

**CITY OF PORT ALBERNI**

**5 YEAR PLAN WORKING PAPER**

**2012 - 2016**

Final Adopted April 23, 2012

# CITY OF PORT ALBERNI



## 5 YEAR PLAN 2012-2016

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**CITY OF PORT ALBERNI  
FINANCIAL PLAN 2012-2016**


	<i>Page</i>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Revenues</b>						
<b>Taxes</b>						
Property Taxes	2	\$ 19,024,128	\$ 20,358,946	\$ 21,500,625	\$ 22,232,068	\$ 23,295,844
Parcel Taxes	2	170,000	170,000	170,000	170,000	170,000
Other Taxes	2,19	173,466	179,751	179,751	179,751	179,751
Grants in Lieu of Taxes	2	554,654	554,654	554,654	554,654	554,654
<b>Fees and Charges</b>						
Sales of Service	2-3	3,708,310	4,436,086	4,497,482	4,557,017	4,492,415
Sales of Service/Utilities	16,19	3,343,935	4,163,257	4,572,217	5,021,900	5,516,479
Service to other Government	2	160,000	160,000	160,000	160,000	160,000
User Fees/Fines	3	244,300	244,300	244,300	244,300	244,300
<b>Other Revenue</b>						
Rentals	4	166,656	169,989	173,389	176,857	180,394
Interest/Penalties	4,16,19	322,900	325,400	325,400	325,400	325,400
Grants/Other Governments	4-5, 27-40	16,588,765	6,486,897	933,563	444,500	444,500
Other Contributions	27-40	44,900	10,069,900	29,900	29,900	-
		<u>44,502,014</u>	<u>47,319,180</u>	<u>33,341,280</u>	<u>34,096,347</u>	<u>35,563,738</u>
<b>Expenditures</b>						
Debt Interest	14,18,21	\$ 341,349	\$ 863,438	\$ 918,615	\$ 996,018	\$ 967,662
Capital Expenditure	27-40	25,287,765	34,547,110	4,506,572	5,919,600	4,445,400
<b>Other Municipal Purposes</b>						
General Municipal	6-7	2,998,582	3,023,172	3,113,226	3,155,574	3,187,653
Police Services	7	5,813,337	5,998,126	6,225,491	6,413,488	6,623,210
Fire Services	7	2,919,202	3,172,567	3,270,593	3,332,581	3,395,804
Other Protective Services	8	245,183	248,145	251,165	254,244	257,389
Transportation Services	8-10	3,799,836	3,814,879	3,898,399	3,969,540	4,026,867
Environmental Health and Development	11-12	2,025,939	1,929,237	1,962,178	1,995,794	2,030,147
Parks and Recreation	12-13	4,767,913	4,931,090	5,029,713	5,130,308	5,236,914
Cultural	14	1,344,674	1,366,792	1,389,628	1,412,921	1,436,678
Water	16	1,351,500	1,378,530	1,406,101	1,434,222	1,462,906
Sewer	19	1,031,790	1,052,426	1,076,203	1,097,727	1,119,682
Contingency	5	150,000	150,000	650,000	150,000	150,000
		<u>52,077,070</u>	<u>62,475,511</u>	<u>33,697,884</u>	<u>35,262,017</u>	<u>34,340,312</u>
<b>Revenue in Excess (Shortfall) of Expenditure</b>		<u>\$ (7,575,056)</u>	<u>\$ (15,156,332)</u>	<u>\$ (356,604)</u>	<u>\$ (1,165,671)</u>	<u>\$ 1,223,426</u>
<b>Other</b>						
Borrowing Proceeds	27-40	\$ 3,000,000	\$ 15,166,667	\$ 1,700,000	\$ 2,730,000	\$ -
Debt Principal	13,19	(431,820)	(1,057,009)	(974,413)	(1,066,091)	(1,066,091)
Transfer to Other Governments - Repayment	6	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)
Transfer from Equipment Replacement Reserve	27-40	519,700	765,100	217,700	431,900	841,000
Transfer from Land Sale Reserve	27-40	610,000	-	-	-	-
Transfer from Cemetery Trust	4	-	-	-	-	-
Transfer from (to) other reserves	18,21, 27-40	3,649,228	301,575	(416,683)	(760,138)	(828,335)
Transfer from (to) Surplus	4,16,19,23,24	397,948	150,000	0	(0)	0
		<u>\$ 7,575,056</u>	<u>\$ 15,156,332</u>	<u>\$ 356,604</u>	<u>\$ 1,165,671</u>	<u>\$ (1,223,426)</u>
<b>Balanced Budget</b>		<u>\$ -</u>	<u>\$ -</u>	<u>\$ (0)</u>	<u>\$ 0</u>	<u>\$ 0</u>

	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1	<b>CITY OF PORT ALBERNI</b>															
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>															
3																
4			<b>2011</b>		<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
5			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
6																
7	REAL PROPERTY TAXES															
8																
9	11111	General Purposes - Taxes	18,536,611	-2.21%	18,555,631	0.10%	18,778,494	1.30%	19,789,850	5.39%	20,814,940	5.18%	21,359,155	2.61%	22,422,931	4.98%
10	11112	Debt Purposes - Taxes	245,448	0.00%	245,634	0.08%	245,634	0.08%	569,096	131.68%	685,685	20.49%	872,913	27.31%	872,913	0.00%
11		<u>TAX LEVY</u>	<u>18,782,059</u>	<u>-2.18%</u>	<u>18,801,265</u>	<u>0.10%</u>	<u>19,024,128</u>	<u>1.29%</u>	<u>20,358,946</u>	<u>7.02%</u>	<u>21,500,625</u>	<u>5.61%</u>	<u>22,232,068</u>	<u>3.40%</u>	<u>23,295,844</u>	<u>4.78%</u>
12																
13																
14	11210	Local Improvements	186	0.00%	186	0.00%	186	0.00%	186	0.00%	186	0.00%	186	0.00%	186	0.00%
15	11211	Special Area Levy	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%
16	11212	Parcel Tax	231,545	0.00%	231,545	0.00%	170,000	-26.58%	170,000	0.00%	170,000	0.00%	170,000	0.00%	170,000	0.00%
17		<u>SPECIAL ASSESSMENTS</u>	<u>236,331</u>	<u>0.00%</u>	<u>236,331</u>	<u>0.00%</u>	<u>174,786</u>	<u>-26.04%</u>	<u>174,786</u>	<u>0.00%</u>	<u>174,786</u>	<u>0.00%</u>	<u>174,786</u>	<u>0.00%</u>	<u>174,786</u>	<u>0.00%</u>
18																
19	11910	Utility Tax	140,999	5.27%	140,999	0.00%	134,715	-4.46%	141,000	4.67%	141,000	0.00%	141,000	0.00%	141,000	0.00%
20		<u>TAXES</u>	<u>19,159,389</u>	<u>-2.11%</u>	<u>19,178,595</u>	<u>0.10%</u>	<u>19,333,629</u>	<u>0.91%</u>	<u>20,674,732</u>	<u>6.94%</u>	<u>21,816,411</u>	<u>5.52%</u>	<u>22,547,854</u>	<u>3.35%</u>	<u>23,611,630</u>	<u>4.72%</u>
21																
22	FEDERAL GOVERNMENT															
23	12110	Federal Building Grant	17,166	-45.97%	17,000	-0.97%	15,000	-12.62%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
24	12210	C B C Grant	2,405	-18.17%	2,939	22.20%	2,700	12.27%	2,700	0.00%	2,700	0.00%	2,700	0.00%	2,700	0.00%
25	PROVINCIAL GOVERNMENT															
26	12310	Provincial Government Grant	56,779	0.11%	56,719	-0.11%	57,200	0.74%	57,200	0.00%	57,200	0.00%	57,200	0.00%	57,200	0.00%
27	12410	B. C. Hydro	389,054	-2.52%	399,125	2.59%	439,514	12.97%	439,514	0.00%	439,514	0.00%	439,514	0.00%	439,514	0.00%
28	12411	Public Housing Grant (in lieu of taxes)	48,413	37.42%	35,231	-27.23%	40,000	-17.38%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
29	OTHER ENTITIES															
30	12910	University of Victoria	240	7.14%	240	0.00%	240	0.00%	240	0.00%	240	0.00%	240	0.00%	240	0.00%
31		<u>GRANTS IN LIEU OF TAXES</u>	<u>514,057</u>	<u>-2.27%</u>	<u>511,254</u>	<u>0.00%</u>	<u>554,654</u>	<u>7.90%</u>	<u>554,654</u>	<u>0.00%</u>	<u>554,654</u>	<u>0.00%</u>	<u>554,654</u>	<u>0.00%</u>	<u>554,654</u>	<u>0.00%</u>
32																
33	SERVICES PROVIDED TO GOVERNMENT															
34																
35	13121	PRISONER EXPENSE RECOVERY	140,000	27.27%	140,000	0.00%	160,000	14.29%	160,000	0.00%	160,000	0.00%	160,000	0.00%	160,000	0.00%
36																
37	SALES OF SERVICES															
38																
39	14120	ADMINISTRATION SERVICE CHARGE	124,000	12.73%	114,444	-7.71%	87,000	-29.84%	87,000	0.00%	87,000	0.00%	87,000	0.00%	87,000	0.00%
40		14120.3082 HR Recoveries (2012 fwd)			0		42,000		42,840	2.00%	43,697	2.00%	44,570	2.00%	45,462	2.00%
41																
42	14221	Law Enforcement Service Charge	148,439	-1.14%	148,988	0.37%	150,000	1.05%	150,000	0.00%	150,000	0.00%	150,000	0.00%	150,000	0.00%
43	14241	Fire Department Service Charge	125,000	18.03%	125,000	0.00%	125,000	0.00%	125,000	0.00%	125,000	0.00%	125,000	0.00%	125,000	-100.00%
44		<u>PROTECTIVE SERVICES</u>	<u>273,439</u>	<u>6.79%</u>	<u>273,988</u>	<u>0.20%</u>	<u>275,000</u>	<u>0.57%</u>	<u>275,000</u>	<u>0.00%</u>	<u>275,000</u>	<u>0.00%</u>	<u>275,000</u>	<u>0.00%</u>	<u>150,000</u>	<u>-45.45%</u>
45																
46	14310	Public Works Service Charge	65,965	2.00%	67,285	2.00%	67,300	2.02%	68,600	1.93%	70,000	2.04%	71,400	2.00%	72,800	1.96%
47	14400	Public Transit Revenue	216,000	-17.69%	220,320	2.00%	240,000	11.11%	240,000	0.00%	240,000	0.00%	240,000	0.00%	240,000	0.00%
48		<u>TRANSPORTATION SERVICES</u>	<u>281,965</u>	<u>-13.80%</u>	<u>287,605</u>	<u>2.00%</u>	<u>307,300</u>	<u>8.99%</u>	<u>308,600</u>	<u>0.42%</u>	<u>310,000</u>	<u>0.45%</u>	<u>311,400</u>	<u>0.45%</u>	<u>312,800</u>	<u>0.45%</u>
49																
50	14433	Env Health Garbage Coll-Commercial	515,295	1.36%	525,600	2.00%	525,600	2.00%	536,112	2.00%	546,834	2.00%	557,771	2.00%	568,926	2.00%
51	14434	Env Health Garbage Coll- Residential	474,600	15.24%	484,092	2.00%	622,635	31.19%	635,088	2.00%	647,789	2.00%	660,745	2.00%	673,960	2.00%
52		<u>ENV HEALTH GARBAGE COLL</u>	<u>989,895</u>	<u>7.57%</u>	<u>1,009,692</u>	<u>2.00%</u>	<u>1,148,235</u>	<u>16.00%</u>	<u>1,171,200</u>	<u>2.00%</u>	<u>1,194,624</u>	<u>2.00%</u>	<u>1,218,516</u>	<u>2.00%</u>	<u>1,242,886</u>	<u>2.00%</u>
53																
54	14516	PUBLIC HEALTH-CEMETERIES	31,836	2.00%	32,473	2.00%	32,473	2.00%	33,122	2.00%	33,784	2.00%	34,460	2.00%	35,149	2.00%
55																
56	14550	PLANNING ADMINISTRATION	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%
57																
58	14560	ECONOMIC DEVELOPMENT	28,500	58.33%	28,500	0.00%	28,500	0.00%	714,317	2406.38%	714,317	0.00%	714,317	0.00%	714,317	0.00%
59																
60	14600	Marine Commercial Building	76,301	8.27%	77,827	2.00%	86,846	13.82%	88,583	2.00%	90,355	2.00%	92,162	2.00%	94,005	2.00%

	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1	<b>CITY OF PORT ALBERNI</b>															
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>															
3																
4																
5		<b>2011</b>			<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6		<i>Final</i>			<i>Projected</i>											
61	14601	Port Building	17,470	-18.71%	24,970	42.93%	23,092	32.18%	23,554	2.00%	24,025	2.00%	24,505	2.00%	24,996	2.00%
62	14602	Market Square	23,433	130.87%	23,902	2.00%	11,464	-51.08%	14,964	30.53%	15,263	2.00%	15,569	2.00%	15,580	0.07%
63	14690	A. H. Q. Miscellaneous Revenue	300	11.11%	300	0.00%	375	25.00%	382	1.87%	390	2.09%	398	2.05%	406	2.01%
64		<b>ALBERNI HARBOUR QUAY</b>	<b>117,504</b>	<b>14.77%</b>	<b>126,999</b>	<b>8.08%</b>	<b>121,777</b>	<b>3.64%</b>	<b>127,483</b>	<b>4.69%</b>	<b>130,033</b>	<b>2.00%</b>	<b>132,634</b>	<b>2.00%</b>	<b>134,987</b>	<b>1.77%</b>
65																
66	RECREATION SERVICES															
67																
68	RECREATION FACILITIES															
69																
70	14710	Gyro Youth Centre	4,600	2.22%	4,682	1.78%	4,000	-13.04%	4,080	2.00%	4,162	2.01%	4,245	1.99%	4,330	2.00%
71	14712	Echo '67 Centre	197,050	2.27%	201,079	2.04%	192,100	-2.51%	195,942	2.00%	199,861	2.00%	203,858	2.00%	207,935	2.00%
72	14714	Glenwood Centre	36,500	-5.68%	39,847	9.17%	40,700	11.51%	41,514	2.00%	42,344	2.00%	43,191	2.00%	44,055	2.00%
73	14716	Echo Aquatic Centre	63,200	7.00%	61,800	-2.22%	51,500	-18.51%	52,530	2.00%	53,581	2.00%	54,652	2.00%	55,745	2.00%
74	14718	AV Multiplex	676,300	-1.10%	716,419	5.93%	601,800	-11.02%	613,836	2.00%	626,113	2.00%	638,635	2.00%	651,408	2.00%
75	14720	Stadium & Athletic Fields	33,300	0.91%	31,836	-4.40%	34,000	2.10%	18,360	-46.00%	18,727	2.00%	19,102	2.00%	19,484	2.00%
76																
77	RECREATION PROGRAMS															
78																
79	SPORT PROGRAMS															
81	14730	Glenwood Centre	3,500	31.18%	2,081	-40.54%	4,600	31.43%	4,692	2.00%	4,786	2.00%	4,882	2.01%	4,979	1.99%
82	14732	Echo Aquatic Centre	271,000	5.20%	277,787	2.50%	278,000	2.58%	283,560	2.00%	289,231	2.00%	295,016	2.00%	300,916	2.00%
83	14734	AV Multiplex	35,900	10.80%	36,622	2.01%	34,000	-5.29%	34,680	2.00%	35,374	2.00%	36,081	2.00%	36,803	2.00%
85																
86	LEISURE DIVISION PROGRAMS															
87	14738	Children's Programs	110,000	-4.35%	115,994	5.45%	100,000	-9.09%	102,000	2.00%	104,040	2.00%	106,121	2.00%	108,243	2.00%
88	14740	Youth Programs & Services	300		1,561	420.33%	300	0.00%	306	2.00%	312	1.96%	318	1.92%	325	2.20%
89	14742	Adult Programs	115,000	-0.86%	93,636	-18.58%	115,000	0.00%	117,300	2.00%	119,646	2.00%	122,039	2.00%	124,480	2.00%
90	14750	Special Events	2,000	1.01%	3,121	56.05%	3,200	60.00%	3,264	2.00%	3,329	1.99%	3,396	2.01%	3,464	2.00%
91																
92	COMMUNITY SERVICES															
93	14760	Community Serv. Misc. Revenue	3,000	-70.87%	3,060	2.00%	3,000	0.00%	3,060	2.00%	3,121	1.99%	3,184	2.02%	3,247	1.98%
95	14770	Contributions & Grants	77,100	-47.45%	78,642	2.00%	105,200	36.45%	105,200	0.00%	105,200	0.00%	105,200	0.00%	105,200	0.00%
96		<b>RECREATION SERVICES</b>	<b>1,628,750</b>	<b>-3.88%</b>	<b>1,668,167</b>	<b>2.42%</b>	<b>1,567,400</b>	<b>-3.77%</b>	<b>1,580,324</b>	<b>0.82%</b>	<b>1,609,827</b>	<b>1.87%</b>	<b>1,639,920</b>	<b>1.87%</b>	<b>1,670,614</b>	<b>1.87%</b>
97																
98	CULTURAL SERVICES															
99																
100	MUSEUM SERVICES															
101	14810	Museum - Sales & Service	19,500	-35.10%	25,440	30.46%	19,925	2.18%	22,000	10.41%	25,000	13.64%	25,000	0.00%	25,000	0.00%
102	14820	Museum - Provincial Grants	57,500		64,000	11.30%	54,500	-5.22%	55,000	0.92%	55,000	0.00%	55,000	0.00%	55,000	0.00%
103	14830	Museum - Federal Grants	25,000	-69.70%	25,000	0.00%	5,000	-80.00%	0	-100.00%	0	0	0	0	0	0
104	14910	McLean Mill - Sales & Service	0	-100.00%	0		0		0		0		0		0	
105		<b>CULTURAL SERVICES</b>	<b>102,000</b>	<b>-74.12%</b>	<b>114,440</b>	<b>12.20%</b>	<b>79,425</b>	<b>-22.13%</b>	<b>77,000</b>	<b>-3.05%</b>	<b>80,000</b>	<b>3.90%</b>	<b>80,000</b>	<b>0.00%</b>	<b>80,000</b>	<b>0.00%</b>
106																
107		<b>SALES OF SERVICES</b>	<b>3,597,089</b>	<b>-7.12%</b>	<b>3,675,508</b>	<b>2.18%</b>	<b>3,708,310</b>	<b>3.09%</b>	<b>4,436,086</b>	<b>19.63%</b>	<b>4,497,482</b>	<b>1.38%</b>	<b>4,557,017</b>	<b>1.32%</b>	<b>4,492,415</b>	<b>-1.42%</b>
108																
109	OTHER REVENUE OWN SOURCES															
110																
111	15110	Prof. & Business Licence Fees	132,000	0.00%	145,200	10.00%	145,200	10.00%	145,200	0.00%	145,200	0.00%	145,200	0.00%	145,200	0.00%
113	15160	Dog Licence Fees	0		0		10,000		10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
114	15170	Building/Plumbing Permit Fees	142,000	73.17%	84,000	-40.85%	84,000	-40.85%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
115	15181	Other Const./Demo. Permit Fees	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%
116		<b>LICENCES &amp; PERMITS</b>	<b>274,100</b>	<b>28.02%</b>	<b>229,300</b>	<b>-16.34%</b>	<b>239,300</b>	<b>-12.70%</b>	<b>239,300</b>	<b>0.00%</b>	<b>239,300</b>	<b>0.00%</b>	<b>239,300</b>	<b>0.00%</b>	<b>239,300</b>	<b>0.00%</b>
117																
118	15210	FINES & PARKING TICKETS	18,500	0.00%	18,500	0.00%	5,000	-72.97%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%
119																


