

CITY OF PORT ALBERNI



5 YEAR PLAN 2013-2017


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**CITY OF PORT ALBERNI
FINANCIAL PLAN 2013-2017**


	2013	2014	2015	2016	2017
Revenues					
Taxes					
Property Taxes	\$ 20,077,901	\$ 21,577,596	\$ 23,042,825	\$ 23,959,878	\$ 24,362,693
Parcel Taxes	170,000	170,000	170,000	170,000	170,000
Other Taxes	173,751	173,751	173,751	173,751	139,786
Grants in Lieu of Taxes	692,209	692,209	692,209	692,209	692,209
Fees and Charges					
Sales of Service	4,033,297	4,064,985	4,126,395	4,196,948	4,262,725
Sales of Service/Utilities	4,164,161	4,573,211	5,022,994	5,517,682	6,059,846
Service to other Government	160,000	160,000	160,000	160,000	160,000
User Fees/Fines	249,300	249,300	249,300	249,300	249,300
Rentals	130,000	130,000	130,000	130,000	130,000
Interest/Penalties	377,900	377,900	377,900	377,900	377,900
Grants/Other Governments	12,094,164	6,301,868	4,465,000	445,000	1,445,000
Other Contributions	5,106,000	50,000	-	-	1,000,000
	<u>47,428,683</u>	<u>38,520,821</u>	<u>38,610,373</u>	<u>36,072,669</u>	<u>39,049,459</u>
Expenditures					
Debt Interest	\$ 558,957	\$ 666,029	\$ 773,329	\$ 852,499	\$ 841,632
Capital Expenditure	33,432,094	14,345,400	11,009,900	7,014,000	25,397,036
Other Municipal Purposes					
General Municipal	3,108,888	3,199,805	3,186,367	3,286,848	3,390,766
Police Services	6,233,627	6,379,573	6,786,261	6,856,124	6,997,513
Fire Services	3,147,730	3,261,767	3,295,218	3,370,448	3,417,774
Other Protective Services	239,725	242,588	245,457	248,431	251,463
Transportation Services	4,009,717	4,104,025	4,274,417	4,453,633	4,589,622
Environmental Health and Development	1,937,354	1,935,034	1,957,159	1,989,953	2,023,433
Parks and Recreation	4,990,904	4,938,191	5,046,435	5,157,580	5,271,375
Cultural	1,373,569	1,423,887	1,495,142	1,558,197	1,624,438
Water	1,513,650	1,389,987	1,415,455	1,447,376	1,475,461
Sewer	1,089,240	1,066,670	1,088,603	1,115,606	1,133,189
Contingency	200,000	700,000	200,000	200,000	200,000
	<u>61,835,455</u>	<u>43,652,957</u>	<u>40,773,742</u>	<u>37,550,695</u>	<u>56,613,701</u>
Revenue in Excess (Shortfall) of Expenditure	<u>\$(14,406,772)</u>	<u>\$ (5,132,136)</u>	<u>\$ (2,163,369)</u>	<u>\$ (1,478,027)</u>	<u>\$ (17,564,243)</u>
Other					
Borrowing Proceeds	\$ 10,000,000	\$ 3,916,667	\$ 3,700,000	\$ 2,730,000	\$ 17,000,000
Debt Principal	(448,452)	(684,030)	(808,283)	(899,961)	(892,543)
Transfer to Other Governments - Repayment	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)
Transfer from Equipment Replacement Reserve	639,650	827,400	431,900	841,000	1,615,800
Transfer from Land Sale Reserve	1,095,625	500,000	-	-	-
Transfer from Cemetery Trust	-	-	-	-	-
Transfer from (to) other reserves	3,241,950	242,099	(990,248)	(1,023,012)	10,986
Transfer from (to) Surplus	48,000	500,000	(0)	(0)	(0)
	<u>\$ 14,406,772</u>	<u>\$ 5,132,136</u>	<u>\$ 2,163,369</u>	<u>\$ 1,478,027</u>	<u>\$ 17,564,243</u>
Balanced Budget	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (0)</u>	<u>\$ (0)</u>	<u>\$ -</u>


	A	B	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP
1	CITY OF PORT ALBERNI													
2	GENERAL REVENUE FUND - 5 YEAR PLAN													
3														
4			2012		2013		2014		2015		2016		2017	
5			<i>Final</i>											
6	REAL PROPERTY TAXES													
7	REAL PROPERTY TAXES													
8	REAL PROPERTY TAXES													
9	11111	General Purposes - Taxes	18,778,494	1.30%	19,832,267	5.61%	21,024,435	6.01%	22,383,275	6.46%	23,129,480	3.33%	23,539,609	1.77%
10	11112	Debt Purposes - Taxes	245,634	0.08%	245,634	0.00%	553,161	125.20%	659,550	19.23%	830,398	25.90%	823,084	-0.88%
11		TAX LEVY	19,024,128	1.29%	20,077,901	5.54%	21,577,596	7.47%	23,042,825	6.79%	23,959,878	3.98%	24,362,693	1.68%
12														
13														
14	11210	Local Improvements	186	0.00%	186	0.00%	186	0.00%	186	0.00%	186	0.00%	186	0.00%
15	11211	Special Area Levy	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%
16	11212	Parcel Tax	170,000	-26.58%	170,000	0.00%	170,000	0.00%	170,000	0.00%	170,000	0.00%	170,000	0.00%
17		SPECIAL ASSESSMENTS	174,786	-26.04%	174,786	0.00%	174,786	0.00%	174,786	0.00%	174,786	0.00%	174,786	0.00%
18														
19	11910	Utility Tax	134,715	-4.46%	135,000	0.21%	135,000	0.00%	135,000	0.00%	135,000	0.00%	135,000	0.00%
20		TAXES	19,333,629	0.91%	20,387,687	5.45%	21,887,382	7.36%	23,352,611	6.69%	24,269,664	3.93%	24,672,479	1.66%
21														
22	FEDERAL GOVERNMENT													
23	12110	Federal Building Grant	15,000	-12.62%	13,000	-13.33%	13,000	0.00%	13,000	0.00%	13,000	0.00%	13,000	0.00%
24	12210	C B C Grant	2,700	12.27%	2,500	-7.41%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%
25	PROVINCIAL GOVERNMENT													
26	12310	Provincial Government Grant	57,200	0.74%	46,500	-18.71%	46,500	0.00%	46,500	0.00%	46,500	0.00%	46,500	0.00%
27	12410	B. C. Hydro	439,514	12.97%	580,000	31.96%	580,000	0.00%	580,000	0.00%	580,000	0.00%	580,000	0.00%
28	12411	Public Housing Grant (in lieu of taxes)	40,000	-17.38%	50,000	25.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
29	OTHER ENTITIES													
30	12910	University of Victoria	240	0.00%	209	-12.92%	209	0.00%	209	0.00%	209	0.00%	209	0.00%
31		GRANTS IN LIEU OF TAXES	554,654	7.90%	692,209	24.80%	692,209	0.00%	692,209	0.00%	692,209	0.00%	692,209	0.00%
32														
33	SERVICES PROVIDED TO GOVERNMENT													
34	SERVICES PROVIDED TO GOVERNMENT													
35	13121	PRISONER EXPENSE RECOVERY	160,000	14.29%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
36														
37	SALES OF SERVICES													
38	SALES OF SERVICES													
39	14120	ADMINISTRATION SERVICE CHARGE	87,000	-29.84%	40,000	-54.02%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
40		14120.3082 HR Recoveries (2012 fwd)	42,000		42,000	0.00%	42,840	2.00%	43,696	2.00%	44,570	2.00%	45,462	2.00%
41														
42	14221	Law Enforcement Service Charge	150,000	1.05%	145,500	-3.00%	145,500	0.00%	145,500	0.00%	145,500	0.00%	148,500	2.06%
43	14241	Fire Department Service Charge	125,000	0.00%	120,500	-3.60%	125,000	3.73%	125,000	0.00%	125,000	0.00%	125,000	0.00%
44		PROTECTIVE SERVICES	275,000	0.57%	266,000	-3.27%	270,500	1.69%	270,500	0.00%	270,500	0.00%	273,500	1.11%
45														
46	14310	Public Works Service Charge	67,300	2.02%	68,600	1.93%	70,000	2.04%	71,400	2.00%	72,800	1.96%	74,256	2.00%
47	14400	Public Transit Revenue	240,000	11.11%	314,325	30.97%	336,522	7.06%	336,522	0.00%	336,522	0.00%	336,522	0.00%
48		TRANSPORTATION SERVICES	307,300	8.99%	382,925	24.61%	406,522	6.16%	407,922	0.34%	409,322	0.34%	410,778	0.36%
49														
50	14433	Env Health Garbage Coll-Commercial	525,600	2.00%	425,000	-19.14%	433,500	2.00%	442,170	2.00%	451,013	2.00%	460,034	2.00%
51	14434	Env Health Garbage Coll- Residential	622,635	31.19%	635,088	2.00%	647,789	2.00%	660,745	2.00%	673,960	2.00%	687,439	2.00%
52		ENV HEALTH GARBAGE COLL	1,148,235	16.00%	1,060,088	-7.68%	1,081,289	2.00%	1,102,915	2.00%	1,124,974	2.00%	1,147,473	2.00%
53														


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54	14516	PUBLIC HEALTH-CEMETERIES	32,473	2.00%	33,122	2.00%	33,784	2.00%	34,460	2.00%	35,149	2.00%	35,852	2.00%
55														
56	14550	PLANNING ADMINISTRATION	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%
57														
58	14560	ECONOMIC DEVELOPMENT	28,500	0.00%	417,409	1364.59%	367,409	-11.98%	367,409	0.00%	377,409	2.72%	377,409	0.00%
59														
60	14600	Marine Commercial Building	86,846	13.82%	90,500	4.21%	92,310	2.00%	94,156	2.00%	96,039	2.00%	97,960	2.00%
61	14601	Port Building	23,092	32.18%	22,800	-1.26%	23,256	2.00%	23,721	2.00%	24,196	2.00%	24,679	2.00%
62	14602	Market Square	11,464	-51.08%	6,600	-42.43%	6,732	2.00%	6,867	2.01%	7,004	2.00%	7,144	2.00%
63	14690	A. H. Q. Miscellaneous Revenue	375	25.00%	400	6.67%	400	0.00%	400	0.00%	400	0.00%	400	0.00%
64		ALBERNI HARBOUR QUAY	121,777	3.64%	120,300	-1.21%	122,698	1.99%	125,144	1.99%	127,639	1.99%	130,183	1.99%
65														
66		RECREATION SERVICES												
67														
68		RECREATION FACILITIES												
69														
70	14710	Gyro Youth Centre	4,000	-13.04%	3,000	-25.00%	3,060	2.00%	3,121	1.99%	3,184	2.02%	3,247	1.98%
71	14712	Echo '67 Centre	192,100	-2.51%	195,975	2.02%	199,929	2.02%	203,964	2.02%	208,082	2.02%	212,283	2.02%
72	14714	Glenwood Centre	40,700	11.51%	39,700	-2.46%	40,494	2.00%	41,304	2.00%	42,130	2.00%	42,973	2.00%
73	14716	Echo Aquatic Centre	51,500	-18.51%	36,000	-30.10%	36,720	2.00%	37,454	2.00%	38,203	2.00%	38,968	2.00%
74	14718	AV Multiplex	601,800	-11.02%	617,800	2.66%	630,156	2.00%	642,759	2.00%	655,614	2.00%	668,727	2.00%
75	14720	Stadium & Athletic Fields	34,000	2.10%	32,000	-5.88%	32,640	2.00%	33,293	2.00%	33,959	2.00%	34,638	2.00%
76														
77		RECREATION PROGRAMS												
78														
79		SPORT PROGRAMS												
81	14730	Glenwood Centre	4,600	31.43%	4,500	-2.17%	4,590	2.00%	4,682	2.00%	4,775	1.99%	4,871	2.01%
82	14732	Echo Aquatic Centre	278,000	2.58%	276,000	-0.72%	281,520	2.00%	287,150	2.00%	292,893	2.00%	298,751	2.00%
83	14734	AV Multiplex	34,000	-5.29%	32,500	-4.41%	33,150	2.00%	33,813	2.00%	34,489	2.00%	35,179	2.00%
85														
86		LEISURE DIVISION PROGRAMS												
87	14738	Children's Programs	100,000	-9.09%	92,000	-8.00%	93,840	2.00%	95,717	2.00%	97,631	2.00%	99,584	2.00%
88	14740	Youth Programs & Services	300	0.00%	1,000	233.33%	1,020	2.00%	1,040	1.96%	1,061	2.02%	1,082	1.98%
89	14742	Adult Programs	115,000	0.00%	115,000	0.00%	117,300	2.00%	119,646	2.00%	122,039	2.00%	124,480	2.00%
90	14750	Special Events	3,200	60.00%	2,500	-21.88%	2,550	2.00%	2,601	2.00%	2,653	2.00%	2,706	2.00%
91														
92		COMMUNITY SERVICES												
93	14760	Community Serv. Misc. Revenue	3,000	0.00%	3,500	16.67%	3,570	2.00%	3,641	1.99%	3,714	2.00%	3,789	2.02%
95	14770	Contributions & Grants	105,200	36.45%	111,278	5.78%	113,004	1.55%	114,764	1.56%	116,559	1.56%	118,390	1.57%
96		RECREATION SERVICES	1,567,400	-3.77%	1,562,753	-0.30%	1,593,543	1.97%	1,624,949	1.97%	1,656,986	1.97%	1,689,668	1.97%
97														


