



CITY OF PORT ALBERNI

5 YEAR PLAN WORKING PAPER

2011 - 2015

CITY OF PORT ALBERNI



5 YEAR PLAN 2011-2015


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**CITY OF PORT ALBERNI
FINANCIAL PLAN 2011-2015**


	<i>Page</i>	2011	2012	2013	2014	2015
Revenues						
Taxes						
Property Taxes	2	\$ 18,782,059	\$ 18,801,451	\$ 19,172,902	\$ 19,551,343	\$ 19,937,003
Parcel Taxes	2	\$ 231,545	\$ 231,545	\$ 231,545	\$ 231,545	\$ 231,545
Other Taxes	2,20	\$ 179,750	\$ 179,564	\$ 179,564	\$ 179,564	\$ 179,564
Grants in Lieu of Taxes	2	\$ 514,057	\$ 511,254	\$ 511,254	\$ 511,254	\$ 511,254
Fees and Charges						
Sales of Service	2-4	\$ 3,597,089	\$ 3,675,508	\$ 3,714,842	\$ 3,781,471	\$ 3,833,704
Sales of Service/Utilities	17,20	\$ 3,510,715	\$ 3,683,593	\$ 3,798,583	\$ 3,917,940	\$ 4,041,852
Service to other Government	2	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000
User Fees/Fines	5	\$ 292,600	\$ 247,800	\$ 247,800	\$ 247,800	\$ 247,800
Other Revenue						
Rentals	5	\$ 160,844	\$ 160,844	\$ 160,844	\$ 160,844	\$ 160,844
Interest/Penalties	5,16,17,20	\$ 311,102	\$ 311,484	\$ 311,862	\$ 312,259	\$ 312,259
Grants/Other Governments	5,17,20,29,31,33,35,37	\$ 1,176,578	\$ 12,504,282	\$ 5,486,578	\$ 1,136,578	\$ 1,136,578
Other	29,31,33,35,37	\$ 109,491	\$ 69,900	\$ 29,900	\$ 29,900	\$ 29,900
		\$ 29,005,830	\$ 40,517,225	\$ 33,985,674	\$ 30,200,498	\$ 30,762,303
Expenditures						
Debt Interest	15,19,22	\$ 259,285	\$ 330,250	\$ 376,591	\$ 372,305	\$ 372,305
Capital Expenditure	29,31,33,35,37	\$ 4,911,913	\$ 18,432,950	\$ 12,480,757	\$ 4,851,570	\$ 5,389,493
Other Municipal Purposes						
General Municipal	7-8	\$ 2,892,317	\$ 2,876,106	\$ 2,911,851	\$ 3,031,362	\$ 3,028,563
Police Services	8	\$ 5,628,179	\$ 5,777,620	\$ 6,001,324	\$ 6,221,439	\$ 6,448,166
Fire Services	8	\$ 2,664,250	\$ 2,676,322	\$ 2,727,342	\$ 2,779,384	\$ 2,843,194
Other Protective Services	9	\$ 230,535	\$ 235,146	\$ 239,850	\$ 244,647	\$ 249,539
Transportation Services	9-11	\$ 3,512,223	\$ 3,536,847	\$ 3,607,086	\$ 3,678,725	\$ 3,751,799
Environmental Health and Development	12-13	\$ 2,038,135	\$ 1,815,028	\$ 1,782,202	\$ 1,814,985	\$ 1,845,685
Parks and Recreation	13-14	\$ 4,662,587	\$ 4,721,523	\$ 4,820,362	\$ 4,921,330	\$ 5,021,157
Cultural	15	\$ 1,289,954	\$ 1,307,666	\$ 1,296,285	\$ 1,317,113	\$ 1,338,356
Water	18	\$ 1,296,150	\$ 1,321,473	\$ 1,347,304	\$ 1,373,648	\$ 1,400,520
Sewer	21	\$ 999,710	\$ 1,018,904	\$ 1,038,482	\$ 1,058,450	\$ 1,078,821
Contingency	16	\$ 83,000	\$ 83,000	\$ 83,000	\$ 83,000	\$ 83,000
		\$ 30,468,238	\$ 44,132,835	\$ 38,712,436	\$ 31,747,958	\$ 32,850,598
Revenue in Excess (Shortfall) of Expenditure		\$ (1,462,408)	\$ (3,615,610)	\$ (4,726,762)	\$ (1,547,460)	\$ (2,088,295)
Other						
Borrowing Proceeds	29,31,33,35,37	\$ -	\$ 3,766,667	\$ 4,420,000	\$ 1,700,000	\$ 2,730,000
Debt Principal	15,19,22	\$ (325,392)	\$ (426,137)	\$ (493,972)	\$ (359,972)	\$ (359,972)
Transfer to Other Governments - Repayment	6,16	\$ (231,545)	\$ (231,545)	\$ (231,545)	\$ (231,545)	\$ (231,545)
Transfer from Equipment Replacement Reserve	29,31,33,35,37	\$ 661,923	\$ 601,556	\$ 756,192	\$ 754,138	\$ 335,793
Transfer from Land Sale Reserve	29,31,33,35,37	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Transfer from Cemetery Trust	6	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from other reserves	20,29,31,33,35,37	\$ 1,902,081	\$ 1,010,829	\$ 527,500	\$ 140,000	\$ 98,400
Transfer from (to) Surplus	6,15,17,19,20,22	\$ (944,659)	\$ (1,105,760)	\$ (251,412)	\$ (455,161)	\$ (484,381)
		\$ 1,462,408	\$ 3,615,610	\$ 4,726,762	\$ 1,547,460	\$ 2,088,295
Balanced Budget		\$ -	\$ -	\$ -	\$ -	\$ -


	A	B	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH
1																
2	CITY OF PORT ALBERNI															
3	GENERAL REVENUE FUND - 5 YEAR PLAN															
4			2010		2011		2011		2012		2013		2014		2015	
5			Final		Projected											
6					Last Year											
7	REAL PROPERTY TAXES															
8																
9	11111	General Purposes - Taxes	18,955,730		19,005,378	0.26%	18,536,611	-2.21%	18,555,817	0.10%	18,927,268	2.00%	19,305,709	2.00%	19,691,369	2.00%
10	11112	Debt Purposes - Taxes	245,448		245,448	0.00%	245,448	0.00%	245,634	0.08%	245,634		245,634		245,634	
11		TAX LEVY	19,201,178	8.90%	19,250,826	0.26%	18,782,059	-2.18%	18,801,451	0.10%	19,172,902	1.98%	19,551,343	1.97%	19,937,003	1.97%
12																
13																
14	11210	Local Improvements	186	0.00%	186	0.00%	186	0.00%	0	-100.00%	0		0		0	
15	11211	Special Area Levy	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%	4,600	0.00%
16	11212	Parcel Tax	231,545	0.00%	231,545	0.00%	231,545	0.00%	231,545	0.00%	231,545	0.00%	231,545	0.00%	231,545	0.00%
17		SPECIAL ASSESSMENTS	236,331	0.00%	236,331	0.00%	236,331	0.00%	236,145	-0.08%	236,145	0.00%	236,145	0.00%	236,145	0.00%
18																
19	11910	Utility Tax	133,944	0.00%	133,944	0.00%	140,999	5.27%	140,999	0.00%	140,999	0.00%	140,999	0.00%	140,999	0.00%
20		TAXES	19,571,453	8.71%	19,621,101	0.25%	19,159,389	-2.11%	19,178,595	0.10%	19,550,046	1.94%	19,928,487	1.94%	20,314,147	1.94%
21																
22	FEDERAL GOVERNMENT															
23	12110	Federal Building Grant	31,770	0.00%	31,770	0.00%	17,166	-45.97%	17,000	-0.97%	17,000	0.00%	17,000	0.00%	17,000	0.00%
24	12210	C B C Grant	2,939	0.00%	2,939	0.00%	2,405	-18.17%	2,939	22.20%	2,939	0.00%	2,939	0.00%	2,939	0.00%
25	PROVINCIAL GOVERNMENT															
26	12310	Provincial Government Grant	56,719	0.00%	56,719	0.00%	56,779	0.11%	56,719	-0.11%	56,719	0.00%	56,719	0.00%	56,719	0.00%
27	12410	B. C. Hydro	399,125	0.00%	399,125	0.00%	389,054	-2.52%	399,125	2.59%	399,125	0.00%	399,125	0.00%	399,125	0.00%
28	12411	Public Housing Grant	35,231	0.00%	35,231	0.00%	48,413	37.42%	35,231	-27.23%	35,231	0.00%	35,231	0.00%	35,231	0.00%
29	OTHER ENTITIES															
30	12910	University of Victoria	224	0.00%	224	0.00%	240	7.14%	240	0.00%	240	0.00%	240	0.00%	240	0.00%
31		GRANTS IN LIEU OF TAXES	526,008	0.00%	526,008	0.00%	514,057	-2.27%	511,254	-0.55%	511,254	0.00%	511,254	0.00%	511,254	0.00%
32																
33	SERVICES PROVIDED TO GOVERNMENT															
34																
35	13121	PRISONER EXPENSE RECOVERY	110,000	10.00%	110,000	0.00%	140,000	27.27%	140,000	0.00%	140,000	0.00%	140,000	0.00%	140,000	0.00%
36																
37	SALES OF SERVICES															
38																
39	14120	ADMINISTRATION SERVICE CHARGE	110,000	22.05%	112,200	2.00%	124,000	12.73%	114,444	-7.71%	116,733	2.00%	119,068	2.00%	121,449	2.00%
40																
41	14221	Law Enforcement Service Charge	150,148	5.00%	150,702	0.37%	148,439	-1.14%	148,988	0.37%	149,539	0.37%	150,092	0.37%	150,647	0.37%
42	14241	Fire Department Service Charge	105,903	0.66%	115,920	9.46%	125,000	18.03%	125,000	0.00%	125,000	0.00%	125,000	0.00%	125,000	0.00%
43		PROTECTIVE SERVICES	256,051	3.16%	266,622	4.13%	273,439	6.79%	273,988	0.20%	274,539	0.20%	275,092	0.20%	275,647	0.20%
44																
45	14310	Public Works Service Charge	64,672	20.66%	65,965	2.00%	65,965	2.00%	67,285	2.00%	68,630	2.00%	70,003	2.00%	71,403	2.00%
46	14400	Public Transit Revenue	262,421	4.97%	267,669	2.00%	216,000	-17.69%	220,320	2.00%	224,726	2.00%	229,221	2.00%	233,805	2.00%
47		TRANSPORTATION SERVICES	327,093	7.74%	333,634	2.00%	281,965	-13.80%	287,605	2.00%	293,356	2.00%	299,224	2.00%	305,208	2.00%
48																
49	14433	Env Health Garbage Coll-Commercial	508,398		515,295	1.36%	515,295	1.36%	525,600	2.00%	536,113	2.00%	546,835	2.00%	557,772	2.00%
50	14434	Env Health Garbage Coll- Residential	411,840		417,423	1.36%	474,600	15.24%	484,092	2.00%	493,774	2.00%	503,649	2.00%	513,722	2.00%
51		ENV HEALTH GARBAGE COLL	920,238	-25.16%	932,718	1.36%	989,895	7.57%	1,009,692	2.00%	1,029,887	2.00%	1,050,484	2.00%	1,071,494	2.00%
52																
53	14516	PUBLIC HEALTH-CEMETERIES	31,212	2.00%	31,836	2.00%	31,836	2.00%	32,473	2.00%	33,122	2.00%	33,784	2.00%	33,784	0.00%
54																
55	14550	PLANNING ADMINISTRATION	19,200	18.52%	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%	19,200	0.00%
56																
57	14560	ECONOMIC DEVELOPMENT	18,000		18,000	0.00%	28,500	58.33%	28,500	0.00%	28,500	0.00%	28,500	0.00%	28,500	0.00%
58																
59	14600	Marine Commercial Building	70,473	5.71%	67,569	-4.12%	76,301	8.27%	77,827	2.00%	79,384	2.00%	80,971	2.00%	82,591	2.00%
60	14601	Port Building	21,491	17.31%	24,480	13.91%	17,470	-18.71%	24,970	42.93%	25,469	2.00%	25,978	2.00%	26,498	2.00%
61	14602	Market Square	10,150	-63.44%	15,300	50.74%	23,433	130.87%	23,902	2.00%	24,380	2.00%	24,868	2.00%	25,365	2.00%
62	14690	A. H. Q. Miscellaneous Revenue	270	-47.06%	306	13.33%	300	11.11%	300	0.00%	300	0.00%	300	0.00%	300	0.00%