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1	<b>CITY OF PORT ALBERNI</b>															
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>															
3																
4																
5			<b>2011</b>		<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
120	15320	RENTALS	160,844	35.66%	160,844	0.00%	166,656	3.61%	169,989	2.00%	173,389	2.00%	176,857	2.00%	180,394	2.00%
121																
122	15510	Interest On Investments	55,000	-26.67%	55,000	0.00%	57,500	4.55%	60,000	4.35%	60,000	0.00%	60,000	0.00%	60,000	0.00%
123	15590	Other Interest	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
124		<b>RETURN ON INVESTMENTS</b>	<b>65,000</b>	<b>-23.53%</b>	<b>65,000</b>	<b>0.00%</b>	<b>67,500</b>	<b>3.85%</b>	<b>70,000</b>	<b>3.70%</b>	<b>70,000</b>	<b>0.00%</b>	<b>70,000</b>	<b>0.00%</b>	<b>70,000</b>	<b>0.00%</b>
125																
126	15611	Current Tax Penalties	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%
127	15621	Arrears & Del. Tax Interest	39,000	0.00%	39,000	0.00%	35,000	-10.26%	35,000	0.00%	35,000	0.00%	35,000	0.00%	35,000	0.00%
128		<b>PENALTIES &amp; INTEREST</b>	<b>114,000</b>	<b>0.00%</b>	<b>114,000</b>	<b>0.00%</b>	<b>110,000</b>	<b>-3.51%</b>	<b>110,000</b>	<b>0.00%</b>	<b>110,000</b>	<b>0.00%</b>	<b>110,000</b>	<b>0.00%</b>	<b>110,000</b>	<b>0.00%</b>
129																
130	15930	<b>MISC. REVENUE</b>	<b>114,102</b>	<b>0.33%</b>	<b>114,484</b>	<b>0.33%</b>	<b>114,000</b>	<b>-0.09%</b>	<b>114,000</b>	<b>0.00%</b>	<b>114,000</b>	<b>0.00%</b>	<b>114,000</b>	<b>0.00%</b>	<b>114,000</b>	<b>0.00%</b>
131		<b>OTHER REVENUE OWN SOURCE</b>	<b>746,546</b>	<b>12.45%</b>	<b>702,128</b>	<b>-5.95%</b>	<b>702,456</b>	<b>-5.91%</b>	<b>708,289</b>	<b>0.83%</b>	<b>711,689</b>	<b>0.48%</b>	<b>715,157</b>	<b>0.49%</b>	<b>718,694</b>	<b>0.49%</b>
132																
133		UNCOND TRANSFERS OTHER GOV'T														
134																
135		PROVINCIAL GOVERNMENT														
136	16212	Small Community Protection Grant	214,734	0.00%	214,734	0.00%	300,499	39.94%	204,504	-31.95%	204,504	0.00%	0	-100.00%	0	
137	16214	Revenue Sharing - Traffic Fines	375,844	0.00%	375,844	0.00%	349,395	-7.04%	284,560	-18.56%	284,559	0.00%	0	-100.00%	0	
138	16215	Community Gaming Revenue	534,000	24.19%	534,000	0.00%	444,500	-16.76%	444,500	0.00%	444,500	0.00%	444,500	0.00%	444,500	0.00%
139		<b>UNCOND TRNFRS OTHER GOV'T</b>	<b>1,124,578</b>	<b>10.19%</b>	<b>1,124,578</b>	<b>0.00%</b>	<b>1,094,394</b>	<b>-2.68%</b>	<b>933,564</b>	<b>-14.70%</b>	<b>933,563</b>	<b>0.00%</b>	<b>444,500</b>	<b>-52.39%</b>	<b>444,500</b>	<b>0.00%</b>
140																
141		COND TRANSFERS OTHER														
142																
143	18121	Grants/Contributions Other	12,000	-60.00%	12,000	0.00%	60,000	400.00%	0	-100.00%	0		0		0	
144		<b>COND TRANSFERS OTHER</b>	<b>12,000</b>	<b>-60.00%</b>	<b>12,000</b>	<b>0.00%</b>	<b>60,000</b>	<b>400.00%</b>	<b>0</b>	<b>-100.00%</b>	<b>0</b>		<b>0</b>		<b>0</b>	
145																
146																
147		OTHER TRANSFERS & COLLECTIONS														
148																
149	19110	Cemetery Trust Fund														
150	19111	Reserve For Projects/Purchase														
151	19113	Reserve For Bad Debts-Taxation														
152	19114	Operating Funds From Prior Years	500,000	0.00%	500,000	0.00%	747,948	49.59%	500,000	-33.15%	500,000	0.00%	500,000	0.00%	500,000	0.00%
153		<b>TRANSFERS FROM OWN RESERVES</b>	<b>500,000</b>	<b>0.00%</b>	<b>500,000</b>	<b>0.00%</b>	<b>747,948</b>	<b>49.59%</b>	<b>500,000</b>	<b>-33.15%</b>	<b>500,000</b>	<b>0.00%</b>	<b>500,000</b>	<b>0.00%</b>	<b>500,000</b>	<b>0.00%</b>
154																
155		COLLECTIONS FOR OTHER GOV'T														
156																
157	19811	Non-Residential School	2,681,647	0.00%	2,681,647	0.00%	2,380,000	-11.25%	2,380,000	0.00%	2,380,000	0.00%	2,380,000	0.00%	2,380,000	0.00%
158	19812	Residential School	3,353,782	0.00%	3,353,782	0.00%	3,100,000	-7.57%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%
159			<b>6,035,429</b>	<b>0.00%</b>	<b>6,035,429</b>	<b>0.00%</b>	<b>5,480,000</b>	<b>-9.20%</b>	<b>5,480,000</b>	<b>0.00%</b>	<b>5,480,000</b>	<b>0.00%</b>	<b>5,480,000</b>	<b>0.00%</b>	<b>5,480,000</b>	<b>0.00%</b>
160																

	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		<b>CITY OF PORT ALBERNI</b>														
2		<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>														
3																
4																
5			<b>2011</b>		<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
161		REGIONAL GOVERNMENT														
162	19820	Regional Hospital District	879,720	-3.52%	879,720	0.00%	880,000	0.03%	880,000	0.00%	880,000	0.00%	880,000	0.00%	880,000	0.00%
163	19821	Regional District Alberni-Clayoquot	709,622	0.78%	709,622	0.00%	550,000	-22.49%	550,000	0.00%	550,000	0.00%	550,000	0.00%	550,000	0.00%
164			<u>1,589,342</u>	-1.65%	<u>1,589,342</u>	0.00%	<u>1,430,000</u>	-10.03%	<u>1,430,000</u>	0.00%	<u>1,430,000</u>	0.00%	<u>1,430,000</u>	0.00%	<u>1,430,000</u>	0.00%
165																
166		JOINT BOARDS AND COMMISSIONS														
167	19830	Municipal Finance Authority	453	0.00%	453	0.00%	500	10.38%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
168	19831	B. C. Assessment Authority	185,446	0.00%	185,446	0.00%	183,000	-1.32%	183,000	0.00%	183,000	0.00%	183,000	0.00%	183,000	0.00%
169			<u>185,899</u>	0.00%	<u>185,899</u>	0.00%	<u>183,500</u>	-1.29%	<u>183,500</u>	0.00%	<u>183,500</u>	0.00%	<u>183,500</u>	0.00%	<u>183,500</u>	0.00%
170																
171		OTHER TRANSFER, COLLECTIONS	<u>7,810,670</u>	-0.34%	<u>7,810,670</u>	0.00%	<u>7,093,500</u>	-9.18%	<u>7,093,500</u>	0.00%	<u>7,093,500</u>	0.00%	<u>7,093,500</u>	0.00%	<u>7,093,500</u>	0.00%
172																
173		<b>GENERAL FUND REVENUE</b>	<b><u>33,604,329</u></b>	-1.55%	<b><u>33,654,733</u></b>	0.15%	<b><u>33,454,891</u></b>	-0.44%	<b><u>35,060,825</u></b>	4.80%	<b><u>36,267,298</u></b>	3.44%	<b><u>36,572,682</u></b>	0.84%	<b><u>37,575,394</u></b>	2.74%


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
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3																
4																
5			<b>2011</b>		<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
7	<b>GENERAL GOVERNMENT SERVICE</b>															
8																
9	21110	Mayor-Stipends	34,203	5.80%	34,886	2.00%	36,017	5.30%	36,737	2.00%	37,428	1.88%	37,428	0.00%	38,177	2.00%
10	21130	Councillors-Stipends	81,966	5.79%	83,605	2.00%	86,314	5.30%	88,040	2.00%	89,800	2.00%	92,168	2.64%	94,011	2.00%
11	21190	Receptions and Other Services	23,183	2.00%	33,646	45.13%	29,537	27.41%	29,778	0.82%	30,023	0.82%	30,274	0.84%	30,529	0.84%
12		<b>LEGISLATIVE</b>	<b>139,352</b>	<b>5.14%</b>	<b>152,137</b>	<b>9.17%</b>	<b>151,868</b>	<b>8.98%</b>	<b>154,555</b>	<b>1.77%</b>	<b>157,251</b>	<b>1.74%</b>	<b>159,870</b>	<b>1.67%</b>	<b>162,717</b>	<b>1.78%</b>
13	<b>GENERAL ADMINISTRATION</b>															
14																
15	<b>ADMINISTRATIVE</b>															
16																
17	21211	City Manager	264,621	14.07%	241,353	-8.79%	188,200	-28.88%	191,800	1.91%	195,800	2.09%	199,800	2.04%	203,800	2.00%
18	21212	Municipal Clerk	277,884	-21.00%	283,442	2.00%	390,843	40.65%	399,959	2.33%	407,958	2.00%	416,117	2.00%	424,440	2.00%
19	21215	Legal Services	45,462	2.00%	46,371	2.00%	40,000	-12.01%	40,800	2.00%	41,600	1.96%	42,500	2.16%	43,300	1.88%
20	21216	By-Law Prosecution Services (Planning)	80,000	976.86%	81,600	2.00%	80,000	0.00%	82,200	2.75%	83,850	2.01%	85,500	1.97%	87,200	1.99%
21																
22																
23	<b>FINANCIAL MANAGEMENT</b>															
24	21221	Financial Management Administration	650,839	-0.78%	663,855	2.00%	673,200	3.44%	689,700	2.45%	703,600	2.02%	717,700	2.00%	732,000	1.99%
25	21225	External Audit	17,015	26.97%	17,355	2.00%	18,350	7.85%	18,700	1.91%	19,000	1.60%	19,500	2.63%	19,900	2.05%
26	21226	Purchasing Administration	217,037	2.00%	221,378	2.00%	214,000	-1.40%	219,400	2.52%	221,950	1.16%	227,000	2.28%	230,300	1.45%
27	21229	Other Financial Management	27,440	2.00%	27,990	2.00%	11,400	-58.45%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
28																
29	<b>COMMON SERVICES</b>															
30	21222	Administration Vehicle	5,852	2.00%	5,969	2.00%	10,993	87.85%	11,093	0.91%	11,193	0.90%	11,293	0.89%	11,393	0.89%
31	21252	City Hall	85,151	-1.22%	90,019	5.72%	84,698	-0.53%	86,392	2.00%	88,120	2.00%	89,882	2.00%	91,680	2.00%
32	21253	Other City Buildings	7,157	-10.97%	7,300	2.00%	9,150	27.85%	9,333	2.00%	9,520	2.00%	9,710	2.00%	9,904	2.00%
33	21254	Plywood Plant Site	7,566	0.00%	7,566	0.00%	7,566	0.00%	7,566	0.00%	7,566	0.00%	7,566	0.00%	7,566	0.00%
35	21259	Other Common Services	233,179	0.36%	237,843	2.00%	236,140	1.27%	227,140	-3.81%	225,240	-0.84%	228,340	1.38%	231,440	1.36%
36																
37	<b>INFORMATION SERVICES</b>															
38	21261	Information Services	482,421	-0.54%	492,069	2.00%	499,334	3.51%	509,157	1.97%	519,195	1.97%	529,452	1.98%	539,933	1.98%
39																
40	<b>OTHER ADMINISTRATIVE SERVICES</b>															
41	21282	Appraisals	25,000		0	-100.00%	25,000	0.00%	0	-100.00%	0		25,000		0	-100.00%
42	21283	Personnel (Human Resources)	216,626	4.10%	220,958	2.00%	253,672	17.10%	259,090	2.14%	268,806	3.75%	268,611	-0.07%	273,523	1.83%
43	21285	Employee Wellness (EFAP)	11,985	19.49%	12,225	2.00%	16,000	33.50%	16,180	1.13%	16,364	1.14%	16,551	1.14%	16,742	1.15%
44																