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98		CULTURAL SERVICES												
99														
100		MUSEUM SERVICES												
101	14810	Museum - Sales & Service	19,925	2.18%	32,000	60.60%	32,500	1.56%	35,500	9.23%	36,500	2.82%	38,500	5.48%
102	14820	Museum - Provincial Grants	54,500	-5.22%	57,500	5.50%	54,700	-4.87%	54,700	0.00%	54,700	0.00%	54,700	0.00%
103	14830	Museum - Federal Grants	5,000	-80.00%	0	-100.00%	0	0	0	0	0	0	0	0
104	14910	McLean Mill - Sales & Service	0		0		0		0		0		0	
105		CULTURAL SERVICES	79,425	-22.13%	89,500	12.68%	87,200	-2.57%	90,200	3.44%	91,200	1.11%	93,200	2.19%
106														
107		SALES OF SERVICES	3,708,310	3.09%	4,033,297	8.76%	4,064,985	0.79%	4,126,395	1.51%	4,196,948	1.71%	4,262,725	1.57%
108														
109		OTHER REVENUE OWN SOURCES												
110														
111	15110	Prof. & Business Licence Fees	145,200	10.00%	145,200	0.00%	145,200	0.00%	145,200	0.00%	145,200	0.00%	145,200	0.00%
113	15160	Dog Licence Fees	10,000		12,000	20.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
114	15170	Building/Plumbing Permit Fees	84,000	-40.85%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
115	15181	Other Const./Demo. Permit Fees	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%
116		LICENCES & PERMITS	239,300	-12.70%	241,300	0.84%	241,300	0.00%	241,300	0.00%	241,300	0.00%	241,300	0.00%
117														
118	15210	FINES & PARKING TICKETS	5,000	-72.97%	8,000	60.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%
119														
120	15320	RENTALS	166,656	3.61%	130,000	-22.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%	130,000	0.00%
121														
122	15510	Interest On Investments	57,500	4.55%	121,500	111.30%	121,500	0.00%	121,500	0.00%	121,500	0.00%	121,500	0.00%
123	15590	Other Interest	10,000	0.00%	19,500	95.00%	19,500	0.00%	19,500	0.00%	19,500	0.00%	19,500	0.00%
124		RETURN ON INVESTMENTS	67,500	3.85%	141,000	108.89%	141,000	0.00%	141,000	0.00%	141,000	0.00%	141,000	0.00%
125														
126	15611	Current Tax Penalties	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%
127	15621	Arrears & Del. Tax Interest	35,000	-10.26%	25,500	-27.14%	25,500	0.00%	25,500	0.00%	25,500	0.00%	25,500	0.00%
128		PENALTIES & INTEREST	110,000	-3.51%	100,500	-8.64%	100,500	0.00%	100,500	0.00%	100,500	0.00%	100,500	0.00%
129														
130	15930	MISC. REVENUE	114,000	-0.09%	105,000	-7.89%	105,000	0.00%	105,000	0.00%	105,000	0.00%	105,000	0.00%
131		OTHER REVENUE OWN SOURCE	702,456	-5.91%	725,800	3.32%	725,800	0.00%	725,800	0.00%	725,800	0.00%	725,800	0.00%
132														
133		UNCOND TRANSFERS OTHER GOV'T												
134														
135		PROVINCIAL GOVERNMENT												
136	16212	Small Community Protection Grant	300,499	39.94%	204,504	-31.95%	204,504	0.00%	0	-100.00%	0	0.00%	0	0.00%
137	16214	Revenue Sharing - Traffic Fines	349,395	-7.04%	284,660	-18.53%	284,660	0.00%	0	-100.00%	0	0.00%	0	0.00%
138	16215	Community Gaming Revenue	444,500	-16.76%	445,000	0.11%	445,000	0.00%	445,000	0.00%	445,000	0.00%	445,000	0.00%
139		UNCOND TRNFRS OTHER GOV'T	1,094,394	-2.68%	934,164	-14.64%	934,164	0.00%	445,000	-52.36%	445,000	0.00%	445,000	0.00%
140														
141		COND TRANSFERS OTHER												
142														
143	18121	Grants/Contributions Other	60,000	400.00%	60,000	0.00%	0	0	0	0	0	0.00%	0	0.00%
144		COND TRANSFERS OTHER	60,000	400.00%	60,000	0.00%	0	0	0	0	0	0.00%	0	0.00%
145														


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146														
147			OTHER TRANSFERS & COLLECTIONS											
148														
149	19110	Cemetery Trust Fund												
150	19111	Reserve For Projects/Purchase												
151	19113	Reserve For Bad Debts-Taxation												
152	19114	Operating Funds From Prior Years	747,948	49.59%	375,500	-49.80%	883,000	135.15%	390,500	-55.78%	398,000	1.92%	406,000	2.01%
153		TRANSFERS FROM OWN RESERVES	747,948	49.59%	375,500	-49.80%	883,000	135.15%	390,500	-55.78%	398,000	1.92%	406,000	2.01%
154														
155			COLLECTIONS FOR OTHER GOV'T											
156														
157	19811	Non-Residential School	2,380,000	-11.25%	2,300,000	-3.36%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%
158	19812	Residential School	3,100,000	-7.57%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%
159			5,480,000	-9.20%	5,400,000	-1.46%	5,400,000	0.00%	5,400,000	0.00%	5,400,000	0.00%	5,400,000	0.00%
160														
161			REGIONAL GOVERNMENT											
162	19820	Regional Hospital District	880,000	0.03%	800,000	-9.09%	800,000	0.00%	800,000	0.00%	800,000	0.00%	800,000	0.00%
163	19821	Regional District Alberni-Clayoquot	550,000	-22.49%	600,000	9.09%	600,000	0.00%	600,000	0.00%	600,000	0.00%	600,000	0.00%
164			1,430,000	-10.03%	1,400,000	-2.10%	1,400,000	0.00%	1,400,000	0.00%	1,400,000	0.00%	1,400,000	0.00%
165														
166			JOINT BOARDS AND COMMISSIONS											
167	19830	Municipal Finance Authority	500	10.38%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
168	19831	B. C. Assessment Authority	183,000	-1.32%	180,000	-1.64%	180,000	0.00%	180,000	0.00%	180,000	0.00%	180,000	0.00%
169			183,500	-1.29%	180,500	-1.63%	180,500	0.00%	180,500	0.00%	180,500	0.00%	180,500	0.00%
170														
171			OTHER TRANSFER,COLLECTIONS											
172			7,093,500	-9.18%	6,980,500	-1.59%	6,980,500	0.00%	6,980,500	0.00%	6,980,500	0.00%	6,980,500	0.00%
173			33,454,891	-0.44%	34,349,157	2.67%	36,328,041	5.76%	36,873,014	1.50%	37,868,122	2.70%	38,344,713	1.26%
174														


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7		GENERAL GOVERNMENT SERVICE												
8														
9	21110	Mayor-Stipends	36,017	5.30%	36,737	2.00%	37,428	1.88%	37,428	0.00%	38,177	2.00%	38,940	2.00%
10	21130	Councillors-Stipends	86,314	5.30%	88,038	2.00%	89,796	2.00%	92,166	2.64%	94,014	2.01%	95,886	1.99%
11	21190	Receptions and Other Services	29,537	27.41%	30,640	3.73%	31,253	2.00%	31,878	2.00%	32,515	2.00%	33,166	2.00%
12		LEGISLATIVE	151,868	8.98%	155,415	2.34%	158,477	1.97%	161,472	1.89%	164,706	2.00%	167,992	2.00%
13														
14		GENERAL ADMINISTRATION												
15														
16		ADMINISTRATIVE												
17	21211	City Manager	188,200	-28.88%	201,842	7.25%	205,863	1.99%	209,964	1.99%	214,147	1.99%	218,414	1.99%
18	21212	Municipal Clerk	390,843	40.65%	399,959	2.33%	407,547	1.90%	415,698	2.00%	424,012	2.00%	432,492	2.00%
19	21215	Legal Services	40,000	-12.01%	40,000	0.00%	41,600	4.00%	42,500	2.16%	43,300	1.88%	44,100	1.85%
20	21216	Bylaw Enforcement (Planning)	80,000	0.00%	86,200	7.75%	88,000	2.09%	89,650	1.88%	91,450	2.01%	93,250	1.97%
21														
22														
23		FINANCIAL MANAGEMENT												
24	21221	Financial Management Administration	673,200	3.44%	656,138	-2.53%	669,221	1.99%	682,565	1.99%	696,176	1.99%	710,060	1.99%
25	21225	External Audit	18,350	7.85%	18,625	1.50%	18,998	2.00%	19,377	1.99%	19,765	2.00%	20,160	2.00%
26	21226	Purchasing Administration	214,000	-1.40%	172,316	-19.48%	175,558	1.88%	178,865	1.88%	182,239	1.89%	185,680	1.89%
27	21229	Other Financial Management	11,400	-58.45%	1,400	-87.72%	11,400	714.29%	1,400	-87.72%	1,400	0.00%	12,400	785.71%
28														
29		COMMON SERVICES												
30	21222	Administration Vehicle	10,993	87.85%	11,256	2.39%	11,481	2.00%	11,711	2.00%	11,945	2.00%	12,184	2.00%
31	21252	City Hall	84,698	-0.53%	85,598	1.06%	88,255	3.10%	91,013	3.13%	93,875	3.14%	96,846	3.16%
32	21253	Other City Buildings	9,150	27.85%	10,898	19.10%	11,148	2.29%	11,404	2.30%	11,666	2.30%	11,936	2.31%
33	21254	Plywood Plant Site	7,566	0.00%	8,700	14.99%	8,874	2.00%	9,051	1.99%	9,232	2.00%	9,417	2.00%
35	21259	Other Common Services	236,140	1.27%	250,182	5.95%	254,940	1.90%	259,793	1.90%	264,743	1.91%	269,793	1.91%
36														
37		INFORMATION SERVICES												
38	21261	Information Services	499,334	3.51%	574,529	15.06%	600,535	4.53%	586,380	-2.36%	610,410	4.10%	636,354	4.25%
39														
40		OTHER ADMINISTRATIVE SERVICES												
41	21282	Appraisals	25,000	0.00%	25,000	0.00%	0		0		25,000	#DIV/0!	0	-100.00%
42	21283	Personnel (Human Resources)	253,672	17.10%	270,393	6.59%	275,559	1.91%	280,828	1.91%	286,202	1.91%	291,685	1.92%
43	21285	Employee Wellness (EFAP)	16,000	33.50%	15,220	-4.88%	15,524	2.00%	15,835	2.00%	16,152	2.00%	16,475	2.00%
44														


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45			RECOVERIES											
46	21290	Admin./Acc't Services Recovered	-266,400	-5.37%	-272,000	2.10%	-277,440	2.00%	-282,989	2.00%	-288,649	2.00%	-294,422	2.00%
47		GENERAL ADMINISTRATION	<u>2,492,146</u>	4.99%	<u>2,556,256</u>	2.57%	<u>2,607,063</u>	1.99%	<u>2,623,045</u>	0.61%	<u>2,713,065</u>	3.43%	<u>2,766,824</u>	1.98%
48														
49	21911	Election Expense	500	-98.56%	500	0.00%	40,000	7900.00%	500	-98.75%	500	0.00%	40,000	7900.00%
50	21920	Training and Development	130,968	2.00%	135,117	3.17%	138,461	2.47%	141,230	2.00%	144,055	2.00%	146,937	2.00%
51	21925	Council Travel and Development	26,100	2.01%	55,000	110.73%	45,900	-16.55%	46,818	2.00%	47,754	2.00%	48,709	2.00%
52	21930	Public Liability Insurance	136,000	5.07%	156,400	15.00%	159,500	1.98%	162,690	2.00%	165,944	2.00%	169,263	2.00%
53	21931	Damage Claims	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
54	21950	Grants In Aid	21,000	0.00%	10,200	-51.43%	10,404	2.00%	10,612	2.00%	10,824	2.00%	11,041	2.00%
56		OTHER GENERAL GOV'T SERVICES	<u>354,568</u>	-6.51%	<u>397,217</u>	12.03%	<u>434,265</u>	9.33%	<u>401,850</u>	-7.46%	<u>409,077</u>	1.80%	<u>455,950</u>	11.46%
57														
58		GENERAL GOVERNMENT SERVICE	<u>2,998,582</u>	3.67%	<u>3,108,888</u>	3.68%	<u>3,199,805</u>	2.92%	<u>3,186,367</u>	-0.42%	<u>3,286,848</u>	3.15%	<u>3,390,766</u>	3.16%
59														
60		PROTECTIVE SERVICES												
61														
62	22121	R.C.M.P. Contract	4,406,261	3.35%	4,723,624	7.20%	4,818,096	2.00%	5,059,200	5.00%	5,160,384	2.00%	5,263,591	2.00%
63	22122	Police Service Administration	782,300	1.99%	851,000	8.78%	904,500	6.29%	1,074,000	18.74%	1,004,500	-6.47%	1,024,500	1.99%
64	22130	Community Policing	26,450	0.00%	28,000	5.86%	29,500	5.36%	29,500	0.00%	30,000	1.69%	32,000	6.67%
65	22140	Commissionaire Services (Planning)	25,000	24.51%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
66	22160	Police Building Maintenance	138,326	-0.35%	154,703	11.84%	139,977	-9.52%	144,761	3.42%	149,740	3.44%	154,922	3.46%
67	22180	Detention/Custody of Prisoner	435,000	5.43%	451,300	3.75%	462,500	2.48%	453,800	-1.88%	486,500	7.21%	497,500	2.26%
68		POLICE PROTECTION	<u>5,813,337</u>	3.29%	<u>6,233,627</u>	7.23%	<u>6,379,573</u>	2.34%	<u>6,786,261</u>	6.37%	<u>6,856,124</u>	1.03%	<u>6,997,513</u>	2.06%
69														
70	22411	Fire Protection Administration	303,612	7.75%	309,077	1.80%	357,314	15.61%	323,344	-9.51%	329,495	1.90%	335,768	1.90%
71	22421	Fire Crew	2,105,872	7.93%	2,297,862	9.12%	2,355,291	2.50%	2,414,157	2.50%	2,474,493	2.50%	2,536,337	2.50%
72	22422	Personnel Expense	41,424	25.87%	44,580	7.62%	45,472	2.00%	46,381	2.00%	47,309	2.00%	48,255	2.00%
73	22431	Communication System	10,613	2.00%	10,825	2.00%	11,042	2.00%	11,263	2.00%	11,488	2.00%	11,718	2.00%
74	22440	Fire Investigation	900	2.04%	918	2.00%	936	1.96%	955	2.03%	974	1.99%	994	2.05%
75	22441	Fire Prevention	125,695	6.92%	137,092	9.07%	140,510	2.49%	144,013	2.49%	147,603	2.49%	151,283	2.49%
76	22471	Fire Building Maintenance	66,499	2.00%	72,671	9.28%	74,124	2.00%	75,607	2.00%	77,119	2.00%	78,661	2.00%
77	22472	Fire Boat Shed Maintenance												
78	22473	External Regional Training	1,530		1,561	2.03%	1,592	1.99%	1,624	2.01%	1,656	1.97%	1,689	1.99%
79	22480	Vehicle Repair & Maintenance	228,870	30.27%	238,274	4.11%	239,918	0.69%	241,595	0.70%	243,306	0.71%	215,324	-11.50%
80	22481	Sundry Equipment Maintenance/Rep	14,019	2.00%	14,299	2.00%	14,585	2.00%	14,877	2.00%	15,175	2.00%	15,478	2.00%
81	22482	Fire Fighting Tools/Supplies Purchases	20,168	35.62%	20,571	2.00%	20,983	2.00%	21,402	2.00%	21,830	2.00%	22,267	2.00%
82		FIRE PROTECTION	<u>2,919,202</u>	9.57%	<u>3,147,730</u>	7.83%	<u>3,261,767</u>	3.62%	<u>3,295,218</u>	1.03%	<u>3,370,448</u>	2.28%	<u>3,417,774</u>	1.40%


