenditure Program														
926		2017 Capital Expenditure Program														
927		<u>Expenditure</u>							<u>Source of Funds</u>							
928		<u>Expenditure</u>							<u>Source of Funds</u>							
929		<u>Expenditure</u>							<u>Source of Funds</u>							
930	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>	
931																
932		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
933	<u>WATER WORKS</u>															
934																
935	<u>Main Renewals & Upgrades</u>															
936	Dead Ends & Distribution Upgrades	100,000										100,000				
937	River Road Main 2,400m 350AC Phased	200,000										200,000				
938	Dunbar St - 10th Ave to 11th Ave loop 200mm	100,000										100,000				
939	5th Ave - Morton to Maitland 205m 150mm	82,000										82,000				
940	Bruce St - 14th Ave to 16th Ave 215m 150mm	86,000										86,000				
941																
942	<u>Installations</u>															
943																
944	<u>Treatment, Pumping & Metering</u>															
945	China Creek Dam Resurface & Rotork Replacement	150,000										150,000				
946																
947	TOTAL WATER CAPITAL	718,000	-	-	-	-	-	-	-	-	-	718,000	-	-	-	
948																
949	<u>SEWER SYSTEM</u>															
950																
951	<u>Renewals /Relines</u>															
952	Small Capital Main Replacements	100,000												100,000		
953	Harbour Rd Trunk Sewer Replacement	350,000												350,000		
954	North Park Dr - 7th Ave to 10th Ave 330m	150,000												150,000		
955																
956	<u>New Sewer Installs</u>															
957																
958	<u>Treatment & Pumping</u>															
959																
960	New Sewage Infrastructure 2012 through 2017															
961																
962	TOTAL SEWER CAPITAL	600,000	-	-	-	-	-	-	-	-	-	-	-	600,000	-	
963																
964	TOTAL 2017 CAPITAL	5,638,036	2,043,736	-	-	1,615,800	-	585,500	-	75,000	-	718,000	-	600,000	-	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
965	City of Port Alberni															
966	2018 Capital Expenditure Program															
967																
968																
969																
970																
971	<u>Expenditure</u>							<u>Source of Funds</u>								
972																
973			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
974	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
975																
976		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
977	<u>ADMINISTRATION</u>															
978	Purchases/Equipment Replacement	60,000				60,000										
979																
980	<u>FIRE DEPARTMENT</u>															
981	Hardware to Support Locution (Dispatch)	-	-	Moved to 2016 \$30K												
982	Replace Garage Door Openers (7)	50,000	50,000													
983	Replace Gas Detection Equipment	-	-	Moved to 2019 \$10K												
984	Replace Exhaust Extraction Fans	20,000	20,000													
985	Renovate 3 Washrooms (Code)	-	-	Moved to 2016 \$45K												
986	Air Bag Rescue Kit	20,000	20,000	Moved fr 2017 \$20K												
987	Haz Mat Ops Equip Level A	50,000	50,000													
988	Repair/replace exterior cladding	80,000		Moved fr 2017 \$80K					80,000							
989																
990																
991	<u>TRANSPORTATION SERVICES</u>															
992	Replace 2005 Ford Ranger 4X4 Pickup #170	34,235				34,235										
993	Replace 2003 Chev 1 T Comp Body #518	68,000	Moved from 2015			68,000										
994	Replace 1995 Bomag Roller #395	46,000	Moved from 2015			46,000										
995	Replace 2005 Volvo Tandem Gravel #264	143,000	Moved from 2015			143,000										
996																
997	<u>PAVING & ROAD CONSTRUCTION</u>															
998	3rd Ave - Dunbar St to Burde St 375m	225,000	225,000													
999	Redford St - 11th Ave to San Mateo Dr 700m	350,000	350,000													
1000																
1001	<u>TRAFFIC UPGRADES</u>															
1002	Beaver Creek & River Rd Intersection - Upgrade & Signal	350,000	350,000													