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1	<b>CITY OF PORT ALBERNI</b>															
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3																
4																
5		<b>2011</b>			<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6		<i>Final</i>			<i>Projected</i>		<i>Last Year</i>									
45	<b>RECOVERIES</b>															
46	21290	Admin./Acc't Services Recovered	-281,525	2.00%	-287,156	2.00%	-266,400	-5.37%	-271,700	1.99%	-277,100	1.99%	-282,700	2.02%	-288,300	1.98%
47		<b>GENERAL ADMINISTRATION</b>	<b>2,373,710</b>	<b>2.68%</b>	<b>2,370,137</b>	<b>-0.15%</b>	<b>2,492,146</b>	<b>4.99%</b>	<b>2,508,210</b>	<b>0.64%</b>	<b>2,554,062</b>	<b>1.83%</b>	<b>2,623,222</b>	<b>2.71%</b>	<b>2,646,221</b>	<b>0.88%</b>
48																
49	21911	Election Expense	34,832	11510.67%	300	-99.14%	500	-98.56%	500	0.00%	36,000	7100.00%	500	-98.61%	500	0.00%
50	21920	Training and Development	128,400	2.72%	130,968	2.00%	130,968	2.00%	133,585	2.00%	136,259	2.00%	138,984	2.00%	141,764	2.00%
51	21925	Council Travel and Development	25,585	2.00%	26,096	2.00%	26,100	2.01%	26,622	2.00%	27,154	2.00%	27,698	2.00%	28,251	2.00%
52	21930	Public Liability Insurance	129,438	0.00%	134,668	4.04%	136,000	5.07%	138,700	1.99%	141,500	2.02%	144,300	1.98%	147,200	2.01%
53	21931	Damage Claims	40,000	56.86%	40,800	2.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
54	21950	Grants In Aid	21,000	110.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%
56		<b>OTHER GENERAL GOV'T SERVICES</b>	<b>379,255</b>	<b>20.28%</b>	<b>353,832</b>	<b>-6.70%</b>	<b>354,568</b>	<b>-6.51%</b>	<b>360,407</b>	<b>1.65%</b>	<b>401,913</b>	<b>11.52%</b>	<b>372,482</b>	<b>-7.32%</b>	<b>378,715</b>	<b>1.67%</b>
57																
58		<b>GENERAL GOVERNMENT SERVICE</b>	<b>2,892,317</b>	<b>4.81%</b>	<b>2,876,106</b>	<b>-0.56%</b>	<b>2,998,582</b>	<b>3.67%</b>	<b>3,023,172</b>	<b>0.82%</b>	<b>3,113,226</b>	<b>2.98%</b>	<b>3,155,574</b>	<b>1.36%</b>	<b>3,187,653</b>	<b>1.02%</b>
59																
60	<b>PROTECTIVE SERVICES</b>															
61																
62	22121	R.C.M.P. Contract	4,263,246	2.24%	4,385,916	2.88%	4,406,261	3.35%	4,563,883	3.58%	4,763,627	4.38%	4,923,645	3.36%	5,104,631	3.68%
63	22122	Police Service Administration	767,006	2.00%	782,346	2.00%	782,300	1.99%	798,000	2.01%	814,000	2.01%	830,000	1.97%	846,600	2.00%
64	22130	Community Policing	26,450	0.00%	26,450	0.00%	26,450	0.00%	26,450	0.00%	26,450	0.00%	26,450	0.00%	26,450	0.00%
65	22140	Commissionaire Services (Planning)	20,079	2.00%	20,481	2.00%	25,000	24.51%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
66	22160	Police Building Maintenance	138,810	2.00%	141,587	2.00%	138,326	-0.35%	141,093	2.00%	143,914	2.00%	146,793	2.00%	149,729	2.00%
67	22180	Detention/Custody of Prisoner	412,588	2.01%	420,840	2.00%	435,000	5.43%	443,700	2.00%	452,500	1.98%	461,600	2.01%	470,800	1.99%
68		<b>POLICE PROTECTION</b>	<b>5,628,179</b>	<b>2.18%</b>	<b>5,777,620</b>	<b>2.66%</b>	<b>5,813,337</b>	<b>3.29%</b>	<b>5,998,126</b>	<b>3.18%</b>	<b>6,225,491</b>	<b>3.79%</b>	<b>6,413,488</b>	<b>3.02%</b>	<b>6,623,210</b>	<b>3.27%</b>
69																
70	22411	Fire Protection Administration	281,769	9.80%	258,444	-8.28%	303,612	7.75%	363,653	19.78%	376,810	3.62%	384,190	1.96%	391,717	1.96%
71	22421	Fire Crew	1,951,224	20.91%	1,980,257	1.49%	2,105,872	7.93%	2,284,244	8.47%	2,360,113	3.32%	2,407,316	2.00%	2,455,462	2.00%
72	22422	Personnel Expense	32,911	25.12%	33,569	2.00%	41,424	25.87%	42,253	2.00%	43,098	2.00%	43,960	2.00%	44,839	2.00%
73	22431	Communication System	10,405	-6.25%	10,613	2.00%	10,613	2.00%	10,825	2.00%	11,042	2.00%	11,263	2.00%	11,488	2.00%
74	22440	Fire Investigation	882	1.97%	900	2.04%	900	2.04%	918	2.00%	936	1.96%	955	2.03%	974	1.99%
75	22441	Fire Prevention	117,565	18.35%	119,511	1.66%	125,695	6.92%	136,236	8.39%	140,738	3.30%	143,553	2.00%	146,424	2.00%
76	22471	Fire Building Maintenance	65,195	19.60%	67,087	2.90%	66,499	2.00%	67,829	2.00%	69,185	2.00%	70,569	2.00%	71,981	2.00%
77	22472	Fire Boat Shed Maintenance	0	-100.00%												
78	22473	External Regional Training	0		0		1,530		1,561	2.03%	1,592	1.99%	1,624	2.01%	1,656	1.97%
79	22480	Vehicle Repair & Maintenance	175,684	1.31%	176,755	0.61%	228,870	30.27%	230,177	0.57%	231,511	0.58%	232,871	0.59%	234,258	0.60%
80	22481	Sundry Equipment Maintenance/Rep	13,744	32.32%	14,018	1.99%	14,019	2.00%	14,299	2.00%	14,585	2.00%	14,877	2.00%	15,174	2.00%
81	22482	Fire Fighting Tools/Supplies Purchases	14,871	-62.43%	15,168	2.00%	20,168	35.62%	20,572	2.00%	20,983	2.00%	21,403	2.00%	21,831	2.00%
82		<b>FIRE PROTECTION</b>	<b>2,664,250</b>	<b>16.53%</b>	<b>2,676,322</b>	<b>0.45%</b>	<b>2,919,202</b>	<b>9.57%</b>	<b>3,172,567</b>	<b>8.68%</b>	<b>3,270,593</b>	<b>3.09%</b>	<b>3,332,581</b>	<b>1.90%</b>	<b>3,395,804</b>	<b>1.90%</b>


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1	<b>CITY OF PORT ALBERNI</b>															
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3																
4																
5			<b>2011</b>													
6			<i>Final</i>													
83																
84	22510	Emergency Program	3,321	30.24%	3,387	1.99%	4,233	27.46%	4,317	1.98%	4,404	2.02%	4,492	2.00%	4,582	2.00%
85		EMERGENCY MEASURES	3,321	30.24%	3,387	1.99%	4,233	27.46%	4,317	1.98%	4,404	2.02%	4,492	2.00%	4,582	2.00%
86																
87	22921	Building/Plumbing Inspection	105,193	-2.68%	107,296	2.00%	105,193	0.00%	105,356	0.15%	105,520	0.16%	105,686	0.16%	105,859	0.16%
88	22926	Building Inspector Vehicle	4,759	1.99%	4,855	2.02%	4,855	2.02%	4,952	2.00%	5,051	2.00%	5,152	2.00%	5,255	2.00%
89	22931	Animal Pound Operation	117,262	2.00%	119,608	2.00%	130,902	11.63%	133,520	2.00%	136,190	2.00%	138,914	2.00%	141,693	2.00%
90		OTHER PROTECTION	227,214	-0.22%	231,759	2.00%	240,950	6.05%	243,828	1.19%	246,761	1.20%	249,752	1.21%	252,807	1.22%
91																
92		PROTECTIVE SERVICES	8,522,964	6.21%	8,689,088	1.95%	8,977,722	5.34%	9,418,838	4.91%	9,747,249	3.49%	10,000,313	2.60%	10,276,403	2.76%
93																
94		TRANSPORTATION SERVICE														
95																
96		COMMON SERVICES														
97	23110	Engineering Administration	475,995	-6.17%	478,635	0.55%	487,066	2.33%	496,807	2.00%	506,743	2.00%	516,878	2.00%	527,216	2.00%
98	23121	Engineering Consulting Services	25,000	0.00%	25,000	0.00%	130,000	420.00%	80,800	-37.85%	41,616	-48.50%	42,448	2.00%	43,297	2.00%
99																
100		PUBLIC WORKS ADMINISTRATION														
101	23129	Clerical & Reception-Operation	97,398	3.95%	99,346	2.00%	98,920	1.56%	100,898	2.00%	102,916	2.00%	104,975	2.00%	107,074	2.00%
102	23130	Supervision Operations	340,000	0.00%	346,800	2.00%	347,000	2.06%	353,940	2.00%	361,019	2.00%	368,239	2.00%	375,604	2.00%
103	23134	Small Tools/Equipment/Supplies	33,740	6.30%	35,103	4.04%	36,027	6.78%	36,748	2.00%	37,482	2.00%	38,232	2.00%	38,997	2.00%
104	23136	Works Yard Maintenance	56,000	24.44%	53,060	-5.25%	56,000	0.00%	57,120	2.00%	58,262	2.00%	59,428	2.00%	60,616	2.00%
105	23137	Main Building Maintenance	120,833	0.00%	125,715	4.04%	130,000	7.59%	132,600	2.00%	135,252	2.00%	137,957	2.00%	140,716	2.00%
106	23138	Shop Overhead	84,500	-2.31%	86,190	2.00%	87,500	3.55%	89,250	2.00%	91,035	2.00%	92,856	2.00%	94,713	2.00%
107																
108		GENERAL EQUIPMENT														
109	23160	General Equipment Maintenance	642,305	3.52%	655,150	2.00%	667,305	3.89%	680,651	2.00%	694,264	2.00%	708,149	2.00%	722,312	2.00%
110	23161	Eng. Vehicle Maint. & Replacement	8,190	2.01%	8,354	2.00%	12,027	46.85%	12,268	2.00%	12,513	2.00%	12,763	2.00%	13,018	2.00%
111	23162	Sup. Vehicle Maint. & Replacement	24,702	2.00%	25,196	2.00%	29,218	18.28%	29,802	2.00%	30,398	2.00%	31,006	2.00%	31,627	2.00%
112		COMMON SERVICES	1,908,663	0.31%	1,938,549	1.57%	2,081,063	9.03%	2,070,884	-0.49%	2,071,502	0.03%	2,112,932	2.00%	2,155,191	2.00%
113																


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3																
4																
5			<b>2011</b>		<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
114	ROAD TRANSPORT															
115	ROADS AND STREETS															
118	23205	Customer Service Requests - Streets	30,000	7.14%	30,600	2.00%	30,600	2.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%	33,122	2.00%
119	23210	Small Tools/Supplies - Streets	3,641	0.00%	3,714	2.00%	4,000	9.86%	4,080	2.00%	4,162	2.00%	4,245	2.00%	4,330	2.00%
120	23220	Streets Inspections	33,762	0.00%	34,437	2.00%	36,000	6.63%	36,720	2.00%	37,454	2.00%	38,203	2.00%	38,968	2.00%
121	23231	Roadway Surfaces Maintenance	427,400	0.00%	435,948	2.00%	440,000	2.95%	448,800	2.00%	457,776	2.00%	466,932	2.00%	476,270	2.00%
122	23233	Road Allowance Maintenance	200,560	-0.22%	204,571	2.00%	205,560	2.49%	209,671	2.00%	213,865	2.00%	218,142	2.00%	222,505	2.00%
123	23234	New Driveway Crossings	20,400	0.00%	20,808	2.00%	20,400	0.00%	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%
124	23236	Street Sweeping	117,600	0.00%	119,952	2.00%	122,600	4.25%	125,052	2.00%	127,553	2.00%	130,104	2.00%	132,706	2.00%
125	23237	Snow & Ice Removal	210,000	0.00%	214,200	2.00%	213,600	1.71%	217,872	2.00%	222,229	2.00%	226,674	2.00%	231,208	2.00%
126	BRIDGES AND TUNNELS															
127	BRIDGES AND TUNNELS															
128	23241	Bridges and Retaining Walls	57,000	178.05%	20,808	-63.49%	70,000	22.81%	60,000	-14.29%	61,200	2.00%	62,424	2.00%	63,672	2.00%
129	STREET LIGHTING															
130	STREET LIGHTING															
131	23250	Overhead & Decorative Lighting	235,088	3.38%	239,790	2.00%	236,588	0.64%	241,320	2.00%	246,146	2.00%	251,069	2.00%	256,090	2.00%
132	23261	Signs & Traffic Marking	196,940	9.11%	200,879	2.00%	196,940	0.00%	200,879	2.00%	204,896	2.00%	208,994	2.00%	213,174	2.00%
133	23264	Traffic & Railroad Signals	28,000	12.00%	28,560	2.00%	28,000	0.00%	28,560	2.00%	29,131	2.00%	29,714	2.00%	30,308	2.00%
134	PARKING															
135	PARKING															
136	23272	Off-Street Parking	6,400	18.47%	6,528	2.00%	6,400	0.00%	6,528	2.00%	6,659	2.00%	6,792	2.00%	6,928	2.00%
137	OTHER TRANSPORTATION															
138	OTHER TRANSPORTATION															
139	23291	Gravel	125,000	-7.41%	127,500	2.00%	125,000	0.00%	127,500	2.00%	130,050	2.00%	132,651	2.00%	135,304	2.00%
140	<b>ROADS &amp; STREETS</b>		<b>1,691,791</b>	<b>3.44%</b>	<b>1,688,295</b>	<b>-0.21%</b>	<b>1,735,688</b>	<b>2.59%</b>	<b>1,759,002</b>	<b>1.34%</b>	<b>1,794,182</b>	<b>2.00%</b>	<b>1,830,065</b>	<b>2.00%</b>	<b>1,866,667</b>	<b>2.00%</b>
141																

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142		STORM DRAINAGE														
143		OPEN DRAINAGE														
144																
145	23311	Ditch/Creek & Dyke Maintenance	140,000	2.19%	142,800	2.00%	143,500	2.50%	146,370	2.00%	149,297	2.00%	152,283	2.00%	155,329	2.00%
146																
147		STORM SEWERS														
148	23331	Storm Sewer Maintenance	191,335	41.21%	195,161	2.00%	199,000	4.01%	202,980	2.00%	207,040	2.00%	211,180	2.00%	215,404	2.00%
149	23333	Storm Sewer Pump Station	11,300	0.00%	11,526	2.00%	13,300	17.70%	13,566	2.00%	13,837	2.00%	14,114	2.00%	14,396	2.00%
150	23335	Storm Sewer Connections	60,500	8.04%	61,710	2.00%	67,000	10.74%	68,340	2.00%	69,707	2.00%	71,101	2.00%	72,523	2.00%
151		<b>STORM DRAINAGE</b>	<b>403,135</b>	<b>18.64%</b>	<b>411,197</b>	<b>2.00%</b>	<b>422,800</b>	<b>4.88%</b>	<b>431,256</b>	<b>2.00%</b>	<b>439,881</b>	<b>2.00%</b>	<b>448,679</b>	<b>2.00%</b>	<b>457,652</b>	<b>2.00%</b>
152																
153		OTHER COMMON SERVICES														
154	23880	Union Grievance/Negotiations	0		0		0		0		0		0			
155	23881	Training Program	74,460	24.10%	75,949	2.00%	75,000	0.73%	76,500	2.00%	78,030	2.00%	79,591	2.00%	81,182	2.00%
156	23882	Safety	28,560	9.85%	29,131	2.00%	28,000	-1.96%	28,560	2.00%	29,131	2.00%	29,714	2.00%	30,308	2.00%
157	23883	Week-End Standby	0		0		0		0		0		0		0	
158	23884	Public Works Cost of Sales	30,600	0.00%	31,212	2.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%	33,122	2.00%	33,785	2.00%
159		<b>OTHER COMMON SERVICES</b>	<b>133,620</b>	<b>14.60%</b>	<b>136,292</b>	<b>2.00%</b>	<b>134,212</b>	<b>0.44%</b>	<b>136,896</b>	<b>2.00%</b>	<b>139,634</b>	<b>2.00%</b>	<b>142,427</b>	<b>2.00%</b>	<b>145,275</b>	<b>2.00%</b>
160																
161		OTHER														
162	23510	PUBLIC TRANSIT	915,733	21.50%	934,048	2.00%	997,607	8.94%	1,019,805	2.23%	1,088,224	6.71%	1,103,161	1.37%	1,103,161	0.00%
163																
164		RECOVERIES														
165	23951	General Overhead Recovery	-720,342	2.00%	-734,749	2.00%	-734,749	2.00%	-749,444	2.00%	-764,433	2.00%	-779,722	2.00%	-795,316	2.00%
166	23952	Main Building Expense Recovery	-22,308	2.00%	-22,755	2.00%	-22,755	2.00%	-23,210	2.00%	-23,674	2.00%	-24,147	2.00%	-24,630	2.00%
167	23953	Shop Overhead Recovery	-89,617	2.00%	-91,409	2.00%	-91,409	2.00%	-93,237	2.00%	-95,102	2.00%	-97,004	2.00%	-98,944	2.00%
168	23958	Equipment Charges Recovery	-555,452	2.00%	-566,561	2.00%	-566,561	2.00%	-577,892	2.00%	-589,450	2.00%	-601,239	2.00%	-613,264	2.00%
169	23959	Gravel Cost Recovery	-153,000	2.00%	-156,060	2.00%	-156,060	2.00%	-159,181	2.00%	-162,365	2.00%	-165,612	2.00%	-168,925	2.00%
170		<b>RECOVERIES</b>	<b>-1,540,719</b>	<b>2.00%</b>	<b>-1,571,534</b>	<b>2.00%</b>	<b>-1,571,534</b>	<b>2.00%</b>	<b>-1,602,965</b>	<b>2.00%</b>	<b>-1,635,024</b>	<b>2.00%</b>	<b>-1,667,724</b>	<b>2.00%</b>	<b>-1,701,079</b>	<b>2.00%</b>
171																
172		TRANSPORTATION SERVICE	3,512,223	8.47%	3,536,847	0.70%	3,799,836	8.19%	3,814,879	0.40%	3,898,399	2.19%	3,969,540	1.82%	4,026,867	1.44%
173																