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83														
84	22510	Emergency Program	4,233	27.46%	693	-83.63%	697	0.58%	701	0.57%	705	0.57%	709	0.57%
85		EMERGENCY MEASURES	4,233	27.46%	693	-83.63%	697	0.58%	701	0.57%	705	0.57%	709	0.57%
86														
87	22921	Building/Plumbing Inspection	105,193	0.00%	101,564	-3.45%	101,674	0.11%	101,734	0.06%	101,844	0.11%	101,954	0.11%
88	22926	Building Inspector Vehicle	4,855	2.02%	4,566	-5.95%	4,657	2.00%	4,750	2.00%	4,845	2.00%	4,942	2.00%
89	22931	Animal Pound Operation	130,902	11.63%	132,902	1.53%	135,560	2.00%	138,271	2.00%	141,037	2.00%	143,857	2.00%
90		OTHER PROTECTION	240,950	6.05%	239,032	-0.80%	241,891	1.20%	244,756	1.18%	247,726	1.21%	250,754	1.22%
91														
92		PROTECTIVE SERVICES	8,977,722	5.34%	9,621,082	7.17%	9,883,928	2.73%	10,326,936	4.48%	10,475,003	1.43%	10,666,750	1.83%
93														
94		TRANSPORTATION SERVICE												
95														
96		COMMON SERVICES												
97	23110	Engineering Administration	487,066	2.33%	507,666	4.23%	517,819	2.00%	528,176	2.00%	538,739	2.00%	549,514	2.00%
98	23121	Engineering Consulting Services	130,000	420.00%	60,000	-53.85%	40,000	-33.33%	40,800	2.00%	41,616	2.00%	42,448	2.00%
99														
100		PUBLIC WORKS ADMINISTRATION												
101	23129	Clerical & Reception-Operation	98,920	1.56%	101,920	3.03%	103,958	2.00%	106,038	2.00%	108,158	2.00%	110,321	2.00%
102	23130	Supervision Operations	347,000	2.06%	347,000	0.00%	353,940	2.00%	361,019	2.00%	368,239	2.00%	375,604	2.00%
103	23134	Small Tools/Equipment/Supplies	36,027	6.78%	41,180	14.30%	50,964	23.76%	44,482	-12.72%	40,732	-8.43%	45,997	12.93%
104	23136	Works Yard Maintenance	56,000	0.00%	53,000	-5.36%	54,060	2.00%	55,141	2.00%	56,244	2.00%	57,369	2.00%
105	23137	Main Building Maintenance	130,000	7.59%	130,000	0.00%	132,600	2.00%	135,252	2.00%	137,957	2.00%	140,716	2.00%
106	23138	Shop Overhead	87,500	3.55%	89,100	1.83%	90,882	2.00%	92,700	2.00%	94,554	2.00%	96,445	2.00%
107														
108		GENERAL EQUIPMENT												
109	23160	General Equipment Maintenance	667,305	3.89%	667,305	0.00%	680,651	2.00%	694,264	2.00%	708,149	2.00%	722,312	2.00%
110	23161	Eng. Vehicle Maint. & Replacement	12,027	46.85%	12,027	0.00%	12,268	2.00%	12,513	2.00%	12,763	2.00%	13,018	2.00%
111	23162	Sup. Vehicle Maint. & Replacement	29,218	18.28%	29,218	0.00%	29,802	2.00%	30,398	2.00%	31,006	2.00%	31,627	2.00%
112		COMMON SERVICES	2,081,063	9.03%	2,038,416	-2.05%	2,066,945	1.40%	2,100,782	1.64%	2,138,158	1.78%	2,185,372	2.21%
113														


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114		ROAD TRANSPORT												
115														
116		ROADS AND STREETS												
118	23205	Customer Service Requests - Streets	30,600	2.00%	30,600	0.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%	33,122	2.00%
119	23210	Small Tools/Supplies - Streets	4,000	9.86%	4,000	0.00%	4,080	2.00%	4,162	2.00%	4,245	2.00%	4,330	2.00%
120	23220	Streets Inspections	36,000	6.63%	36,000	0.00%	36,720	2.00%	37,454	2.00%	38,203	2.00%	38,968	2.00%
121	23231	Roadway Surfaces Maintenance	440,000	2.95%	465,000	5.68%	474,300	2.00%	483,786	2.00%	493,462	2.00%	503,331	2.00%
122	23233	Road Allowance Maintenance	205,560	2.49%	223,000	8.48%	227,460	2.00%	232,009	2.00%	236,649	2.00%	241,382	2.00%
123	23234	New Driveway Crossings	20,400	0.00%	20,400	0.00%	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%
124	23236	Street Sweeping	122,600	4.25%	122,600	0.00%	125,052	2.00%	127,553	2.00%	130,104	2.00%	132,706	2.00%
125	23237	Snow & Ice Removal	213,600	1.71%	213,600	0.00%	217,872	2.00%	222,229	2.00%	226,674	2.00%	231,208	2.00%
126														
127		BRIDGES AND TUNNELS												
128	23241	Bridges and Retaining Walls	70,000	22.81%	70,000	0.00%	71,400	2.00%	72,828	2.00%	74,285	2.00%	75,770	2.00%
129														
130		STREET LIGHTING												
131	23250	Overhead & Decorative Lighting	236,588	0.64%	244,689	3.42%	249,583	2.00%	254,574	2.00%	259,666	2.00%	264,859	2.00%
132	23261	Signs & Traffic Marking	196,940	0.00%	208,940	6.09%	213,119	2.00%	217,381	2.00%	221,729	2.00%	226,163	2.00%
133	23264	Traffic & Railroad Signals	28,000	0.00%	30,000	7.14%	30,600	2.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%
134														
135		PARKING												
136	23272	Off-Street Parking	6,400	0.00%	6,400	0.00%	6,528	2.00%	6,659	2.00%	6,792	2.00%	6,928	2.00%
137														
138		OTHER TRANSPORTATION												
139	23291	Gravel	125,000	0.00%	125,000	0.00%	127,500	2.00%	130,050	2.00%	132,651	2.00%	135,304	2.00%
140		ROADS & STREETS	1,735,688	2.59%	1,800,229	3.72%	1,836,234	2.00%	1,872,958	2.00%	1,910,417	2.00%	1,948,626	2.00%
141														


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142		STORM DRAINAGE												
143														
144		OPEN DRAINAGE												
145	23311	Ditch/Creek & Dyke Maintenance	143,500	2.50%	148,500	3.48%	151,470	2.00%	154,499	2.00%	157,589	2.00%	160,741	2.00%
146														
147		STORM SEWERS												
148	23331	Storm Sewer Maintenance	199,000	4.01%	182,000	-8.54%	185,640	2.00%	189,353	2.00%	193,140	2.00%	197,003	2.00%
149	23333	Storm Sewer Pump Station	13,300	17.70%	13,300	0.00%	13,566	2.00%	13,837	2.00%	14,114	2.00%	14,396	2.00%
150	23335	Storm Sewer Connections	67,000	10.74%	70,000	4.48%	71,400	2.00%	72,828	2.00%	74,285	2.00%	75,770	2.00%
151		STORM DRAINAGE	422,800	4.88%	413,800	-2.13%	422,076	2.00%	430,518	2.00%	439,128	2.00%	447,910	2.00%
152														
153		OTHER COMMON SERVICES												
154	23880	Union Grievance/Negotiations	0		0		0		0		0		0	
155	23881	Training Program	75,000	0.73%	97,000	29.33%	98,940	2.00%	100,919	2.00%	102,937	2.00%	104,996	2.00%
156	23882	Safety	28,000	-1.96%	28,000	0.00%	28,560	2.00%	29,131	2.00%	29,714	2.00%	30,308	2.00%
157	23883	Week-End Standby	0		0		0		0		0		0	
158	23884	Public Works Cost of Sales	31,212	2.00%	15,000	-51.94%	32,473	116.49%	33,122	2.00%	33,785	2.00%	34,461	2.00%
159		OTHER COMMON SERVICES	134,212	0.44%	140,000	4.31%	159,973	14.27%	163,172	2.00%	166,436	2.00%	169,765	2.00%
160														
161		OTHER												
162	23510	PUBLIC TRANSIT	997,607	8.94%	1,042,272	4.48%	1,072,298	2.88%	1,189,556	10.94%	1,311,715	10.27%	1,380,415	5.24%
163														
164		RECOVERIES												
165	23951	General Overhead Recovery	-734,749	2.00%	-667,000	-9.22%	-680,340	2.00%	-693,947	2.00%	-707,826	2.00%	-721,982	2.00%
166	23952	Main Building Expense Recovery	-22,755	2.00%	0	-100.00%	0	2.00%	0	2.00%	0	2.00%	0	2.00%
167	23953	Shop Overhead Recovery	-91,409	2.00%	-75,000	-17.95%	-76,500	2.00%	-78,030	2.00%	-79,591	2.00%	-81,182	2.00%
168	23958	Equipment Charges Recovery	-566,561	2.00%	-533,000	-5.92%	-543,660	2.00%	-554,533	2.00%	-565,624	2.00%	-576,936	2.00%
169	23959	Gravel Cost Recovery	-156,060	2.00%	-150,000	-3.88%	-153,000	2.00%	-156,060	2.00%	-159,181	2.00%	-162,365	2.00%
170		RECOVERIES	-1,571,534	2.00%	-1,425,000	-9.32%	-1,453,500	2.00%	-1,482,570	2.00%	-1,512,221	2.00%	-1,542,466	2.00%
171														
172		TRANSPORTATION SERVICE	3,799,836	8.19%	4,009,717	5.52%	4,104,025	2.35%	4,274,417	4.15%	4,453,633	4.19%	4,589,622	3.05%
173														


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174		ENVIRONMENTAL HEALTH SERVICES												
175														
176		GARBAGE AND WASTE COLLECTION												
177	24320	Residential Waste Collection	250,000	0.00%	300,000	20.00%	306,000	2.00%	312,120	2.00%	318,362	2.00%	324,730	2.00%
178	24321	Container Waste Collection	253,500	0.00%	247,500	-2.37%	252,450	2.00%	257,499	2.00%	262,649	2.00%	267,902	2.00%
179	24322	Solid Waste Cont Purchase/Maintenance	45,000	0.00%	35,000	-22.22%	35,700	2.00%	36,414	2.00%	37,142	2.00%	37,885	2.00%
180	24323	Solid Waste Disposal	450,000	0.00%	440,000	-2.22%	448,800	2.00%	457,776	2.00%	466,932	2.00%	476,270	2.00%
181	24324	Special Solid Waste-Recycling	0	-100.00%	0		0		0		0		0	
182		ENVIRONMENTAL HEALTH	998,500	-0.50%	1,022,500	2.40%	1,042,950	2.00%	1,063,809	2.00%	1,085,085	2.00%	1,106,787	2.00%
183														
184		PUBLIC HEALTH AND WELFARE												
185														
186	25161	Cemetery Maintenance	10,950	-9.76%	13,561	23.84%	13,832	2.00%	14,109	2.00%	14,391	2.00%	14,679	2.00%
187	25162	Interments	27,100	0.00%	27,100	0.00%	27,642	2.00%	28,195	2.00%	28,759	2.00%	29,334	2.00%
188	25163	Memorial Marker Installation	11,000	0.00%	11,000	0.00%	11,220	2.00%	11,444	2.00%	11,673	2.00%	11,907	2.00%
189		CEMETERIES & CREMATORIUMS	49,050	-2.36%	51,661	5.32%	52,694	2.00%	53,748	2.00%	54,823	2.00%	55,920	2.00%
190														
191	25281	Gov't Agents Building Maintenance/Repair	0		0		0		0		0		0	
192		GENERAL PUBLIC HEALTH	0		0		0		0		0		0	
193														
194		PUBLIC HEALTH & WELFARE	49,050	-2.36%	51,661	5.32%	52,694	2.00%	53,748	2.00%	54,823	2.00%	55,920	2.00%
195														
196		ENVIRONMENTAL DEVELOPMENT												
197														
198	26129	Planning Administration	221,495	-26.40%	211,300	-4.60%	215,510	1.99%	219,620	1.91%	223,830	1.92%	228,140	1.93%
199	26132	Consulting Services	125,000	160.42%	0	-100.00%	0		0		0		0	
200		RESEARCH AND PLANNING	346,495	-0.70%	211,300	-39.02%	215,510	1.99%	219,620	1.91%	223,830	1.92%	228,140	1.93%
201														
202	26234	Business Development	60,000	100.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%
203	26235	Economic Development	271,810	1.09%	284,248	4.58%	287,143	1.02%	280,122	-2.45%	283,160	1.08%	286,261	1.10%
205	26237	Community Investment Plan (new in 2011)	30,000	25.00%	30,600	2.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%	33,122	2.00%
206	26238	Sustainability & Community Engagement	41,500		20,750	-50.00%	41,500	100.00%	41,500	0.00%	41,500	0.00%	41,500	0.00%
207	26450	Community Forest	0	-100.00%	0		0		0		0		0	
208		COMMUNITY DEVELOPMENT	403,310	-9.95%	395,598	-1.91%	419,855	6.13%	413,458	-1.52%	417,133	0.89%	420,883	0.90%
209														
210	26701	A.H.Q. Overhead	23,300	-0.53%	25,298	8.58%	12,488	-50.64%	12,936	3.59%	13,403	3.61%	13,890	3.63%
211	26770	Harbour Quay - Buildings Maintenance	118,794	28.14%	141,997	19.53%	102,537	-27.79%	104,588	2.00%	106,679	2.00%	108,813	2.00%
212		ALBERNI HARBOUR QUAY	142,094	22.35%	167,295	17.74%	115,025	-31.24%	117,524	2.17%	120,082	2.18%	122,703	2.18%
213														