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1003	City of Port Alberni														
1004	2018 Capital Expenditure Program														
1005															
1006															
1007															
1008															
1009	<u>Expenditure</u>							<u>Source of Funds</u>							
1010															
1011	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
1012		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
1013															
1014															
1015	STORM														
1016	Replacements & Upgrades														
1017	Small Capital Storm Main Replacements	100,000	50,000					50,000							
1018	North Park Dr - 7th Ave to 10th Ave 330m	350,000	175,000					175,000							
1019	4th Ave - Redford St to Morton St 180m	200,000	100,000					100,000							
1020															
1021	New Main Installs														
1022	7th Ave - Redford St to Bute St 180m	125,000	62,500					62,500							
1023															
1024	WORKS - OTHER														
1025	Replace 1993 Swenson Sander #382	16,400				16,400									
1026	Total Survey Station Instrument	40,000				40,000									
1027															
1028	CULTURAL SERVICES														
1029	McLean Mill Capital Projects	25,000								25,000					
1030															
1031	PARKS & RECREATION														
1032	Eleventh Avenue Park Playground Upgrading	75,000	75,000												
1033	Trail Development (SP 1.1:1 & 2.2:3)	100,000						100,000							
1034	New Aquatic Centre (SP 2.2:1)	-	to 2019												
1035	Ice Plant Chiller	170,000	170,000												
1036	Replace 2005 Ford F250 4X4 Pickup #610	43,023		scheduled for replacement		43,023									
1037	Replace 2005 GMC TC5500 152" WB Hort #614	65,000				65,000									
1038	Replace 2005 GMC TC5500 128" WB Util #615	58,000				58,000									
1039	Replace 2004 Chev 3500 Cube Van #616	39,200				39,200									
1040	Echo Centre Parking Lot Repaving	100,000	100,000												
1041															
1042															
1043															
1044															
1045	TOTAL GENERAL CAPITAL	2,527,635	1,527,500	-	-	407,635	-	567,500	-	25,000	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
1046																
1047		City of Port Alberni														
1048		2018 Capital Expenditure Program														
1049		2018 Capital Expenditure Program														
1050		2018 Capital Expenditure Program														
1051		<u>Expenditure</u>							<u>Source of Funds</u>							
1052		<u>Expenditure</u>							<u>Source of Funds</u>							
1053			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
1054	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
1055																
1056		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
1057	<u>WATER WORKS</u>															
1058																
1059	<u>Main Renewals & Upgrades</u>															
1060	Dead Ends & Distribution Upgrades	100,000										100,000				
1061	21st Ave - Cowichan Reservoir to Burde St New Twin Main	400,000										400,000				
1062	River Road Main 2,400m 350AC Phased	200,000										200,000				
1063																
1064	<u>Installations</u>															
1065	Pierce Rd/Golden St Water Looping 150m 200mm	-														
1066																
1067	<u>Treatment, Pumping & Metering</u>															
1068	Water Treatment Sproat Lake Phase 2	-														
1069																
1070	TOTAL WATER CAPITAL	700,000	-	-	-	-	-	-	-	-	-	700,000	-	-	-	
1071																
1072	<u>SEWER SYSTEM</u>															
1073																
1074	<u>Renewals /Relines</u>															
1075	Small Capital Main Replacements	100,000												100,000		
1076	North Park Dr - 7th Ave to 10th Ave 330m	350,000												350,000		
1077	10th Ave - Dry Creek to Argyle St 250m 250mm	200,000												200,000		
1078																
1079	<u>New Sewer Installs</u>															
1080																
1081																
1082	<u>Treatment & Pumping</u>															
1083																
1084																
1085	TOTAL SEWER CAPITAL	650,000	-	-	-	-	-	-	-	-	-	-	-	650,000	-	
1086																
1087	TOTAL 2018 CAPITAL	3,877,635	1,527,500	-	-	407,635	-	567,500	-	25,000	-	700,000	-	650,000	-	
1088																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1089	City of Port Alberni														
1090	2019 Capital Expenditure Program														
1091															
1092															
1093															
1094															
1095	<u>Expenditure</u>							<u>Source of Funds</u>							
1096															
1097			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
1098	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
1099															
1100		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
1101	<u>ADMINISTRATION</u>														
1102	Purchases/Equipment Replacement	60,000				60,000									