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3																
4																
5			<b>2011</b>		<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
174		ENVIRONMENTAL HEALTH SERVICES														
175		GARBAGE AND WASTE COLLECTION														
176																
177	24320	Residential Waste Collection	250,000	21.07%	255,000	2.00%	250,000	0.00%	255,000	2.00%	260,100	2.00%	265,302	2.00%	270,608	2.00%
178	24321	Container Waste Collection	253,500	0.60%	258,570	2.00%	253,500	0.00%	258,570	2.00%	263,741	2.00%	269,016	2.00%	274,397	2.00%
179	24322	Solid Waste Cont Purchase/Maintenance	45,000	181.25%	45,900	2.00%	45,000	0.00%	45,900	2.00%	46,818	2.00%	47,754	2.00%	48,709	2.00%
180	24323	Solid Waste Disposal	450,000	-10.11%	459,000	2.00%	450,000	0.00%	459,000	2.00%	468,180	2.00%	477,544	2.00%	487,094	2.00%
181	24324	Special Solid Waste-Recycling	5,000	0.00%	5,000	0.00%	0	-100.00%	0	0	0	0	0	0	0	0
182		<b>ENVIRONMENTAL HEALTH</b>	<b>1,003,500</b>	<b>2.39%</b>	<b>1,023,470</b>	<b>1.99%</b>	<b>998,500</b>	<b>-0.50%</b>	<b>1,018,470</b>	<b>2.00%</b>	<b>1,038,839</b>	<b>2.00%</b>	<b>1,059,616</b>	<b>2.00%</b>	<b>1,080,809</b>	<b>2.00%</b>
183		PUBLIC HEALTH AND WELFARE														
184		CEMETERIES & CREMATORIIUMS														
185																
186	25161	Cemetery Maintenance	12,134	-19.11%	12,376	1.99%	10,950	-9.76%	11,169	2.00%	11,392	2.00%	11,620	2.00%	11,852	2.00%
187	25162	Interments	27,100	-6.87%	27,642	2.00%	27,100	0.00%	27,642	2.00%	28,195	2.00%	28,759	2.00%	29,334	2.00%
188	25163	Memorial Marker Installation	11,000	0.00%	11,220	2.00%	11,000	0.00%	11,220	2.00%	11,444	2.00%	11,673	2.00%	11,907	2.00%
189		<b>CEMETERIES &amp; CREMATORIIUMS</b>	<b>50,234</b>	<b>-8.83%</b>	<b>51,238</b>	<b>2.00%</b>	<b>49,050</b>	<b>-2.36%</b>	<b>50,031</b>	<b>2.00%</b>	<b>51,031</b>	<b>2.00%</b>	<b>52,052</b>	<b>2.00%</b>	<b>53,093</b>	<b>2.00%</b>
190		GENERAL PUBLIC HEALTH														
191	25281	Gov't Agents Building Maintenance/Repair	0		0		0		0		0		0		0	
192		<b>GENERAL PUBLIC HEALTH</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
193		PUBLIC HEALTH & WELFARE														
194			<b>50,234</b>	<b>-8.83%</b>	<b>51,238</b>	<b>2.00%</b>	<b>49,050</b>	<b>-2.36%</b>	<b>50,031</b>	<b>2.00%</b>	<b>51,031</b>	<b>2.00%</b>	<b>52,052</b>	<b>2.00%</b>	<b>53,093</b>	<b>2.00%</b>
195		ENVIRONMENTAL DEVELOPMENT														
196																
197																
198	26129	Planning Administration	300,943	2.99%	304,818	1.29%	221,495	-26.40%	211,200	-4.65%	215,360	1.97%	219,620	1.98%	224,030	2.01%
199	26132	Consulting Services	48,000		65,000	35.42%	125,000	160.42%	0	-100.00%	0		0		0	
200		<b>RESEARCH AND PLANNING</b>	<b>348,943</b>	<b>19.41%</b>	<b>369,818</b>	<b>5.98%</b>	<b>346,495</b>	<b>-0.70%</b>	<b>211,200</b>	<b>-39.05%</b>	<b>215,360</b>	<b>1.97%</b>	<b>219,620</b>	<b>1.98%</b>	<b>224,030</b>	<b>2.01%</b>
201		COMMUNITY DEVELOPMENT														
202	26234	Business Development	30,000		0		60,000	100.00%	70,000	16.67%	70,000	0.00%	70,000	0.00%	70,000	0.00%
203	26235	Economic Development	268,882	67.35%	197,159	-26.67%	271,810	1.09%	275,130	1.22%	278,133	1.09%	281,196	1.10%	284,319	1.11%
205	26237	Community Investment Plan (new for 2011)	24,000		0	-100.00%	30,000	25.00%	30,600	2.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%
206	26238	Sustainability & Community Engagement			0		41,500		42,330	2.00%	43,177	2.00%	44,040	2.00%	44,921	2.00%
207	26450	Community Forest	125,000	-50.00%	0	-100.00%	0	-100.00%	0		0		0		0	
208		<b>COMMUNITY DEVELOPMENT</b>	<b>447,882</b>	<b>9.06%</b>	<b>197,159</b>	<b>-55.98%</b>	<b>403,310</b>	<b>-9.95%</b>	<b>418,060</b>	<b>3.66%</b>	<b>422,522</b>	<b>1.07%</b>	<b>427,072</b>	<b>1.08%</b>	<b>431,713</b>	<b>1.09%</b>
209		ALBERNI HARBOUR QUAY														
210	26701	A.H.Q. Overhead	23,425	1.71%	23,477	0.22%	23,300	-0.53%	23,766	2.00%	24,241	2.00%	24,726	2.00%	25,221	2.00%
211	26770	Harbour Quay - Buildings Maintenance	92,710	2.26%	78,376	-15.46%	118,794	28.14%	121,170	2.00%	123,593	2.00%	126,065	2.00%	128,586	2.00%
212		<b>ALBERNI HARBOUR QUAY</b>	<b>116,135</b>	<b>2.15%</b>	<b>101,853</b>	<b>-12.30%</b>	<b>142,094</b>	<b>22.35%</b>	<b>144,936</b>	<b>2.00%</b>	<b>147,834</b>	<b>2.00%</b>	<b>150,791</b>	<b>2.00%</b>	<b>153,807</b>	<b>2.00%</b>
213																


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		<b>CITY OF PORT ALBERNI</b>														
2		<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>														
3																
4																
5			<b>2011</b>													
6			<i>Final</i>													
							<b>2012</b>									
							<i>Projected</i>									
							<i>Last Year</i>									
214		OTHER ENVIRONMENTAL DEVELOPMENT														
215																
216	26911	Travel Bureau	69,000	0.00%	69,000	0.00%	84,000	21.74%	84,000	0.00%	84,000	0.00%	84,000	0.00%	84,000	0.00%
217	26917	Promotion of Tourism	2,441	2.01%	2,490	2.01%	2,490	2.01%	2,540	2.01%	2,591	2.01%	2,643	2.01%	2,696	2.01%
218		<b>TOURISM</b>	<b>71,441</b>	<b>0.07%</b>	<b>71,490</b>	<b>0.07%</b>	<b>86,490</b>	<b>21.06%</b>	<b>86,540</b>	<b>0.06%</b>	<b>86,591</b>	<b>0.06%</b>	<b>86,643</b>	<b>0.06%</b>	<b>86,696</b>	<b>0.06%</b>
219																
220		<b>ENVIRONMENTAL DEVELOPMENT</b>	<b>984,401</b>	<b>10.86%</b>	<b>740,320</b>	<b>-24.79%</b>	<b>978,389</b>	<b>-0.61%</b>	<b>860,736</b>	<b>-12.03%</b>	<b>872,307</b>	<b>1.34%</b>	<b>884,126</b>	<b>1.35%</b>	<b>896,246</b>	<b>1.37%</b>
221																
222		RECREATION & CULTURAL SERVICE														
223																
224		RECREATION FACILITIES														
225																
226		ADMINISTRATION														
227	27110	Parks & Rec Management Services	471,093	8.00%	456,035	-3.20%	474,524	0.73%	484,014	2.00%	493,695	2.00%	503,569	2.00%	513,640	2.00%
228																
229		COMMUNITY CENTRES AND HALLS														
230	27120	Gyro Youth Centre Maintenance	31,139	41.06%	31,762	2.00%	32,195	3.39%	32,839	2.00%	33,496	2.00%	34,166	2.00%	38,849	13.71%
231	27124	Glenwood Concessions	6,000	15.38%	6,120	2.00%	6,000	0.00%	6,120	2.00%	6,242	1.99%	6,367	2.00%	6,495	2.01%
232	27126	Glenwood Skate Shop	3,000	-25.00%	3,060	2.00%	2,500	-16.67%	2,550	2.00%	2,601	2.00%	2,653	2.00%	2,706	2.00%
233	27128	Glenwood Centre Maintenance	54,982	7.69%	56,082	2.00%	58,119	5.71%	59,281	2.00%	60,467	2.00%	61,676	2.00%	62,910	2.00%
234	27129	Bob Dailey Stadium	14,686	42.58%	14,980	2.00%	13,926	-5.17%	14,205	2.00%	14,489	2.00%	14,779	2.00%	15,074	2.00%
235	27130	Echo Activity Centre Maintenance	234,448	4.76%	239,137	2.00%	280,928	19.83%	286,547	2.00%	292,278	2.00%	298,123	2.00%	304,086	2.00%
237	27134	Echo Aquatic Maintenance	402,137	3.31%	414,794	3.15%	414,407	3.05%	422,695	2.00%	431,149	2.00%	439,772	2.00%	448,567	2.00%
238	27140	AV Multiplex Concessions	194,000	0.31%	197,880	2.00%	161,500	-16.75%	164,730	2.00%	168,025	2.00%	171,386	2.00%	174,813	2.00%
239	27142	AV Multiplex Skate Shop	9,000	-4.26%	9,180	2.00%	10,500	16.67%	9,180	-12.57%	9,364	2.00%	9,551	2.00%	9,742	2.00%
240	27144	AV Multiplex Maintenance	695,468	0.29%	709,377	2.00%	744,172	7.00%	759,055	2.00%	774,236	2.00%	789,721	2.00%	805,516	2.00%
241	27146	Parks Building & Fieldhouses	84,938	-10.72%	86,637	2.00%	86,323	1.63%	88,049	2.00%	89,810	2.00%	91,606	2.00%	93,439	2.00%
242	27148	Echo Park Complex	47,859	0.80%	48,816	2.00%	58,765	22.79%	59,940	2.00%	61,139	2.00%	62,362	2.00%	63,609	2.00%
243																


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1	<b>CITY OF PORT ALBERNI</b>															
2	<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>															
3																
4			<b>2011</b>		<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
5			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
6																
244		RECREATION PROGRAMS														
245		SPORT DIVISION PROGRAMS														
249	27156	Glenwood Centre Programs	8,500	6.25%	8,670	2.00%	8,500	0.00%	8,670	2.00%	8,843	2.00%	9,020	2.00%	9,201	2.00%
250	27160	Echo Aquatic Programs	574,500	3.77%	570,139	-0.76%	579,500	0.87%	591,090	2.00%	602,912	2.00%	614,970	2.00%	627,269	2.00%
251	27163	AV Multiplex Programs	213,921	7.98%	218,199	2.00%	234,221	9.49%	238,905	2.00%	243,683	2.00%	248,557	2.00%	253,528	2.00%
252		LEISURE DIVISION PROGRAMS														
253		LEISURE DIVISION PROGRAMS														
254	27166	Leisure Service Programs	212,906	10.03%	217,164	2.00%	194,000	-8.88%	197,880	2.00%	201,838	2.00%	205,874	2.00%	209,992	2.00%
255	27170	Youth Services and Programs	20,050	1.78%	20,451	2.00%	18,100	-9.73%	18,462	2.00%	18,831	2.00%	19,208	2.00%	19,592	2.00%
256	27173	Children's Programs	157,100	2.01%	160,242	2.00%	122,500	-22.02%	124,950	2.00%	127,449	2.00%	129,998	2.00%	132,598	2.00%
257	27180	Adult Programs	92,100	2.33%	93,942	2.00%	91,000	-1.19%	92,820	2.00%	94,676	2.00%	96,570	2.00%	98,501	2.00%
258		SPECIAL EVENTS														
259		SPECIAL EVENTS														
260	27190	Special Events	9,700	0.00%	9,894	2.00%	26,300	171.13%	26,826	2.00%	27,363	2.00%	27,910	2.00%	28,468	2.00%
262	27198	Vans Maintenance & Repair	12,928	11.92%	13,187	2.00%	12,772	-1.21%	13,027	2.00%	13,288	2.00%	13,553	2.00%	13,825	2.00%
263		<b>RECREATION FACILITIES &amp; PROGRAMS</b>	<b>3,550,455</b>	<b>3.85%</b>	<b>3,585,748</b>	<b>0.99%</b>	<b>3,630,752</b>	<b>2.26%</b>	<b>3,701,835</b>	<b>1.96%</b>	<b>3,775,873</b>	<b>2.00%</b>	<b>3,851,391</b>	<b>2.00%</b>	<b>3,932,420</b>	<b>2.10%</b>
264		PARKS AND PLAYGROUNDS														
265		PARKS AND PLAYGROUNDS														
266		PARKS AND PLAYGROUNDS														
267	27210	Parks & Facility Management Services	195,150	-1.21%	199,053	2.00%	203,300	4.18%	207,366	2.00%	211,513	2.00%	215,744	2.00%	220,058	2.00%
268	27215	Parks Maintenance	486,249	7.87%	495,974	2.00%	502,959	3.44%	510,969	1.59%	521,188	2.00%	531,612	2.00%	542,244	2.00%
269	27220	Horticultural Services	274,378	6.35%	279,866	2.00%	280,203	2.12%	285,807	2.00%	291,523	2.00%	297,354	2.00%	303,301	2.00%
270	27225	Parks Vehicles & Equip. Mtce. & Repairs	125,292	7.69%	127,798	2.00%	131,579	5.02%	134,211	2.00%	136,895	2.00%	139,633	2.00%	142,425	2.00%
271	27230	Parks Upgrading	101,063	-11.81%	103,084	2.00%	89,120	-11.82%	90,902	2.00%	92,720	2.00%	94,574	2.00%	96,466	2.00%
272	27499	Equipment Recovery	-70,000	0.00%	-70,000	0.00%	-70,000	0.00%	0	-100.00%	0	0	0	0	0	0
273		<b>PARKS &amp; PLAYGROUNDS</b>	<b>1,112,132</b>	<b>4.20%</b>	<b>1,135,775</b>	<b>2.13%</b>	<b>1,137,161</b>	<b>2.25%</b>	<b>1,229,255</b>	<b>8.10%</b>	<b>1,253,840</b>	<b>2.00%</b>	<b>1,278,917</b>	<b>2.00%</b>	<b>1,304,494</b>	<b>2.00%</b>
274																


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1	<b>CITY OF PORT ALBERNI</b>															
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3																
4																
5			<b>2011</b>		<b>2012</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
275	<b>CULTURAL SERVICES</b>															
276	<b>MUSEUM SERVICES</b>															
278	27510	Museum Services	339,240	3.96%	362,604	6.89%	368,631	8.66%	387,004	4.98%	394,524	1.94%	402,194	1.94%	410,018	1.95%
279	27515	Museum Programs - Curatorial	27,673	-17.75%	15,030	-45.69%	37,639	36.01%	27,116	-27.96%	27,879	2.81%	28,656	2.79%	29,449	2.77%
280	27516	Museum Programs Permanent Exhibition	14,000	64.61%	6,500	-53.57%	10,500	-25.00%	10,710	2.00%	10,924	2.00%	11,143	2.00%	11,366	2.00%
281	27517	Museum Programs Temp. Exhibits	35,620	-5.88%	34,300	-3.71%	21,660	-39.19%	22,093	2.00%	22,535	2.00%	22,986	2.00%	23,445	2.00%
282	27530	Industrial Collections	42,772	10.05%	43,814	2.44%	43,813	2.43%	44,689	2.00%	45,583	2.00%	46,495	2.00%	47,425	2.00%
283	27550	Museum Maintenance	62,910	-0.63%	67,036	6.56%	65,937	4.81%	67,256	2.00%	68,601	2.00%	69,973	2.00%	71,372	2.00%
284	27555	McLean Mill	235,600	-54.45%	235,600	0.00%	225,000	-4.50%	225,000	0.00%	225,000	0.00%	225,000	0.00%	225,000	0.00%
285	27600	Library Services	532,139	3.64%	542,782	2.00%	571,494	7.40%	582,924	2.00%	594,582	2.00%	606,474	2.00%	618,603	2.00%
286	<b>CULTURAL SERVICES</b>		<b>1,289,954</b>	<b>-16.19%</b>	<b>1,307,666</b>	<b>1.37%</b>	<b>1,344,674</b>	<b>4.24%</b>	<b>1,366,792</b>	<b>1.64%</b>	<b>1,389,628</b>	<b>1.67%</b>	<b>1,412,921</b>	<b>1.68%</b>	<b>1,436,678</b>	<b>1.68%</b>
287																
288	<b>RECREATION &amp; CULTURAL</b>		<b>5,952,541</b>	<b>-1.21%</b>	<b>6,029,188</b>	<b>1.29%</b>	<b>6,112,587</b>	<b>2.69%</b>	<b>6,297,882</b>	<b>3.03%</b>	<b>6,419,341</b>	<b>1.93%</b>	<b>6,543,229</b>	<b>1.93%</b>	<b>6,673,592</b>	<b>1.99%</b>
289																
290																
291	<b>FISCAL SERVICES</b>															
292	<b>DEBT CHARGES</b>															
293																
294	28111	Chartered Banks	5,000	0.00%	5,000	0.00%	0	-100.00%	0		0		0		0	
295	28115	Interest on Prepaid Taxes	15,000	0.00%	15,000	0.00%	3,000	-80.00%	3,000	0.00%	3,000	0.00%	3,000	0.00%	3,000	0.00%
296	28121	Interest on Own Debentures	161,625	0.00%	161,625	0.00%	161,625	0.00%	612,883	279.20%	672,383	9.71%	767,933	14.21%	767,933	0.00%
297	28131	Principal Instalment on Own Debenture	84,009	0.00%	84,009	0.00%	84,009	0.00%	642,032	664.24%	699,121	8.89%	790,799	13.11%	790,799	0.00%
299	28193	Banking Service Charges	1,836	2.00%	1,873	2.02%	5,000	172.33%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%
300	<b>DEBT CHARGES</b>		<b>267,470</b>	<b>-76.79%</b>	<b>267,507</b>	<b>0.01%</b>	<b>253,634</b>	<b>-5.17%</b>	<b>1,262,915</b>	<b>397.93%</b>	<b>1,379,504</b>	<b>9.23%</b>	<b>1,566,732</b>	<b>13.57%</b>	<b>1,566,732</b>	<b>0.00%</b>
301																
302	<b>TRANSFER TO RESERVE AND FUNDS</b>															
303																
304	<b>TRANSFER TO RESERVE ACCOUNTS</b>															
305	28211	Transfers to Reserves & Allowances	940,822	-52.57%	969,204	3.02%	350,000	-62.80%	350,000	0.00%	500,000	42.86%	500,000	0.00%	500,000	0.00%
306	<b>TRANSFERS TO OWN FUNDS</b>															
307	28220	Transfer to General Capital Fund	1,230,081	42.32%	1,069,002	-13.09%	1,242,844	1.04%	1,532,110	23.27%	1,488,901	-2.82%	1,583,000	6.32%	2,055,500	29.85%
309	28236	Transfer to Sewer Revenue Fund	113,561		268,548	136.48%	441,247	288.56%	173,292	-60.73%	0	-100.00%	0		0	
310	<b>TRANSFER TO RESERVE &amp; FUNDS</b>		<b>2,284,464</b>	<b>-19.78%</b>	<b>2,306,754</b>	<b>0.98%</b>	<b>2,034,091</b>	<b>-10.96%</b>	<b>2,055,402</b>	<b>1.05%</b>	<b>1,988,901</b>	<b>-3.24%</b>	<b>2,083,000</b>	<b>4.73%</b>	<b>2,555,500</b>	<b>22.68%</b>
311																