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214		OTHER ENVIRONMENTAL DEVELOPMENT												
215														
216	26911	Ch Commerce Visitor Centre Operations	84,000	21.74%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
217	26917	Promotion of Tourism	2,490	2.01%	5,000	100.80%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%
218		TOURISM	86,490	21.06%	89,000	2.90%	89,000	0.00%	89,000	0.00%	89,000	0.00%	89,000	0.00%
219														
220		ENVIRONMENTAL DEVELOPMENT	978,389	-0.61%	863,193	-11.77%	839,390	-2.76%	839,602	0.03%	850,045	1.24%	860,726	1.26%
221														
222		RECREATION & CULTURAL SERVICE												
223														
224		RECREATION FACILITIES												
225														
226		ADMINISTRATION												
227	27110	Parks & Rec Management Services	474,524	0.73%	479,486	1.05%	489,459	2.08%	499,652	2.08%	510,069	2.08%	520,716	2.09%
228														
229		COMMUNITY CENTRES AND HALLS												
230	27120	Gyro Youth Centre Maintenance	32,195	3.39%	30,198	-6.20%	31,039	2.78%	31,907	2.80%	32,806	2.82%	33,736	2.83%
231	27124	Glenwood Concessions	6,000	0.00%	8,000	33.33%	8,160	2.00%	8,323	2.00%	8,490	2.01%	8,659	1.99%
232	27126	Glenwood Skate Shop	2,500	-16.67%	3,500	40.00%	3,570	2.00%	3,641	2.00%	3,714	1.99%	3,789	2.02%
233	27128	Glenwood Centre Maintenance	58,119	5.71%	60,802	4.62%	62,570	2.91%	64,400	2.92%	66,296	2.94%	68,260	2.96%
234	27129	Bob Dailey Stadium	13,926	-5.17%	14,229	2.18%	14,703	3.33%	15,195	3.35%	15,707	3.37%	16,240	3.39%
235	27130	Echo Activity Centre Maintenance	280,928	19.83%	317,391	12.98%	274,643	-13.47%	282,781	2.96%	291,215	2.98%	299,957	3.00%
237	27134	Echo Aquatic Maintenance	414,407	3.05%	481,457	16.18%	429,900	-10.71%	440,152	2.38%	450,691	2.39%	461,528	2.40%
238	27140	AV Multiplex Concessions	161,500	-16.75%	150,000	-7.12%	153,000	2.00%	156,060	2.00%	159,181	2.00%	162,365	2.00%
239	27142	AV Multiplex Skate Shop	10,500	16.67%	10,500	0.00%	10,710	2.00%	10,924	2.00%	11,143	2.00%	11,366	2.00%
240	27144	AV Multiplex Maintenance	744,172	7.00%	769,941	3.46%	742,376	-3.58%	761,724	2.61%	781,683	2.62%	802,278	2.63%
241	27146	Parks Building & Fieldhouses	86,323	1.63%	91,352	5.83%	93,276	2.11%	95,074	1.93%	97,076	2.11%	98,947	1.93%
242	27148	Echo Park Complex	58,765	22.79%	51,266	-12.76%	53,358	4.08%	55,545	4.10%	57,832	4.12%	60,223	4.13%
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244		RECREATION PROGRAMS												
245														
246		SPORT DIVISION PROGRAMS												
249	27156	Glenwood Centre Programs	8,500	0.00%	9,500	11.76%	9,690	2.00%	9,884	2.00%	10,081	1.99%	10,283	2.00%
250	27160	Echo Aquatic Programs	579,500	0.87%	588,500	1.55%	600,270	2.00%	612,275	2.00%	624,521	2.00%	637,011	2.00%
251	27163	AV Multiplex Programs	234,221	9.49%	236,215	0.85%	240,939	2.00%	245,758	2.00%	250,673	2.00%	255,687	2.00%
252														
253		LEISURE DIVISION PROGRAMS												
254	27166	Leisure Service Programs	194,000	-8.88%	200,466	3.33%	204,475	2.00%	208,565	2.00%	212,736	2.00%	216,991	2.00%
255	27170	Youth Services and Programs	18,100	-9.73%	21,500	18.78%	21,930	2.00%	22,369	2.00%	22,816	2.00%	23,272	2.00%
256	27173	Children's Programs	122,500	-22.02%	143,000	16.73%	145,860	2.00%	148,777	2.00%	151,753	2.00%	154,788	2.00%
257	27180	Adult Programs	91,000	-1.19%	90,000	-1.10%	90,000	0.00%	90,000	0.00%	90,000	0.00%	90,000	0.00%
258														
259		SPECIAL EVENTS												
260	27190	Special Events	26,300	171.13%	21,300	-19.01%	21,726	2.00%	22,161	2.00%	22,604	2.00%	23,056	2.00%
262	27198	Vans Maintenance & Repair	12,772	-1.21%	12,456	-2.47%	12,705	2.00%	12,959	2.00%	13,218	2.00%	13,483	2.00%
263		RECREATION FACILITIES & PROGRAMS	3,630,752	2.26%	3,791,059	4.42%	3,714,359	-2.02%	3,798,126	2.26%	3,884,305	2.27%	3,972,635	2.27%
264														
265		PARKS AND PLAYGROUNDS												
266														
267	27210	Parks & Facility Management Services	203,300	4.18%	213,566	5.05%	217,827	2.00%	222,184	2.00%	226,627	2.00%	231,160	2.00%
268	27215	Parks Maintenance	502,959	3.44%	523,569	4.10%	534,040	2.00%	544,721	2.00%	555,616	2.00%	566,728	2.00%
269	27220	Horticultural Services	280,203	2.12%	302,994	8.13%	309,054	2.00%	315,235	2.00%	321,540	2.00%	327,970	2.00%
270	27225	Parks Vehicles & Equip. Mtce. & Repairs	131,579	5.02%	130,979	-0.46%	133,599	2.00%	136,271	2.00%	138,996	2.00%	141,776	2.00%
271	27230	Parks Upgrading	89,120	-11.82%	100,737	13.04%	102,752	2.00%	104,807	2.00%	106,903	2.00%	109,041	2.00%
272	27499	Equipment Recovery	-70,000	0.00%	-72,000	2.86%	-73,440	2.00%	-74,909	2.00%	-76,407	2.00%	-77,935	2.00%
273		PARKS & PLAYGROUNDS	1,137,161	2.25%	1,199,845	5.51%	1,223,832	2.00%	1,248,309	2.00%	1,273,275	2.00%	1,298,740	2.00%
274														
275		CULTURAL SERVICES												
276	27510	Museum Services	368,631	8.66%	332,510	-9.80%	339,160	2.00%	345,943	2.00%	352,862	2.00%	359,919	2.00%
277	27515	Museum Programs - Curatorial	37,639	36.01%	49,550	31.65%	46,869	-5.41%	47,806	2.00%	48,762	2.00%	49,737	2.00%
278	27516	Museum Programs Permanent Exhibition	10,500	-25.00%	11,800	12.38%	12,036	2.00%	12,277	2.00%	12,522	2.00%	12,772	2.00%
279	27517	Museum Programs Temp. Exhibits	21,660	-39.19%	17,750	-18.05%	18,105	2.00%	18,467	2.00%	18,836	2.00%	19,213	2.00%
280	27530	Industrial Collections	43,813	2.43%	45,499	3.85%	46,409	2.00%	47,337	2.00%	48,284	2.00%	49,250	2.00%
281	27550	Museum Maintenance	65,937	4.81%	66,732	1.21%	68,067	2.00%	69,428	2.00%	70,816	2.00%	72,232	2.00%
282	27555	McLean Mill	225,000	-4.50%	249,000	10.67%	253,980	2.00%	259,060	2.00%	264,241	2.00%	269,526	2.00%
283	27600	Library Services	571,494	7.40%	600,728	5.12%	639,261	6.41%	694,824	8.69%	741,874	6.77%	791,789	6.73%
284		CULTURAL SERVICES	1,344,674	4.24%	1,373,569	2.15%	1,423,887	3.66%	1,495,142	5.00%	1,558,197	4.22%	1,624,438	4.25%
285														
286		RECREATION & CULTURAL	6,112,587	2.69%	6,364,473	4.12%	6,362,078	-0.04%	6,541,577	2.82%	6,715,777	2.66%	6,895,813	2.68%
287														


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289		FISCAL SERVICES												
290														
291		DEBT CHARGES												
292	28111	Chartered Banks	0	-100.00%	0		0		0		0		0	
293	28115	Interest on Prepaid Taxes	3,000	-80.00%	2,500	-16.67%	2,500	0.00%	2,500	0.00%	2,500	0.00%	2,500	0.00%
294	28121	Interest on Own Debentures	161,625	0.00%	346,125	114.15%	431,447	24.65%	480,747	11.43%	559,917	16.47%	555,570	-0.78%
295	28131	Principal Instalment on Own Debenture	84,009	0.00%	251,918	199.87%	474,123	88.21%	531,212	12.04%	622,890	17.26%	619,923	-0.48%
297	28193	Banking Service Charges	5,000	172.33%	5,100	2.00%	5,100	0.00%	5,100	0.00%	5,100	0.00%	5,100	0.00%
298		DEBT CHARGES	253,634	-5.17%	605,643	138.79%	913,170	50.78%	1,019,559	11.65%	1,190,407	16.76%	1,183,093	-0.61%
299														
300		TRANSFER TO RESERVE AND FUNDS												
301														
302		TRANSFER TO RESERVE ACCOUNTS												
303	28211	Transfers to Reserves & Allowances	350,000	-62.80%	327,500	-6.43%	383,000	16.95%	390,500	1.96%	398,000	1.92%	406,000	2.01%
304		TRANSFERS TO OWN FUNDS												
305	28220	Transfer to General Capital Fund	1,242,844	1.04%	1,009,000	-18.82%	1,681,500	66.65%	1,811,000	7.70%	1,993,000	10.05%	1,823,736	-8.49%
307	28236	Transfer to Sewer Revenue Fund	441,247	288.56%	0	-100.00%	0		0		0		0	
308		TRANSFER TO RESERVE & FUNDS	2,034,091	-10.96%	1,336,500	-34.29%	2,064,500	54.47%	2,201,500	6.64%	2,391,000	8.61%	2,229,736	-6.74%
309														


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310		COND TRANSFERS REG & OTHER												
311														
312		REGIONAL DISTRICTS												
313	28410	ACRD	550,000	-41.56%	770,000	40.00%	770,000	0.00%	770,000	0.00%	770,000	0.00%	770,000	0.00%
314														
315		TRANSMISSION OF TAX COLLECTED												
316														
317		SCHOOL DISTRICTS												
318	28811	Non-Residential School Levy	2,380,000	-11.25%	2,300,000	-3.36%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%	2,300,000	0.00%
319	28812	Residential School Levy	3,100,000	-7.57%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%
320														
321		REGIONAL GOVERNMENTS												
322	28820	Hospital District	880,000	0.03%	800,000	-9.09%	800,000	0.00%	800,000	0.00%	800,000	0.00%	800,000	0.00%
323														
324		JOINT BOARDS AND COMMISSIONS												
325	28830	Municipal Finance Authority	500	10.38%	500	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
326	28831	B.C. Assessment Authority	183,000	-1.32%	180,000	-1.64%	180,000	0.00%	180,000	0.00%	180,000	0.00%	180,000	0.00%
327		TAXES COLLECTED FOR OTHERS	6,543,500	-7.85%	6,380,500	-2.49%	6,380,500	0.00%	6,380,500	0.00%	6,380,500	0.00%	6,380,500	0.00%
328														
329		OTHER FISCAL SERVICES												
330														
331	28910	Debt Reserve Transfer	9,000	0.00%	15,000	66.67%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
332		OTHER FISCAL SERVICES	9,000	0.00%	15,000	66.67%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
333														
334		FISCAL SERVICES	9,390,225	-11.44%	9,107,643	-3.01%	10,143,170	11.37%	10,386,559	2.40%	10,746,907	3.47%	10,578,329	-1.57%
335														
336		OTHER SERVICES												
337														
338		OTHER BUDGET CONSIDERATIONS												
339	29911	Contingency Funds	150,000	80.72%	200,000	33.33%	700,000	250.00%	200,000	-71.43%	200,000	0.00%	200,000	0.00%
340		OTHER BUDGET CONSIDERATIONS	150,000	80.72%	200,000	33.33%	700,000	250.00%	200,000	-71.43%	200,000	0.00%	200,000	0.00%
341														
342		GENERAL FUND EXPENDITURE	33,454,891	-0.44%	34,349,157	2.67%	36,328,041	5.76%	36,873,014	1.50%	37,868,122	2.70%	38,344,713	1.26%
343														


	A	B	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND-5 YEAR PLAN												
3			2012		2013		2014		2015		2016		2017	
4			<i>Final</i>											
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	2,023,322	-4.13%	2,225,654	10.00%	2,448,220	10.00%	2,693,042	10.00%	2,962,346	10.00%	3,258,580	10.00%
9	54431	Connections	31,800	1.88%	32,500	2.20%	33,100	1.85%	33,800	2.11%	34,500	2.07%	34,500	0.00%
10	54432	Turn-On Charges	300	-3.85%	306	2.00%	312	2.00%	318	2.00%	325	2.00%	331	2.00%
11	54433	Service Charges Sundry	8,000	2.52%	8,160	2.00%	8,323	2.00%	8,490	2.00%	8,659	2.00%	8,833	2.00%
12		<u>SALES OF SERVICE</u>	<u>2,063,422</u>	<u>-4.02%</u>	<u>2,266,620</u>	<u>9.85%</u>	<u>2,489,955</u>	<u>9.85%</u>	<u>2,735,650</u>	<u>9.87%</u>	<u>3,005,830</u>	<u>9.88%</u>	<u>3,302,244</u>	<u>9.86%</u>
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	3,300	-39.73%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
17	55611	Water Penalty	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
18		<u>OTHER REVENUE</u>	<u>23,300</u>	<u>-8.54%</u>	<u>23,300</u>	<u>0.00%</u>	<u>23,300</u>	<u>0.00%</u>	<u>23,300</u>	<u>0.00%</u>	<u>23,300</u>	<u>0.00%</u>	<u>23,300</u>	<u>0.00%</u>
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T												
21														
22		PROVINCIAL GOVERNMENT												
23														
24														
25														
26														
27		OTHER TRANSFERS												
28	59111	Reserve For Projects/Purchase												
29	59112	Operating Surplus From Prior Years												
30		<u>OTHER TRANSFERS</u>	<u>0</u>		<u>0</u>		<u>0</u>		<u>0</u>		<u>0</u>		<u>0</u>	
31														
32		<u>WATER FUND REVENUE</u>	<u>2,086,722</u>	<u>-4.07%</u>	<u>2,289,920</u>	<u>9.74%</u>	<u>2,513,255</u>	<u>9.75%</u>	<u>2,758,950</u>	<u>9.78%</u>	<u>3,029,130</u>	<u>9.79%</u>	<u>3,325,544</u>	<u>9.79%</u>
33														


	A	B	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND-5 YEAR PLAN												
3			2012	2013	2014	2015	2016	2017						
4			<i>Final</i>											
5														
6														
34														
35														
36		WATER SUPPLY SYSTEM												
37														
38		ADMINISTRATION												
39		64110 Water Administration & Other	205,000	6.44%	200,000	-2.44%	204,000	2.00%	208,080	2.00%	212,242	2.00%	216,486	2.00%
40														
41		ENGINEERING SERVICES												
42		64121 Engineering Consulting Services	60,000	100.00%	180,000	200.00%	30,000	-83.33%	30,600	2.00%	31,212	2.00%	31,836	2.00%
43														
44		WATER SYSTEM ADMINISTRATION												
45		64133 Customer Service Requests	90,000	-2.17%	90,000	0.00%	91,800	2.00%	93,636	2.00%	95,509	2.00%	97,419	2.00%
46		64136 Small Tools/Equipment/Supplies	8,000	0.00%	14,800	85.00%	14,760	-0.27%	12,723	-13.80%	16,590	30.39%	16,059	-3.20%
47														
48		SERVICE OF SUPPLY												
49		64141 Supply Inspection & Operation	178,800	-7.50%	178,800	0.00%	182,376	2.00%	186,024	2.00%	189,744	2.00%	193,539	2.00%
50														
51		PUMPING												
52		64161 Pumping Inspection & Operation	238,500	19.13%	238,500	0.00%	243,270	2.00%	248,135	2.00%	253,098	2.00%	258,160	2.00%
53														
54		TRANSMISSION & DISTRIBUTION												
55		64181 Transmission/Distribution System	281,500	-1.23%	282,000	0.18%	287,640	2.00%	293,393	2.00%	299,261	2.00%	305,246	2.00%
56		64183 Connections	98,000	4.26%	103,000	5.10%	105,060	2.00%	107,161	2.00%	109,304	2.00%	111,491	2.00%
57		64185 Meters	137,000	-2.14%	176,000	28.47%	179,520	2.00%	183,110	2.00%	186,773	2.00%	190,508	2.00%
58		64187 Hydrants	47,050	-12.14%	43,050	-8.50%	43,911	2.00%	44,789	2.00%	45,685	2.00%	46,599	2.00%
59														
60		OTHER COMMON SERVICES												
61		64194 Cost Of Sales - Water	7,650	2.00%	7,500	-1.96%	7,650	2.00%	7,803	2.00%	7,959	2.00%	8,118	2.00%
62														
63		WATER SUPPLY SYSTEM	1,351,500	4.27%	1,513,650	12.00%	1,389,987	-8.17%	1,415,455	1.83%	1,447,376	2.26%	1,475,461	1.94%
64														