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4			2010		2011		2011		2012		2013		2014		2015	
5			Final		Projected											
6					Last Year											
63	ALBERNI HARBOUR QUAY		102,384	-9.60%	107,655	5.15%	117,504	14.77%	126,999	8.08%	129,533	2.00%	132,117	1.99%	134,754	2.00%
64																
65	RECREATION SERVICES															
66																
67	RECREATION FACILITIES															
68																
69	14710 Gyro Youth Centre		4,500	0.00%	4,590	2.00%	4,600	2.22%	4,682	1.78%	4,775	1.99%	4,871	2.01%	4,968	1.99%
70	14712 Echo '67 Centre		192,676	4.88%	197,137	2.32%	197,050	2.27%	201,079	2.04%	205,101	2.00%	209,203	2.00%	213,387	2.00%
71	14714 Glenwood Centre		38,700	-12.24%	39,066	0.95%	36,500	-5.68%	39,847	9.17%	40,644	2.00%	41,457	2.00%	42,286	2.00%
72	14716 Echo Aquatic Centre		59,068	-14.39%	60,588	2.57%	63,200	7.00%	61,800	-2.22%	63,036	2.00%	64,296	2.00%	65,582	2.00%
73	14718 AV Multiplex		683,800	-2.88%	702,372	2.72%	676,300	-1.10%	716,419	5.93%	730,748	2.00%	745,363	2.00%	760,270	2.00%
74	14720 Stadium & Athletic Fields		33,000	12.63%	31,212	-5.42%	33,300	0.91%	31,836	-4.40%	32,473	2.00%	33,122	2.00%	33,784	2.00%
75																
76	RECREATION PROGRAMS															
77																
78	SPORT PROGRAMS															
80	14730 Glenwood Centre		2,668	-34.93%	2,040	-23.54%	3,500	31.18%	2,081	-40.54%	2,122	1.97%	2,165	2.03%	2,165	0.00%
81	14732 Echo Aquatic Centre		257,600	0.03%	272,340	5.72%	271,000	5.20%	277,787	2.50%	283,343	2.00%	289,009	2.00%	289,009	0.00%
82	14734 AV Multiplex		32,400	-14.06%	35,904	10.81%	35,900	10.80%	36,622	2.01%	37,355	2.00%	38,102	2.00%	38,102	0.00%
84																
85	LEISURE DIVISION PROGRAMS															
86	14738 Children's Programs		115,000	-13.53%	113,720	-1.11%	110,000	-4.35%	115,994	5.45%	118,314	2.00%	120,681	2.00%	120,681	0.00%
87	14740 Youth Programs & Services		0	-100.00%	1,530		300		1,561	420.33%	1,592	1.99%	1,624	2.01%	1,624	0.00%
88	14742 Adult Programs		116,000	68.12%	91,800	-20.86%	115,000	-0.86%	93,636	-18.58%	95,509	2.00%	97,419	2.00%	97,419	0.00%
89	14750 Special Events		1,980	32.00%	3,060	54.55%	2,000	1.01%	3,121	56.05%	3,184	2.02%	3,247	1.98%	3,247	0.00%
90																
91	COMMUNITY SERVICES															
92	14760 Community Serv. Misc. Revenue		10,300	21.18%	3,570	-65.34%	3,000	-70.87%	3,060	2.00%	3,121	1.99%	3,184	2.02%	3,248	2.01%
94	14770 Contributions & Grants		146,722	26.68%	96,120	-34.49%	77,100	-47.45%	78,642	2.00%	80,215	2.00%	81,819	2.00%	83,456	2.00%
95	RECREATION SERVICES		1,694,414	1.87%	1,655,049	-2.32%	1,628,750	-3.88%	1,668,167	2.42%	1,701,532	2.00%	1,735,562	2.00%	1,759,228	1.36%
96																
97	CULTURAL SERVICES															
98																
99	MUSEUM SERVICES															
100	14810 Museum - Sales & Service		30,048	-1.29%	25,640	-14.67%	19,500	-35.10%	25,440	30.46%	24,440	-3.93%	24,440	0.00%	24,440	0.00%
101	14830 Museum - Grants		82,500	28.91%	64,000	-22.42%	82,500	0.00%	89,000	7.88%	64,000	-28.09%	64,000	0.00%	60,000	-6.25%
102	14910 McLean Mill - Sales & Service		281,605	4.67%	294,263	4.49%	0	-100.00%	0		0		0		0	
103	CULTURAL SERVICES		394,153	8.44%	383,903	-2.60%	102,000	-74.12%	114,440	12.20%	88,440	-22.72%	88,440	0.00%	84,440	-4.52%
104																
105	SALES OF SERVICES		3,872,745	-4.57%	3,860,817	-0.31%	3,597,089	-7.12%	3,675,508	2.18%	3,714,842	1.07%	3,781,471	1.79%	3,833,704	1.38%
106																
107	OTHER REVENUE OWN SOURCES															
108																
109	15110 Prof. & Business Licence Fees		132,000	10.00%	132,000	0.00%	132,000	0.00%	145,200	10.00%	145,200	0.00%	145,200	0.00%	145,200	0.00%
111	15160 Dog Licence Fees		0	-100.00%	0		0		0		0		0		0	
112	15170 Building/Plumbing Permit Fees		82,000	6.49%	82,000	0.00%	142,000	73.17%	84,000	-40.85%	84,000	0.00%	84,000	0.00%	84,000	0.00%
113	15181 Other Const./Demo. Permit Fees		100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%
114	LICENCES & PERMITS		214,100	4.13%	214,100	0.00%	274,100	28.02%	229,300	-16.34%	229,300	0.00%	229,300	0.00%	229,300	0.00%
115																
116	15210 FINES & PARKING TICKETS		18,500	0.00%	18,500	0.00%	18,500	0.00%	18,500	0.00%	18,500	0.00%	18,500	0.00%	18,500	0.00%
117																
118	15320 RENTALS		118,563	115.47%	159,102	34.19%	160,844	35.66%	160,844	0.00%	160,844	0.00%	160,844	0.00%	160,844	0.00%
119																
120	15510 Interest On Investments		75,000	-50.00%	75,000	0.00%	55,000	-26.67%	55,000	0.00%	55,000	0.00%	55,000	0.00%	55,000	0.00%
121	15590 Other Interest		10,000	-66.67%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
122	RETURN ON INVESTMENTS		85,000	-52.78%	85,000	0.00%	65,000	-23.53%	65,000	0.00%	65,000	0.00%	65,000	0.00%	65,000	0.00%


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1		CITY OF PORT ALBERNI														
2		GENERAL REVENUE FUND - 5 YEAR PLAN														
3																
4			2010		2011		2011		2012		2013		2014		2015	
5			<i>Final</i>		<i>Projected</i>											
6					<i>Last Year</i>											
123																
124	15611	Current Tax Penalties	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%	75,000	0.00%
125	15621	Arrears & Del. Tax Interest	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%	39,000	0.00%
126		PENALTIES & INTEREST	114,000	0.00%	114,000	0.00%	114,000	0.00%	114,000	0.00%	114,000	0.00%	114,000	0.00%	114,000	0.00%
127																
128	15930	MISC. REVENUE	113,727	0.32%	114,102	0.33%	114,102	0.33%	114,484	0.33%	114,862	0.33%	115,259	0.35%	115,259	0.00%
129		OTHER REVENUE OWN SOURCE	663,890	-3.29%	704,804	6.16%	746,546	12.45%	702,128	-5.95%	702,506	0.05%	702,903	0.06%	702,903	0.00%
130																
131		UNCOND TRANSFERS OTHER GOVT														
132																
133		PROVINCIAL GOVERNMENT														
134	16212	Small Community Protection Grant	214,734	7.37%	214,734	0.00%	214,734	0.00%	214,734	0.00%	214,734	0.00%	214,734	0.00%	214,734	0.00%
135	16214	Revenue Sharing - Traffic Fines	375,844	7.38%	375,844	0.00%	375,844	0.00%	375,844	0.00%	375,844	0.00%	375,844	0.00%	375,844	0.00%
136	16215	Community Gaming Revenue	430,000	-14.00%	470,000	9.30%	534,000	24.19%	534,000	0.00%	534,000	0.00%	534,000	0.00%	534,000	0.00%
137		UNCOND TRNFRS OTHER GOVT	1,020,578	-2.80%	1,060,578	3.92%	1,124,578	10.19%	1,124,578	0.00%	1,124,578	0.00%	1,124,578	0.00%	1,124,578	0.00%
138																
139		COND TRANSFERS OTHER														
140																
141	18121	Grants/Contributions Other	30,000	66.67%	30,000	0.00%	12,000	-60.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
142		COND TRANSFERS OTHER	30,000	66.67%	30,000	0.00%	12,000	-60.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	0.00%
143																
144																
145		OTHER TRANSFERS & COLLECTIONS														
146																
147	19110	Cemetery Trust Fund														
148	19111	Reserve For Projects/Purchase		-100.00%												
149	19113	Reserve For Bad Debts-Taxation														
150	19114	Operating Funds From Prior Years	500,000	-41.62%	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%
151		TRANSFERS FROM OWN RESERVES	500,000	-45.46%	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%
152																
153		COLLECTIONS FOR OTHER GOVT														
154																
155	19811	Non-Residential School	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%
156	19812	Residential School	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%
157			6,035,429	0.00%	6,035,429	0.00%	6,035,429	0.00%	6,035,429	0.00%	6,035,429	0.00%	6,035,429	0.00%	6,035,429	0.00%
158																
159		REGIONAL GOVERNMENT														
160	19820	Regional Hospital District	911,855	0.00%	911,855	0.00%	879,720	-3.52%	879,720	0.00%	879,720	0.00%	879,720	0.00%	879,720	0.00%
161	19821	Regional District Alberni-Clayoquot	704,156	0.00%	704,156	0.00%	709,622	0.78%	709,622	0.00%	709,622	0.00%	709,622	0.00%	709,622	0.00%
162			1,616,011	0.00%	1,616,011	0.00%	1,589,342	-1.65%	1,589,342	0.00%	1,589,342	0.00%	1,589,342	0.00%	1,589,342	0.00%
163																
164		JOINT BOARDS AND COMMISSIONS														
165	19830	Municipal Finance Authority	453	0.00%	453	0.00%	453	0.00%	453	0.00%	453	0.00%	453	0.00%	453	0.00%
166	19831	B. C. Assessment Authority	185,446	0.00%	185,446	0.00%	185,446	0.00%	185,446	0.00%	185,446	0.00%	185,446	0.00%	185,446	0.00%
167			185,899	0.00%	185,899	0.00%	185,899	0.00%	185,899	0.00%	185,899	0.00%	185,899	0.00%	185,899	0.00%
168																
169		OTHER TRANSFER,COLLECTIONS	7,837,339	0.00%	7,837,339	0.00%	7,810,670	-0.34%	7,810,670	0.00%	7,810,670	0.00%	7,810,670	0.00%	7,810,670	0.00%
170																
171		GENERAL FUND REVENUE	34,132,013	2.82%	34,250,647	0.35%	33,604,329	-1.55%	33,654,733	0.15%	34,065,896	1.22%	34,511,363	1.31%	34,949,256	1.27%
172																