	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN
1		<b>CITY OF PORT ALBERNI</b>														
2		<b>GENERAL REVENUE FUND - 5 YEAR PLAN</b>														
3																
4																
5			<b>2011</b>				<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
6			<i>Final</i>				<i>Projected</i>									
							<i>Last Year</i>									
312		COND TRANSFERS REG & OTHER														
313		REGIONAL DISTRICTS														
314		ACRD	941,167	0.58%	941,167	0.00%	550,000	-41.56%	550,000	0.00%	550,000	0.00%	550,000	0.00%	550,000	0.00%
315	28410															
316		TRANSMISSION OF TAX COLLECTED														
317		SCHOOL DISTRICTS														
318		Non-Residential School Levy	2,681,647	0.00%	2,681,647	0.00%	2,380,000	-11.25%	2,380,000	0.00%	2,380,000	0.00%	2,380,000	0.00%	2,380,000	0.00%
319	28811															
320		Residential School Levy	3,353,782	0.00%	3,353,782	0.00%	3,100,000	-7.57%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%	3,100,000	0.00%
321	28812															
322		REGIONAL GOVERNMENTS														
323		Hospital District	879,720	-3.52%	879,720	0.00%	880,000	0.03%	880,000	0.00%	880,000	0.00%	880,000	0.00%	880,000	0.00%
324	28820															
325		JOINT BOARDS AND COMMISSIONS														
326		Municipal Finance Authority	453	0.00%	453	0.00%	500	10.38%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
327	28830															
328		B.C. Assessment Authority	185,446	0.00%	185,446	0.00%	183,000	-1.32%	183,000	0.00%	183,000	0.00%	183,000	0.00%	183,000	0.00%
329	28831															
330		TAXES COLLECTED FOR OTHERS	7,101,048	-0.45%	7,101,048	0.00%	6,543,500	-7.85%	6,543,500	0.00%	6,543,500	0.00%	6,543,500	0.00%	6,543,500	0.00%
331		OTHER FISCAL SERVICES														
332		Debt Reserve Transfer	9,000	0.00%	9,000	0.00%	9,000	0.00%	15,000	66.67%	15,000	0.00%	15,000	0.00%	15,000	0.00%
333	28910															
334		OTHER FISCAL SERVICES	9,000	0.00%	9,000	0.00%	9,000	0.00%	15,000	66.67%	15,000	0.00%	15,000	0.00%	15,000	0.00%
335		FISCAL SERVICES	10,603,149	-12.21%	10,625,476	0.21%	9,390,225	-11.44%	10,426,817	11.04%	10,476,905	0.48%	10,758,232	2.69%	11,230,732	4.39%
336		OTHER SERVICES														
337		OTHER BUDGET CONSIDERATIONS														
338		Contingency Funds	83,000	0.00%	83,000	0.00%	150,000	80.72%	150,000	0.00%	650,000	333.33%	150,000	-76.92%	150,000	0.00%
339	29911															
340		OTHER BUDGET CONSIDERATIONS	83,000	0.00%	83,000	0.00%	150,000	80.72%	150,000	0.00%	650,000	333.33%	150,000	-76.92%	150,000	0.00%
341		GENERAL FUND EXPENDITURE	33,604,329	-1.55%	33,654,733	0.15%	33,454,891	-0.44%	35,060,825	4.80%	36,267,298	3.44%	36,572,682	0.84%	37,575,394	2.74%
342																
343																
344																


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2011</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
4			<i>Final</i>											
5														
6														
7		SALES OF SERVICE												
8	54421	Metered Sales	2,110,500	5.00%	2,023,322	-4.13%	2,225,654	10.00%	2,448,220	10.00%	2,693,042	10.00%	2,962,346	10.00%
9	54431	Connections	31,212	2.00%	31,800	1.88%	32,500	2.20%	33,100	1.85%	33,800	2.11%	34,500	2.07%
10	54432	Turn-On Charges	312	1.96%	300	-3.85%	306	2.00%	312	2.00%	318	2.00%	325	2.00%
11	54433	Service Charges Sundry	7,803	2.00%	8,000	2.52%	8,160	2.00%	8,323	2.00%	8,490	2.00%	8,659	2.00%
12		<u>SALES OF SERVICE</u>	<u>2,149,827</u>	<u>4.94%</u>	<u>2,063,422</u>	<u>-4.02%</u>	<u>2,266,620</u>	<u>9.85%</u>	<u>2,489,955</u>	<u>9.85%</u>	<u>2,735,650</u>	<u>9.87%</u>	<u>3,005,830</u>	<u>9.88%</u>
13														
14		OTHER REVENUE FROM OWN SOURCE												
15														
16	55590	Other Interest	5,475	0.00%	3,300	-39.73%	3,300	0.00%	3,300	0.00%	3,300	0.00%	3,300	0.00%
17	55611	Water Penalty	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
18		<u>OTHER REVENUE</u>	<u>25,475</u>	<u>0.00%</u>	<u>23,300</u>	<u>-8.54%</u>	<u>23,300</u>	<u>0.00%</u>	<u>23,300</u>	<u>0.00%</u>	<u>23,300</u>	<u>0.00%</u>	<u>23,300</u>	<u>0.00%</u>
19														
20		CONDITIONAL TRANSFERS OTHER GOV'T												
21														
22		PROVINCIAL GOVERNMENT												
23														
24														
25														
26														
27		OTHER TRANSFERS												
28	59111	Reserve For Projects/Purchase												
29	59112	Operating Surplus From Prior Years												
30		<u>OTHER TRANSFERS</u>	<u>0</u>		<u>0</u>		<u>0</u>		<u>0</u>		<u>0</u>		<u>0</u>	
31														
32		<b><u>WATER FUND REVENUE</u></b>	<b><u>2,175,302</u></b>	<b><u>4.88%</u></b>	<b><u>2,086,722</u></b>	<b><u>-4.07%</u></b>	<b><u>2,289,920</u></b>	<b><u>9.74%</u></b>	<b><u>2,513,255</u></b>	<b><u>9.75%</u></b>	<b><u>2,758,950</u></b>	<b><u>9.78%</u></b>	<b><u>3,029,130</u></b>	<b><u>9.79%</u></b>
33														


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	
1		<b>CITY OF PORT ALBERNI</b>													
2		<b>WATER REVENUE FUND-5 YEAR PLAN</b>													
3				<b>2011</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
4				<i>Final</i>											
5															
6															
34															
35															
36		WATER SUPPLY SYSTEM													
37															
38		ADMINISTRATION													
39	64110	Water Administration & Other	192,600	7.00%	205,000	6.44%	209,100	2.00%	213,282	2.00%	217,548	2.00%	221,899	2.00%	
40															
41		ENGINEERING SERVICES													
42	64121	Engineering Consulting Services	30,000	200.00%	60,000	100.00%	61,200	2.00%	62,424	2.00%	63,672	2.00%	64,946	2.00%	
43															
44		WATER SYSTEM ADMINISTRATION													
45	64133	Customer Service Requests	92,000	0.00%	90,000	-2.17%	91,800	2.00%	93,636	2.00%	95,509	2.00%	97,419	2.00%	
46	64136	Small Tools/Equipment/Supplies	8,000	0.00%	8,000	0.00%	8,160	2.00%	8,323	2.00%	8,490	2.00%	8,659	2.00%	
47															
48		SERVICE OF SUPPLY													
49	64141	Supply Inspection & Operation	193,300	1.74%	178,800	-7.50%	182,376	2.00%	186,024	2.00%	189,744	2.00%	193,539	2.00%	
50															
51		PUMPING													
52	64161	Pumping Inspection & Operation	200,200	-4.30%	238,500	19.13%	243,270	2.00%	248,135	2.00%	253,098	2.00%	258,160	2.00%	
53															
54		TRANSMISSION & DISTRIBUTION													
55	64181	Transmission/Distribution System	285,000	5.17%	281,500	-1.23%	287,130	2.00%	292,873	2.00%	298,730	2.00%	304,705	2.00%	
56	64183	Connections	94,000	-0.37%	98,000	4.26%	99,960	2.00%	101,959	2.00%	103,998	2.00%	106,078	2.00%	
57	64185	Meters	140,000	0.00%	137,000	-2.14%	139,740	2.00%	142,535	2.00%	145,385	2.00%	148,293	2.00%	
58	64187	Hydrants	53,550	19.00%	47,050	-12.14%	47,991	2.00%	48,951	2.00%	49,930	2.00%	50,928	2.00%	
59															
60		OTHER COMMON SERVICES													
61	64194	Cost Of Sales - Water	7,500	0.00%	7,650	2.00%	7,803	2.00%	7,959	2.00%	8,118	2.00%	8,280	2.00%	
62															
63		<b>WATER SUPPLY SYSTEM</b>	<b>1,296,150</b>	<b>1.01%</b>	<b>1,351,500</b>	<b>4.27%</b>	<b>1,378,530</b>	<b>2.00%</b>	<b>1,406,101</b>	<b>2.00%</b>	<b>1,434,222</b>	<b>2.00%</b>	<b>1,462,906</b>	<b>2.00%</b>	
64															

	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>WATER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2011</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
4			<i>Final</i>											
5														
6														
65		FISCAL SERVICES												
66														
67		DEBT												
68	68120	Interest On Own Debentures					70,000	#DIV/0!	70,000	0.00%	70,000	0.00%	70,000	0.00%
69	68130	Principal Install. On Own Deb					67,164	#DIV/0!	67,164	0.00%	67,164	0.00%	67,164	0.00%
70		<u>DEBT</u>	<u>0</u>		<u>0</u>		<u>137,164</u>		<u>137,164</u>		<u>137,164</u>		<u>137,164</u>	
71														
72		TRANSFERS TO FUNDS AND RESERVES												
73	68211	Transfer To Reserves			142,347	#DIV/0!	262,351	84.30%	507,915	93.60%	885,688	74.38%	838,484	-5.33%
74	68220	Transfers To Water Cap. Fund	269,840	-21.51%	587,400	117.68%	506,400	-13.79%	456,600	-9.83%	296,400	-35.09%	585,100	97.40%
75	68910	Debt Reserve Transfer	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%
76		<u>TRANSFERS</u>	<u>275,315</u>	<u>-21.18%</u>	<u>735,222</u>	<u>167.05%</u>	<u>774,226</u>	<u>5.31%</u>	<u>969,990</u>	<u>25.29%</u>	<u>1,187,563</u>	<u>22.43%</u>	<u>1,429,059</u>	<u>20.34%</u>
77														
78		FISCAL SERVICES	275,315	-21.18%	735,222	167.05%	911,390	23.96%	1,107,154	21.48%	1,324,727	19.65%	1,566,223	18.23%
79														
80		<u>EXCESS OF REVENUE OVER EXPI</u>	<u>603,837</u>		<u>0</u>		<u>0</u>		<u>0</u>		<u>0</u>		<u>0</u>	
81														
82		<b>WATER FUND EXPENDITURE</b>	<b>2,175,302</b>	<b>4.88%</b>	<b>2,086,722</b>	<b>-4.07%</b>	<b>2,289,920</b>	<b>9.74%</b>	<b>2,513,255</b>	<b>9.75%</b>	<b>2,758,950</b>	<b>9.78%</b>	<b>3,029,130</b>	<b>9.79%</b>


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2011</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
4			<i>Final</i>											
5														
6														
7		SALES OF SERVICE												
8														
9	94421	Sewer Fees	1,311,676	5.00%	1,230,300	-6.20%	1,845,450	50.00%	2,029,995	10.00%	2,232,995	10.00%	2,456,294	10.00%
10	94431	Sewer Connections	26,156	2.00%	26,700	2.08%	27,200	1.87%	27,800	2.21%	28,300	1.80%	28,900	2.12%
11	94432	Service Charges Sundry	2,601	2.00%	2,653	2.00%	2,706	2.00%	2,760	2.00%	2,815	1.99%	2,871	1.99%
12	94433	User Charges	11,965	2.00%	12,200	1.96%	12,448	2.03%	12,697	2.00%	12,951	2.00%	13,210	2.00%
13														
14		OTHER SERVICES												
15	94441	Sewage Disposal Fees	8,490	2.01%	8,660	2.00%	8,833	2.00%	9,010	2.00%	9,190	2.00%	9,374	2.00%
16		<b>SALES OF SERVICE</b>	<b>1,360,888</b>	<b>4.89%</b>	<b>1,280,513</b>	<b>-5.91%</b>	<b>1,896,637</b>	<b>48.12%</b>	<b>2,082,262</b>	<b>9.79%</b>	<b>2,286,251</b>	<b>9.80%</b>	<b>2,510,649</b>	<b>9.82%</b>
17														
18		OTHER REVENUE FROM OWN SOURCE												
19														
20	95590	M.F.A. Debt Reserve Income	13,705	0.00%	600	-95.62%	600	0.00%	600	0.00%	600	0.00%	600	0.00%
21	95611	Sewer Penalty	7,000	0.00%	11,400	62.86%	11,400	0.00%	11,400	0.00%	11,400	0.00%	11,400	0.00%
22	95722	Sewer Local Improvement Charges	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%
23		<b>OTHER REVENUE</b>	<b>54,670</b>	<b>0.00%</b>	<b>45,965</b>	<b>-15.92%</b>	<b>45,965</b>	<b>0.00%</b>	<b>45,965</b>	<b>0.00%</b>	<b>45,965</b>	<b>0.00%</b>	<b>45,965</b>	<b>0.00%</b>
24														
25		UNCONDITIONAL TRANSFERS												
26	96221	Sewerage Fac. Assist. Grant												
27	95650	Sewer Study Grant												
28														
29		OTHER TRANSFERS												
30	99110	Transfer from Capital Res. - New Deal	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
31	99111	Transfers from Reserves & Allowances												
32	99114	Operating Funds from Prior Year	100,000	100.00%	0		0		0		0		0	
33	99211	Contr. From General Revenue	113,561		441,247	288.56%	173,292	-60.73%	0		0		0	
34														
35		<b>SEWER FUND REVENUE</b>	<b>1,669,119</b>	<b>15.74%</b>	<b>1,807,725</b>	<b>8.30%</b>	<b>2,155,894</b>	<b>19.26%</b>	<b>2,168,227</b>	<b>0.57%</b>	<b>2,372,216</b>	<b>9.41%</b>	<b>2,596,614</b>	<b>9.46%</b>
36														


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2011</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
4			<i>Final</i>											
5														
6														
37														
38														
39		SEWER SYSTEM												
40														
41		ADMINISTRATION												
42	104210	Sewer Administration & Other	137,000	0.00%	147,000	7.30%	149,940	2.00%	152,939	2.00%	155,998	2.00%	159,118	2.00%
43														
44		ENGINEERING SERVICES												
45	104221	Contract Services	40,000	0.00%	40,000	0.00%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%
46														
47		SEWER SYSTEM ADMINISTRATION												
48	104233	Customer Service Requests	113,000	0.89%	110,000	-2.65%	112,200	2.00%	114,444	2.00%	116,733	2.00%	119,068	2.00%
49	104236	Small Tools/Equipment/Supplies	8,000	-5.88%	10,500	31.25%	10,710	2.00%	10,924	2.00%	11,143	2.00%	11,366	2.00%
50														
51		SEWER COLLECTION SYSTEM												
52	104240	Sewage Collection System Main	185,750	19.38%	205,100	10.42%	209,202	2.00%	213,386	2.00%	217,654	2.00%	222,007	2.00%
53	104241	Sewer Service Connections	135,640	-20.21%	133,140	-1.84%	135,803	2.00%	141,248	4.01%	144,073	2.00%	146,954	2.00%
54														
55		SEWER LIFT STATIONS												
56	104260	Sewage Lift Stations	182,820	-1.35%	188,500	3.11%	192,270	2.00%	196,115	2.00%	200,038	2.00%	204,038	2.00%
57														
58		SEWER TREATMENT AND DISPOSAL												
59	104280	Sewage Treatment	195,000	0.00%	195,000	0.00%	198,900	2.00%	202,878	2.00%	206,936	2.00%	211,074	2.00%
60														
61		OTHER COMMON SERVICES												
62	104294	Cost Of Sales - Sewer	2,500	0.00%	2,550	2.00%	2,601	2.00%	2,653	2.00%	2,706	2.00%	2,760	2.00%
63		<b>SEWER SYSTEM</b>	<b>999,710</b>	<b>1.74%</b>	<b>1,031,790</b>	<b>3.21%</b>	<b>1,052,426</b>	<b>2.00%</b>	<b>1,076,203</b>	<b>2.26%</b>	<b>1,097,727</b>	<b>2.00%</b>	<b>1,119,682</b>	<b>2.00%</b>


	A	B	Y	Z	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL
1		<b>CITY OF PORT ALBERNI</b>												
2		<b>SEWER REVENUE FUND-5 YEAR PLAN</b>												
3			<b>2011</b>		<b>2012</b>		<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>	
4			<i>Final</i>											
5														
6														
64														
65														
66		FISCAL SERVICES												
67														
68		DEBT												
69	108120	Interest On Own Debentures	75,824	-4.95%	171,724	126.48%	172,555	0.48%	168,232	-2.51%	150,085	-10.79%	121,729	-18.89%
70	108130	Principal Install On Own Deb.	241,383	0.00%	347,811	44.09%	347,813	0.00%	208,128	-40.16%	208,128	0.00%	208,128	0.00%
71		<b>TOTAL DEBT</b>	<b>317,207</b>	<b>-1.23%</b>	<b>519,535</b>	<b>63.78%</b>	<b>520,368</b>	<b>0.16%</b>	<b>376,360</b>	<b>-27.67%</b>	<b>358,213</b>	<b>-4.82%</b>	<b>329,857</b>	<b>-7.92%</b>
72														
73		TRANSFER TO FUNDS AND RESERVES												
74	108220	Transfer To Sewer Capital Fund	338,497	148.32%	236,400	-30.16%	563,100	138.20%	463,471	-17.69%	653,400	40.98%	863,800	32.20%
75	108910	Debt Reserve Transfer	13,705	0.00%	20,000	45.93%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
76	108211	Transfer to Reserves & Allowances			0		0		232,193		242,875		263,275	
77		<b>TRANSFERS</b>	<b>352,202</b>	<b>134.77%</b>	<b>256,400</b>	<b>-27.20%</b>	<b>583,100</b>	<b>127.42%</b>	<b>715,664</b>	<b>22.73%</b>	<b>916,275</b>	<b>28.03%</b>	<b>1,147,075</b>	<b>25.19%</b>
78														
79		FISCAL SERVICES	669,409	42.07%	775,935	15.91%	1,103,468	42.21%	1,092,024	-1.04%	1,274,488	16.71%	1,476,932	15.88%
80														
81		<b>EXCESS OF REVENUE OVER EXPENI</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
82														
83		<b>SEWER FUND EXPENDITURE</b>	<b>1,669,119</b>	<b>15.74%</b>	<b>1,807,725</b>	<b>8.30%</b>	<b>2,155,894</b>	<b>19.26%</b>	<b>2,168,227</b>	<b>0.57%</b>	<b>2,372,216</b>	<b>9.41%</b>	<b>2,596,614</b>	<b>9.46%</b>