	A	B	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		CITY OF PORT ALBERNI												
2		WATER REVENUE FUND-5 YEAR PLAN												
3			2012		2013		2014		2015		2016		2017	
4			<i>Final</i>											
5														
6														
65		FISCAL SERVICES												
66														
67		DEBT												
68	68120	Interest On Own Debentures							58,000		58,000	0.00%	58,000	0.00%
69	68130	Principal Install. On Own Deb							67,164		67,164	0.00%	67,164	0.00%
70		<u>DEBT</u>	0		0				125,164		125,164		125,164	
71														
72		TRANSFERS TO FUNDS AND RESERVES												
73	68211	Transfer To Reserves	142,347		450,795	216.69%	697,793	54.79%	835,856	19.79%	851,115	1.83%	719,444	-15.47%
74	68220	Transfers To Water Cap. Fund	587,400	117.68%	320,000	-45.52%	420,000	31.25%	377,000	-10.24%	600,000	59.15%	1,000,000	66.67%
75	68910	Debt Reserve Transfer	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%
76		<u>TRANSFERS</u>	735,222	167.05%	776,270	5.58%	1,123,268	44.70%	1,218,331	8.46%	1,456,590	19.56%	1,724,919	18.42%
77														
78		FISCAL SERVICES	735,222	167.05%	776,270	5.58%	1,123,268	44.70%	1,343,495	19.61%	1,581,754	17.73%	1,850,083	16.96%
79														
80		<u>EXCESS OF REVENUE OVER EXPENSE</u>	0		0				0		0		0	
81														
82		<u>WATER FUND EXPENDITURE</u>	2,086,722	-4.07%	2,289,920	9.74%	2,513,255	9.75%	2,758,950	9.78%	3,029,130	9.79%	3,325,544	9.79%
83														


	A	B	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2012		2013		2014		2015		2016		2017	
4			<i>Final</i>											
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	1,230,300	-6.20%	1,846,354	50.07%	2,030,989	10.00%	2,234,088	10.00%	2,457,497	10.00%	2,703,247	10.00%
10	94431	Sewer Connections	26,700	2.08%	27,200	1.87%	27,800	2.21%	28,300	1.80%	28,900	2.12%	28,900	0.00%
11	94432	Service Charges Sundry	2,653	2.00%	2,706	2.00%	2,760	2.00%	2,815	1.99%	2,871	1.99%	2,871	0.00%
12	94433	User Charges	12,200	1.96%	12,448	2.03%	12,697	2.00%	12,951	2.00%	13,210	2.00%	13,210	0.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	8,660	2.00%	8,833	2.00%	9,010	2.00%	9,190	2.00%	9,374	2.00%	9,374	0.00%
16		SALES OF SERVICE	1,280,513	-5.91%	1,897,541	48.19%	2,083,256	9.79%	2,287,344	9.80%	2,511,852	9.82%	2,757,602	9.78%
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	M.F.A. Debt Reserve Income	600	-95.62%	600	0.00%	600	0.00%	600	0.00%	600	0.00%	600	0.00%
21	95611	Sewer Penalty	11,400	62.86%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
22	95722	Sewer Local Improvement Charges	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%
23		OTHER REVENUE	45,965	-15.92%	45,965	0.00%	45,965	0.00%	45,965	0.00%	45,965	0.00%	45,965	0.00%
24														
25		UNCONDITIONAL TRANSFERS												
26	96221	Sewerage Fac. Assist. Grant												
27	95650	Sewer Study Grant												
28														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Res. - New Deal	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
31	99111	Transfers from Reserves & Allowances												
32	99114	Operating Funds from Prior Year	0		0		0		0		0		0	
33	99211	Contr. From General Revenue	441,247	288.56%	0	-100.00%	0		0		0		0	
34														
35		SEWER FUND REVENUE	1,807,725	8.30%	1,983,506	9.72%	2,169,221	9.36%	2,373,309	9.41%	2,597,817	9.46%	2,843,567	9.46%
36														


	A	B	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2012		2013		2014		2015		2016		2017	
4			<i>Final</i>											
5														
6														
37		SEWER SYSTEM												
38														
39		ADMINISTRATION												
40	104210	Sewer Administration & Other	147,000	7.30%	149,500	1.70%	152,490	2.00%	155,540	2.00%	158,651	2.00%	161,824	2.00%
41														
42		ENGINEERING SERVICES												
43	104221	Contract Services	40,000	0.00%	40,000	0.00%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%
44														
45		SEWER SYSTEM ADMINISTRATION												
46	104233	Customer Service Requests	110,000	-2.65%	110,000	0.00%	112,200	2.00%	114,444	2.00%	116,733	2.00%	119,068	2.00%
47	104236	Small Tools/Equipment/Supplies	10,500	31.25%	13,000	23.81%	18,357	41.21%	19,324	5.27%	24,943	29.08%	20,766	-16.75%
48														
49		SEWER COLLECTION SYSTEM												
50	104240	Sewage Collection System Main	205,100	10.42%	196,100	-4.39%	200,022	2.00%	204,022	2.00%	208,103	2.00%	212,265	2.00%
51	104241	Sewer Service Connections	133,140	-1.84%	133,140	0.00%	141,248	6.09%	144,073	2.00%	146,954	2.00%	149,894	2.00%
52														
53		SEWER LIFT STATIONS												
54	104260	Sewage Lift Stations	188,500	3.11%	250,000	32.63%	200,000	-20.00%	204,000	2.00%	208,080	2.00%	212,242	2.00%
55														
56		SEWER TREATMENT AND DISPOSAL												
57	104280	Sewage Treatment	195,000	0.00%	195,000	0.00%	198,900	2.00%	202,878	2.00%	206,936	2.00%	211,074	2.00%
58														
59		OTHER COMMON SERVICES												
60	104294	Cost Of Sales - Sewer	2,550	2.00%	2,500	-1.96%	2,653	6.12%	2,706	2.00%	2,760	2.00%	2,760	0.00%
61		SEWER SYSTEM	1,031,790	3.21%	1,089,240	5.57%	1,066,670	-2.07%	1,088,603	2.06%	1,115,608	2.48%	1,133,189	1.58%
62														


	A	B	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		CITY OF PORT ALBERNI												
2		SEWER REVENUE FUND-5 YEAR PLAN												
3			2012		2013		2014		2015		2016		2017	
4			<i>Final</i>											
5														
6														
63		FISCAL SERVICES												
64														
65		DEBT												
66	108120	Interest On Own Debentures	171,724	126.48%	205,232	19.51%	226,982	10.60%	226,982	0.00%	226,982	0.00%	220,462	-2.87%
67	108130	Principal Install On Own Deb.	347,811	44.09%	196,534	-43.49%	209,907	6.80%	209,907	0.00%	209,907	0.00%	205,456	-2.12%
68		TOTAL DEBT	519,535	63.78%	401,766	-22.67%	436,889	8.74%	436,889	0.00%	436,889	0.00%	425,918	-2.51%
69														
70		TRANSFER TO FUNDS AND RESERVES												
71	108220	Transfer To Sewer Capital Fund	236,400	-30.16%	472,500	99.87%	395,000	-16.40%	425,000	7.59%	650,000	52.94%	587,500	-9.62%
72	108910	Debt Reserve Transfer	20,000	45.93%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
73	108211	Transfer to Reserves & Allowances	0		0		250,662		402,817		375,321		676,960	
74		TRANSFERS	256,400	-27.20%	492,500	92.08%	665,662	35.16%	847,817	27.36%	1,045,321	23.30%	1,284,460	22.88%
75														
76		FISCAL SERVICES	775,935	15.91%	894,266	15.25%	1,102,551	23.29%	1,284,706	16.52%	1,482,210	15.37%	1,710,378	15.39%
77														
78		EXCESS OF REVENUE OVER EXPENSE	0		0		0		0		0		0	
79														
80		SEWER FUND EXPENDITURE	1,807,725	8.30%	1,983,506	9.72%	2,169,221	9.36%	2,373,309	9.41%	2,597,817	9.46%	2,843,567	9.46%
81														

	A	B	H	I	J	K	L	M	N	
1		CITY OF PORT ALBERNI								
2		PARKS ACQUISITION RESERVE FUND-5 YEAR PLAN								
3										
4				2011	2012	2013	2014	2015	2016	2017
5			<i>Actual</i>							
6			RECEIPTS							
7			Investment Income	\$ 1,229	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
8			Parkland Dedication Deposits	\$ 22,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9										
10				\$ 23,679	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
11										
12										
13			EXPENDITURE							
14			Acquisition of Parkland		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15										
16				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17										
18			REVENUE OVER EXPENDITURE	\$ 23,679	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
19										
20										
21			FUND EQUITY - ENDING	\$ 134,835	\$ 136,035	\$ 137,235	\$ 138,435	\$ 139,635	\$ 140,835	\$ 142,035
22										

	A	B	J	K	L	M	N	O	P
1		CITY OF PORT ALBERNI							
2		CAPITAL WORKS RESERVE FUND-5 YEAR PLAN							
3									
4			2011	2012	2013	2014	2015	2016	2017
5			<i>Actual</i>						
6		RECEIPTS							
7		Transfer from ERRF	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -
8		Investment Income	\$ 4,973	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
9		New Deal Gas Tax Funds	\$ 353,817	\$ 1,443,601	\$ 1,506,500	\$ 591,500	\$ 285,000	\$ 240,000	\$ 410,000
10		MFA Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
11		Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12			<u>\$ 558,790</u>	<u>\$ 1,648,601</u>	<u>\$ 1,711,500</u>	<u>\$ 596,500</u>	<u>\$ 290,000</u>	<u>\$ 245,000</u>	<u>\$ 415,000</u>
13									
14									
15		EXPENDITURE							
16		Gas Tax - capital projects	\$ 353,817	\$ 1,403,601	\$ 1,466,500	\$ 551,500	\$ 245,000	\$ 200,000	\$ 370,000
17		Gas Tax - operating (capacity bldg)	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
18		Capital Expenditures	\$ 247,991	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -
19		Expenditure Bylaws	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20			<u>\$ 601,808</u>	<u>\$ 1,643,601</u>	<u>\$ 1,706,500</u>	<u>\$ 591,500</u>	<u>\$ 285,000</u>	<u>\$ 240,000</u>	<u>\$ 410,000</u>
21									
22		REVENUE OVER EXPENDITURE	<u>\$ (43,018)</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
24									
25		FUND EQUITY - ENDING	<u>\$ 437,969</u>	<u>\$ 442,969</u>	<u>\$ 447,969</u>	<u>\$ 452,969</u>	<u>\$ 457,969</u>	<u>\$ 462,969</u>	<u>\$ 467,969</u>
26									

	A	B	J	K	L	M	N	O	P
1		CITY OF PORT ALBERNI							
2		EQUIPMENT REPLACEMENT RESERVE FUND-5 YEAR PLAN							
3									
4									
5			2011	2012	2013	2014	2015	2016	2017
6			<i>Actual</i>						
7		Sale of Equipment	\$ -	71,000	-	-	-	-	-
8		Investment Income	\$ 45,715	34,000	34,000	34,000	34,000	34,000	34,000
9		Miscellaneous	\$ 558,805	645,851	654,495	666,158	666,158	666,158	660,158
10			\$ 604,520	750,851	688,495	700,158	700,158	700,158	694,158
11									
12									
13		EXPENDITURE							
14		Transfer to Capital Works Bylaw	\$ 200,000	200,000	200,000	-	-	-	-
15		Equipment Purchases	\$ 1,024,591	519,700	639,650	827,400	431,900	841,000	1,615,800
16			\$ 1,224,591	719,700	839,650	827,400	431,900	841,000	1,615,800
17									
18		REVENUE OVER EXPENDITURE	\$ (620,071)	31,151	(151,155)	(127,242)	268,258	(140,842)	(921,642)
19									
20									
21									
22		FUND EQUITY - ENDING	\$ 4,409,979	4,441,130	4,289,975	4,162,733	4,430,991	4,290,149	3,368,507

	A	B	J	K	L	M	N	O	P
1		CITY OF PORT ALBERNI							
2		LAND SALE RESERVE FUND-5 YEAR PLAN							
3									
4			2011	2012	2013	2014	2015	2016	2017
5			<i>Actual</i>						
6		RECEIPTS							
7		Sale of Property	58,728	340,000	893,000	100,000	100,000	100,000	100,000
8		Investment Income	35,023	30,000	35,000	35,000	35,000	35,000	35,000
9		Miscellaneous	-						
10			<u>93,751</u>	<u>370,000</u>	<u>928,000</u>	<u>135,000</u>	<u>135,000</u>	<u>135,000</u>	<u>135,000</u>
11									
12		EXPENDITURE							
13		Transfer to Other Funds	-	-	-	-	-	-	-
14		Expenditure Bylaws	3,313	610,000	1,095,625	500,000	50,000	50,000	50,000
15			<u>3,313</u>	<u>610,000</u>	<u>1,095,625</u>	<u>500,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
16									
17		REVENUE OVER EXPENDITURE	<u>90,438</u>	<u>(240,000)</u>	<u>(167,625)</u>	<u>(365,000)</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
18									
19									
20		FUND EQUITY - ENDING	<u>1,985,168</u>	<u>1,745,168</u>	<u>1,577,543</u>	<u>1,212,543</u>	<u>1,297,543</u>	<u>1,382,543</u>	<u>1,467,543</u>
21									
22									

	A	B	J	K	L	M	N	O	P
1		CITY OF PORT ALBERNI							
2		CEMETERY TRUST FUND-5 YEAR PLAN							
3									
4			2011	2012	2013	2014	2015	2016	2017
5		<i>Actual</i>							
6		RECEIPTS							
7		Sale Proceeds	\$ 3,165	3,000	3,000	3,000	3,000	3,000	3,000
8		Investment Income	\$ 1,981	1,500	1,500	1,500	1,500	1,500	1,500
9			<u>\$ 5,146</u>	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>
10									
11		EXPENDITURE							
12		Transfer to General Revenue	\$ -	-	-	-	-	-	-
13									
14									
15		REVENUE OVER EXPENDITURE	\$ 5,146	4,500	4,500	4,500	4,500	4,500	4,500
16									
17									
18		FUND EQUITY - ENDING	\$ 155,300	159,800	164,300	168,800	173,300	177,800	182,300
19									
20									