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6				<i>Last Year</i>												
7		GENERAL GOVERNMENT SERVICE														
8																
9	21110	Mayor-Stipends	32,329	0.00%	34,097	5.47%	34,203	5.80%	34,886	2.00%	35,584	2.00%	36,253	1.88%	36,253	0.00%
10	21130	Councillors-Stipends	77,480	0.00%	81,713	5.46%	81,966	5.79%	83,605	2.00%	85,277	2.00%	86,981	2.00%	89,275	2.64%
11	21190	Receptions and Other Services	22,728	-30.65%	23,183	2.00%	23,183	2.00%	33,646	45.13%	24,119	-28.32%	24,602	2.00%	25,094	2.00%
12		LEGISLATIVE	132,537	-7.05%	138,993	4.87%	139,352	5.14%	152,137	9.17%	144,980	-4.70%	147,836	1.97%	150,622	1.88%
13																
14		GENERAL ADMINISTRATION														
15																
16		ADMINISTRATIVE														
17	21211	City Manager	231,982	2.00%	236,621	2.00%	264,621	14.07%	241,353	-8.79%	246,180	2.00%	251,104	2.00%	256,126	2.00%
18	21212	Municipal Clerk	351,749	-6.38%	358,784	2.00%	277,884	-21.00%	283,442	2.00%	289,110	2.00%	294,893	2.00%	300,791	2.00%
19	21215	Legal Services	44,571	2.00%	45,462	2.00%	45,462	2.00%	46,371	2.00%	47,299	2.00%	48,245	2.00%	49,210	2.00%
20	21216	By-Law Prosecution Services	7,429	2.00%	7,577	1.99%	80,000	976.86%	81,600	2.00%	83,232	2.00%	84,897	2.00%	86,595	2.00%
21																
22																
23		FINANCIAL MANAGEMENT														
24	21221	Financial Management Administration	655,977	-5.56%	650,839	-0.78%	650,839	-0.78%	663,855	2.00%	677,132	2.00%	690,675	2.00%	704,489	2.00%
25	21225	External Audit	13,401	2.00%	13,669	2.00%	17,015	26.97%	17,355	2.00%	17,702	2.00%	18,056	2.00%	18,417	2.00%
26	21226	Purchasing Administration	212,781	-0.74%	217,037	2.00%	217,037	2.00%	221,378	2.00%	225,806	2.00%	230,322	2.00%	234,928	2.00%
27	21229	Other Financial Management	26,903	2.00%	27,440	2.00%	27,440	2.00%	27,990	2.00%	28,550	2.00%	29,121	2.00%	29,703	2.00%
28																
29		COMMON SERVICES														
30	21222	Administration Vehicle	5,737	-36.65%	5,852	2.00%	5,852	2.00%	5,969	2.00%	6,088	1.99%	6,210	2.00%	6,334	2.00%
31	21252	City Hall	86,206	-5.69%	88,253	2.37%	85,151	-1.22%	90,019	5.72%	91,819	2.00%	93,655	2.00%	95,528	2.00%
32	21253	Other City Buildings	8,039	48.51%	7,620	-5.21%	7,157	-10.97%	7,300	2.00%	7,446	2.00%	7,595	2.00%	7,747	2.00%
33	21254	Plywood Plant Site	7,566	0.00%	7,566	0.00%	7,566	0.00%	7,566	0.00%	7,566	0.00%	7,566	0.00%	7,566	0.00%
35	21259	Other Common Services	232,336	-16.05%	233,179	0.36%	233,179	0.36%	237,843	2.00%	242,600	2.00%	247,452	2.00%	252,401	2.00%
36																
37		INFORMATION SERVICES														
38	21261	Information Services Administration	485,034	-1.34%	494,735	2.00%	482,421	-0.54%	492,069	2.00%	501,911	2.00%	511,949	2.00%	522,188	2.00%
39																
40		OTHER ADMINISTRATIVE SERVICES														
41	21282	Appraisals	0		25,000		25,000		0				25,000			
42	21283	Personnel (Human Resources)	208,087	-0.06%	216,626	4.10%	216,626	4.10%	220,958	2.00%	225,378	2.00%	229,895	2.00%	234,493	2.00%
43	21285	Employee Wellness	10,030	-19.76%	11,985	19.49%	11,985	19.49%	12,225	2.00%	12,469	2.00%	12,719	2.00%	12,973	2.00%
44																


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45		RECOVERIES														
46	21290	Admin./Acc't Services Recovered	-276,005	11.81%	-281,525	2.00%	-281,525	2.00%	-287,156	2.00%	-292,899	2.00%	-298,757	2.00%	-304,732	2.00%
47		GENERAL ADMINISTRATION	2,311,823	-5.96%	2,366,720	2.37%	2,373,710	2.68%	2,370,137	-0.15%	2,417,389	1.99%	2,490,597	3.03%	2,514,757	0.97%
48																
49	21911	Election Expense	300	0.00%	34,832	11510.67%	34,832	11510.67%	300	-99.14%	300	0.00%	36,964	12221.33%	300	-99.19%
50	21920	Training and Development	125,000	-18.73%	128,400	2.72%	128,400	2.72%	130,968	2.00%	133,587	2.00%	136,259	2.00%	138,984	2.00%
51	21925	Council Travel and Development	25,083	-17.95%	25,585	2.00%	25,585	2.00%	26,096	2.00%	26,618	2.00%	27,150	2.00%	27,693	2.00%
52	21930	Public Liability Insurance	129,438	2.00%	132,027	2.00%	129,438	0.00%	134,668	4.04%	137,361	2.00%	140,108	2.00%	142,910	2.00%
53	21931	Damage Claims	25,500	2.00%	26,010	2.00%	40,000	56.86%	40,800	2.00%	41,616	2.00%	42,448	2.00%	43,297	2.00%
54	21950	Grants In Aid	10,000	-67.74%	10,000	0.00%	21,000	110.00%	21,000	0.00%	10,000	-52.38%	10,000	0.00%	10,000	0.00%
56		OTHER GENERAL GOV'T SERVICES	315,321	-14.22%	356,854	13.17%	379,255	20.28%	353,832	-6.70%	349,482	-1.23%	392,929	12.43%	363,184	-7.57%
57																
58		GENERAL GOVERNMENT SERVICE	2,759,681	-7.03%	2,862,567	3.73%	2,892,317	4.81%	2,876,106	-0.56%	2,911,851	1.24%	3,031,362	4.10%	3,028,563	-0.09%
59																
60		PROTECTIVE SERVICES														
61																
62	22121	R.C.M.P. Contract	4,169,664	0.48%	4,299,486	3.11%	4,263,246	2.24%	4,385,916	2.88%	4,582,345	4.48%	4,774,610	4.20%	4,972,930	4.15%
63	22122	Police Service Administration	751,967	0.27%	767,006	2.00%	767,006	2.00%	782,346	2.00%	797,993	2.00%	813,953	2.00%	830,232	2.00%
64	22130	Community Policing	26,450	-33.79%	79,450	200.38%	26,450	0.00%	26,450	0.00%	26,450	0.00%	26,450	0.00%	26,450	0.00%
65	22140	Commissionaire Services	19,686	-42.11%	20,079	2.00%	20,079	2.00%	20,481	2.00%	20,891	2.00%	21,308	2.00%	21,734	2.00%
66	22160	Police Building Maintenance	136,089	6.27%	139,596	2.58%	138,810	2.00%	141,587	2.00%	144,419	2.00%	147,307	2.00%	150,253	2.00%
67	22180	Detention/Custody of Prisoner	404,469	2.00%	412,588	2.01%	412,588	2.01%	420,840	2.00%	429,226	1.99%	437,811	2.00%	446,567	2.00%
68		POLICE PROTECTION	5,508,325	0.18%	5,718,205	3.81%	5,628,179	2.18%	5,777,620	2.66%	6,001,324	3.87%	6,221,439	3.67%	6,448,166	3.64%
69																
70	22411	Fire Protection Administration	256,622	5.37%	250,547	-2.37%	281,769	9.80%	258,444	-8.28%	263,440	1.93%	268,536	1.93%	273,847	1.98%
71	22421	Fire Crew	1,613,833	-15.59%	1,941,428	20.30%	1,951,224	20.91%	1,980,257	1.49%	2,019,862	2.00%	2,060,259	2.00%	2,111,664	2.50%
72	22422	Personnel Expense	26,304	-33.10%	32,911	25.12%	32,911	25.12%	33,569	2.00%	34,241	2.00%	34,926	2.00%	35,625	2.00%
73	22431	Communication System	11,099	32.27%	10,142	-8.62%	10,405	-6.25%	10,613	2.00%	10,825	2.00%	11,041	2.00%	11,262	2.00%
74	22440	Fire Investigation	865	2.00%	882	1.97%	882	1.97%	900	2.04%	918	2.00%	936	1.96%	955	2.03%
75	22441	Fire Prevention	99,335	-7.54%	117,168	17.95%	117,565	18.35%	119,511	1.66%	121,901	2.00%	124,340	2.00%	127,255	2.34%
76	22471	Fire Building Maintenance	54,513	-17.37%	65,772	20.65%	65,195	19.60%	67,087	2.90%	68,429	2.00%	69,797	2.00%	71,193	2.00%
77	22472	Fire Boat Shed Maintenance	332	-66.90%	0	-100.00%	0	-100.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
78	22480	Vehicle Repair & Maintenance	173,417	-1.94%	149,341	-13.88%	175,684	1.31%	176,755	0.61%	177,956	0.68%	179,183	0.69%	180,419	0.69%
79	22481	Sundry Equipment Maintenance/Rep	10,387	-21.38%	10,595	2.00%	13,744	32.32%	14,018	1.99%	14,299	2.00%	14,585	2.00%	14,877	2.00%
80	22482	Fire Fighting Tools/Supplies Purchases	39,579	176.91%	14,871	-62.43%	14,871	-62.43%	15,168	2.00%	15,471	2.00%	15,781	2.00%	16,097	2.00%
81		FIRE PROTECTION	2,286,286	-11.48%	2,593,657	13.44%	2,664,250	16.53%	2,676,322	0.45%	2,727,342	1.91%	2,779,384	1.91%	2,843,194	2.30%


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82																
83	22510	Emergency Program	2,550	-6.63%	2,601	2.00%	3,321	30.24%	3,387	1.99%	3,455	2.01%	3,524	2.00%	3,595	2.01%
84		EMERGENCY MEASURES	2,550	-6.63%	2,601	2.00%	3,321	30.24%	3,387	1.99%	3,455	2.01%	3,524	2.00%	3,595	2.01%
85																
86	22921	Building/Plumbing Inspection	108,087	3.23%	108,303	0.20%	105,193	-2.68%	107,296	2.00%	109,443	2.00%	111,632	2.00%	113,864	2.00%
87	22926	Building Inspector Vehicle	4,666	0.00%	4,759	1.99%	4,759	1.99%	4,855	2.02%	4,952	2.00%	5,051	2.00%	5,152	2.00%
88	22931	Animal Pound Operation	114,963	0.67%	116,339	1.20%	117,262	2.00%	119,608	2.00%	122,000	2.00%	124,440	2.00%	126,928	2.00%
89		OTHER PROTECTION	227,716	1.85%	229,401	0.74%	227,214	-0.22%	231,759	2.00%	236,395	2.00%	241,123	2.00%	245,944	2.00%
90																
91		PROTECTIVE SERVICES	8,024,877	-3.40%	8,543,864	6.47%	8,522,964	6.21%	8,689,088	1.95%	8,968,516	3.22%	9,245,470	3.09%	9,540,899	3.20%
92																
93		TRANSPORTATION SERVICE														
94																
95		COMMON SERVICES														
96	23110	Engineering Administration	507,295	-2.01%	469,250	-7.50%	475,995	-6.17%	478,635	0.55%	488,208	2.00%	497,972	2.00%	507,931	2.00%
97	23121	Engineering Consulting Services	25,000	150.00%	25,500	2.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%	25,000	0.00%
98																
99		PUBLIC WORKS ADMINISTRATION														
100	23129	Clerical & Reception-Operation	93,698	-5.26%	96,796	3.31%	97,398	3.95%	99,346	2.00%	101,333	2.00%	103,360	2.00%	105,427	2.00%
101	23130	Supervision Operations	340,000	0.00%	346,800	2.00%	340,000	0.00%	346,800	2.00%	353,736	2.00%	360,811	2.00%	368,027	2.00%
102	23134	Small Tools/Equipment/Supplies	31,740	-5.93%	34,415	8.43%	33,740	6.30%	35,103	4.04%	35,805	2.00%	36,521	2.00%	37,251	2.00%
103	23136	Works Yard Maintenance	45,000	-11.76%	52,020	15.60%	56,000	24.44%	53,060	-5.25%	54,122	2.00%	55,204	2.00%	56,308	2.00%
104	23137	Main Building Maintenance	120,833	-3.33%	123,250	2.00%	120,833	0.00%	125,715	4.04%	128,229	2.00%	130,794	2.00%	133,410	2.00%
105	23138	Shop Overhead	86,500	1.41%	88,746	2.60%	84,500	-2.31%	86,190	2.00%	87,914	2.00%	89,672	2.00%	91,465	2.00%
106																
107		GENERAL EQUIPMENT														
108	23160	General Equipment Maintenance	620,456	0.51%	642,152	3.50%	642,305	3.52%	655,150	2.00%	668,254	2.00%	681,620	2.00%	695,252	2.00%
109	23161	Eng. Vehicle Maint. & Replacement	8,029	-41.62%	8,190	2.01%	8,190	2.01%	8,354	2.00%	8,521	2.00%	8,691	2.00%	8,865	2.00%
110	23162	Sup. Vehicle Maint. & Replacement	24,218	0.00%	24,702	2.00%	24,702	2.00%	25,196	2.00%	25,700	2.00%	26,214	2.00%	26,738	2.00%
111		COMMON SERVICE	1,902,769	-0.74%	1,911,821	0.48%	1,908,663	0.31%	1,938,549	1.57%	1,976,822	1.97%	2,015,859	1.97%	2,055,674	1.98%
112																