	A	B	H	I	J	K	L	M
1		<b>CITY OF PORT ALBERNI</b>						
2		<b>PARKS ACQUISITION RESERVE FUND-5 YEAR PLAN</b>						
3								
4			<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
5			<i>Actual</i>					
6		RECEIPTS						
7		Investment Income	\$ 1,219	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
8		Parkland Dedication Deposits	\$ 22,450	\$ -	\$ -	\$ -	\$ -	\$ -
9								
10			\$ 23,669	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
11								
12		EXPENDITURE						
13		Acquisition of Parkland						
14								
15								
16			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17								
18		REVENUE OVER EXPENDITURE	\$ 23,669	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
19								
20								
21		FUND EQUITY - ENDING	\$ 134,825	\$ 136,025	\$ 137,225	\$ 138,425	\$ 139,625	\$ 140,825



	A	B	I	J	K	L	M	N	O
1		<b>CITY OF PORT ALBERNI</b>							
2		<b>CAPITAL WORKS RESERVE FUND-5 YEAR PLAN</b>							
3									
4			<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
5			<i>Actual</i>						
6		<b>RECEIPTS</b>							
7		Transfer from ERRF	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -
8		Investment Income	\$ 3,331	\$ 4,870	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
9		New Deal Gas Tax Funds	\$ 787,211	\$ 799,984	\$ 757,390	\$ 757,390	\$ -	\$ -	\$ -
10		MFA Surplus	\$ 139,288	\$ 282,013	\$ -	\$ -	\$ -	\$ -	\$ -
11		Miscellaneous	\$ 2,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12			<b>\$ 1,132,656</b>	<b>\$ 1,286,867</b>	<b>\$ 962,390</b>	<b>\$ 962,390</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
13									
14									
15		<b>EXPENDITURE</b>							
16		Gas Tax - capital projects	\$ 790,074	\$ 274,308	\$ 1,203,601	\$ 177,500	\$ 150,000	\$ 195,000	\$ 100,000
17		Gas Tax - operating (capacity bldg)	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
18		Capital Expenditures	\$ 405,637	\$ 525,676	\$ 300,000	\$ -	\$ -	\$ -	\$ -
19		Expenditure Bylaws							
20			<b>\$ 1,195,711</b>	<b>\$ 799,984</b>	<b>\$ 1,543,601</b>	<b>\$ 217,500</b>	<b>\$ 190,000</b>	<b>\$ 235,000</b>	<b>\$ 140,000</b>
21									
22		<b>REVENUE OVER EXPENDITURE</b>	<b>\$ (63,055)</b>	<b>\$ 486,883</b>	<b>\$ (581,211)</b>	<b>\$ 744,890</b>	<b>\$ (185,000)</b>	<b>\$ (230,000)</b>	<b>\$ (135,000)</b>
24									
25		<b>FUND EQUITY - ENDING</b>	<b>\$ 480,987</b>	<b>\$ 967,870</b>	<b>\$ 386,659</b>	<b>\$ 1,131,549</b>	<b>\$ 946,549</b>	<b>\$ 716,549</b>	<b>\$ 581,549</b>

	B	C	L	M	N	O	P	
1		<b>CITY OF PORT ALBERNI</b>						
2		<b>EQUIPMENT REPLACEMENT RESERVE FUND-5 YEAR PLAN</b>						
3								
4								
5			<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	
6								
7		Sale of Equipment	71,000	-	-	-	-	
8		Investment Income	34,000	34,000	34,000	34,000	34,000	
9		Miscellaneous	645,851	675,608	666,021	666,021	666,021	
10			<u>750,851</u>	<u>709,608</u>	<u>700,021</u>	<u>700,021</u>	<u>700,021</u>	
11								
12								
13		EXPENDITURE						
14		Transfer to Capital Works Bylaw	200,000	200,000	-	-	-	
15		Equipment Purchases	519,700	765,100	217,700	431,900	841,000	
16			<u>719,700</u>	<u>965,100</u>	<u>217,700</u>	<u>431,900</u>	<u>841,000</u>	
17								
18		REVENUE OVER EXPENDITURE	<u>31,151</u>	<u>(255,492)</u>	<u>482,321</u>	<u>268,121</u>	<u>(140,979)</u>	
19								
20								
21								
22		FUND EQUITY - ENDING	4,651,091	4,395,599	4,877,920	5,146,041	5,005,062	

	A	B	K	L	M	N	O
1		<b>CITY OF PORT ALBERNI</b>					
2		<b>LAND SALE RESERVE FUND-5 YEAR PLAN</b>					
3							
4				<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
5							
6		RECEIPTS					
7		Sale of Property	100,000	893,000	100,000	100,000	100,000
8		Investment Income	30,000	35,000	35,000	35,000	35,000
9		Miscellaneous					
10			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
11			130,000	928,000	135,000	135,000	135,000
12							
13		EXPENDITURE					
14		Transfer to Other Funds	-	-	-	-	-
15		Expenditure Bylaws	610,000	50,000	50,000	50,000	50,000
16			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
17			610,000	50,000	50,000	50,000	50,000
18		REVENUE OVER EXPENDITURE					
19			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
20			(480,000)	878,000	85,000	85,000	85,000
21		FUND EQUITY - ENDING					
			<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
			2,190,279	3,068,279	3,153,279	3,238,279	3,323,279

	A	B	K	L	M	N	O
1		<b>CITY OF PORT ALBERNI</b>					
2		<b>CEMETERY TRUST FUND-5 YEAR PLAN</b>					
3							
4				<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
5							
6		RECEIPTS					
7		Sale Proceeds	2,400	2,400	2,400	2,400	2,400
8		Investment Income	1,500	1,500	1,500	1,500	1,500
9			<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>
10							
11							
12		EXPENDITURE					
13		Transfer to General Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
14							
15							
16		REVENUE OVER EXPENDITURE	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>
17							
18							
19		FUND EQUITY - ENDING	<u>158,553</u>	<u>162,453</u>	<u>166,353</u>	<u>170,253</u>	<u>174,153</u>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	City of Port Alberni														
2	2012 Capital Expenditure Program														
3															
4															
5															
6	<u>Expenditure</u>							<u>Source of Funds</u>							
7															
8															
9	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. &amp; Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
10		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
11															
12	<u>ADMINISTRATION</u>														
13	Purchases/Equipment Replacement - Computers	60,000				60,000									
14	Municipal Application Software Systems	520,400	100,000	250,000		170,400									
15															
16	<u>POLICE PROTECTION</u>														
17	Purchases/Equipment Replacement	-													
18															
19	<u>FIRE DEPARTMENT</u>														
20	Rooftop vehicle exhaust fan	15,000	15,000												
21	Repeater Radio Tower	15,000	15,000												
22	Hi Volume Hose Eng 5	16,000	16,000												
23	Tsunami Warning System	35,000	35,000												
24	Firehall bath refit	35,000						35,000							
25	Firehall exterior doors (6)	15,000						15,000							
26	Replace 1998 Scott Cylinder System	18,000				18,000									
27	Replace 1998 Jordair Compressor														
28	Moved to past 2016														
29	<u>TRANSPORTATION SERVICES</u>														
30	Replace 2002 Tandem Dump #262	142,800				142,800									
31	Replace 1992 JD Loader 624E #376	-	Replaced in 2005 (budgeted 209,000 in 2012)			-									
32	Replace 2000 Ford F350 4x4	42,000				42,000									
33	Replace LeRoy Somer Genset #360	42,500				42,500									
34	Replace 1992 Ingersoll Rand Compressor #377	-	Moved to 2013 \$22,000			-									
35	Curato Can (Garbage pickup accessory)	30,000				30,000									
36															
37	<u>PAVING &amp; ROAD CONSTRUCTION</u>														
38	Pierce Rd 400m (water)	250,000	250,000												
39	Cameron Dr - Hamilton to Ship Cr		Moved to 2016												
40	Beaver Creek River to Compton Rd		Moved to 2013												
41	Elizabeth - Burke Rd - Arrowsmith		Rolled into larger project for 2014 - Elizabeth St - Arrowsmith to Lathom												
42	McIntyre Dr - Wood Ave to Morton St	100,000			100,000										
43	David St - Lathom to Arrowsmith	75,000			75,000										
44	Swanson St - Arrowsmith to Lathom	110,000	110,000												
45	1st Ave - Athol & Kingsway	95,000	95,000												
46	Arrowsmith - May St to Helen St	50,000	50,000												
47															
48	<u>TRAFFIC UPGRADES</u>														
49	10th Ave & 195 Roger St modifications	30,000			30,000										
50	Uninterrupted Power Supply Signal - Redford & 10th	7,000	7,000												

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
51															
52	City of Port Alberni														
53	2012 Capital Expenditure Program														
54															
55															
56	<u>Expenditure</u>							<u>Source of Funds</u>							
57															
58	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. &amp; Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
59		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
60															
61															
62															
63	<u>STORM DRAINS</u>														
64	<u>Replacements &amp; Upgrades</u>														
65	10th Ave Dry Creek to Argyle	Eliminated per GC													
66	4829 Margaret to South	Moved to small capital storm replacements													
67	Drainage RCMP & Public Works 30m	10,000		5,000				5,000	cfwd fr 2011						
68	Small Capital Storm Main Replacements	79,642	32,142	30,000				17,500							
69	S Side of Johnson - Margaret to Victoria Quay	60,000		60,000											
70	11th Ave - Dunbar to Argyle St to 10th Ave 255m 450mm	204,000	102,000					102,000							
71	Argyle St - Kingsway to Outfall (outfall & separator)	108,202		54,101				54,101	cfwd fr 2011						
72															
73	<u>New Main Installs</u>														
74	Argyle St - Kingsway to Outfall	114,000		57,000				57,000	cfwd fr 2011						
75	Carriere Rd drainage to Gagne Rd 75m 400mm	35,000	35,000												
76															
77	<u>WORKS - OTHER</u>														
78	Small Equipment/Tools Purchases	10,702	10,702												
79	City Hall Backup Power Generator	-	-	Moved to 2013 - not in ACRD budget for 2012 (\$40,000 gen op, \$40,000 ACRD funds)										-	
80	Plotter	14,000				14,000									
81	Bus Shelters	30,000	30,000												
82	Dry Creek Flood Protection	-	grant declined, project moved to 2013				-	Fed & Prov							
83	Parking Lot Argyle & Kingsway	-			moved to 2013 gen rev reserve \$13,000										
84															
85	<u>MCLEAN MILL CAPITAL PROJECTS</u>														
86	McLean Mill Dam - Kitsukis Creek Improvements	285,000	285,000												
87															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
88																
89	City of Port Alberni															
90	2012 Capital Expenditure Program															
91																
92																
93		<u>Expenditure</u>					<u>Source of Funds</u>									
94																
95			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
96	Project	Amount	Operating	Reserves	Sale	ERRF	Borrowing	Gas Tax	Assistance	Contributions	Reserves	Operating	Reserves	Operating	Reserves	
97																
98		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
99	<b>CULTURAL SERVICES</b>															
100	Purchases/Equipment Replacement - Museum															
101	Purchases/Equipment Replacement - McLean Mill	29,900								29,900						
102																
103	<b>PARKS &amp; RECREATION</b>															
104	Bob Dailey Stadium Track	700,000	Moved to 2012 from 2013					Prov	400,000		300,000					
105	City Hall Roof	350,000			350,000	Cfwd fr 2011										
106	NIC Tebo Campus Roof	70,000			70,000											
107	Harbour Quay Washrooms	100,000			100,000	Cfwd fr 2011										
108	Echo HVAC (2011 WIP 500K)	700,000						700,000								
109	RCMP Boilers	90,000			90,000											
110	Echo Centre Lighting Retrofit	102,000						102,000								
111	City Hall Lighting/Boiler Retrofit	76,000						76,000								
112	Pool Lockers	70,000									70,000					
113	Weaver Park Playground Resurfacing	30,000	15,000							15,000	TSBC					
114	Energy Audit Multiplex	25,000						25,000								
115	Russell Park Fieldhouse Roof	20,000	20,000													
116	Multiplex Capacitors	15,000						15,000								
117	Whirlpool UV Filter	20,000	20,000													
118																
119	<b>TOTAL GENERAL CAPITAL</b>	5,052,146	1,242,844	661,101	610,000	519,700	-	1,203,601	400,000	44,900	370,000	-	-	-	-	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
120																
121		City of Port Alberni														
122		2012 Capital Expenditure Program														
123		2012 Capital Expenditure Program														
124																
125		<u>Expenditure</u>							<u>Source of Funds</u>							
126																
127			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
128	Project	Amount	Operating	Reserves	Sale	ERRF	Borrowing	Gas Tax	Assistance	Contributions	Reserves	Operating	Reserves	Operating	Reserves	
129																
130		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
131	<u>WATER WORKS</u>															
132	Purchases/Equipment Replacement	19,400										19,400				
133																
134	<u>Main Renewals &amp; Upgrades</u>															
135	Dead Ends & Distribution Upgrades	100,000										100,000				
136																
137	Bruce St - 14th Ave to 16th Ave 215m 150mm	75,000										75,000				
138	North Park Dr - 16th Ave to 17th Ave 135m 150mm	50,000										50,000				
139	3rd Ave - Bute St to N of Redford St 220m 300mm	225,000										225,000				
140																
141	<u>Installations</u>															
142	Pierce Rd Water Looping 570m 200mm PVC ptp	200,000										43,000	157,000			
143																
144	<u>Treatment, Storage, Pumping &amp; Metering</u>															
145	Water Treatment - Bainbridge Ph 1	4,620,000							3,834,371					785,629		
146	Scada Communication Upgrade 2	185,000												185,000		
147	Arrowsmith Reservoir Pumps	30,000												30,000		
148	Lake Reservoir booms						Moved to operations									
149	Lizard Lake - Automatic Level transmitter						Eliminated - Unnecessary per GC - technology changes									
150	Pressure Reg Valve Upgrade 11th & Scott	90,000										75,000	15,000			
151																
152	<u>TOTAL WATER CAPITAL</u>	5,594,400	-	-	-	-	-	-	3,834,371	-	-	587,400	1,172,629	-	-	
153																
154	<u>SEWER SYSTEM</u>															
155	Purchases/Equipment Replacement	11,400												11,400		
156																
157	<u>Renewals /Relines</u>															
158	10th & Dunbar - reline 73m of 375mm	32,000													32,000	
159	2673 9th Ave - Replace 27m of 600mm	22,819													22,819	
160	Small Capital Sewer Main Replacements	100,000													100,000	
161	Lane E of 9th - Neill South Twin						Small repair done, project deemed finished									
162	10th Ave Dunbar to Redford						Project redefined, moved to 2013 - 10th Ave - Argyle to China Cr									
163	3rd Ave - Bute St to N of Redford St 220m 450mm	225,000												225,000		
164																
165	<u>New Sewer Installs</u>															
166																
167	<u>Treatment &amp; Pumping</u>															
168	Sewage Treatment Upgrade	14,200,000					3,000,000		11,200,000	Fed						
169	SCADA Phase 1	50,000													50,000	
170																
171	<u>TOTAL SEWER CAPITAL</u>	14,641,219	-	-	-	-	3,000,000	-	11,200,000	-	-	-	-	236,400	204,819	
172																
173	<u>TOTAL 2012 CAPITAL</u>	25,287,765	1,242,844	661,101	610,000	519,700	3,000,000	1,203,601	15,434,371	44,900	370,000	587,400	1,172,629	236,400	204,819	