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
174	City of Port Alberni														
175	2013 Capital Expenditure Program														
176															
177															
178															
179	<u>Expenditure</u>							<u>Source of Funds</u>							
180															
181			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
182	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
183															
184		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
185	ADMINISTRATION														
186	Purchases/Equipment Replacement	60,000				60,000									
187	Webcasting equipment	4,000	4,000												
188															
189	FIRE DEPARTMENT														
190	SCBA Changeout	179,650				179,650	ERRF trf								
191	Tsunami Warning System	40,000	40,000												
192	Thermal Window Replacement	15,000						15,000							
193	Replace #15 Pickup	-		Moved to 2014 (\$41,000)											
194															
195	TRANSPORTATION SERVICES														
196	Replace 1998 GMC 14.5M3 Dump #259	-		Moved to 2014 (\$87,000)											
197	Replace 2006 Freightliner Tymco Sweeper #410	-		Moved to 2014 (\$180,500)											
198	Replace 2005 Condor Sterling Garbage (Container) #432	230,000				230,000									
199	Replace Stanley Plate Compactor #380	-		Moved to 2014 (\$11,200)											
200	Replace 1992 Ingersoll Rand Compressor #377	-		Moved from 2012, then moved to 2014 \$22,000											
201	Replace 1995 Ford Van #159	-		Moved to 2014 (\$37,000)											
202	Replace 1995 Ford Van #160	-		Moved to 2014 (\$37,000)											
203	Replace 1998 GMC Sonoma Pickup #163	-		Moved to 2014 (\$26,500)											
204	Replace 1998 Ford Ranger Pickup #165	-		Moved to 2014 (\$26,500)											
205	Replace 2004 Ford Ranger Pickup (Water) #519	-		Moved to 2014 (\$31,000)											
206	Exchange Hitachi 200 Excavator #341 for Hitachi 145	170,000				80,000				90,000	Trade in value				
207															
208	PAVING & ROAD CONSTRUCTION														
209	Beaver Creek - River Rd to Compton 1.3 km	200,000	200,000												
210	Corner of 6th & North Cr 270m water	95,000	95,000												
211	7th Ave - Redford St to Bute St			Moved to beyond 2017											
212	7th Ave - Bute St to Burde St 190m	-		Project incl in 7th Burde to N Park Dr											
213	7th Ave - Burde St to North Park Dr 150m storm	250,000	250,000												
214	Harbour Rd Industrial Route Design	150,000	150,000												
215	10th Ave - Argyle St to China Cr 250m 300mm	150,000	150,000												
216	Gertrude Bridge at Kitsuksis	-		Moved to 2014											
217	Gertrude - Johnston to Compton Phase 1	250,000	50,000	Moved fr 2014							200,000				
218	Grandview Walkway	30,000	-					30,000							
219															
220	TRAFFIC UPGRADES														
221	10th & Wallace Traffic Controller Upgrade	10,000	10,000												
222															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
223		City of Port Alberni														
224		2013 Capital Expenditure Program														
225		2013 Capital Expenditure Program														
226		<u>Expenditure</u>							<u>Source of Funds</u>							
227		<u>Expenditure</u>							<u>Source of Funds</u>							
228		<u>Expenditure</u>							<u>Source of Funds</u>							
229			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
230	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>			<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
231																
232		\$	\$	\$	\$			\$	\$	\$	\$	\$	\$	\$	\$	
233																
234	<u>STORM DRAINS</u>															
235	<u>Replacements & Upgrades</u>															
236	10th Ave Argyle to China Creek 250m 300mm	125,000						125,000								
237	Small Capital Storm Main Replacements	100,000						100,000								
238	8th Ave 4227 - 100m 300mm clay pipe replacement	40,000						40,000								
239	South side of Johnston - Margaret to Victoria Quay	60,000		60,000	fwd fr 2011/2012											
240	11th Ave - Dunbar to Argyle St to 10th Ave 255m 450mm	204,000		102,000	fwd fr 2012			102,000								
241																
242	<u>New Main Installs</u>															
243	Coal Creek Outfall Phase 1	100,000						100,000								
244	7th Ave - Bute St to North Park Dr 330m 250mm storm	120,000						120,000								
245																
246	<u>WORKS - OTHER</u>															
247	Total Station Survey Instrument (1 Person)	40,000						40,000	Tfr funds fr ERF							
248	GPS Survey Instrument	-	Replaced with Total Station Survey Instrument													
249	McLean Mill Dam - Kitsuksis Creek Improvements II	245,000		245,000												
250	Integrated Industrial/Municipal Biomass Energy System	10,000,000						5,000,000		5,000,000	General Strategic Priorities Fund or Green Muni Fund					
251	Dry Creek Flood Protection	-		Moved to 2014 (\$2.3M)												
252	Parking Lot Argyle & Kingsway	-	Completed in 2012 for \$5,000 WO 12113													
253	Four Post Truck Hoist	50,000	50,000	Moved from 2016												
254	Plywood Plant Pier Demolition	50,000			50,000											
255	Electric Vehicle Charging Stations	32,000						16,000		16,000	Fraser Basin Council (Min of Environment)					
256																
257																
258	<u>CULTURAL SERVICES</u>															
259	Purchases/Equipment Replacement - Museum	-														
260	McLean Mill Capital Projects	10,000	10,000													
261																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
262		City of Port Alberni														
263		2013 Capital Expenditure Program														
264		2013 Capital Expenditure Program														
265		<u>Expenditure</u>							<u>Source of Funds</u>							
266			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
267			Operating	Reserves	Sale			Gas Tax	Assistance	Contributions	Reserves	Operating	Reserves	Operating	Reserves	
268		<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
269			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
270			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
271			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
272		PARKS & RECREATION														
273		City Hall roof replacement & HVAC	550,000	cfwd from 2012: funded fr	Land Sale \$350K & Gas Tax \$200K							550,000				
274		Harbour Quay Washroom	100,000	cfwd from 2012: funded fr	Land Sale							100,000				
275		Echo Centre HVAC Upgrades	700,000	cfwd from 2012: funded fr	Gas Tax							700,000				
276		Echo Centre Light Retrofit	102,000	cfwd from 2012: funded fr	Gas Tax							102,000				
277		City Hall Light/Boiler Retrofit	76,000	cfwd from 2012: funded fr	Gas Tax							76,000				
278		Russell Park Fieldhouse Roof	20,000	20,000	cfwd from 2012: funded fr	Gen Rev Op										
279		Multiplex Capacitors	15,000	cfwd from 2012: funded fr	Gas Tax							15,000				
280																
281		Replace #608 2003 Zamboni	-	Moved to 2014												
282		Replace #602 2000 Pickup Truck	25,000				25,000									
283		Replace #603 2000 Pickup Truck	25,000				25,000									
284		Bob Dailey Track resurfacing	700,000			700,000		Moved fr 2012-grant application declined & again in 2013								
285		Echo Electric Doors - Library Ramp	10,000						10,000							
286		Energy Audit Upgrades Multiplex (2012 SP 1.2:5)	531,000						531,000							
287		Energy Audit Upgrades Glenwood (2012 SP 1.5:5)	80,000						80,000							
288		Echo Park Field House boiler & hot water tank	30,000						30,000							
289		Pool, Museum, Library HVAC Controls (2012 SP)	50,000						50,000							
290		Aquatic Centre Roof	200,000			200,000										
291		Echo Park SD70 Walkway to Success Trail	30,000						30,000							
292		Harbour Quay Sheet Piling Repair	45,000			45,000										
293		Harbour Quay Entry Sign (2012 SP 4.2:1)	-													
294		Clutesi Float Replacement/Expansion	-													
295																
296		TOTAL GENERAL CAPITAL	16,298,650	1,009,000	427,000	995,000	639,650	5,000,000	1,379,000	-	5,106,000	1,743,000	-	-	-	-
297																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
298		City of Port Alberni														
299		2013 Capital Expenditure Program														
300		2013 Capital Expenditure Program														
301		<u>Expenditure</u>							<u>Source of Funds</u>							
302																
303																
304			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
305	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
306		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
307																
308	<u>WATER WORKS</u>															
309																
310	<u>Main Renewals & Upgrades</u>															
311	Dead Ends & Distribution Upgrades	100,000										100,000				
312	2nd Ave - Stirling to Melrose to 3rd Ave	-	Moved to 2016 \$300,000													
313	10th Ave - Argyle St to China Cr 250m 250mm	100,000										100,000				
314	Corner of 6th Ave & N Cresc 270m street	120,000										120,000				
315																
316	<u>Installations</u>															
317																
318	<u>Treatment, Storage, Pumping & Metering</u>															
319	Water Treatment Bainbridge - Phase 1		- fwd fr 2012; moved to 2014 (\$4.62M)													
320	Water Treatment Sproat Lake - Phase 2		- Moved to 2015 \$6.02M													
321	Arrowsmith Reservoir Pumps	30,000											30,000			
322																
323	TOTAL WATER CAPITAL	350,000	-	-	-	-	-	-	-	-	-	320,000	30,000	-	-	
324																
325	<u>SEWER SYSTEM</u>															
326	Sewer Video Equipment	35,000												35,000		
327																
328	<u>Renewals/Relines</u>															
329	Small Capital Sewer Main Replacements	200,000												200,000		
330	10th Ave - Argyle St to China Cr 250m 250mm	175,000	moved from 2014													
331	8th Ave 4227 - 100m 300mm clay pipe replacement	40,000						87,500						40,000		
332	Bruce St - H65 to H61 220m 600mm conc roots	110,000												110,000		
333	2673 9th Ave - Replace 27m of 600mm	22,819	cfwd fr 2012													
334																
335	<u>New Sewer Installs</u>															
336																
337	<u>Treatment & Pumping</u>															
338	SCADA Communication Upgrades 3		- Removed, not required \$50,000													
339	Sewage Treatment Upgrade 1	5,100,625			100,625		5,000,000									
340	Sewage Treatment Upgrade Main Project	11,100,000							11,100,000	GSPF						
341																
342	TOTAL SEWER CAPITAL	16,783,444	-	-	100,625	-	5,000,000	87,500	11,100,000	-	-	-	-	472,500	22,819	
343																
344	TOTAL 2013 CAPITAL	33,432,094	1,009,000	427,000	1,095,625	639,650	10,000,000	1,466,500	11,100,000	5,106,000	1,743,000	320,000	30,000	472,500	22,819	
345																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
346	City of Port Alberni														
347	2014 Capital Expenditure Program														
348	2014 Capital Expenditure Program														
349	<u>Expenditure</u>							<u>Source of Funds</u>							
350	<u>Expenditure</u>							<u>Source of Funds</u>							
351	<u>Expenditure</u>							<u>Source of Funds</u>							
352		General	Revenue	Land											
353	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
354															
355		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
356	ADMINISTRATION														
357	Purchases/Equipment Replacement	60,000				60,000									
358	Replace Telephone system	200,000	200,000												
359	FIRE DEPARTMENT														
360	Replace #15 Pickup	41,000	Moved fr 2013			41,000									
361	Replace #15 Pickup	41,000	Moved fr 2013			41,000									
362	Replace portable radios	30,000	30,000												
363	Replace pagers	20,000	20,000												
364	2 Exhaust Drops	32,000	32,000												
365	Replace Hi Volume Hose	48,000	48,000												
366	Pump Test Pit Retrofit	25,000	25,000												
367	Tsunami Warning System	40,000	40,000												
368	TRANSPORTATION SERVICES														
369	Replace 1999 GMC 14.5M3 Dump #260	86,700				86,700									
370	Replace 1999 GMC 14.5M3 Dump #260	86,700				86,700									
371	Replace 1995 Ford Van #159	37,000	Moved fr 2013			37,000									
372	Replace 1995 Ford Van #160	37,000	Moved fr 2013			37,000									
373	Replace 1998 GMC Sonoma Pickup #163	26,500	Moved fr 2013			26,500									
374	Replace 1998 Ford Ranger Pickup #165	26,500	Moved fr 2013			26,500									
375	Replace 2004 Ford Ranger Pickup (Water) #519	31,000	Moved fr 2013-early replacement high miles			31,000									
376	Replace 1998 GMC 14.5M3 Dump #259	87,000	Moved from 2013			87,000									
377	Replace 2006 Freightliner Tymco Sweeper #410	180,500	Moved from 2013			180,500									
378	Replace Stanley Plate Compactor #380	11,200	Moved from 2013			11,200									
379	Replace 1992 Ingersoll Rand Compressor #377	22,000	Moved from 2013			22,000									
380	PAVING & ROAD CONSTRUCTION														
381	PAVING & ROAD CONSTRUCTION														
382	3rd Ave - Dunbar to Redford 750mx 15m	-	-	Moved to 3rd Ave Bute to Burde \$350,000 now \$100K											
383	3rd Ave - Dunbar to Redford 750mx 15m	-	-	Moved to 3rd Ave Bute to Burde \$350,000 now \$100K											
384	Gertrude - Johnston to Compton Phase 1	-	-	Moved to 2013 (\$250K)											
385	Gertrude Bridge at Kitsukis	250,000	200,000	Moved fr 2013			50,000								
386	Elizabeth - Arrowsmith Rd to Lathom Rd 230m	200,000	200,000												
387	3rd Ave - Bute St to Burde St 190m x 15m	100,000	100,000												
388	Harbour Rd Industrial Route Phase 1	2,400,000		Moved fr 2013			2,400,000								
389	TRAFFIC UPGRADES														
390	TRAFFIC UPGRADES														
391	STORM DRAINS														
392	STORM DRAINS														
393	Replacements & Upgrades														
394	4227 8th Ave to South 56m 300mm storm/swr	48,000	24,000					24,000							
395	Johnston - Elizabeth to Gertrude 120m 300mm reline	55,000	27,500					27,500							
396	Small Capital Storm Replacements	100,000	50,000					50,000							
397	Lathom Rd - Gertrude east 160m 900mm conc	100,000	50,000					50,000							
398	New Main Installs														
399	New Main Installs														
400	Coal Creek Outfall Phase 1	100,000	50,000					50,000							
401															
402															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
403	City of Port Alberni														
404															
405	2014 Capital Expenditure Program														
406															
407	<u>Expenditure</u>							<u>Source of Funds</u>							
408															
409		General	Revenue	Land											
410	<u>Project</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>	
411															
412		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
413															
414	<u>WORKS - OTHER</u>														
415	City Hall east parking lot upgrade	40,000	40,000												
416	3rd Ave Streetscape Improvements	25,000	25,000												
417	Dry Creek Flood Protection	2,300,000													
418	City Hall Backup Power Generator	80,000	40,000	Moved fr 2012 - not in ACRD budget for 2012											
419															
420	<u>CULTURAL SERVICES</u>														
421	Purchases/Equipment Replacement - Museum	-													
422	McLean Mill Capital Projects	10,000	10,000												
423															
424	<u>PARKS & RECREATION</u>														
425	Rec Park Tennis Courts	45,000	45,000												
426	Cameron Heights Playground	60,000	60,000												
427	Replace #607 1999 Brandt Brush Chipper	41,000				41,000									
428	Replace #609 2004 Ventrac Tractor Mower	30,000				30,000									
429	Energy Audit Upgrades Glenwood (SP 1.5:5)	100,000					100,000								
430	Trail Development (SP 1.1:1 & 2.2:3)	100,000	100,000												
431	Plywood Site C Park Development (SP 3.1:1)	500,000		500,000											
432	Trails Maintenance Quad	25,000	25,000												
433	Recreation Park Playground	60,000	60,000												
434	Trail Development (2012 SP 1.1:1 & 2.2:3)	100,000	100,000												
435	Stirling Park Boat Trailer Parking & Park Upgrades	50,000	50,000												
436	Harbour Quay Entry Sign (2012 SP 4.2:1)	40,000	30,000	Moved fr 2013											
437	Replace #608 2003 Zamboni	170,000		Moved fr 2013											
438															
439	TOTAL GENERAL CAPITAL	8,170,400	1,681,500	-	500,000	827,400	3,166,667	411,500	1,533,333	50,000	-	-	-	-	
440															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
441		City of Port Alberni														
442		2014 Capital Expenditure Program														
443		2014 Capital Expenditure Program														
444		2014 Capital Expenditure Program														
445		<u>Expenditure</u>							<u>Source of Funds</u>							
446		<u>Expenditure</u>							<u>Source of Funds</u>							
447			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
448	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
449		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
450		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
451	<u>WATER WORKS</u>															
452																
453	<u>Main Renewals & Upgrades</u>															
454	Deadends & Distribution Upgrades	100,000										100,000				
455																
456	<u>Installations</u>															
457	Pierce Rd/Golden St Water Looping 150m 200mm															
458																
459	<u>Treatment, Pumping & Metering</u>															
460	Backup Genset Arrowsmith Reservoir	100,000										100,000				
461	Backup Genset Cowichan Reservoir	100,000										100,000				
462	PRV Chamber Replacements tbc (Neil & 4th)	120,000										120,000				
463	Water Treatment Bainbridge - Phase 1	4,470,000	fwd fr 2012; moved fr 2013						3,834,371					635,629		
464																
465	TOTAL WATER CAPITAL	4,890,000	-	-	-	-	-	-	3,834,371	-	-	420,000	635,629	-	-	
466																
467	<u>SEWER SYSTEM</u>															
468																
469	<u>Renewals /Relines</u>															
470	Small Capital Main Replacements	100,000												100,000		
471	Easement S of Wallace D3 to C1 190m 250mm VIT	90,000												90,000		
472	Coal Creek Outfall Phase 1	280,000						140,000						140,000		
473	10th Ave - Argyle to China Creek	Moved to 2013														
474																
475																
476	<u>New Sewer Installs</u>															
477																
478	<u>Treatment & Pumping</u>															