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113		ROAD TRANSPORT														
114		ROADS AND STREETS														
115																
117	23205	Customer Service Requests - Streets	28,000	-6.67%	30,600	9.29%	30,000	7.14%	30,600	2.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%
118	23210	Small Tools/Supplies - Streets	3,641	1.99%	3,641	0.00%	3,641	0.00%	3,714	2.00%	3,788	1.99%	3,864	2.01%	3,941	1.99%
119	23220	Streets Inspections	33,762	0.00%	34,437	2.00%	33,762	0.00%	34,437	2.00%	35,126	2.00%	35,828	2.00%	36,545	2.00%
120	23231	Roadway Surfaces Maintenance	427,400	1.76%	428,808	0.33%	427,400	0.00%	435,948	2.00%	444,667	2.00%	453,560	2.00%	462,632	2.00%
121	23233	Road Allowance Maintenance	201,000	-11.84%	201,511	0.25%	200,560	-0.22%	204,571	2.00%	208,663	2.00%	212,836	2.00%	217,093	2.00%
122	23234	New Driveway Crossings	20,400	0.00%	20,808	2.00%	20,400	0.00%	20,808	2.00%	21,224	2.00%	21,649	2.00%	22,082	2.00%
123	23236	Street Sweeping	117,600	-9.54%	119,952	2.00%	117,600	0.00%	119,952	2.00%	122,351	2.00%	124,798	2.00%	127,294	2.00%
124	23237	Snow & Ice Removal	210,000	-44.74%	214,200	2.00%	210,000	0.00%	214,200	2.00%	218,484	2.00%	222,854	2.00%	227,311	2.00%
125																
126		BRIDGES AND TUNNELS														
127	23241	Bridges and Retaining Walls	20,500	2.50%	20,400	-0.49%	57,000	178.05%	20,808	-63.49%	21,224	2.00%	21,648	2.00%	22,081	2.00%
128																
129		STREET LIGHTING														
130	23250	Overhead & Decorative Lighting	227,400	-2.99%	239,790	5.45%	235,088	3.38%	239,790	2.00%	244,585	2.00%	249,477	2.00%	254,466	2.00%
131	23261	Signs & Traffic Marking	180,500	-8.38%	200,879	11.29%	196,940	9.11%	200,879	2.00%	204,897	2.00%	208,994	2.00%	213,174	2.00%
132	23264	Traffic & Railroad Signals	25,000	-37.50%	40,800	63.20%	28,000	12.00%	28,560	2.00%	29,131	2.00%	29,714	2.00%	30,308	2.00%
133																
134		PARKING														
135	23272	Off-Street Parking	5,402	-31.64%	8,060	49.20%	6,400	18.47%	6,528	2.00%	6,658	1.99%	6,791	2.00%	6,927	2.00%
136																
137		OTHER TRANSPORTATION														
138	23291	Gravel	135,000	0.00%	127,500	-5.56%	125,000	-7.41%	127,500	2.00%	130,050	2.00%	132,651	2.00%	135,304	2.00%
139		ROADS & STREETS	1,635,605	-13.00%	1,691,386	3.41%	1,691,791	3.44%	1,688,295	-0.21%	1,722,060	2.00%	1,756,500	2.00%	1,791,631	2.00%
140																


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6				<i>Last Year</i>												
141		STORM DRAINAGE														
142		OPEN DRAINAGE														
143	23311	Ditch/Creek & Dyke Maintenance	137,000	-38.08%	157,085	14.66%	140,000	2.19%	142,800	2.00%	145,656	2.00%	148,569	2.00%	151,541	2.00%
145		STORM SEWERS														
147	23331	Storm Sewer Maintenance	135,500	-19.77%	174,762	28.98%	191,335	41.21%	195,161	2.00%	199,065	2.00%	203,046	2.00%	207,107	2.00%
148	23333	Storm Sewer Pump Station	11,300	0.00%	11,526	2.00%	11,300	0.00%	11,526	2.00%	11,756	2.00%	11,991	2.00%	12,231	2.00%
149	23335	Storm Sewer Connections	56,000	-14.50%	61,710	10.20%	60,500	8.04%	61,710	2.00%	62,944	2.00%	64,203	2.00%	65,487	2.00%
150		STORM DRAINAGE	339,800	-27.23%	405,083	19.21%	403,135	18.64%	411,197	2.00%	419,421	2.00%	427,809	2.00%	436,366	2.00%
151		OTHER COMMON SERVICES														
152	23880	Union Grievance/Negotiations	0	-100.00%	520		0		0		0		0		0	
154	23881	Training Program	60,000	-17.81%	74,460	24.10%	74,460	24.10%	75,949	2.00%	77,468	2.00%	79,017	2.00%	80,597	2.00%
155	23882	Safety	26,000	-7.14%	28,560	9.85%	28,560	9.85%	29,131	2.00%	29,714	2.00%	30,308	2.00%	30,914	2.00%
156	23883	Week-End Standby	0	-100.00%	0		0		0		0		0		0	
157	23884	Public Works Cost of Sales	30,600	0.00%	31,212	2.00%	30,600	0.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%	33,122	2.00%
158		OTHER COMMON SERVICES	116,600	-12.07%	134,752	15.57%	133,620	14.60%	136,292	2.00%	139,018	2.00%	141,798	2.00%	144,633	2.00%
159		OTHER														
161	23510	PUBLIC TRANSIT	753,670	3.01%	768,743	2.00%	915,733	21.50%	934,048	2.00%	952,729	2.00%	971,783	2.00%	991,219	2.00%
162		RECOVERIES														
164	23951	General Overhead Recovery	-706,218	-1.91%	-720,342	2.00%	-720,342	2.00%	-734,749	2.00%	-749,444	2.00%	-764,433	2.00%	-779,722	2.00%
165	23952	Main Building Expense Recovery	-21,871	-3.33%	-22,308	2.00%	-22,308	2.00%	-22,755	2.00%	-23,210	2.00%	-23,674	2.00%	-24,147	2.00%
166	23953	Shop Overhead Recovery	-87,860	2.76%	-89,617	2.00%	-89,617	2.00%	-91,409	2.00%	-93,237	2.00%	-95,102	2.00%	-97,004	2.00%
167	23958	Equipment Charges Recovery	-544,561	-9.24%	-555,452	2.00%	-555,452	2.00%	-566,561	2.00%	-577,892	2.00%	-589,450	2.00%	-601,239	2.00%
168	23959	Gravel Cost Recovery	-150,000	-16.67%	-153,000	2.00%	-153,000	2.00%	-156,060	2.00%	-159,181	2.00%	-162,365	2.00%	-165,612	2.00%
169		RECOVERIES	-1,510,510	-6.07%	-1,540,719	2.00%	-1,540,719	2.00%	-1,571,534	2.00%	-1,602,964	2.00%	-1,635,024	2.00%	-1,667,724	2.00%
170		TRANSPORTATION SERVICE														
171			3,237,934	-8.01%	3,371,066	4.11%	3,512,223	8.47%	3,536,847	0.70%	3,607,086	1.99%	3,678,725	1.99%	3,751,799	1.99%
172																

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173		ENVIRONMENTAL HEALTH SERVICES														
174		GARBAGE AND WASTE COLLECTION														
175		24320 Residential Waste Collection	206,500	-49.63%	210,630	2.00%	250,000	21.07%	255,000	2.00%	260,100	2.00%	265,302	2.00%	270,608	2.00%
176		24321 Container Waste Collection	252,000	-10.32%	242,250	-3.87%	253,500	0.60%	258,570	2.00%	263,741	2.00%	269,016	2.00%	274,397	2.00%
177		24322 Solid Waste Cont Purchase/Maintenance	16,000	-64.44%	45,900	186.88%	45,000	181.25%	45,900	2.00%	46,818	2.00%	47,754	2.00%	48,709	2.00%
178		24323 Solid Waste Disposal	500,600	-8.38%	510,612	2.00%	450,000	-10.11%	459,000	2.00%	468,180	2.00%	477,544	2.00%	487,094	2.00%
179		24324 Special Solid Waste-Recycling	5,000	-50.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%
180		ENVIRONMENTAL HEALTH	980,100	-24.16%	1,014,392	3.50%	1,003,500	2.39%	1,023,470	1.99%	1,043,839	1.99%	1,064,616	1.99%	1,085,808	1.99%
181		ENVIRONMENTAL HEALTH	980,100	-24.16%	1,014,392	3.50%	1,003,500	2.39%	1,023,470	1.99%	1,043,839	1.99%	1,064,616	1.99%	1,085,808	1.99%
182		PUBLIC HEALTH AND WELFARE														
183		PUBLIC HEALTH AND WELFARE														
184		25161 Cemetery Maintenance	15,000	9.84%	12,883	-14.11%	12,134	-19.11%	12,376	1.99%	12,624	2.00%	12,877	2.00%	13,134	2.00%
185		25162 Interments	29,100	0.00%	29,682	2.00%	27,100	-6.87%	27,642	2.00%	28,195	2.00%	28,759	2.00%	29,334	2.00%
186		25163 Memorial Marker Installation	11,000	83.33%	6,120	-44.36%	11,000	0.00%	11,220	2.00%	11,444	2.00%	11,673	2.00%	11,907	2.00%
187		CEMETERIES & CREMATORIALS	55,100	13.01%	48,685	-11.64%	50,234	-8.83%	51,238	2.00%	52,263	2.00%	53,309	2.00%	54,375	2.00%
188		CEMETERIES & CREMATORIALS	55,100	13.01%	48,685	-11.64%	50,234	-8.83%	51,238	2.00%	52,263	2.00%	53,309	2.00%	54,375	2.00%
189		25281 Gov't Agents Building Maintenance/Repair	0	-100.00%	0		0		0		0		0		0	
190		GENERAL PUBLIC HEALTH	0	-100.00%	0		0		0		0		0		0	
191		GENERAL PUBLIC HEALTH	0	-100.00%	0		0		0		0		0		0	
192		PUBLIC HEALTH & WELFARE	55,100	-30.18%	48,685	-11.64%	50,234	-8.83%	51,238	2.00%	52,263	2.00%	53,309	2.00%	54,375	2.00%
193		PUBLIC HEALTH & WELFARE	55,100	-30.18%	48,685	-11.64%	50,234	-8.83%	51,238	2.00%	52,263	2.00%	53,309	2.00%	54,375	2.00%
194		ENVIRONMENTAL DEVELOPMENT														
195		ENVIRONMENTAL DEVELOPMENT														
196		26129 Planning Administration	292,216	54.75%	191,956	-34.31%	300,943	2.99%	304,818	1.29%	308,958	1.36%	313,114	1.35%	317,401	1.37%
197		26132 Consulting Services	0		0		48,000		65,000							
198		RESEARCH AND PLANNING	292,216	54.75%	191,956	-34.31%	348,943	19.41%	369,818	5.98%	308,958	-16.46%	313,114	1.35%	317,401	1.37%
199		RESEARCH AND PLANNING	292,216	54.75%	191,956	-34.31%	348,943	19.41%	369,818	5.98%	308,958	-16.46%	313,114	1.35%	317,401	1.37%
200		26234 Business Development	0				30,000									
201		26235 Economic Development	160,668	2.00%	163,882	2.00%	268,882	67.35%	197,159	-26.67%	201,102	2.00%	205,124	2.00%	209,227	2.00%
202		26237 Community Development (new for 2011)	0				24,000		0		0		0		0	
203		26450 Community Forest	250,000				125,000									
204		COMMUNITY DEVELOPMENT	410,668	160.71%	163,882	-60.09%	447,882	9.06%	197,159	-55.98%	201,102	2.00%	205,124	2.00%	209,227	2.00%
205		COMMUNITY DEVELOPMENT	410,668	160.71%	163,882	-60.09%	447,882	9.06%	197,159	-55.98%	201,102	2.00%	205,124	2.00%	209,227	2.00%
206		26701 A.H.Q. Overhead	23,031	8.97%	22,692	-1.47%	23,425	1.71%	23,477	0.22%	24,294	3.48%	25,144	3.50%	25,144	0.00%
207		26770 Harbour Quay - Buildings Maintenance	90,665	9.97%	76,594	-15.52%	92,710	2.26%	78,376	-15.46%	80,206	2.33%	82,087	2.35%	82,087	0.00%
208		ALBERNI HARBOUR QUAY	113,696	9.77%	99,286	-12.67%	116,135	2.15%	101,853	-12.30%	104,500	2.60%	107,231	2.61%	107,231	0.00%
209		ALBERNI HARBOUR QUAY	113,696	9.77%	99,286	-12.67%	116,135	2.15%	101,853	-12.30%	104,500	2.60%	107,231	2.61%	107,231	0.00%
210																
211																