1103															
1104	<u>FIRE DEPARTMENT</u>														
1105	Replace Gas Detection Equipment	10,000	10,000	Moved fr 2018											
1106	Fire Safety Message Board - Electronic	35,000	35,000	Moved fr 2017											
1107	Firehall Generator	45,000	45,000												
1108	Wildland Firefighting Slide In Box	20,000	20,000												
1109	Fireground SCBA Tracking System	15,000	15,000												
1110	Replace Turnout Gear Lockers	15,000	15,000	Moved from 2015											
1111															
1112	<u>TRANSPORTATION SERVICES</u>														
1113	Replace 2009 Case 580SM Backhoe #303	106,000				106,000									
1114	Replace 2004 Versatile Tractor #399	101,000				101,000									
1115	Replace 2011 Labrie Automated Garbage Truck #433	281,000				281,000									
1116	Replace 2011 Labrie Automated Garbage Truck #434	281,000				281,000									
1117															
1118															
1119															
1120	<u>PAVING & ROAD CONSTRUCTION</u>														
1121	16th Ave - Burde St S 325m	215,000	215,000												
1122	Burde St - 11th Ave to Estevan 650m	390,000	390,000												
1123	7th Ave - Redford to Bute 180m	218,600	218,600												
1124	Maitland St - 6th Ave to 8th Ave 100m	200,000	200,000												
1125															
1126	<u>TRAFFIC UPGRADES</u>														
1127															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1128	City of Port Alberni														
1129	2019 Capital Expenditure Program														
1130															
1131															
1132															
1133															
1134	<u>Expenditure</u>							<u>Source of Funds</u>							
1135															
1136	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
1137															
1138		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
1139															
1140	STORM														
1141	Replacements & Upgrades														
1142	Small Capital Storm Main Replacements	100,000	50,000					50,000							
1143	7th Ave - Redford St to Bute St 180m	218,600	109,300					109,300							
1144	Maitland St - 6th Ave to 8th Ave 100m	200,000	100,000					100,000							
1145	Margaret St Storm Pump Upgrade	225,000	112,500					112,500							
1146															
1147	New Main Installs														
1148															
1149															
1150	WORKS - OTHER														
1151	Replace 2004 Tiger Flail Mower #300	60,000				60,000									
1152															
1153	CULTURAL SERVICES														
1154	McLean Mill Capital Projects	25,000								25,000	ACRD				
1155															
1156	PARKS & RECREATION														
1157	Replace 2006 Ford F550 Haul All #613	100,000				100,000									
1158	Replace 2006 Ford FE350 Passenger Van #619	47,000				47,000									
1159	Replace 2007 Ford F350 Pickup (Carpenter)	29,000				29,000									
1160	Cameron Heights Playground	100,000						100,000							
1161	Trail Development SP 1.1:1 & 2.2:3	100,000						100,000							
1162	New Aquatic Centre (SP 2.2:1)	20,000,000	fr 2018				14,000,000		5,000,000	1,000,000					
1163															
1164															
1165	TOTAL GENERAL CAPITAL	23,197,200	1,535,400	-	-	1,065,000	14,000,000	571,800	5,000,000	1,025,000	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1166	City of Port Alberni														
1167	2019 Capital Expenditure Program														
1168	Expenditure														
1169	Source of Funds														
1170															
1171	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
1172		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
1173	WATER WORKS														
1174	<u>Main Renewals & Upgrades</u>														
1175	Dead Ends & Distribution Upgrades	100,000										100,000			
1176	Gordon Ave - Michigan to Craig 100m 100mm	40,000										40,000			
1177	Rainbow Gardens Water Distribution Looping	250,000										250,000			
1178	Strathcona St - Cedar St to Shaughnessy St 175m	70,000										70,000			
1179	16th Ave - Burde St to South 325m	165,000										165,000			
1180	Burde St - 11 Ave to Estevan Dr	110,000										110,000			
1181	<u>Installations</u>														
1182	<u>Treatment, Pumping & Metering</u>														
1183	TOTAL WATER CAPITAL														
1184		735,000	-	-	-	-	-	-	-	-	-	735,000	-	-	-
1185	SEWER SYSTEM														
1186	<u>Renewals /Relines</u>														
1187	Small Capital Main Replacements	100,000												100,000	
1188	Argyle Forcemain Somass River Crossing	500,000												500,000	
1189	<u>New Sewer Installs</u>														
1190	<u>Treatment & Pumping</u>														
1191	TOTAL SEWER CAPITAL														
1192		600,000	-	-	-	-	-	-	-	-	-	-	-	600,000	-
1193	TOTAL 2019 CAPITAL														
1194		24,532,200	1,535,400	-	-	1,065,000	14,000,000	571,800	5,000,000	1,025,000	-	735,000	-	600,000	-