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
174	City of Port Alberni														
175	2013 Capital Expenditure Program														
176															
177															
178															
179	<u>Expenditure</u>							<u>Source of Funds</u>							
180															
181			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
182	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
183															
184		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
185	<u>ADMINISTRATION</u>														
186	Purchases/Equipment Replacement	60,000				60,000									
187															
188	<u>POLICE PROTECTION</u>														
189	Purchases/Equipment Replacement														
190															
191	<u>FIRE DEPARTMENT</u>														
192	SCBA Changeout	179,650	179,650												
193	Tsunami Warning System	35,000	35,000												
194	Thermal Window Replacement	15,000						15,000							
195	Replace #15 Pickup	41,000				41,000									
196															
197	<u>TRANSPORTATION SERVICES</u>														
198	Replace 1998 GMC 14.5M3 Dump #259	87,000				87,000									
199	Replace 2006 Freightliner Tymco Sweeper #410	180,500				180,500									
200	Replace 2005 Condor Sterling Garbage (Container) #432	203,400				203,400									
201	Replace Stanley Plate Compactor #380	11,200				11,200									
202	Replace 1992 Ingersoll Rand Compressor #377	22,000	Moved from 2012			22,000									
203															
204	<u>PAVING &amp; ROAD CONSTRUCTION</u>														
205	Beaver Creek - River Rd to Compton 1.3 km	200,000		200,000											
206	6th Ave - Morton to Redford	Patch done under operations in 2011													
207	7th Ave - Redford St to Bute St	Moved to beyond 2016													
208	7th Ave - Bute St to Burde St 190m	230,753	230,753												
209	7th Ave - Burde St to North Park Dr 150m storm	182,173	182,173												
210	Harbour Rd Industrial Route Phase 1	2,400,000					2,400,000								
211	10th Ave - Argyle St to China Cr 250m 300mm	175,000	175,000												
212															
213	<u>TRAFFIC UPGRADES</u>														
214	10th & Wallace Traffic Controller Upgrade	10,000	10,000												
215															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
216	City of Port Alberni														
217	2013 Capital Expenditure Program														
218															
219															
220	<u>Expenditure</u>							<u>Source of Funds</u>							
221															
222			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
223	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
224															
225		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
226															
227	<u>STORM DRAINS</u>														
228	<u>Replacements &amp; Upgrades</u>														
229	10th Ave Argyle to China Creek 250m 300mm	125,000	62,500					62,500							
230	Small Capital Storm Main Replacements	100,000	50,000					50,000							
231															
232	<u>New Main Installs</u>														
233	Coal Creek Outfall Phase 1	100,000	50,000					50,000							
234	7th Ave - Bute St to Burde St 190m (ptp)	62,933	62,933												
235	7th Ave - Burde St to North Park Dr (ptp)	49,684	49,684												
236	7th Ave - Redford St to Bute St (ptp)	moved to beyond 2016													
237															
238	<u>WORKS - OTHER</u>														
239	Small Equipment/Tools Purchases	16,826	16,826												
240	GPS Survey Instrument	27,591	27,591												
241	Streetlight Upgrade - Helen St	Project cancelled per GC													
242	Gertrude Bridge at Kitsuksis	200,000	200,000												
243	Integrated Industrial/Municipal Biomass Energy System	20,000,000					10,000,000								
244	Dry Creek Flood Protection	2,300,000					766,667	Fed & Prov	1,533,333	10,000,000					
245	City Hall Backup Power Generator	80,000	40,000											40,000	
246	Parking Lot Argyle & Kingsway	13,000													13,000
247															
248	<u>CULTURAL SERVICES</u>														
249	Purchases/Equipment Replacement - Museum														
250	Purchases/Equipment Replacement - McLean Mill	29,900													29,900
251															
252	<u>PARKS &amp; RECREATION</u>														
253	Bob Daily Track resurfacing	Moved to 2012													
254	Replace #608 2003 Zamboni	110,000					110,000								
255	Replace #602 2000 Pickup Truck	25,000					25,000								
256	Replace #603 2000 Pickup Truck	25,000					25,000								
257	Recreation Park Playground	60,000	60,000												
258	Echo Park Parking Lot Paving	100,000	100,000												
259															
260	<b>TOTAL GENERAL CAPITAL</b>	<b>27,457,610</b>	<b>1,532,110</b>	<b>213,000</b>	<b>-</b>	<b>765,100</b>	<b>13,166,667</b>	<b>177,500</b>	<b>1,533,333</b>	<b>10,069,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
261															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
262	City of Port Alberni														
263	2013 Capital Expenditure Program														
264	2013 Capital Expenditure Program														
265	2013 Capital Expenditure Program														
266	<u>Expenditure</u>							<u>Source of Funds</u>							
267															
268			General Revenue	Land				New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
269	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
270															
271		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
272	<u>WATER WORKS</u>														
273	Purchases/Equipment Replacement	6,400										6,400			
274															
275	<u>Main Renewals &amp; Upgrades</u>														
276	Dead Ends & Distribution Upgrades	100,000										100,000			
277	2nd Ave - Stirling to Melrose to 3rd Ave	300,000										300,000			
278	10th Ave - Argyle St to China Cr 250m 250mm	100,000										100,000			
279															
280	<u>Installations</u>														
281															
282	<u>Treatment, Storage, Pumping &amp; Metering</u>														
283	Water Treatment Sproat Lake - Phase 2	6,020,000					2,000,000		4,020,000						
284															
285	<b>TOTAL WATER CAPITAL</b>	<b>6,526,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000,000</b>	<b>-</b>	<b>4,020,000</b>	<b>-</b>	<b>-</b>	<b>506,400</b>	<b>-</b>	<b>-</b>	<b>-</b>
286															
287	<u>SEWER SYSTEM</u>														
288	Purchases/Equipment Replacement	3,100													3,100
289	Sewer Video Equipment	35,000													35,000
290															
291	<u>Renewals/Relines</u>														
292	Small Capital Sewer Main Replacements	300,000													300,000
293	10th Ave - Argyle St to China Cr 250m 250mm	175,000													175,000
294	10th Ave Dry Creek to Argyle	Project redefined & eliminated													
295															
296	<u>New Sewer Installs</u>														
297															
298	<u>Treatment &amp; Pumping</u>														
299	SCADA Communication Upgrades 3	50,000													50,000
300															
301	<b>TOTAL SEWER CAPITAL</b>	<b>563,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>563,100</b>
302															
303	<b>TOTAL 2013 CAPITAL</b>	<b>34,547,110</b>	<b>1,532,110</b>	<b>213,000</b>	<b>-</b>	<b>765,100</b>	<b>15,166,667</b>	<b>177,500</b>	<b>5,553,333</b>	<b>10,069,900</b>	<b>-</b>	<b>506,400</b>	<b>-</b>	<b>563,100</b>	<b>-</b>
304															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
305	City of Port Alberni														
306	2014 Capital Expenditure Program														
307															
308															
309	<u>Expenditure</u>							<u>Source of Funds</u>							
310															
311			General Revenue	Land				New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
312	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Reserves</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
313		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
314															
315	<u>ADMINISTRATION</u>														
316	Purchases/Equipment Replacement	60,000				60,000									
317	Replace Telephone system	150,000	150,000												
318															
319	<u>POLICE PROTECTION</u>														
320	Purchases/Equipment Replacement														
321															
322	<u>FIRE DEPARTMENT</u>														
323	Replace portable radios	30,000	30,000												
324	Replace pagers	20,000	20,000												
325	2 Exhaust Drops	32,000	32,000												
326	Replace Hi Volume Hose	48,000	48,000												
327	Pump Test Pit Retrofit	25,000	25,000												
328	Tsunami Warning System	35,000	35,000												
329															
330	<u>TRANSPORTATION SERVICES</u>														
331	Replace 1999 GMC 14.5M3 Dump	86,700				86,700									
332															
333	<u>PAVING &amp; ROAD CONSTRUCTION</u>														
334	3rd Ave - Dunbar to Redford 750mx 15m	350,000	350,000												
335	Gertrude - Johnston to Compton Phase 1	200,000	200,000												
336	Elizabeth - Arrowsmith Rd to Lathom Rd 230m	200,000	200,000												
337	Harbour Rd Industrial Route Phase 2	1,700,000					1,700,000								
338															
339	<u>TRAFFIC UPGRADES</u>														
340															
341	<u>STORM DRAINS</u>														
342	<u>Replacements &amp; Upgrades</u>														
343	4227 8th Ave to South 56m 300mm	48,000	48,000												
344	Johnston St - Elizabeth St to Gertrude St 120m 300mm	55,000	55,000												
345	Small Capital Storm Replacements	200,000	100,000					100,000							
346															
347	<u>New Main Installs</u>														
348	Coal Creek Outfall	100,000	50,000					50,000							
349															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
350	City of Port Alberni														
351	2014 Capital Expenditure Program														
352															
353															
354															
355	<u>Expenditure</u>							<u>Source of Funds</u>							
356															
357			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
358	Project	Amount	Operating	Reserves	Sale	ERRF	Borrowing	Gas Tax	Assistance	Contributions	Reserves	Operating	Reserves	Operating	Reserves
359															
360		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
361															
362	<u>WORKS - OTHER</u>														
363	Small Equipment/Tools Purchases	20,901	20,901												
364	City Hall east parking lot upgrade	40,000	40,000												
365	3rd Ave Streetscape Improvements	25,000	25,000												
366															
367	<u>CULTURAL SERVICES</u>														
368	Purchases/Equipment Replacement - Museum														
369	Purchases/Equipment Replacement - McLean Mill	29,900								29,900					
370															
371	<u>PARKS &amp; RECREATION</u>														
372	Unit 602 Pickup	Moved to 2013													
373	Unit 603 Pickup	Moved to 2013													
374	Unit 608 Zamboni	Moved to 2013													
375	Replace #607 1999 Brush Chipper	41,000				41,000									
376	Replace #625 2004 Mower	30,000				30,000									
377	Cameron Heights Playground	60,000	60,000												
378															
379															
380	<b>TOTAL GENERAL CAPITAL</b>	<b>3,586,501</b>	<b>1,488,901</b>	<b>-</b>	<b>-</b>	<b>217,700</b>	<b>1,700,000</b>	<b>150,000</b>	<b>-</b>	<b>29,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
381															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
382	City of Port Alberni														
383	2014 Capital Expenditure Program														
384	2014 Capital Expenditure Program														
385	2014 Capital Expenditure Program														
386	<u>Expenditure</u>							<u>Source of Funds</u>							
387															
388			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
389	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
390															
391		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
392	<u>WATER WORKS</u>														
393	Purchases/Equipment Replacement	6,600										6,600			
394															
395	Main Renewals & Upgrades														
396	Deadends & Distribution Upgrades	100,000										100,000			
397															
398	<u>Installations</u>														
399	Pierce Rd/Golden St Water Looping 150m 200mm	150,000										150,000			
400															
401	<u>Treatment, Pumping &amp; Metering</u>														
402	Backup Genset Arrowsmith Reservoir	100,000										100,000			
403	Backup Genset Cowichan Reservoir	100,000										100,000			
404															
405	<b>TOTAL WATER CAPITAL</b>	456,600	-	-	-	-	-	-	-	-	-	456,600	-	-	-
406															
407	<u>SEWER SYSTEM</u>														
408	Purchases/Equipment Replacement	18,471												18,471	
409															
410	Renewals /Relines														
411	Small Capital Main Replacements	100,000												100,000	
412	Coal Creek Outfall Phase 1	280,000												280,000	
413	10th Ave - Argyle to China Creek	Moved to 2013													
414															
415	New Sewer Installs														
416															
417	<u>Treatment &amp; Pumping</u>														
418	4th Ave Pumpstation Backup Generator	65,000												65,000	
419															
420	<b>TOTAL SEWER CAPITAL</b>	463,471	-	-	-	-	-	-	-	-	-	-	-	463,471	-
421															
422	<b>TOTAL 2014 CAPITAL</b>	4,506,572	1,488,901	-	-	217,700	1,700,000	150,000	-	29,900	-	456,600	-	463,471	-
423															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
424	City of Port Alberni														
425	2015 Capital Expenditure Program														
426															
427															
428	<u>Expenditure</u>							<u>Source of Funds</u>							
429															
430		General Revenue		Land				New Deal	Fed. & Prov.	Other	Capital	Water Revenue	Sewer Revenue		
431	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
432		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
433															
434	<u>ADMINISTRATION</u>														
435	Purchases/Equipment Replacement	60,000				60,000									
436															
437	<u>POLICE PROTECTION</u>														
438	Purchases/Equipment Replacement														
439															
440	<u>FIRE DEPARTMENT</u>														
441	Replace #12 Water Tender (not ERRF'd)	200,000	200,000												
442	Replace Thermal Imagers	25,000	25,000												
443	Firehall Compressor	8,000	8,000												
444	Replace Turnout Gear Washer	9,000	9,000												
445	Tsunami Warning System	35,000	35,000												
446															
447	<u>TRANSPORTATION SERVICES</u>														
448	Replace 2005 Volvo Tandem Gravel #264	143,000				143,000									
449	Replace 2003 Chev 1 T Comp Body #518	68,000				68,000									
450	Replace 1990 Britco Home Office Trailer #369	19,900				19,900									
451	Replace 1995 Bomag Roller	46,000				46,000									
452															
453	<u>PAVING &amp; ROAD CONSTRUCTION</u>														
454															
455	Harbour Rd Industrial Route Phase 3	2,730,000				2,730,000									
456	6th Ave - Argyle St to Dunbar 410m	280,000	280,000												
457	Gertrude St - Johnston to Compton Ph 2	200,000	200,000												
458	Redford St - 11th Ave to San Mateo 700m	210,000	210,000												
459	Mar St - 5th Ave to 6th Ave 110m	140,000	140,000												
460	7th Ave - Argyle St to Angus St 140m	175,000	175,000												
461															
462	<u>TRAFFIC UPGRADES</u>														
		-													

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
463																
464		City of Port Alberni														
465		2015 Capital Expenditure Program														
466		2015 Capital Expenditure Program														
467		2015 Capital Expenditure Program														
468		<u>Expenditure</u>							<u>Source of Funds</u>							
469		<u>Expenditure</u>							<u>Source of Funds</u>							
470		<u>Expenditure</u>							<u>Source of Funds</u>							
471	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. &amp; Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>	
472																
473		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
474		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
475	<u>STORM DRAINS</u>															
476	Replacements & Upgrades															
477	Small Capital Storm Replacement	100,000	50,000					50,000								
478	Railway Culvert - Stamp Ave	Rolled into 2016 project - Maitland St Trunk Extension														
479																
480	<u>New Main Installs</u>															
481	6th Ave - Argyle St to Dunbar St 410m	190,000	95,000					95,000								
482	Coal Creek Outfall Phase 1	100,000	50,000					50,000								
483																
484	<u>WORKS - OTHER</u>															
485	Small Equipment/Tools Purchases	19,000	19,000													
486	Small Equipment/Tools Purchases - Eng	2,000	2,000													
487	3rd Ave - Dunbar to Burde, eastside blvd	40,000	40,000													
488																
489	<u>CULTURAL SERVICES</u>															
490	Purchases/Equipment Replacement - Museum															
491	Purchases/Equipment Replacement - McLean Mill	29,900								29,900						
492																
493	<u>PARKS &amp; RECREATION</u>															
494	Rec Park Tennis Courts	45,000	45,000													
495	Replace #612 2005 Toro Mower	95,000				95,000										
496																
497																
498	<b>TOTAL GENERAL CAPITAL</b>	<b>4,969,800</b>	<b>1,583,000</b>	<b>-</b>	<b>-</b>	<b>431,900</b>	<b>2,730,000</b>	<b>195,000</b>	<b>-</b>	<b>29,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
499																



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
500	City of Port Alberni														
501	2015 Capital Expenditure Program														
502															
503															
504	<u>Expenditure</u>							<u>Source of Funds</u>							
505															
506			General Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
507	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
508		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
509															
510	<u>WATER WORKS</u>														
511	Purchases/Equipment Replacement	4,400										4,400			
512															
513	<u>Main Renewals &amp; Upgrades</u>														
514	Deadends & Distribution Upgrades	100,000										100,000			
515	6th Ave - Argyle to Dunbar 410m	140,000										140,000			
516	7th Ave - Argyle St to Angus St 140m 150mm	52,000										52,000			
517															
518	<u>Installations</u>														
519															
520	<u>Treatment, Pumping &amp; Metering</u>														
521															
522	<b>TOTAL WATER CAPITAL</b>	296,400	-	-	-	-	-	-	-	-	-	296,400	-	-	-
523															
524	<u>SEWER SYSTEM</u>														
525	Purchases/Equipment Replacement	8,400												8,400	
526															
527	<u>Renewals /Relines</u>														
528	Small Capital Main Replacements	100,000												100,000	
529	Argyle Forcemain Somass R Crossing	200,000												200,000	
530	Lane Behind 2573 12th Ave Reline	25,000												25,000	
531	4th Ave & Neill St Reline	50,000												50,000	
532	2693 9th Ave - Reline 27m of 600mm	20,000												20,000	
533	Coal Creek Outfall Phase 1	250,000												250,000	
534															
535	<u>New Sewer Installs</u>														
536															
537	<u>Treatment &amp; Pumping</u>														
538															
539	<b>TOTAL SEWER CAPITAL</b>	653,400	-	-	-	-	-	-	-	-	-	-	-	653,400	-
540															
541	<b>TOTAL 2015 CAPITAL</b>	5,919,600	1,583,000	-	-	431,900	2,730,000	195,000	-	29,900	-	296,400	-	653,400	-
542															

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
543	City of Port Alberni														
544	2016 Capital Expenditure Program														
545															
546															
547															
548															
549	<u>Expenditure</u>							<u>Source of Funds</u>							
550															
551	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. &amp; Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Revenue Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Revenue Operating</u>	<u>Revenue Reserves</u>
552															
553		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
554															
555	<u>ADMINISTRATION</u>														
556	Purchases/Equipment Replacement	60,000				60,000									
557	Server Replacement	170,000				170,000									
558	Replace 2003 Cavalier #719	22,500				22,500									
559															
560	<u>POLICE PROTECTION</u>														
561	Purchases/Equipment Replacement														
562															
563	<u>FIRE DEPARTMENT</u>														
564	Replace Turnout Gear Lockers	12,000	12,000												
565	Replace Holmatrol Hydraulic Tools	55,000	55,000												
566	Firehall Structural Prep for New Ladder	88,000	88,000												
567	Tsunami Warning System	35,000	35,000												
568	Replace 1991 Pumper Truck #1	510,000				510,000									
569															
570	<u>TRANSPORTATION SERVICES</u>														
571	Replace 2003 Ford 1/2 T #168	26,500				26,500									
572	Replace 2004 Ford F350 #169	52,000				52,000									
573	Four Post Truck Hoist	50,000	50,000												
574															
575	<u>PAVING &amp; ROAD CONSTRUCTION</u>														
576															
577	Cameron Dr - Hamilton to Ship Creek	150,000	150,000												
578	Angus - 5th Ave to 7th Ave 200mm	220,000	220,000												
579	2nd Ave - Stirling to Melrose to 3rd Ave 240m	264,000	264,000												
580	Gertrude St - Johnston to Compton Ph 3	200,000	200,000												
581	9th Ave - China Cr to Montrose	175,000	175,000												
582	4th Ave - Bruce to Melrose 240m	264,000	264,000												
583															
584	<u>TRAFFIC UPGRADES</u>														
585	Pedestrian Activated Crossing - Gertrude & Southgate	25,000	25,000												