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212		OTHER ENVIRONMENTAL DEVELOPMENT														
213																
214	26911	Travel Bureau	69,000	-17.86%	69,000	0.00%	69,000	0.00%	69,000	0.00%	69,000	0.00%	69,000	0.00%	69,000	0.00%
215	26917	Promotion of Tourism	2,393	2.00%	2,441	2.01%	2,441	2.01%	2,490	2.01%	2,540	2.01%	2,591	2.01%	2,643	2.01%
216		TOURISM	71,393	-17.32%	71,441	0.07%	71,441	0.07%	71,490	0.07%	71,540	0.07%	71,591	0.07%	71,643	0.07%
217																
218		ENVIRONMENTAL DEVELOPMENT	887,973	65.58%	526,565	-40.70%	984,401	10.86%	740,320	-24.79%	686,100	-7.32%	697,060	1.60%	705,502	1.21%
219																
220		RECREATION & CULTURAL SERVICE														
221																
222		RECREATION FACILITIES														
223																
224		ADMINISTRATION														
225	27110	Parks & Rec Management Services	436,191	-12.53%	468,222	7.34%	471,093	8.00%	456,035	-3.20%	465,156	2.00%	474,459	2.00%	483,948	2.00%
226																
227		COMMUNITY CENTRES AND HALLS														
228	27120	Gyro Youth Centre Maintenance	22,075	-31.69%	29,589	34.04%	31,139	41.06%	31,762	2.00%	32,397	2.00%	33,045	2.00%	33,706	2.00%
229	27124	Glenwood Concessions	5,200	-52.29%	7,140	37.31%	6,000	15.38%	6,120	2.00%	6,242	2.00%	6,367	2.00%	6,495	2.00%
230	27126	Glenwood Skate Shop	4,000	-20.00%	4,080	2.00%	3,000	-25.00%	3,060	2.00%	3,121	2.00%	3,184	2.00%	3,247	2.00%
231	27128	Glenwood Centre Maintenance	51,055	-5.81%	54,208	6.18%	54,982	7.69%	56,082	2.00%	57,203	2.00%	58,347	2.00%	59,514	2.00%
232	27129	Bob Dailey Stadium	10,300	-36.36%	14,520	40.97%	14,686	42.58%	14,980	2.00%	15,279	2.00%	15,585	2.00%	15,897	2.00%
233	27130	Echo Activity Centre Maintenance	223,793	-4.88%	226,907	1.39%	234,448	4.76%	239,137	2.00%	243,920	2.00%	248,798	2.00%	253,774	2.00%
234	27132	Echo Aquatic Concessions	0	-100.00%	0		0		0		0		0		0	
235	27134	Echo Aquatic Maintenance	389,235	-9.45%	403,850	3.75%	402,137	3.31%	414,794	3.15%	426,099	2.73%	437,782	2.74%	446,538	2.00%
236	27140	AV Multiplex Concessions	193,400	-7.68%	211,242	9.23%	194,000	0.31%	197,880	2.00%	201,838	2.00%	205,874	2.00%	209,992	2.00%
237	27142	AV Multiplex Skate Shop	9,400	9.30%	8,670	-7.77%	9,000	-4.26%	9,180	2.00%	9,364	2.00%	9,551	2.00%	9,742	2.00%
238	27144	AV Multiplex Maintenance	693,453	-5.34%	710,389	2.44%	695,468	0.29%	709,377	2.00%	723,565	2.00%	738,036	2.00%	752,797	2.00%
239	27146	Parks Building & Fieldhouses	95,139	-0.44%	92,830	-2.43%	84,938	-10.72%	86,637	2.00%	88,369	2.00%	90,137	2.00%	91,940	2.00%
240	27148	Echo Park Complex	47,480	0.26%	48,010	1.12%	47,859	0.80%	48,816	2.00%	49,793	2.00%	50,788	2.00%	51,804	2.00%
241																


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242		RECREATION PROGRAMS															
243		SPORT DIVISION PROGRAMS															
244																	
247	27156	Glenwood Centre Programs	8,000	-15.79%	8,670	8.38%	8,500	6.25%	8,670	2.00%	8,843	2.00%	9,020	2.00%	9,201	2.00%	
248	27160	Echo Aquatic Programs	553,617	3.60%	558,960	0.97%	574,500	3.77%	570,139	-0.76%	581,542	2.00%	593,173	2.00%	605,036	2.00%	
249	27163	AV Multiplex Programs	198,113	-4.59%	213,091	7.56%	213,921	7.98%	218,199	2.00%	222,563	2.00%	227,015	2.00%	231,555	2.00%	
250																	
251		LEISURE DIVISION PROGRAMS															
252	27166	Leisure Service Programs	193,500	-14.76%	157,590	-18.56%	212,906	10.03%	217,164	2.00%	221,507	2.00%	225,938	2.00%	230,456	2.00%	
253	27170	Youth Services and Programs	19,700	-16.88%	20,094	2.00%	20,050	1.78%	20,451	2.00%	20,860	2.00%	21,277	2.00%	21,703	2.00%	
254	27173	Children's Programs	154,000	-19.37%	138,720	-9.92%	157,100	2.01%	160,242	2.00%	163,447	2.00%	166,716	2.00%	170,050	2.00%	
255	27180	Adult Programs	90,000	87.50%	62,220	-30.87%	92,100	2.33%	93,942	2.00%	95,821	2.00%	97,737	2.00%	99,692	2.00%	
256																	
257		SPECIAL EVENTS															
258	27190	Special Events	9,700	38.57%	3,570	-63.20%	9,700	0.00%	9,894	2.00%	10,092	2.00%	10,294	2.00%	10,500	2.00%	
260	27198	Vans Maintenance & Repair	11,551	-35.10%	14,602	26.41%	12,928	11.92%	13,187	2.00%	13,450	2.00%	13,719	2.00%	13,994	2.00%	
261		RECREATION FACILITIES & PROGRAMS	3,418,902	-6.20%	3,457,174	1.12%	3,550,455	3.85%	3,585,748	0.99%	3,660,472	2.08%	3,736,842	2.09%	3,811,579	2.00%	
262																	
263		PARKS AND PLAYGROUNDS															
264																	
265	27210	Parks & Facility Management Services	197,538	4.70%	195,210	-1.18%	195,150	-1.21%	199,053	2.00%	203,034	2.00%	207,095	2.00%	211,237	2.00%	
266	27215	Parks Maintenance	450,793	-13.88%	485,424	7.68%	486,249	7.87%	495,974	2.00%	505,893	2.00%	516,011	2.00%	526,332	2.00%	
267	27220	Horticultural Services	258,000	-6.00%	272,234	5.52%	274,378	6.35%	279,866	2.00%	285,463	2.00%	291,172	2.00%	296,996	2.00%	
268	27225	Parks Vehicles & Equip. Mtce. & Repairs	116,344	-14.09%	127,435	9.53%	125,292	7.69%	127,798	2.00%	130,354	2.00%	132,961	2.00%	135,620	2.00%	
269	27230	Parks Upgrading	114,600	4.29%	101,070	-11.81%	101,063	-11.81%	103,084	2.00%	105,146	2.00%	107,249	2.00%	109,394	2.00%	
270	27499	Equipment Recovery	-70,000	-12.50%	-70,000	0.00%	-70,000	0.00%	-70,000	0.00%	-70,000	0.00%	-70,000	0.00%	-70,000	0.00%	
271		PARKS & PLAYGROUNDS	1,067,275	-7.34%	1,111,373	4.13%	1,112,132	4.20%	1,135,775	2.13%	1,159,890	2.12%	1,184,488	2.12%	1,209,578	2.12%	
272																	