2015 Tax Calculation

1 2 3 4 5 6 7 8 9 10

NET ACTUAL VALUE		TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR

	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,317,286,701	1,314,681,801	12,006,380	12,420,930	58.73%	59.27%	9.1145	9.4479	1.0000	1.0000
UTILITIES	1,316,800	1,289,100	50,000	49,600	0.24%	0.24%	37.9708	38.4765	4.1660	4.0725
MAJOR IND.	91,306,000	90,312,600	4,857,016	4,857,016	23.76%	23.18%	53.1949	53.7800	5.8363	5.6923
LIGHT IND.	2,884,100	2,380,600	114,447	115,591	0.56%	0.55%	39.6820	48.5554	4.3537	5.1393
BUSINESS	218,754,250	225,743,645	3,389,010	3,484,900	16.58%	16.63%	15.4923	15.4374	1.6997	1.6340
NON-PROFIT	2,827,900	2,828,300	25,130	25,881	0.12%	0.12%	9.1145	9.4479	1.0000	1.0000
FARM	88,827	88,911	790	1,199	0.00%	0.01%	9.1145	9.4479	1.0000	1.0000
TOTAL	1,634,464,578	1,637,324,957	20,442,773	20,955,117	100.00%	100.00%				

AVERAGE SINGLE FAMILY RESIDENCE

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$187,064	\$1,704.99	\$185,876	\$1,756.13	\$51.14	3.00%

Major industry to remain same as 2012 until 2018

Business class amount increase 1% \$ plus NMC change

Residential single family homes per BCA: 6,243 (2014 6,214)

Residential single family home assessment per BCA: 1,160,425,001 (2014 \$1,162,418,701)



BUDGET SUMMARY - 2015 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$12,420,930	\$4,857,016	\$3,484,900	\$192,271	\$20,955,117
Property Tax % change prev yr.		3.5%	0.0%	2.8%	1.0%	2.5%
Other Tax - L I and Grants in Lieu	11210-12910					\$853,320
						\$21,808,437

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,291,174	\$644,600	\$955,000	49%	\$1,691,574
Police (RCMP)	22121-22180 13121, 14221	\$6,547,774	\$307,400		5%	\$6,240,374
Fire Department	22411-22510 14241	\$3,253,653	\$155,900		5%	\$3,097,753
Animal Control & Protection (SPCA)	22931 15160	\$149,000	\$12,000		8%	\$137,000
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516, 18121	\$4,027,785	\$945,100		23%	\$3,082,685
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$2,763,912	\$2,763,912		100%	\$0
Sewerage System (operating,	94421-99211 104210-109110	\$2,382,084	\$2,382,084		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,082,379	\$291,463		27%	\$790,916
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$480,443	\$253,100		53%	\$227,343
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$472,524	\$22,500		5%	\$450,024
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,233,188	\$1,627,400		31%	\$3,605,788
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$696,135	\$90,000		13%	\$606,135
Library Services (VIRL)	27600	\$660,338			0%	\$660,338
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,202,619	\$7,202,619		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$721,300			0%	\$721,300
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$577,600	\$412,600		71%	\$165,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$332,207			0%	\$332,207

\$21,808,437

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	(\$0)
Revenues	54421-55611		\$2,763,912			
Operating Expenditures	64110-64194	\$1,414,550				
Debt Repayment	68120-68130	\$127,163				
Transfers to Reserves	68211, 68910	\$207,199				
Transfers to Capital	68220	\$1,015,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$2,342,084	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,152,240				
Debt Repayment	108120-108130	\$407,005				
Transfers to Reserve	108211, 108910	\$502,839				
Transfers to Capital	108220	\$822,839				