479	4th Ave Pumpstation Backup Generator	65,000												65,000		
480	Sewage Treatment Upgrade 2	750,000					750,000									
481																
482	TOTAL SEWER CAPITAL	1,285,000	-	-	-	-	750,000	140,000	-	-	-	-	-	395,000	-	
483																
484	TOTAL 2014 CAPITAL	14,345,400	1,681,500	-	500,000	827,400	3,916,667	551,500	5,367,704	50,000	-	420,000	635,629	395,000	-	
485																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
486		City of Port Alberni														
487																
488		2015 Capital Expenditure Program														
489																
490		<u>Expenditure</u>							<u>Source of Funds</u>							
491																
492			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
493	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
494																
495		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
496	<u>ADMINISTRATION</u>															
497	Purchases/Equipment Replacement	60,000				60,000										
498																
499	<u>FIRE DEPARTMENT</u>															
500	Replace #12 Water Tender (not ERRF'd)	200,000	200,000													
501	Replace Thermal Imagers	25,000	25,000													
502	Firehall Compressor	8,000	8,000													
503	Replace Turnout Gear Washer	9,000	9,000													
504	Tsunami Warning System	40,000	40,000													
505																
506	<u>TRANSPORTATION SERVICES</u>															
507	Replace 2005 Volvo Tandem Gravel #264	143,000				143,000										
508	Replace 2003 Chev 1 T Comp Body #518	68,000				68,000										
509	Replace 1990 Britco Home Office Trailer #369	19,900				19,900										
510	Replace 1995 Bomag Roller	46,000				46,000										
511																
512																
513																
514	<u>PAVING & ROAD CONSTRUCTION</u>															
515	Harbour Rd Industrial Route Phase 2	1,700,000													1,700,000	
516	6th Ave - Argyle St to Dunbar 410m	-													Moved to 6th Athol to Dunbar \$280K, now \$150K	
517	Gertrude St - Johnston to Compton Ph 2	200,000	200,000													
518	Redford St - 11th Ave to San Mateo 700m	210,000	210,000													
519	6th Ave - Athol St to Dunbar St 270m storm/water	150,000	150,000													
520	Mar St - 5th Ave to 6th Ave 110m	140,000	140,000													
521	Angus - 5th to 7th 200m water	220,000	220,000													
522	7th Ave - Argyle St to Angus St 140m	175,000	175,000													
523																
524	<u>TRAFFIC UPGRADES</u>	-														
525																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
526		City of Port Alberni														
527		2015 Capital Expenditure Program														
528		2015 Capital Expenditure Program														
529		2015 Capital Expenditure Program														
530		<u>Expenditure</u>							<u>Source of Funds</u>							
531																
532			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
533	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
534																
535		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
536																
537	<u>STORM DRAINS</u>															
538	<u>Replacements & Upgrades</u>															
539	Small Capital Storm Replacement	100,000	50,000					50,000								
540																
541	<u>New Main Installs</u>															
542	6th Ave - Argyle St to Dunbar St 410m	-	-	Moved to 6th Athol to Dunbar \$190K											-	
543	Coal Creek Outfall Phase 1	100,000	50,000					50,000								
544	6th Ave - Athol St to Dunbar St 410m ptp water	190,000	95,000					95,000								
545																
546	<u>WORKS - OTHER</u>															
547	Belt Grinder for Welding Shop	14,000	14,000													
548	3rd Ave - Dunbar to Burde, eastside blvd improvements	40,000	40,000													
549																
550	<u>CULTURAL SERVICES</u>															
551	Purchases/Equipment Replacement - Museum															
552	McLean Mill Capital Projects	20,000	20,000													
553																
554	<u>PARKS & RECREATION</u>															
555	Eleventh Ave Park Playground Upgrade	65,000	65,000													
556	Replace #612 2005 Toro Mower	95,000				95,000										
557	Trail Development (SP 1.1:1 & 2.2:3)	100,000	100,000													
558																
559	TOTAL GENERAL CAPITAL	4,137,900	1,811,000	-	-	431,900	1,700,000	195,000	-	-	-	-	-	-	-	
560																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
561		City of Port	Alberni													
562		2015 Capital Expenditure Program														
563		2015 Capital Expenditure Program														
564		2015 Capital Expenditure Program														
565		<u>Expenditure</u>							<u>Source of Funds</u>							
566		<u>Expenditure</u>							<u>Source of Funds</u>							
567			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
568		<u>Project</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
569																
570		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
571		<u>WATER WORKS</u>														
572		<u>Main Renewals & Upgrades</u>														
573		<u>Deadends & Distribution Upgrades</u>														
574		100,000										100,000				
575		140,000										140,000				
576		-	Moved to 6th Athol to Dunbar									-				
577		52,000										52,000				
578		85,000	Moved from 2016									85,000				
579																
580		<u>Installations</u>														
581		<u>Treatment, Pumping & Metering</u>														
582		6,020,000	Moved from 2013				2,000,000		4,020,000							
583																
584																
585		TOTAL WATER CAPITAL					2,000,000		4,020,000			377,000				
586		6,397,000														
587		<u>SEWER SYSTEM</u>														
588		<u>Renewals /Relines</u>														
589		100,000												100,000		
590		200,000												200,000		
591		25,000												25,000		
592		50,000												50,000		
593		-	removed project											-		
594		100,000						50,000						50,000		
595																
596																
597		<u>New Sewer Installs</u>														
598		<u>Treatment & Pumping</u>														
599																
600																
601		TOTAL SEWER CAPITAL						50,000						425,000		
602		475,000														
603		TOTAL 2015 CAPITAL					431,900	3,700,000	245,000	4,020,000		377,000		425,000		
604		11,009,900	1,811,000													
605																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
606	City of Port Alberni														
607	2016 Capital Expenditure Program														
608															
609															
610															
611	<u>Expenditure</u>							<u>Source of Funds</u>							
612															
613	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
614															
615		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
616	ADMINISTRATION														
618	Purchases/Equipment Replacement (annual evergreening)	60,000				60,000									
619	Server Replacement	170,000				170,000									
620	Replace 2003 Cavalier #719	22,500				22,500									
621															
622	FIRE DEPARTMENT														
623	Replace Turnout Gear Lockers	12,000	12,000												
624	Replace Holmatrol Hydraulic Tools	55,000	55,000												
625	Firehall Structural Prep for New Ladder	88,000	88,000												
626	Tsunami Warning System	40,000	40,000												
627	Replace 1991 Pumper Truck #1	510,000				510,000									
628															
629	TRANSPORTATION SERVICES														
630	Replace 2003 Ford 1/2 T #168	26,500				26,500									
631	Replace 2004 Ford F350 #169	52,000				52,000									
632															
633															
634															
635	PAVING & ROAD CONSTRUCTION														
636	Harbour Rd Industrial Route Phase 3	2,730,000		Moved fr 2015		2,730,000									
637	Cameron Dr - Hamilton to Ship Creek	150,000	150,000												
638	Angus - 5th Ave to 7th Ave 200mm	-	-	Moved to 2015 \$220K											
639	2nd Ave - Stirling to Melrose to 3rd Ave 240m	264,000	264,000												
640	Gertrude St - Johnston to Compton Ph 3	200,000	200,000												
641	16th Ave - Redford St to Bute St 180m	100,000	100,000												
642	9th Ave - China Cr to Montrose	175,000	175,000												
643	4th Ave - Bruce to Melrose 240m	264,000	264,000												
644															
645	TRAFFIC UPGRADES														
646	Pedestrian Activated Crossing - Gertrude & Southgate	25,000	25,000												
647															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
648		City of Port Alberni														
649		2016 Capital Expenditure Program														
650		2016 Capital Expenditure Program														
651																
652																
653		<u>Expenditure</u>							<u>Source of Funds</u>							
654																
655			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
656	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
657																
658		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
659																
660	<u>STORM DRAINS</u>															
661	<u>Replacements & Upgrades</u>															
662	Small Capital Storm Main Replacements	None - specific projects have priority														
663																
664																
665	<u>New Main Installs</u>															
666	Maitland St - Wood Ave to Kendall St 200m	200,000	100,000					100,000								
667	Maitland St Trunk Outfall Extension	200,000	100,000					100,000								
668																
669	<u>WORKS - OTHER</u>															
670	Loader Mounted Sweeper Broom Attachment	20,000	20,000													
671	Four Post Truck Hoist	-	-	Moved to 2013 (\$50,000)												
672																
673																
674																
675	<u>CULTURAL SERVICES</u>															
676	Purchases/Equipment Replacement - Museum	-														
677	McLean Mill Capital Projects	20,000	20,000													
678																
679	<u>PARKS & RECREATION</u>															
680	Roger Creek Playground Upgrade	65,000	65,000													
681	Lower Dry Creek Trail Bridge (SP 2.2:3)	40,000	40,000													
682	Kitsuksis Walkway Upgrades	75,000	75,000													
683	Multiplex Parking Lot - Repaving	100,000	100,000													
684	Trail Development (SP 1.1:1 & 2.2:3)	100,000	100,000													
685																
686	TOTAL GENERAL CAPITAL	5,764,000	1,993,000	-	-	841,000	2,730,000	200,000	-	-	-	-	-	-	-	
687																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
688		City of Port Alberni														
689		2016 Capital Expenditure Program														
690		2016 Capital Expenditure Program														
691		<u>Expenditure</u>							<u>Source of Funds</u>							
692			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
693			Operating	Reserves	Sale			Gas Tax	Assistance	Contributions	Reserves	Operating	Reserves	Operating	Reserves	
694		<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
695			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
696																
697																
698		<u>WATER WORKS</u>														
699																
700		<u>Main Renewals & Upgrades</u>														
701		Deadends & Distribution Upgrades	100,000									100,000				
702		River Road Main 2,400m 350AC Phased	-	Moved to 2017 \$400,000								-				
703		Angus St - 5th Ave to 7th Ave 200m 200mm CI	-	Moved to 2015 \$85,000								-				
704		2nd Ave - Stirling to Melrose to 3rd Ave 240m 150mm CI	300,000									300,000				
705																
706		<u>Installations</u>														
707																
708		<u>Treatment, Pumping & Metering</u>														
709		China Creek Dam Resurface & Rotork Replacement	150,000									150,000				
710		North Zone Supply Meter at Stamp Ave	50,000									50,000				
711																
712		TOTAL WATER CAPITAL	600,000	-	-	-	-	-	-	-	-	600,000	-	-	-	-
713																
714		<u>SEWER SYSTEM</u>														
715																
716		<u>Renewals /Relines</u>														
717		Small Capital Main Replacements	100,000												100,000	
718		Harbour Rd Trunk Sewer Replacement	550,000												550,000	
719																
720		<u>New Sewer Installs</u>														
721		Burde St Sewer Main Ext East	-	Moved to beyond 2017 \$850K												
722																
723		<u>Treatment & Pumping</u>														
724																
725		TOTAL SEWER CAPITAL	650,000	-	-	-	-	-	-	-	-	-	-	-	650,000	-
726																
727		TOTAL 2016 CAPITAL	7,014,000	1,993,000	-	-	841,000	2,730,000	200,000	-	-	600,000	-	650,000	-	-
728																
729																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
730	City of Port Alberni														
731	2017 Capital Expenditure Program														
732															
733															
734															
735	<u>Expenditure</u>							<u>Source of Funds</u>							
736															
737	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
738		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
739															
740															
741	ADMINISTRATION														
742	Purchases/Equipment Replacement	60,000				60,000									
743	Replace 2004 Ford Freestar Van #720	27,300				27,300									
744															
745	FIRE DEPARTMENT														
746	Fire Safety Message Board - Electronic	35,000	35,000												
747	Confined Space Equipment Replacement	30,000	30,000												
748	Air Bag Resource Kit	20,000	20,000												
749	Replace Auto External Defibrillators (4)	20,000	20,000												
750	Replace Vehicle Exhaust Lower Portion	20,000	20,000												
751	Replace Ladder Truck 2	950,000				950,000									
752	Repair/replace exterior cladding	80,000						80,000							
753															
754	TRANSPORTATION SERVICES														
755	Replace 2004 F450 w/Utility Dump #263	49,500				49,500									
756	Replace 2007 Volvo Tandem Dump/Langfab Pup #265/367	207,500				207,500									
757	Replace 2007 John Deere Backhoe 310SJ #302	122,100				122,100									
758	Replace 2005 Ford F350 W/compartments body #520	70,100				70,100									
759															
760															
761															
762	PAVING & ROAD CONSTRUCTION														
763	Tebo Ave - Johnston Rd South 250m	175,000	175,000												
764	Anderson Ave - Maitland to Wallace 200m	220,000	220,000												
765	6th Ave - Argyle St to South	400,000	400,000												
766	4th Ave - Redford to Morton 180m	100,000	100,000												
767	North Park Dr - 7th Ave to 10th Ave 330m	150,000	150,000												
768															
769	TRAFFIC UPGRADES														
770	Beaver Cr & River Rd Intersection - Upgrade & Signal	250,000	250,000												
771															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
772	City of Port Alberni														
773	2017 Capital Expenditure Program														
774															
775															
776															
777	<u>Expenditure</u>					<u>Source of Funds</u>									
778															
779	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
780		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
781															
782															
783	<u>STORM</u>														
784	<u>Replacements & Upgrades</u>														
785	Small Capital Storm Main Replacements	200,000	100,000					100,000							
786	Craig Rd - Regina Ave to Tebo Ave 143m 250mm conc	90,000	45,000					45,000							
787	Haslam Rd - Tebo Ave to Bishop Ave 190m 300mm conc	115,000	57,500					57,500							
788															
789	<u>New Main Installs</u>														
790	Nothing for 2017														
791															
792	<u>WORKS - OTHER</u>														
793	Replace 1992 Hiway Street Sander #378	15,300				15,300									
794	De-icing Equipment	16,236	16,236												
795															
796	<u>CULTURAL SERVICES</u>														
797	Purchases/Equipment Replacement - Museum	-													
798	McLean Mill Capital Projects	20,000	20,000												
799															
800	<u>PARKS & RECREATION</u>														
801	River Road Park Playground Upgrade	65,000	65,000												
802	Clarke Floor Scrubber Multiplex	14,000				14,000									
803	Trail Development (SP 1.1:1 & 2.2:3)	100,000	100,000												
804	New Aquatic Centre (SP 2.2:1)	20,000,000					17,000,000		500K ea prov & fed	1,000,000	1,000,000	1,000,000			
805	Replace 2007 John Deere Tractor 5625 #624	100,000				100,000									
806															
807	<u>TOTAL GENERAL CAPITAL</u>	23,722,036	1,823,736	-	-	1,615,800	17,000,000	282,500	1,000,000	1,000,000	1,000,000	-	-	-	-
808															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
809		City of Port Alberni													
810		2017 Capital Expenditure Program													
811		Expenditure													
812		Source of Funds													
813			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
814			Operating	Reserves	Sale	ERRF	Borrowing	Gas Tax	Assistance	Contributions	Reserves	Operating	Reserves	Operating	Reserves
815		Project	Amount												
816			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
817															
818															
819		WATER WORKS													
820															
821		Main Renewals & Upgrades													
822		Deadends & Distribution Upgrades	100,000									100,000			
823		River Road Main 2,400m 350AC Phased	400,000									400,000			
824		Dunbar St - 10th Ave to 11th Ave loop 200mm	100,000									100,000			
825		River Road Main 2,400m 350AC Phased	400,000	Moved from 2016								400,000			
826															
827		Installations													
828															
829		Treatment, Pumping & Metering													
830															
831		TOTAL WATER CAPITAL	1,000,000	-	-	-	-	-	-	-	-	1,000,000	-	-	-
832															
833		SEWER SYSTEM													
834															
835		Renewals /Relines													
836		Small Capital Main Replacements	100,000											100,000	
837		Harbour Rd Trunk Sewer Replacement	400,000											400,000	
838		10th Ave - Dry Creek to Argyle St 250m 250mm swr/storm	175,000					87,500						87,500	
839															
840		New Sewer Installs													
841		Burde St Sewer Main Ext East													
842															
843		Treatment & Pumping													
844															
845		TOTAL SEWER CAPITAL	675,000	-	-	-	-	87,500	-	-	-	-	-	587,500	-
846															
847		TOTAL 2017 CAPITAL	25,397,036	1,823,736	-	-	1,615,800	17,000,000	370,000	1,000,000	1,000,000	1,000,000	1,000,000	-	587,500