	A	B	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH
1		CITY OF PORT ALBERNI	amend 2010 budget		budget amts changed		corrections and adjustments to be done		corr/adj done							
2		GENERAL REVENUE FUND - 5 YEAR PLAN														
3			2010		2011		2011		2012		2013		2014		2015	
4			<i>Final</i>		<i>Projected</i>		<i>Last Year</i>									
5																
6																
273		CULTURAL SERVICES														
274		MUSEUM SERVICES														
275		27510 Museum Services	326,321	-12.13%	330,984	1.43%	339,240	3.96%	362,604	6.89%	344,356	-5.03%	351,243	2.00%	358,268	2.00%
276		27515 Museum Programs - Curatorial	33,644	114.48%	14,986	-55.46%	27,673	-17.75%	15,030	-45.69%	15,074	0.29%	15,119	0.30%	15,164	0.30%
277		27516 Museum Programs Permanent Exhibition	8,505	-7.85%	6,500	-23.57%	14,000	64.61%	6,500	-53.57%	6,500	0.00%	6,500	0.00%	6,500	0.00%
278		27517 Museum Programs Temp. Exhibits	37,846	-18.38%	25,769	-31.91%	35,620	-5.88%	34,300	-3.71%	27,600	-19.53%	28,152	2.00%	28,715	2.00%
279		27530 Industrial Collections	38,866	-8.01%	41,722	7.35%	42,772	10.05%	43,814	2.44%	44,982	2.67%	45,882	2.00%	46,800	2.00%
280		27550 Museum Maintenance	63,311	-0.79%	65,593	3.60%	62,910	-0.63%	67,036	6.56%	68,536	2.24%	69,907	2.00%	71,305	2.00%
281		27555 McLean Mill	517,205	-7.58%	529,863	2.45%	235,600	-54.45%	235,600	0.00%	235,600	0.00%	235,600	0.00%	235,600	0.00%
282		27600 Library Services	513,461	-0.47%	536,724	4.53%	532,139	3.64%	542,782	2.00%	553,637	2.00%	564,710	2.00%	576,004	2.00%
283		CULTURAL SERVICES	1,539,159	-5.24%	1,552,141	0.84%	1,289,954	-16.19%	1,307,666	1.37%	1,296,285	-0.87%	1,317,113	1.61%	1,338,356	1.61%
284		RECREATION & CULTURAL	6,025,336	-6.16%	6,120,688	1.58%	5,952,541	-1.21%	6,029,188	1.29%	6,116,647	1.45%	6,238,443	1.99%	6,359,513	1.94%
285																
286																
287																
288		FISCAL SERVICES														
289		DEBT CHARGES														
290		28111 Chartered Banks	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%	5,000	0.00%
291		28115 Interest on Prepaid Taxes	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
292		28121 Interest on Own Debentures	161,625	0.00%	161,625	0.00%	161,625	0.00%	161,625	0.00%	161,625	0.00%	161,625	0.00%	161,625	0.00%
293		28131 Principal Instalment on Own Debenture	84,009	0.00%	84,009	0.00%	84,009	0.00%	84,009	0.00%	84,009	0.00%	84,009	0.00%	84,009	0.00%
294		28193 Repayment borrowing re: shortfall 2009	884,911													
295		Banking Service Charges	1,800	0.00%	1,836	2.00%	1,836	2.00%	1,873	2.02%	1,911	2.03%	1,948	1.94%	1,948	0.00%
296		DEBT CHARGES	1,152,345	330.89%	267,470	-76.79%	267,470	-76.79%	267,507	0.01%	267,545	0.01%	267,582	0.01%	267,582	0.00%
297																
298		TRANSFER TO RESERVE AND FUNDS														
299		TRANSFER TO RESERVE ACCOUNTS														
300		28211 Transfers to Reserves & Allowances	1,983,483		2,133,434	7.56%	940,822	-52.57%	969,204	3.02%	500,190	-48.39%	436,455	-12.74%	333,401	-23.61%
301		TRANSFERS TO OWN FUNDS														
302		28220 Transfer to General Capital Fund	864,300	-41.48%	1,201,032	38.96%	1,230,081	42.32%	1,069,002	-13.09%	1,470,265	37.54%	1,452,461	-1.21%	1,546,000	6.44%
303		28236 Transfer to Sewer Revenue Fund					113,561		268,548	136.48%	307,378	14.46%	211,664	-31.14%	141,599	-33.10%
304		TRANSFER TO RESERVE & FUNDS	2,847,783	92.81%	3,334,466	17.09%	2,284,464	-19.78%	2,306,754	0.98%	2,277,833	-1.25%	2,100,580	-7.78%	2,021,000	-3.79%
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4			2010		2011		2011		2012		2013		2014		2015	
5			<i>Final</i>		<i>Projected</i>											
6					<i>Last Year</i>											
310		COND TRANSFERS REG & OTHER														
311		REGIONAL DISTRICTS														
312		28410 ACRD	935,701	0.00%	935,701	0.00%	941,167	0.58%	941,167	0.00%	941,167	0.00%	941,167	0.00%	941,167	0.00%
313		TRANSMISSION OF TAX COLLECTED														
314		SCHOOL DISTRICTS														
315		28811 Non-Residential School Levy	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%	2,681,647	0.00%
316		28812 Residential School Levy	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%	3,353,782	0.00%
317		REGIONAL GOVERNMENTS														
318		28820 Hospital District	911,855	0.00%	911,855	0.00%	879,720	-3.52%	879,720	0.00%	879,720	0.00%	879,720	0.00%	879,720	0.00%
319		JOINT BOARDS AND COMMISSIONS														
320		28830 Municipal Finance Authority	453	0.00%	453	0.00%	453	0.00%	453	0.00%	453	0.00%	453	0.00%	453	0.00%
321		28831 B.C. Assessment Authority	185,446	0.00%	185,446	0.00%	185,446	0.00%	185,446	0.00%	185,446	0.00%	185,446	0.00%	185,446	0.00%
322		TAXES COLLECTED FOR OTHERS	7,133,183	0.00%	7,133,183	0.00%	7,101,048	-0.45%	7,101,048	0.00%	7,101,048	0.00%	7,101,048	0.00%	7,101,048	0.00%
323		OTHER FISCAL SERVICES														
324		28910 Debt Reserve Transfer	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%
325		OTHER FISCAL SERVICES	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%	9,000	0.00%
326		FISCAL SERVICES	12,078,012	22.96%	11,679,820	-3.30%	10,603,149	-12.21%	10,625,476	0.21%	10,596,593	-0.27%	10,419,377	-1.67%	10,339,797	-0.76%
327		OTHER SERVICES														
328		OTHER BUDGET CONSIDERATIONS														
329		29911 Contingency Funds	83,000	-66.65%	83,000	0.00%	83,000	0.00%	83,000	0.00%	83,000	0.00%	83,000	0.00%	83,000	0.00%
330		OTHER BUDGET CONSIDERATIONS	83,000	-66.65%	83,000	0.00%	83,000	0.00%	83,000	0.00%	83,000	0.00%	83,000	0.00%	83,000	0.00%
331		GENERAL FUND EXPENDITURE	34,132,013	2.82%	34,250,647	0.35%	33,604,329	-1.55%	33,654,733	0.15%	34,065,896	1.22%	34,511,363	1.31%	34,949,256	1.27%
332																
333																
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	A	B	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH
1	CITY OF PORT ALBERNI															
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3			2010		2011		2011		2012		2013		2014		2015	
4			<i>Final</i>		<i>Projected</i>											
5					<i>Last Year</i>											
6																
7	SALES OF SERVICE															
8	54421	Metered Sales	2,010,000	0.50%	2,020,050	0.50%	2,110,500	5.00%	2,216,025	5.00%	2,260,346	2.00%	2,305,552	2.00%	2,351,663	2.00%
9	54431	Connections	30,600	2.00%	31,212	2.00%	31,212	2.00%	31,836	2.00%	32,473	2.00%	33,126	2.01%	33,789	2.00%
10	54432	Turn-On Charges	306	2.00%	312	1.96%	312	1.96%	318	1.92%	324	1.89%	330	1.85%	337	2.12%
11	54433	Service Charges Sundry	7,650	2.00%	7,803	2.00%	7,803	2.00%	7,959	2.00%	8,118	2.00%	8,280	2.00%	8,446	2.00%
12	SALES OF SERVICE		2,048,556	0.53%	2,059,377	0.53%	2,149,827	4.94%	2,256,138	4.95%	2,301,261	2.00%	2,347,288	2.00%	2,394,235	2.00%
13																
14	OTHER REVENUE FROM OWN SOURCE															
15																
16	55590	Other Interest	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%
17	55611	Water Penalty	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
18	OTHER REVENUE		25,475	0.00%	25,475	0.00%	25,475	0.00%	25,475	0.00%	25,475	0.00%	25,475	0.00%	25,475	0.00%
19																
20	CONDITIONAL TRANSFERS OTHER GOV'T															
21																
22	PROVINCIAL GOVERNMENT															
23																
24																
25																
26																
27	OTHER TRANSFERS															
28	59111	Reserve For Projects/Purchase														
29	59112	Operating Surplus From Prior Years	0	-100.00%									400,000		400,000	
30	OTHER TRANSFERS		0	-100.00%	0		0		0		0		400,000		400,000	
31																
32	WATER FUND REVENUE		2,074,031	-21.63%	2,084,852	0.52%	2,175,302	4.88%	2,281,613	4.89%	2,326,736	1.98%	2,772,763	19.17%	2,819,710	1.69%
33																
34																
35																
36	WATER SUPPLY SYSTEM															
37																
38	ADMINISTRATION															
39	64110	Water Administration & Other	180,000	-3.49%	190,230	5.68%	192,600	7.00%	196,452	2.00%	200,381	2.00%	204,389	2.00%	208,476	2.00%
40																
41	ENGINEERING SERVICES															
42	64121	Engineering Consulting Services	10,000	-50.00%	20,400	104.00%	30,000	200.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%
43																
44	WATER SYSTEM ADMINISTRATION															
45	64133	Customer Service Requests	92,000	0.00%	93,840	2.00%	92,000	0.00%	93,840	2.00%	95,719	2.00%	97,631	2.00%	99,584	2.00%
46	64136	Small Tools/Equipment/Supplies	8,000	0.00%	8,160	2.00%	8,000	0.00%	8,160	2.00%	8,323	2.00%	8,489	1.99%	8,659	2.00%
47																
48	SERVICE OF SUPPLY															
49	64141	Supply Inspection & Operation	190,000	-4.88%	193,596	1.89%	193,300	1.74%	197,166	2.00%	201,109	2.00%	205,132	2.00%	209,234	2.00%
50																
51	PUMPING															
52	64161	Pumping Inspection & Operation	209,200	15.90%	193,494	-7.51%	200,200	-4.30%	204,204	2.00%	208,288	2.00%	212,454	2.00%	216,703	2.00%
53																


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3			2010		2011		2011		2012		2013		2014		2015	
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5					<i>Last Year</i>											
6																
54		TRANSMISSION & DISTRIBUTION														
55	64181	Transmission/Distribution System	271,000	-3.21%	285,600	5.39%	285,000	5.17%	290,700	2.00%	296,514	2.00%	302,444	2.00%	308,493	2.00%
56	64183	Connections	94,350	-3.72%	95,880	1.62%	94,000	-0.37%	95,880	2.00%	97,798	2.00%	99,753	2.00%	101,748	2.00%
57	64185	Meters	140,000	-3.11%	142,800	2.00%	140,000	0.00%	142,800	2.00%	145,656	2.00%	148,569	2.00%	151,541	2.00%
58	64187	Hydrants	45,000	-10.98%	51,561	14.58%	53,550	19.00%	54,621	2.00%	55,713	2.00%	56,828	2.00%	57,964	2.00%
59																
60		OTHER COMMON SERVICES														
61	64194	Cost Of Sales - Water	7,500	0.00%	7,650	2.00%	7,500	0.00%	7,650	2.00%	7,803	2.00%	7,959	2.00%	8,118	2.00%
62																
63		WATER SUPPLY SYSTEM	1,247,050	-1.60%	1,283,211	2.90%	1,296,150	1.01%	1,321,473	1.95%	1,347,304	1.95%	1,373,648	1.96%	1,400,520	1.96%
64																
65		FISCAL SERVICES														
66																
67		DEBT														
68	68120	Interest On Own Debentures									50,500		50,500		50,500	
69	68130	Principal Install. On Own Deb									67,835		67,835		67,835	
70		DEBT	0		0		0		0		118,335		118,335		118,335	
71																
72		TRANSFERS TO FUNDS AND RESERVES														
73	68211	Transfer To Reserves														
74	68220	Transfers To Water Cap. Fund	343,800	-69.64%	234,292	-31.85%	269,840	-21.51%	318,108	17.89%	404,400	27.13%	356,600	-11.82%	244,400	-31.46%
75	68910	Debt Reserve Transfer	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%	5,475	0.00%
76		TRANSFERS	349,275	-69.30%	239,767	-31.35%	275,315	-21.18%	323,583	17.53%	409,875	26.67%	362,075	-11.66%	249,875	-30.99%
77																
78		FISCAL SERVICES	349,275	-69.30%	239,767	-31.35%	275,315	-21.18%	323,583	17.53%	528,210	63.24%	480,410	-9.05%	368,210	-23.36%
79																
80		EXCESS OF REVENUE OVER EXPI	477,706	97.85%	561,874	17.62%	603,837	26.40%	636,557	5.42%	451,222	-29.12%	918,705	103.60%	1,050,980	14.40%
81																
82		WATER FUND EXPENDITURE	2,074,031	-21.63%	2,084,852	0.52%	2,175,302	4.88%	2,281,613	4.89%	2,326,736	1.98%	2,772,763	19.17%	2,819,710	1.69%
83																


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5																
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7		SALES OF SERVICE														
8																
9	94421	Sewer Fees	1,249,215	0.50%	1,374,137	10.00%	1,311,676	5.00%	1,377,259	5.00%	1,446,122	5.00%	1,518,428	5.00%	1,594,349	5.00%
10	94431	Sewer Connections	25,643	2.00%	26,156	2.00%	26,156	2.00%	26,679	2.00%	27,213	2.00%	27,757	2.00%	28,312	2.00%
11	94432	Service Charges Sundry	2,550	2.00%	2,601	2.00%	2,601	2.00%	2,653	2.00%	2,706	2.00%	2,760	2.00%	2,815	1.99%
12	94433	User Charges	11,730	2.00%	11,965	2.00%	11,965	2.00%	12,204	2.00%	12,448	2.00%	12,697	2.00%	12,951	2.00%
13																
14		OTHER SERVICES														
15	94441	Sewage Disposal Fees	8,323	2.00%	8,490	2.01%	8,490	2.01%	8,660	2.00%	8,833	2.00%	9,010	2.00%	9,190	2.00%
16		SALES OF SERVICE	1,297,461	0.55%	1,423,349	9.70%	1,360,888	4.89%	1,427,455	0.29%	1,497,322	4.89%	1,570,652	4.90%	1,647,617	4.90%
17																
18		OTHER REVENUE FROM OWN SOURCE														
19																
20	95590	M.F.A. Debt Reserve Income	13,705	0.00%	13,705	0.00%	13,705	0.00%	13,705	0.00%	13,705	0.00%	13,705	0.00%	13,705	0.00%
21	95611	Sewer Penalty	7,000	0.00%	7,000	0.00%	7,000	0.00%	7,000	0.00%	7,000	0.00%	7,000	0.00%	7,000	0.00%
22	95722	Sewer Local Improvement Charges	33,965	0.01%	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%	33,965	0.00%
23		OTHER REVENUE	54,670	0.01%	54,670	0.00%	54,670	0.00%	54,670	0.00%	54,670	0.00%	54,670	0.00%	54,670	0.00%
24																
25		UNCONDITIONAL TRANSFERS														
26	96221	Sewerage Fac. Assist. Grant														
27	95650	Sewer Study Grant														
28																
29		OTHER TRANSFERS														
30	99110	Transfer from Capital Res. - New Deal	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
31	99111	Transfers from Reserves & Allowances														
32	99114	Operating Funds from Prior Year	50,000		100,000	100.00%	100,000	100.00%			200,000			-100.00%		
33	99211	Contr. From General Revenue					113,561		268,548		307,378		211,664		141,599	
34																
35		SEWER FUND REVENUE	1,442,131	4.13%	1,618,019	12.20%	1,669,119	15.74%	1,790,673	7.28%	2,099,370	17.24%	1,876,986	-10.59%	1,883,886	0.37%
36																
37																
38																
39		SEWER SYSTEM														
40																
41		ADMINISTRATION														
42	104210	Sewer Administration & Other	137,000	0.00%	139,740	2.00%	137,000	0.00%	139,740	2.00%	142,535	2.00%	145,385	2.00%	148,294	2.00%
43																
44		ENGINEERING SERVICES														
45	104221	Contract Services	40,000	0.00%	40,800	2.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%	40,000	0.00%
46																
47		SEWER SYSTEM ADMINISTRATION														
48	104233	Customer Service Requests	112,000	6.67%	109,140	-2.55%	113,000	0.89%	115,260	2.00%	117,565	2.00%	119,916	2.00%	122,315	2.00%
49	104236	Small Tools/Equipment/Supplies	8,500	66.67%	6,222	-26.80%	8,000	-5.88%	8,160	2.00%	8,323	2.00%	8,489	1.99%	8,659	2.00%
50																
51		SEWER COLLECTION SYSTEM														