BUDGET SUMMARY - 2016 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,071,442	\$4,857,016	\$3,519,749	\$194,193	\$22,642,400
Property Tax % change prev yr.		13.3%	0.0%	1.0%	1.0%	8.1%
Other Tax - L I and Grants in Lieu	11210-12910					\$856,042
						\$23,498,443

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,263,105	\$647,422	\$965,000	49%	\$1,650,683
Police (RCMP)	22121-22180, 13121, 14221	\$6,765,220	\$307,400		5%	\$6,457,820
Fire Department	22411-22510, 14241	\$3,329,457	\$156,548		5%	\$3,172,909
Animal Control & Protection (SPCA)	22931, 15160	\$151,980	\$12,000		8%	\$139,980
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516, 18121	\$3,931,367	\$760,002	\$52,000	21%	\$3,171,365
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,034,067	\$3,034,067		100%	\$0
Sewerage System (operating,	94421-99211, 104210-109110	\$2,616,233	\$2,616,232		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510, 14400	\$1,104,882	\$289,357		26%	\$815,525
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$445,117	\$253,100		57%	\$192,017
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$480,030	\$74,500		16%	\$405,530
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,309,741	\$1,665,824		31%	\$3,643,918
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$702,770	\$90,400		13%	\$612,370
Library Services (VIRL)	27600	\$690,119			0%	\$690,119
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,202,500	\$7,202,500		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$2,019,000			0%	\$2,019,000
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$645,000	\$450,000		70%	\$195,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$332,207			0%	\$332,207

\$23,498,443

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					100%	(\$0)
Revenues	54421-55611		\$3,034,067			
Operating Expenditures	64110-64194	\$1,442,841				
Debt Repayment	68120-68130	\$127,163				
Transfers to Reserves		\$819,063				
Transfers to Capital	68211-68910	\$645,000				
Sewer System					100%	(\$0)
Revenues	94421-99114		\$2,576,232	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,175,285				
Debt Repayment	108120-108130	\$312,213				
Transfers to Reserve	108211, 108910	\$528,735				
Transfers to Capital	108220	\$1,128,735				



BUDGET SUMMARY - 2017 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,576,619	\$4,857,016	\$3,554,947	\$196,135	\$23,184,717
Property Tax % change prev yr.		3.6%	0.0%	1.0%	1.0%	2.4%
Other Tax - L I and Grants in Lieu	11210-12910					\$858,819
						\$24,043,536

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,255,409		\$965,000	50%	\$1,640,108
Police (RCMP)	22121-22180 13121, 14221	\$6,974,628	\$307,400		4%	\$6,667,228
Fire Department	22411-22510 14241	\$3,399,993	\$157,211		5%	\$3,242,782
Animal Control & Protection (SPCA)	22931 15160	\$155,020	\$12,000		8%	\$143,020
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163 14310, 14433, 14434, 14516, 18121	\$4,008,541	\$775,202	\$104,000	22%	\$3,233,339
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,331,170	\$3,331,170		100%	\$0
Sewerage System (operating,	94421-99211 104210-109110	\$2,873,795	\$2,873,796		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,220,645	\$290,297		24%	\$930,348
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132 14550, 15110, 15170, 15181, 15190, 15210	\$449,592	\$253,100		56%	\$196,492
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$487,811	\$126,500		26%	\$361,311
Parks & Recreation (ProgrAOs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,415,935	\$1,695,510		31%	\$3,720,425
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$710,709	\$91,100		13%	\$619,609
Library Services (VIRL)	27600	\$725,246			0%	\$725,246
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,202,500	\$7,202,500		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$2,043,736			0%	\$2,043,736
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$651,000	\$456,000		70%	\$195,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$324,893			0%	\$324,893

\$24,043,536

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$3,331,170			
Operating Expenditures	64110-64194	\$1,471,698				
Debt Repayment	68120-68130	\$127,163				
Transfers to Reserves		\$1,014,309				
Transfers to Capital	68211-68910	\$718,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$2,833,796	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,198,790				
Debt Repayment	108120-108130	\$254,537				
Transfers to Reserve	108211, 108910	\$820,468				
Transfers to Capital	108220	\$1,420,468				