2013

1 2 3 4 5 6 7 8 9 10

	NET ACTUAL VALUE		ABSOLUTE TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,368,816,900	1,332,619,701	10,764,203	11,726,419	56.58%	58.40%	7.8639	8.7995	1.0000	1.0000
UTILITIES	1,505,900	1,261,000	59,611	49,046	0.31%	0.24%	39.5850	38.8945	5.0338	4.4201
MAJOR IND.	97,524,000	95,840,800	4,857,016	4,857,016	25.53%	24.19%	49.8033	50.6780	6.3332	5.7592
LIGHT IND.	3,144,000	3,058,100	111,656	111,656	0.59%	0.56%	35.5140	36.5116	4.5161	4.1493
BUSINESS	199,977,086	209,002,174	3,207,638	3,307,844	16.86%	16.48%	16.0400	15.8268	2.0397	1.7986
NON-PROFIT	2,965,100	2,855,700	23,300	25,130	0.12%	0.13%	7.8639	8.7995	1.0000	1.0000
FARM	87,887	88,402	704	790	0.00%	0.00%	7.8639	8.7995	1.0000	1.0000
TOTAL	1,674,020,873	1,644,725,877	19,024,128	20,077,901	100.00%	100.00%				

AVERAGE SINGLE FAMILY RESIDENCE

PRIOR YEAR		CURRENT YEAR		CHANGE	
VALUE	AMOUNT	VALUE	AMOUNT	DIFFERENCE	% CHANGE
\$195,208	\$1,535.09	\$189,547	\$1,667.92	\$132.83	8.65%

New residential construction \$23M; new Single Family homes 26

Major industry to remain same as 2012 until 2018

Business class amount to remain same as last year in \$ plus NMC change

Residential and business taxes increase due to non market changes 2012-2013

Residential single family homes per BCA: 6,201 (2012 6,175)

Residential single family home assessment per BCA: 1,175,378,301 (2012 1,205,409,400)



BUDGET SUMMARY - 2013 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$11,726,419	\$4,857,016	\$3,307,844	\$186,622	\$20,077,901
Property Tax % change prev yr.						5.5%
Other Tax - L I and Grants in Lieu	11210-12910					\$1,001,995
						\$21,079,896

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$3,022,688	\$558,500	\$934,164	49%	\$1,530,024
Police (RCMP)	22121-22180 13121, 14221	\$6,208,627	\$305,500		5%	\$5,903,127
Fire Department	22411-22510 14241	\$3,148,423	\$120,500		4%	\$3,027,923
Animal Control & Protection (SPCA)	22931 15160	\$132,902	\$12,000		9%	\$120,902
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516	\$4,041,606	\$1,161,810		29%	\$2,879,796
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$2,289,920	\$2,289,920		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$1,983,506	\$1,983,506		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,042,272	\$314,325		30%	\$727,947
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15170, 15181, 15210	\$428,630	\$256,500		60%	\$172,130
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$484,598	\$477,409		99%	\$7,189
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,158,199	\$1,683,053		33%	\$3,475,146
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$772,841	\$89,500		12%	\$683,341
Library Services (VIRL)	27600	\$600,728			0%	\$600,728
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,150,500	\$6,980,500		98%	\$170,000
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,009,000			0%	\$1,009,000
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$542,500	\$375,500		69%	\$167,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$605,643			0%	\$605,643

\$21,079,896

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					125%	\$456,270
Revenues	54421-55611		\$2,289,920			
Operating Expenditures	64110-64194	\$1,513,650				
Debt Repayment	68120-68130	\$0				
Transfers to Reserves		\$456,270				
Transfers to Capital	68211-68910	\$320,000				
Sewer System					100%	(\$0)
Revenues	94421-99114		\$1,943,506	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,089,240				
Debt Repayment	108120-108130	\$401,766				
Transfers to Reserve	108211, 108910	\$20,000				
Transfers to Capital	108220	\$492,500				



BUDGET SUMMARY - 2014 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$13,191,170	\$4,857,016	\$3,340,922	\$188,488	\$21,577,596
Property Tax % change prev yr.						7.5%
Other Tax - L I and Grants in Lieu	11210-12910					\$1,001,995
						\$22,579,591

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$3,111,805	\$559,340	\$934,164	48%	\$1,618,301
Police (RCMP)	22121-22180, 13121, 14221	\$6,354,573	\$305,500		5%	\$6,049,073
Fire Department	22411-22510, 14241	\$3,262,464	\$125,000		4%	\$3,137,464
Animal Control & Protection (SPCA)	22931, 15160	\$135,560	\$12,000		9%	\$123,560
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516	\$4,127,371	\$1,185,073		29%	\$2,942,298
Waterworks System (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$2,513,255	\$2,513,255		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$2,169,221	\$2,169,221		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510, 14400	\$1,072,298	\$336,522		31%	\$735,776
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15170, 15181, 15210	\$434,841	\$256,500		59%	\$178,341
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$508,855	\$367,409		72%	\$141,446
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,053,216	\$1,716,241		34%	\$3,336,975
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$784,626	\$87,200		11%	\$697,426
Library Services (VIRL)	27600	\$639,261			0%	\$639,261
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,150,500	\$6,980,500		98%	\$170,000
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$1,681,500			0%	\$1,681,500
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$1,098,000	\$883,000		80%	\$215,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$913,170			0%	\$913,170

\$22,579,591

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					139%	\$703,268
Revenues	54421-55611		\$2,513,255			
Operating Expenditures	64110-64194	\$1,389,987				
Debt Repayment	68120-68130	\$0				
Transfers to Reserves		\$703,268				
Transfers to Capital	68211-68910	\$420,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$2,129,221	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,066,670				
Debt Repayment	108120-108130	\$436,889				
Transfers to Reserve	108211, 108910	\$270,662				
Transfers to Capital	108220	\$665,662				



BUDGET SUMMARY - 2015 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$14,621,104	\$4,857,016	\$3,374,332	\$190,373	\$23,042,825
Property Tax % change prev yr.						6.8%
Other Tax - L I and Grants in Lieu	11210-12910					\$1,001,995
						\$24,044,820

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$3,096,717	\$560,196	\$445,000	32%	\$2,091,521
Police (RCMP)	22121-22180 13121, 14221	\$6,761,261	\$305,500		5%	\$6,455,761
Fire Department	22411-22510 14241	\$3,295,919	\$125,000		4%	\$3,170,919
Animal Control & Protection (SPCA)	22931 15160	\$138,271	\$12,000		9%	\$126,271
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516	\$4,202,418	\$1,208,775		29%	\$2,993,643
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$2,758,950	\$2,758,950		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$2,373,309	\$2,373,309		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,189,556	\$336,522		28%	\$853,034
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15170, 15181, 15210	\$440,754	\$256,500		58%	\$184,254
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$502,458	\$367,409		73%	\$135,049
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,163,959	\$1,750,093		34%	\$3,413,866
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$800,318	\$90,200		11%	\$710,118
Library Services (VIRL)	27600	\$694,824			0%	\$694,824
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,150,500	\$6,980,500		98%	\$170,000
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,811,000			0%	\$1,811,000
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$605,500	\$390,500		64%	\$215,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$1,019,559			0%	\$1,019,559

\$24,044,820

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					144%	\$841,331
Revenues	54421-55611		\$2,758,950			
Operating Expenditures	64110-64194	\$1,415,455				
Debt Repayment	68120-68130	\$125,164				
Transfers to Reserves		\$841,331				
Transfers to Capital	68211-68910	\$377,000				
Sewer System					100%	\$0
Revenues	94421-99114		\$2,333,309	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,088,603				
Debt Repayment	108120-108130	\$436,889				
Transfers to Reserve	108211, 108910	\$422,817				
Transfers to Capital	108220	\$847,817				



BUDGET SUMMARY - 2016 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$15,502,510	\$4,857,016	\$3,408,075	\$192,277	\$23,959,878
Property Tax % change prev yr.						4.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$1,001,995
						\$24,961,873

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$3,195,398	\$561,070	\$445,000	31%	\$2,189,328
Police (RCMP)	22121-22180 13121, 14221	\$6,831,124	\$305,500		4%	\$6,525,624
Fire Department	22411-22510 14241	\$3,371,153	\$125,000		4%	\$3,246,153
Animal Control & Protection (SPCA)	22931 15160	\$141,037	\$12,000		9%	\$129,037
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516	\$4,281,826	\$1,232,922		29%	\$3,048,904
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,029,130	\$3,029,130		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$2,597,818	\$2,597,817		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,311,715	\$336,522		26%	\$975,193
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15170, 15181, 15210	\$446,969	\$256,500		57%	\$190,469
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$506,133	\$377,409		75%	\$128,724
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,277,662	\$1,784,625		34%	\$3,493,037
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$816,323	\$91,200		11%	\$725,123
Library Services (VIRL)	27600	\$741,874			0%	\$741,874
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,150,500	\$6,980,500		98%	\$170,000
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,993,000			0%	\$1,993,000
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$613,000	\$398,000		65%	\$215,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$1,190,407			0%	\$1,190,407

\$24,961,873

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					139%	\$856,590
Revenues	54421-55611		\$3,029,130			
Operating Expenditures	64110-64194	\$1,447,376				
Debt Repayment	68120-68130	\$125,164				
Transfers to Reserves		\$856,590				
Transfers to Capital	68211-68910	\$600,000				
Sewer System					100%	(\$0)
Revenues	94421-99114		\$2,557,817	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,115,608				
Debt Repayment	108120-108130	\$436,889				
Transfers to Reserve	108211, 108910	\$395,321				
Transfers to Capital	108220	\$1,045,321				



BUDGET SUMMARY - 2017 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$15,869,322	\$4,857,016	\$3,442,156	\$194,200	\$24,362,693
Property Tax % change prev yr.						4.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$1,001,995
						\$25,364,688

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
General Administration (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$3,195,398	\$561,070	\$445,000	31%	\$2,189,328
Police (RCMP)	22121-22180 13121, 14221	\$6,831,124	\$305,500		4%	\$6,525,624
Fire Department	22411-22510 14241	\$3,371,153	\$125,000		4%	\$3,246,153
Animal Control & Protection (SPCA)	22931 15160	\$141,037	\$12,000		9%	\$129,037
Engineering & Public Works (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516	\$4,281,826	\$1,232,922		29%	\$3,048,904
Waterworks System (operating, capital, and debt repayment)	64110-68910 54431-55611	\$3,029,130	\$3,029,130		100%	\$0
Sewerage System (operating, capital, and debt repayment)	94421-99211 104210-109110	\$2,597,818	\$2,597,817		100%	\$0
Public Transit (B.C. Transit/Diversified)	23510 14400	\$1,311,715	\$336,522		26%	\$975,193
Planning, Bylaw and Building	21216, 22921, 22926, 26129, 26132, 14550, 15170, 15181, 15210	\$446,969	\$256,500		57%	\$190,469
Community Development (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$506,133	\$377,409		75%	\$128,724
Parks & Recreation (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,277,662	\$1,784,625		34%	\$3,493,037
Heritage & Culture (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$816,323	\$91,200		11%	\$725,123
Library Services (VIRL)	27600	\$741,874			0%	\$741,874
Collections and Transfers to other Agencies (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,150,500	\$6,980,500		98%	\$170,000
Transfers for Capital Purchases (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,993,000			0%	\$1,993,000
Internal Transfers and Reserves (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$613,000	\$398,000		65%	\$215,000
Debt Repayment (RCMP Building and other interest)	28111-28193	\$1,190,407			0%	\$1,190,407

\$24,961,873

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
Waterworks System					139%	\$856,590
Revenues	54421-55611		\$3,029,130			
Operating Expenditures	64110-64194	\$1,447,376				
Debt Repayment	68120-68130	\$125,164				
Transfers to Reserves		\$856,590				
Transfers to Capital	68211-68910	\$600,000				
Sewer System					100%	(\$0)
Revenues	94421-99114		\$2,557,817	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,115,608				
Debt Repayment	108120-108130	\$436,889				
Transfers to Reserve	108211, 108910	\$395,321				
Transfers to Capital	108220	\$1,045,321				