	A	B	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH
1	CITY OF PORT ALBERNI															
2	SEWER REVENUE FUND-5 YEAR PLAN															
3			2010		2011		2011		2012		2013		2014		2015	
4			<i>Final</i>		<i>Projected</i>											
5					<i>Last Year</i>											
6																
52	104240	Sewage Collection System Main	155,600	-15.95%	189,465	21.76%	185,750	19.38%	189,465	2.00%	193,254	2.00%	197,119	2.00%	201,062	2.00%
53	104241	Sewer Service Connections	170,000	25.33%	138,353	-18.62%	135,640	-20.21%	138,353	2.00%	141,120	2.00%	143,942	2.00%	146,821	2.00%
54																
55		SEWER LIFT STATIONS														
56	104260	Sewage Lift Stations	185,320	9.45%	172,706	-6.81%	182,820	-1.35%	186,476	2.00%	190,206	2.00%	194,010	2.00%	197,890	2.00%
57																
58		SEWER TREATMENT AND DISPOSAL														
59	104280	Sewage Treatment	195,000	17.51%	183,600	-5.85%	195,000	0.00%	198,900	2.00%	202,878	2.00%	206,936	2.00%	211,074	2.00%
60																
61		OTHER COMMON SERVICES														
62	104294	Cost Of Sales - Sewer	2,500	0.00%	2,550	2.00%	2,500	0.00%	2,550	2.00%	2,601	2.00%	2,653	2.00%	2,706	2.00%
63		SEWER SYSTEM	1,005,920	6.38%	982,576	-2.32%	999,710	1.74%	1,018,904	1.92%	1,038,482	1.92%	1,058,450	1.92%	1,078,821	1.92%
64																
65																
66		FISCAL SERVICES														
67																
68		DEBT														
69	108120	Interest On Own Debentures	79,775	-4.59%	75,824	-4.95%	75,824	-4.95%	146,752	93.54%	142,555	-2.86%	138,232	-3.03%	138,232	0.00%
70	108130	Principal Install On Own Deb.	241,383	0.00%	241,383	0.00%	241,383	0.00%	342,128	41.74%	342,128	0.00%	208,128	-39.17%	208,128	0.00%
71		TOTAL DEBT	321,158	-1.18%	317,207	-1.23%	317,207	-1.23%	488,880	54.12%	484,683	-0.86%	346,360	-28.54%	346,360	0.00%
72																
73		TRANSFER TO FUNDS AND RESERVES														
74	108220	Transfer To Sewer Capital Fund	136,317	779.46%	174,088	27.71%	338,497	148.32%	269,184	-20.48%	562,500	108.96%	458,471	-18.49%	445,000	-2.94%
75	108910	Debt Reserve Transfer	13,705	0.00%	13,705	0.00%	13,705	0.00%	13,705	0.00%	13,705	0.00%	13,705	0.00%	13,705	0.00%
76	108211	Transfer to Reserves & Allowances														
77		TRANSFERS	150,022	413.69%	187,793	25.18%	352,202	134.77%	282,889	-19.68%	576,205	103.69%	472,176	-18.05%	458,705	-2.85%
78																
79		FISCAL SERVICES	471,180	33.03%	505,000	7.18%	669,409	42.07%	771,769	15.29%	1,060,888	37.46%	818,536	-22.84%	805,065	-1.65%
80																
81		EXCESS OF REVENUE OVER EXPENI	-34,969	-141.07%	130,443		0		0		0		0		0	
82																
83		SEWER FUND EXPENDITURE	1,442,131	4.13%	1,618,019	12.20%	1,669,119	15.74%	1,790,673	7.28%	2,099,370	17.24%	1,876,986	-10.59%	1,883,886	0.37%
84																

	A	B	G	H	I	J	K	L
1		CITY OF PORT ALBERNI						
2		PARKS ACQUISITION RESERVE FUND-5 YEAR PLAN						
3								
4			2010	2011	2012	2013	2014	2015
5		<i>Actual</i>						
6		RECEIPTS						
7		Investment Income	\$ 771	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850
8		Parkland Dedication Deposits	\$ 12,093	\$ -	\$ -	\$ -	\$ -	\$ -
9								
10			\$ 12,864	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850
11								
12								
13		EXPENDITURE						
14		Acquisition of Parkland						
15								
16			\$ -	\$ -	\$ -	\$ -	\$ -	
17								
18		REVENUE OVER EXPENDITURE	\$ 12,864	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850
19								
20								
21		FUND EQUITY - ENDING	\$ 111,156	\$ 112,006	\$ 112,856	\$ 113,706	\$ 114,556	\$ 115,406

	A	B	J	K	L	M	N
1		CITY OF PORT ALBERNI					
2		CAPITAL WORKS RESERVE FUND-5 YEAR PLAN					
3							
4				2011	2012	2013	2014
5							
6		RECEIPTS					
7		Transfer from ERRF	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -
8		Investment Income	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
9		New Deal Gas Tax Funds	\$ 1,128,166	\$ 225,200	\$ 177,500	\$ 140,000	\$ 90,000
10		MFA Surplus	\$ -	\$ -	\$ -	\$ -	\$ -
11		Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
12			<u>\$ 1,337,166</u>	<u>\$ 434,200</u>	<u>\$ 386,500</u>	<u>\$ 149,000</u>	<u>\$ 99,000</u>
13							
14							
15		EXPENDITURE					
16		Gas Tax - capital projects	\$ 1,088,166	\$ 185,200	\$ 137,500	\$ 100,000	\$ 50,000
17		Gas Tax - operating (capacity bldg)	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
18		Capital Expenditures	\$ 175,000	\$ -	\$ 350,000	\$ -	\$ -
19		Expenditure Bylaws					
20			<u>\$ 1,303,166</u>	<u>\$ 225,200</u>	<u>\$ 527,500</u>	<u>\$ 140,000</u>	<u>\$ 90,000</u>
21							
22		REVENUE OVER EXPENDITURE	<u>\$ 34,000</u>	<u>\$ 209,000</u>	<u>\$ (141,000)</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>
24							
25		FUND EQUITY - ENDING	<u>\$ 758,269</u>	<u>\$ 967,269</u>	<u>\$ 826,269</u>	<u>\$ 835,269</u>	<u>\$ 844,269</u>

	A	B	J	K	L	M	N
1		CITY OF PORT ALBERNI					
2		EQUIPMENT REPLACEMENT RESERVE FUND-5 YEAR PLAN					
3			2011	2012	2013	2014	2015
4							
5							
6		Sale of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
7		Investment Income	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000
8		Miscellaneous	\$ 588,728	\$ 588,728	\$ 588,728	\$ 588,728	\$ 588,728
9			<u>\$ 622,728</u>	<u>\$ 622,728</u>	<u>\$ 622,728</u>	<u>\$ 622,728</u>	<u>\$ 622,728</u>
10							
11							
12		EXPENDITURE					
13		Transfer to Capital Works Bylaw	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -
14		Equipment Purchases	\$ 683,229	\$ 971,958	\$ 780,030	\$ 652,306	\$ 342,779
15			<u>\$ 883,229</u>	<u>\$ 1,171,958</u>	<u>\$ 980,030</u>	<u>\$ 652,306</u>	<u>\$ 342,779</u>
16							
17		REVENUE OVER EXPENDITURE	<u>\$ (260,501)</u>	<u>\$ (549,230)</u>	<u>\$ (357,302)</u>	<u>\$ (29,578)</u>	<u>\$ 279,949</u>
18							
19							
20							
21		FUND EQUITY - ENDING	\$ 4,619,940	\$ 4,070,710	\$ 3,713,408	\$ 3,683,830	\$ 3,963,779

	A	B	J	K	L	M	N
1		CITY OF PORT ALBERNI					
2		LAND SALE RESERVE FUND-5 YEAR PLAN					
3							
4			2011	2012	2013	2014	2015
5							
6		RECEIPTS					
7		Sale of Property	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
8		Investment Income	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
9		Miscellaneous					
10			<u>\$ 130,000</u>	<u>\$ 130,000</u>	<u>\$ 130,000</u>	<u>\$ 130,000</u>	<u>\$ 130,000</u>
11							
12							
13		EXPENDITURE					
14		Transfer to Other Funds	\$ 400,000	\$ -	\$ -	\$ -	\$ -
15		Expenditure Bylaws	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
16			<u>\$ 450,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ -</u>
17							
18		REVENUE OVER EXPENDITURE	<u>\$ (320,000)</u>	<u>\$ 80,000</u>	<u>\$ 80,000</u>	<u>\$ 80,000</u>	<u>\$ 130,000</u>
19							
20							
21		FUND EQUITY - ENDING	\$ 2,670,279	\$ 2,750,279	\$ 2,830,279	\$ 2,910,279	\$ 3,040,279

	A	B	J	K	L	M	N
1		CITY OF PORT ALBERNI					
2		CEMETERY TRUST FUND-5 YEAR PLAN					
3							
4			2011	2012	2013	2014	2015
5							
6		RECEIPTS					
7		Sale Proceeds	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
8		Investment Income	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
9			<u>\$ 3,900</u>	<u>\$ 3,900</u>	<u>\$ 3,900</u>	<u>\$ 3,900</u>	<u>\$ 3,900</u>
10							
11		EXPENDITURE					
12		Transfer to General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
13			<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
14							
15		REVENUE OVER EXPENDITURE					
16			<u>\$ 3,900</u>	<u>\$ 3,900</u>	<u>\$ 3,900</u>	<u>\$ 3,900</u>	<u>\$ 3,900</u>
17							
18		FUND EQUITY - ENDING					
19			\$ 154,653	\$ 158,553	\$ 162,453	\$ 166,353	\$ 170,253

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	City of Port Alberni														
2	2011 Capital Expenditure Program														
3	Projects not done in 2010 fwd to 2011+														
4															
5															
6	<u>Expenditure</u>							<u>Source of Funds</u>							
7															
8	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
9		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10															
11															
12	ADMINISTRATION														
13	Purchases/Equipment Replacement	85,000				85,000									
14	MASS project implementation of modules	250,000	250,000												
15	(Municipal Application Software Systems)														
16															
17	POLICE PROTECTION														
18	Purchases/Equipment Replacement	5,000	5,000												
19															
20	FIRE DEPARTMENT														
21	Purchases/Equipment Replacement	196,000	5,000			119,000		32,000	40,000						
22															
23	PUBLIC WORKS														
24	Purchases/Equipment Replacement	450,423	27,500			422,923									
25															
26	PAVING & ROAD CONSTRUCTION														
27	Anderson Ave 2400 - 2600 blk Spot storm	175,000	175,000												
28	McIntyre Drive Wood Ave to Morton	100,000	100,000												
29	18th Ave - Argyle St to Hillgrass	100,000	100,000												
30	Maitland St 8th Ave to 10th	50,000	50,000												
31	David St - Lathom to Arrowsmith	75,000	75,000												
32	11th Ave - Argyle to China Creek	55,000	55,000												
33	15th Ave - Burde to Redford (storm)	175,000	-								175,000				
34	Anderson Ave - Argyle St to Bruce St (sewer) WIP	133,636	-	133,636											
35															
36	TRAFFIC UPGRADES														
37	Uninterrupted Power Supply Signalization Roger & 10th	7,000	7,000												
38	Traffic Controller - 3rd & Redford	10,000	10,000												
39	10th Ave & Roger St Modifications	30,000	-	30,000											
40															
41	STORM DRAINS														
42	South Side of Johnson Marg - Victoria Quay	60,000	31,389	28,611											
43	South Morgan Cres Lane	27,050	27,050												
44	Small Capital Storm Main Replacements	44,642	44,642												
45	Leslie & Princess to 4861 Leslie	22,731						11,366							
46	Gordon St - lane south of Ballson to Lathom	8,118						4,059							
47	Regina - 4850 Regina to Johnston	36,803						18,402							
48	Anderson Ave - Bruce St to Neill St	42,448						21,224							
49	Drainage between RCMP & PW	10,000						5,000							
50	Argyle St - Kingsway to outfall	108,202		54,101				54,101							
51	4943 Gertrude St	15,000	7,500					7,500							
52															
53															
54	NEW MAIN INSTALLS														
55	Argyle St - Kingsway to outfall	114,000	57,000					57,000							
56	Wood Ave Interceptor 600m 600mm	300,000	150,000					150,000							
57															
58	WORKS - OTHER														
59	Parking Lot - Argyle and Kingsway	13,000	13,000												
60															
61	CULTURAL SERVICES														
62	Purchases/Equipment Replacement - Museum														
63	Purchases/Equipment Replacement - McLean Mill	29,900								29,900					
64															
65	PARKS & RECREATION														
66	Purchases/Equipment Replacement	35,000	-			35,000									
67															
68	FACILITIES CONSTRUCTION														
69	City Hall roof replacement	300,000			300,000										
70	City Hall offices lower floor	20,000	20,000												
71	Harbour Quay Washroom	100,000			100,000										
72	Echo Centre HVAC upgrades	500,000						500,000							
73	Echo Centre Electric Door replacement	20,000	20,000												