BUDGET SUMMARY - 2018 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,538,438	\$4,857,016	\$3,590,496	\$198,097	\$23,184,047
Property Tax % change prev yr.		-0.3%	0.0%	1.0%	1.0%	0.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$861,652
						\$24,045,699

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,294,772	\$653,236	\$965,000	49%	\$1,676,536
Police (RCMP)	22121-22180, 13121, 14221	\$7,152,965	\$307,400		4%	\$6,845,565
Fire Department	22411-22510, 14241	\$3,454,727	\$157,891		5%	\$3,296,836
Animal Control & Protection (SPCA)	22931, 15160	\$158,120	\$12,000		8%	\$146,120
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516, 18121	\$4,087,373	\$790,706	\$104,000	22%	\$3,296,667
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,494,986	\$3,494,985		100%	\$0
Sewerage System (operating,	94421-99211, 104210-109110	\$2,935,290	\$2,935,290		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510, 14400	\$1,256,995	\$290,540		23%	\$966,455
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$454,668	\$253,100		56%	\$201,568
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$495,876	\$126,500		26%	\$369,376
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,524,254	\$1,725,779		31%	\$3,798,475
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$718,888	\$91,800		13%	\$627,088
Library Services (VIRL)	27600	\$773,620			0%	\$773,620
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,202,500	\$7,202,500		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$1,527,500			0%	\$1,527,500
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$663,000	\$468,000		71%	\$195,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$324,893			0%	\$324,893

\$24,045,699

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					100%	(\$0)
Revenues	54421-55611		\$3,494,985			
Operating Expenditures	64110-64194	\$1,501,132				
Debt Repayment	68120-68130	\$127,163				
Transfers to Reserves		\$1,166,691				
Transfers to Capital	68211-68910	\$700,000				
Sewer System					100%	(\$0)
Revenues	94421-99114		\$2,895,290	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,222,766				
Debt Repayment	108120-108130	\$254,537				
Transfers to Reserve	108211, 108910	\$807,987				
Transfers to Capital	108220	\$1,457,987				



BUDGET SUMMARY - 2019 Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Property Tax
Property Tax - General & Debt	11111-11112	\$14,905,616	\$4,905,586	\$3,626,401	\$200,078	\$23,637,681
Property Tax % change prev yr.		2.5%	1.0%	1.0%	1.0%	2.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$864,541
						\$24,502,221

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15320-16215	\$3,315,786		\$965,000	49%	\$1,694,556
Police (RCMP)	22121-22180, 13121, 14221	\$7,267,613	\$307,400		4%	\$6,960,213
Fire Department	22411-22510, 14241	\$3,532,094	\$158,589		4%	\$3,373,505
Animal Control & Protection (SPCA)	22931, 15160	\$161,282	\$12,000		7%	\$149,282
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery, Fortis)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516, 18121	\$4,165,797	\$806,520	\$104,000	22%	\$3,359,277
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,494,986	\$3,494,985		100%	\$0
Sewerage System (operating,	94421-99211, 104210-109110	\$2,935,290	\$2,935,290		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510, 14400	\$1,282,135	\$291,207		23%	\$990,928
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15110, 15170, 15181, 15190, 15210	\$460,346	\$253,100		55%	\$207,246
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$503,973	\$126,500		25%	\$377,473
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,634,739	\$1,756,638		31%	\$3,878,100
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$727,031	\$92,500		13%	\$634,531
Library Services (VIRL)	27600	\$821,817			0%	\$821,817
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,202,500	\$7,202,500		100%	\$0
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$1,535,400			0%	\$1,535,400
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$663,000	\$468,000		71%	\$195,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$324,893			0%	\$324,893

\$24,502,221

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus (Deficit)
Waterworks System					100%	\$0
Revenues	54421-55611		\$3,666,964			
Operating Expenditures	64110-64194	\$1,531,154				
Debt Repayment	68120-68130	\$127,163				
Transfers to Reserves		\$1,273,646				
Transfers to Capital	68211-68910	\$735,000				
Sewer System					100%	(\$0)
Revenues	94421-99114		\$2,958,497	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,247,222				
Debt Repayment	108120-108130	\$254,537				
Transfers to Reserve	108211, 108910	\$896,739				
Transfers to Capital	108220	\$1,496,739				