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
586																
587		City of Port Alberni														
588		2016 Capital Expenditure Program														
589																
590																
591																
592		<u>Expenditure</u>							<u>Source of Funds</u>							
593																
594			General Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water Revenue	Sewer Revenue				
595	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
596		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
597																
598	<u>Replacements &amp; Upgrades</u>															
599	Small Capital Storm Main Replacements	None - specific projects have priority														
600																
601	<u>New Main Installs</u>															
602	Maitland St - Wood Ave to Kendall St 200m	200,000	200,000													
603	Maitland St Trunk Outfall Extension	200,000	100,000					100,000								
604																
605	<u>WORKS - OTHER</u>															
606	Small Equipment/Tools Purchases	2,500	2,500													
607																
608	<u>CULTURAL SERVICES</u>															
609	Purchases/Equipment Replacement - Museum															
610	Purchases/Equipment Replacement - McLean Mill															
611																
612	<u>PARKS &amp; RECREATION</u>															
613	Lower Dry Creek Trail Bridge	40,000	40,000													
614	Kitsuksis Walkway Upgrades	75,000	75,000													
615	Multiplex Parking Lot - Repaving	100,000	100,000													
616																
617	<b>TOTAL GENERAL CAPITAL</b>	<b>2,996,500</b>	<b>2,055,500</b>	<b>-</b>	<b>-</b>	<b>841,000</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
618																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
619		City of Port Alberni														
620		2016 Capital Expenditure Program														
621		2016 Capital Expenditure Program														
622		<u>Expenditure</u>							<u>Source of Funds</u>							
623																
624																
625			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
626	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRE</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
627																
628		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
629	<u>WATER WORKS</u>															
630	Purchases/Equipment Replacement	8,100										8,100				
631																
632	Main Renewals & Upgrades															
633	Deadends & Distribution Upgrades		None - specific projects have priority													
634	River Road Main 2,400m 350AC Phased	400,000										400,000				
635	Angus St - 5th Ave to 7th Ave 200m 200mm CI	85,000										85,000				
636	2nd Ave - Stirling to Melrose to 3rd Ave 240m 150mm CI	92,000										92,000				
637																
638	<u>Installations</u>															
639																
640	<u>Treatment, Pumping &amp; Metering</u>															
641																
642	<b>TOTAL WATER CAPITAL</b>	585,100	-	-	-	-	-	-	-	-	-	585,100	-	-	-	
643																
644	<u>SEWER SYSTEM</u>															
645	Purchases/Equipment Replacement	13,800												13,800		
646																
647	Renewals /Relines															
648	Small Capital Main Replacements		None - specific projects have priority													
649																
650	<u>New Sewer Installs</u>															
651	Burde St Sewer Main Ext East	850,000												850,000		
652																
653	<u>Treatment &amp; Pumping</u>															
654																
655	<b>TOTAL SEWER CAPITAL</b>	863,800	-	-	-	-	-	-	-	-	-	-	-	863,800	-	
656																
657	<b>TOTAL 2016 CAPITAL</b>	4,445,400	2,055,500	-	-	841,000	-	100,000	-	-	-	585,100	-	863,800	-	

2012

1 2 3 4 5 6 7 8 9 10

NET ACTUAL VALUE		ABSOLUTE TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR

	\$	\$	\$	\$	%	%	\$	\$		
RESIDENTIAL	1,396,355,600	1,368,816,900	10,364,659	10,764,203	54.4720%	56.5818%	7.4227	7.8639	1.00	1.0000
UTILITIES	1,469,200	1,505,900	59,304	59,611	0.3117%	0.3133%	40.3648	39.5850	5.44	5.0338
MAJOR IND.	100,719,100	97,524,000	5,351,090	4,857,016	28.1229%	25.5308%	53.1289	49.8033	7.16	6.3332
LIGHT IND.	2,156,000	3,144,000	72,771	111,656	0.3825%	0.5869%	33.7528	35.5140	4.55	4.5161
BUSINESS	195,179,592	199,977,086	3,151,346	3,207,638	16.5621%	16.8609%	16.1459	16.0400	2.18	2.0397
NON-PROFIT	3,727,500	2,965,100	27,668	23,300	0.1454%	0.1225%	7.4227	7.8639	1.00	1.0000
FARM	87,887	87,887	669	704	0.0035%	0.0037%	7.4227	7.8639	1.00	1.0000
<b>TOTAL</b>	<b>1,699,694,879</b>	<b>1,674,020,873</b>	<b>19,027,507</b>	<b>19,024,128</b>	<b>100.0000%</b>	<b>100.0000%</b>				

**AVERAGE SINGLE FAMILY RESIDENCE**

PRIOR YEAR		CURRENT YEAR		DIFFERENCE	% CHANGE
VALUE	AMOUNT	VALUE	AMOUNT		
\$200,545	\$1,488.58	\$195,208	\$1,535.09	\$46.52	3.12%

New residential construction \$24M; new Single Family homes 27  
 Final year of reduction to major industry \$425,000  
 Business class to remain flat + 15,000 Ch Commerce funding incr  
 Residential and business taxes increase due to non market changes 2011-2012  
 Residential single family homes per BCA: 6,175  
 Residential single family home assessment per BCA: 1,205.409,400



## BUDGET SUMMARY - 2012 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$10,764,203	\$4,857,016	\$3,207,638	\$195,271	\$19,024,128
Property Tax % change prev yr.		3.9%	-9.2%	1.8%	21.7%	1.3%
Other Tax - L I and Grants in Lieu	11210-12910					\$864,155
						\$19,888,283

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$2,918,582	\$587,156	\$1,094,394	58%	\$1,237,032
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$5,788,337	\$310,000		5%	\$5,478,337
<b>Fire Department</b>	22411-22510 14241	\$2,923,435	\$125,000		4%	\$2,798,435
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$130,902	\$10,000		8%	\$120,902
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516	\$3,849,779	\$1,248,008		32%	\$2,601,771
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$2,086,722	\$2,086,722		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$1,807,725	\$1,807,725		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$997,607	\$240,000		24%	\$757,607
<b>Planning, Bylaw and Building</b>	21216, 22140, 22921, 22926, 26129, 26132 14550, 15170, 15181, 15210	\$561,543	\$253,500		45%	\$308,043
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$489,800	\$88,500		18%	\$401,300
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$4,910,007	\$1,689,177		34%	\$3,220,830
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$773,180	\$79,425		10%	\$693,755
<b>Library Services (VIRL)</b>	27600	\$571,494			0%	\$571,494
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,093,500	\$7,093,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,242,844			0%	\$1,242,844
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$950,247	\$747,948		79%	\$202,299
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$253,634			0%	\$253,634

\$19,888,283

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					108%	\$147,822
Revenues	54421-55611		\$2,086,722			
Operating Expenditures	64110-64194	\$1,351,500				
Debt Repayment	68120-68130	\$0				
Transfers to Reserves		\$147,822				
Transfers to Capital	68211-68910	\$587,400				
<b>Sewer System</b>					76%	(\$441,247)
Revenues	94421-99114		\$1,326,478	\$40,000		
Contribution from General Revenue	99211		\$441,247			
Operating Expenditures	104210-104294	\$1,031,790				
Debt Repayment	108120-108130	\$519,535				
Transfers to Reserve	108211, 108910	\$20,000				
Transfers to Capital	108220	\$256,400				



## BUDGET SUMMARY - 2013 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$12,064,992	\$4,857,016	\$3,239,714	\$197,224	\$20,358,946
Property Tax % change prev yr.						7.0%
Other Tax - L I and Grants in Lieu	11210-12910					\$870,440
						\$21,229,386

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$2,940,972	\$593,829	\$933,564	52%	\$1,413,579
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$5,973,126	\$310,000		5%	\$5,663,126
<b>Fire Department</b>	22411-22510 14241	\$3,176,884	\$125,000		4%	\$3,051,884
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$133,520	\$10,000		7%	\$123,520
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516	\$3,863,575	\$1,272,922		33%	\$2,590,653
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$2,289,920	\$2,289,920		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$2,155,894	\$2,155,894		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,019,805	\$240,000		24%	\$779,805
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15170, 15181, 15210	\$428,708	\$253,500		59%	\$175,208
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$504,600	\$714,317		142%	(\$209,717)
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,076,026	\$1,707,807		34%	\$3,368,219
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$783,868	\$77,000		10%	\$706,868
<b>Library Services (VIRL)</b>	27600	\$582,924			0%	\$582,924
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,093,500	\$7,093,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,532,110			0%	\$1,532,110
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$688,292	\$500,000		73%	\$188,292
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$1,262,915			0%	\$1,262,915

\$21,229,386



Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					113%	\$267,826
Revenues	54421-55611		\$2,289,920			
Operating Expenditures	64110-64194	\$1,378,530				
Debt Repayment	68120-68130	\$137,164				
Transfers to Reserves		\$267,826				
Transfers to Capital	68211-68910	\$506,400				
<b>Sewer System</b>					92%	(\$173,292)
Revenues	94421-99114		\$1,942,602	\$40,000		
Contribution from General Revenue	99211		\$173,292			
Operating Expenditures	104210-104294	\$1,052,426				
Debt Repayment	108120-108130	\$520,368				
Transfers to Reserve	108211, 108910	\$20,000				
Transfers to Capital	108220	\$583,100				



## BUDGET SUMMARY - 2014 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$13,172,301	\$4,857,016	\$3,272,111	\$199,196	\$21,500,625
Property Tax % change prev yr.						5.6%
Other Tax - L I and Grants in Lieu	11210-12910					\$870,440
						\$22,371,065

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$3,029,376	\$598,086	\$933,563	51%	\$1,497,727
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$6,200,491	\$310,000		5%	\$5,890,491
<b>Fire Department</b>	22411-22510 14241	\$3,274,997	\$125,000		4%	\$3,149,997
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$136,190	\$10,000		7%	\$126,190
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516	\$3,900,046	\$1,298,408		33%	\$2,601,638
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$2,513,255	\$2,513,255		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$2,168,227	\$2,168,227		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,088,224	\$240,000		22%	\$848,224
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15170, 15181, 15210	\$434,781	\$253,500		58%	\$181,281
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$509,113	\$714,317		140%	(\$205,204)
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,177,547	\$1,739,860		34%	\$3,437,687
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$795,046	\$80,000		10%	\$715,046
<b>Library Services (VIRL)</b>	27600	\$594,582			0%	\$594,582
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,093,500	\$7,093,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,488,901			0%	\$1,488,901
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$1,165,000	\$500,000		43%	\$665,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$1,379,504			0%	\$1,379,504

\$22,371,065

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					126%	\$513,390
Revenues	54421-55611		\$2,513,255			
Operating Expenditures	64110-64194	\$1,406,101				
Debt Repayment	68120-68130	\$137,164				
Transfers to Reserves		\$513,390				
Transfers to Capital	68211-68910	\$456,600				
<b>Sewer System</b>					100%	(\$0)
Revenues	94421-99114		\$2,128,227	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,076,203				
Debt Repayment	108120-108130	\$376,360				
Transfers to Reserve	108211, 108910	\$252,193				
Transfers to Capital	108220	\$715,664				



## BUDGET SUMMARY - 2015 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$13,869,032	\$4,857,016	\$3,304,832	\$201,188	\$22,232,068
Property Tax % change prev yr.						3.4%
Other Tax - L I and Grants in Lieu	11210-12910					\$870,440
						\$23,102,508

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$3,070,074	\$602,427	\$444,500	34%	\$2,023,147
<b>Police (RCMP)</b>	22121-22180 13121, 14221	\$6,388,488	\$310,000		5%	\$6,078,488
<b>Fire Department</b>	22411-22510 14241	\$3,337,073	\$125,000		4%	\$3,212,073
<b>Animal Control &amp; Protection (SPCA)</b>	22931 15160	\$138,914	\$10,000		7%	\$128,914
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163 14310, 14433, 14434, 14516	\$3,978,047	\$1,324,376		33%	\$2,653,671
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910 54431-55611	\$2,758,949	\$2,758,950		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211 104210-109110	\$2,372,215	\$2,372,216		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510 14400	\$1,103,161	\$240,000		22%	\$863,161
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132 14550, 15170, 15181, 15210	\$440,958	\$253,500		57%	\$187,458
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917 14560, 18121	\$513,715	\$714,317		139%	(\$200,602)
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499 14600-14690, 14710-14770	\$5,281,099	\$1,772,554		34%	\$3,508,545
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555 14810, 4830, 14910	\$806,447	\$80,000		10%	\$726,447
<b>Library Services (VIRL)</b>	27600	\$606,474			0%	\$606,474
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831 19811-19831	\$7,093,500	\$7,093,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220 19111	\$1,583,000			0%	\$1,583,000
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911 19114	\$665,000	\$500,000		75%	\$165,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$1,566,732			0%	\$1,566,732

\$23,102,508

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					148%	\$891,163
Revenues	54421-55611		\$2,758,950			
Operating Expenditures	64110-64194	\$1,434,222				
Debt Repayment	68120-68130	\$137,164				
Transfers to Reserves		\$891,163				
Transfers to Capital	68211-68910	\$296,400				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$2,332,216	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,097,727				
Debt Repayment	108120-108130	\$358,213				
Transfers to Reserve	108211, 108910	\$262,875				
Transfers to Capital	108220	\$916,275				



## BUDGET SUMMARY - 2016 DRAFT Financial Plan

Taxation	Budget Lines	Residential	Industrial	Business	Other	Total Prop. Tax
Property Tax - General & Debt	11111-11112	\$14,897,748	\$4,857,016	\$3,337,880	\$203,200	\$23,295,844
Property Tax % change prev yr.						4.8%
Other Tax - L I and Grants in Lieu	11210-12910					\$870,440
						\$24,166,285

Department/Cost Centre	Budget Line Items	Expenditure	Service Fee Revenue	Other Gov Revenue	Rev/Exp	Amount from Property Tax
<b>General Administration</b> (Council, Manager, Clerk, Finance, HR, IT, Legal)	21110-21215, 21221-21950, 25281, 14120, 15110, 15210-16215	\$3,100,453	\$606,856	\$444,500	34%	\$2,049,097
<b>Police (RCMP)</b>	22121-22180, 13121, 14221	\$6,598,210	\$310,000		5%	\$6,288,210
<b>Fire Department</b>	22411-22510, 14241	\$3,400,386	\$0		0%	\$3,400,386
<b>Animal Control &amp; Protection (SPCA)</b>	22931, 15160	\$141,693	\$10,000		7%	\$131,693
<b>Engineering &amp; Public Works</b> (Streets, Drainage, Garbage, Cemetery)	23110-23884, 23951-25163, 14310, 14433, 14434, 14516	\$4,057,607	\$1,350,835		33%	\$2,706,772
<b>Waterworks System</b> (operating, capital, and debt repayment)	64110-68910, 54431-55611	\$3,029,129	\$3,029,130		100%	\$0
<b>Sewerage System</b> (operating, capital, and debt repayment)	94421-99211, 104210-109110	\$2,596,614	\$2,596,614		100%	\$0
<b>Public Transit (B.C. Transit/Diversified)</b>	23510, 14400	\$1,103,161	\$240,000		22%	\$863,161
<b>Planning, Bylaw and Building</b>	21216, 22921, 22926, 26129, 26132, 14550, 15170, 15181, 15210	\$447,344	\$253,500		57%	\$193,844
<b>Community Development</b> (Sustainability, Economic Development, Chamber of Commerce, Community Forest)	26234-26450, 26911-26917, 14560, 18121	\$518,409	\$714,317		138%	(\$195,908)
<b>Parks &amp; Recreation</b> (Programs, Facilities, AHQ)	26701, 26770, 27110-27499, 14600-14690, 14710-14770	\$5,390,721	\$1,805,601		33%	\$3,585,120
<b>Heritage &amp; Culture</b> (Museum, Steam Train, McLean Mill)	27510-27555, 14810, 4830, 14910	\$818,075	\$80,000		10%	\$738,075
<b>Library Services (VIRL)</b>	27600	\$618,603			0%	\$618,603
<b>Collections and Transfers to other Agencies</b> (School, Hospital, Region, Library, MFA, BCAA)	28410-28831, 19811-19831	\$7,093,500	\$7,093,500		100%	\$0
<b>Transfers for Capital Purchases</b> (Roads, Drainage, Buildings, Equipment)	28220, 19111	\$2,055,500			0%	\$2,055,500
<b>Internal Transfers and Reserves</b> (Surplus, Contingency, Reserves)	28211, 28236, 28910, 29911, 19114	\$665,000	\$500,000		75%	\$165,000
<b>Debt Repayment</b> (RCMP Building and other interest)	28111-28193	\$1,566,732			0%	\$1,566,732

\$24,166,284

Department/Cost Centre	Budget Line Items	Expenditure	Utility Fees Revenue	Other Gov Revenue	Rev/Exp	Surplus/ (Deficit)
<b>Waterworks System</b>					139%	\$843,959
Revenues	54421-55611		\$3,029,130			
Operating Expenditures	64110-64194	\$1,462,906				
Debt Repayment	68120-68130	\$137,164				
Transfers to Reserves		\$843,959				
Transfers to Capital	68211-68910	\$585,100				
<b>Sewer System</b>					100%	\$0
Revenues	94421-99114		\$2,556,614	\$40,000		
Contribution from General Revenue	99211		\$0			
Operating Expenditures	104210-104294	\$1,119,682				
Debt Repayment	108120-108130	\$329,857				
Transfers to Reserve	108211, 108910	\$283,275				
Transfers to Capital	108220	\$1,147,075				