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
74															
75															
76	TOTAL GENERAL CAPITAL	3,703,953	1,230,081	306,398	400,000	661,923	-	860,651	40,000	29,900	175,000	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
77	City of Port Alberni														
78	2011 Capital Expenditure Program														
79															
80															
81															
82															
83	<u>Expenditure</u>							<u>Source of Funds</u>							
84															
85			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
86	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
87															
88		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
89	WATER WORKS														
90	Purchases/Equipment Replacement	14,900										14,900			
91															
92	Main Renewals & Upgrades														
93	Dead Ends & Distributions	100,000										100,000			
94	Beaufort - May to east 100mm - 150mm (90M)	39,720										39,720			
95	Beale - May St to east 100 mm - 150mm (90m)	33,120										33,120			
96	Arrowsmith to May St 100mm - 150mm (100m)	38,600										38,600			
97	Helen to Merrifield St 100mm - 150mm (75)	21,000										21,000			
98	Arrowsmith Reservoir Pumps	30,000												30,000	
99															
100	Installations														
101	Polly Point Water Extension - Tseshaht Reserve II	79,591								79,591					
102															
103	Treatment, Pumping & Metering														
104															
105	Cowichan Reservoir Electrical Upgrade	7,500										7,500			
106	Pressure Reg Valve Upgrade	15,000										15,000			
107	SCADA Communications Upgrades II	185,000												185,000	
108															
109	TOTAL WATER CAPITAL	564,431	-	-	-	-	-	-	-	79,591	-	269,840	215,000	-	-
110															
111	SEWER SYSTEM														
112	Purchases/Equipment Replacement	5,100												5,100	
113															
114	Renewals /Relines														
115	4932 Bruce St	18,010												18,010	
116	2444 5th Ave	23,000												23,000	
117	3541 11th Ave to N Park Drive	40,178												40,178	
118	2673 9th Ave Replace 27m of 600mm	22,819												22,819	
119	3855 9th Ave to Morton	27,030												27,030	
120	Small Capital Sewer Main Replacements	52,360												52,360	
121	10th Ave & Dunbar St reline	32,000						16,000							16,000
122	3914 Waterhouse to 14th Ave	8,659						4,329							4,330
123	2573 12th Ave to Bruce St	8,500						4,250							4,250
124	2489 Anderson Ave to 12th Ave	18,000						9,000							9,000
125	2463 12th Ave - Neill St to south	45,000						22,500							22,500
126	Anderson Ave - 2605 Anderson Ave to Melrose St	42,873						21,436							21,437
127															
128	New Sewer Installs														
129															
130															
131	Treatment & Pumping														
132	Wallace / Argyle Sewage Forcemain Chamber	300,000						150,000						150,000	
133															
134	TOTAL SEWER CAPITAL	643,529	-	-	-	-	-	227,515	-	-	-	-	-	338,497	77,517
135															
136	TOTAL 2011 CAPITAL	4,911,913	1,230,081	306,398	400,000	661,923	-	1,088,166	40,000	109,491	175,000	269,840	215,000	338,497	77,517

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
137	City of Port Alberni														
138	2012 Capital Expenditure Program														
139															
140															
141															
142															
143	<u>Expenditure</u>							<u>Source of Funds</u>							
144															
145	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
146															
147		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
148															
149	<u>ADMINISTRATION</u>														
150	Purchases/Equipment Replacement	85,000				85,000									
151	MASS project implementation of modules (Municipal Application Software Systems)	100,000	100,000												
152															
153															
154	<u>POLICE PROTECTION</u>														
155	Purchases/Equipment Replacement	5,000	5,000												
156															
157	<u>FIRE DEPARTMENT</u>														
158	Purchases/Equipment Replacement	151,400	81,400			70,000									
159															
160	<u>TRANSPORTATION SERVICES</u>														
161	Purchases/Equipment Replacement	454,258	7,702			446,556									
162															
163	<u>PAVING & ROAD CONSTRUCTION</u>														
164	Pierce Rd	200,000	200,000												
165	Cameron Dr - Hamilton to Ship Cr	112,200	112,200												
166	Beaver Creek River to Compton Rd	310,000	310,000												
167	Elizabeth - Burke Rd - Arrowsmith	85,000	85,000												
168															
169															
170	<u>TRAFFIC UPGRADES</u>														
171															
172															
173	<u>STORM DRAINS</u>														
174	10th Ave Dry Creek to Arglye	175,000	87,500					87,500							
175	4829 Margaret to South	20,400	10,200					10,200							
176															
177															
178	<u>WORKS - OTHER</u>														
179	City Hall Backup Power Generator	80,000	40,000							40,000					
180	Bus Shelters	30,000	30,000												
181	Dry Creek Flood Protection	2,300,000					766,667		1,533,333						
182															
183	<u>CULTURAL SERVICES</u>														
184	Purchases/Equipment Replacement - Museum														
185	Purchases/Equipment Replacement - McLean Mill	29,900								29,900					
186															
187	<u>PARKS & RECREATION</u>														
188															
189															
190															
191															
192	TOTAL GENERAL CAPITAL	4,138,158	1,069,002	-	-	601,556	766,667	97,700	1,533,333	69,900	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	
193																
194		City of Port Alberni														
195		2012 Capital Expenditure Program														
196		2012 Capital Expenditure Program														
197		2012 Capital Expenditure Program														
198		2012 Capital Expenditure Program														
199		<u>Expenditure</u>							<u>Source of Funds</u>							
200																
201			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
202	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	
203																
204		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
205	<u>WATER WORKS</u>															
206	Purchases/Equipment Replacement	5,600										5,600				
207																
208	<u>Main Renewals & Upgrades</u>															
209	Dead Ends & Distribution Upgrades	100,000										100,000				
210	Pierce Rd Water Looping	157,000										157,000				
211																
212																
213																
214																
215	<u>Installations</u>															
216	Water Treatment - Bainbridge Ph 1	4,620,000							3,834,371				785,629			
217																
218	<u>Treatment, Pumping & Metering</u>															
219																
220	Scada Communication upgrade 111	25,000										25,000				
221	Lake Reservoir booms	20,000										20,000				
222	Lizard Lake - Automatic Level transmitter	10,508										10,508				
223																
224	TOTAL WATER CAPITAL	4,938,108	-	-	-	-	-	-	3,834,371	-	-	318,108	785,629	-	-	
225																
226	<u>SEWER SYSTEM</u>															
227	Purchases/Equipment Replacement	8,800												8,800		
228																
229	<u>Renewals /Relines</u>															
230	Small capital sewer main replace	100,000												100,000		
231	lane e of 9th - Neill south Twin	72,884												72,884		
232	10th Ave Dunbar to Redford	175,000						87,500						87,500		
233																
234																
235	<u>New Sewer Installs</u>															
236																
237																
238	<u>Treatment & Pumping</u>															
239	Sewage Treatment Upgrade	9,000,000					3,000,000		6,000,000							
240																
241	TOTAL SEWER CAPITAL	9,356,684	-	-	-	-	3,000,000	87,500	6,000,000	-	-	-	-	269,184	-	
242																
243	TOTAL 2012 CAPITAL	18,432,950	1,069,002	-	-	601,556	3,766,667	185,200	11,367,704	69,900	-	318,108	785,629	269,184	-	
244																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
245	City of Port Alberni														
246	2013 Capital Expenditure Program														
247	2013 Capital Expenditure Program														
248	2013 Capital Expenditure Program														
249	2013 Capital Expenditure Program														
250	<u>Expenditure</u>							<u>Source of Funds</u>							
251	<u>Expenditure</u>							<u>Source of Funds</u>							
252	<u>Expenditure</u>							<u>Source of Funds</u>							
253	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
254															
255		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
256	ADMINISTRATION														
257	Purchases/Equipment Replacement	85,000				85,000									
258															
259															
260	POLICE PROTECTION														
261	Purchases/Equipment Replacement	5,000	5,000												
262															
263	FIRE DEPARTMENT														
264	Purchases/Equipment Replacement	157,250	116,250			41,000									
265															
266															
267	TRANSPORTATION SERVICES														
268	Purchases/Equipment Replacement	674,610	44,418			630,192									
269															
270	PAVING & ROAD CONSTRUCTION														
271	6th Ave - Morton to Redford	75,000	75,000												
272	7th Ave - Redford St to Bute St (ptp)	218,608	218,608												
273	7th Ave - Bute St to Burde St (ptp)	230,753													
274	7th Ave - Burde St to North Park Dr (ptp)	182,173	182,173												
275	Harbour Rd Indust Route	2,400,000					2,400,000								
276															
277	TRAFFIC UPGRADES														
278															
279															
280	STORM DRAINS														
281	Storm Drain Renewal Project - TBA														
282	10th Ave Argyle to China Creek	175,000	87,500					87,500							
283	Small Capital Storm Main replace	100,000	50,000					50,000							
284															
285	7th Ave - Redford St to Bute St (ptp)	59,620	59,620												
286	7th Ave - Bute St to Burde St (ptp)	62,933	62,933												
287	7th Ave - Burde St to North Park Dr (ptp)	49,684	49,684												
288															
289															
290	WORKS - OTHER														
291	Streetlight Upgrade - Helen St	88,326	88,326												
292	Gertrude Bridge at Kitsuksis	200,000	200,000												
293															
294	CULTURAL SERVICES														
295	Purchases/Equipment Replacement - Museum														
296	Purchases/Equipment Replacement - McLean Mill	29,900								29,900					
297															
298	PARKS & RECREATION														
299	Bob Daily Track resurfacing	700,000							350,000		350,000				
300															
301															
302	TOTAL GENERAL CAPITAL	5,493,857	1,470,265	-	-	756,192	2,400,000	137,500	350,000	29,900	350,000	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
303	City of Port Alberni														
304	2013 Capital Expenditure Program														
305															
306															
307															
308															
309	<u>Expenditure</u>							<u>Source of Funds</u>							
310															
311			General	Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
312	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
313		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
314	WATER WORKS														
316	Purchases/Equipment Replacement	4,400										4,400			
317	Main Renewals & Upgrades														
319	Dead Ends & Distribution Upgrades	100,000										100,000			
320	2nd Ave - Stirling to Melrose to 3rd Ave	300,000										300,000			
321	Installations														
323	Water Treatment Sproat Lake - Phase 2	6,020,000					2,020,000		4,000,000						
324	Treatment, Pumping & Metering														
325															
326															
327															
328	TOTAL WATER CAPITAL	6,424,400	-	-	-	-	2,020,000	-	4,000,000	-	-	404,400	-	-	-
329	SEWER SYSTEM														
331	Purchases/Equipment Replacement	37,500													37,500
332	Renewals /Relines														
334	Small Capital Sewer Main Replace	300,000													300,000
335	10th Ave Dry Creek to Argyle	175,000													175,000
336	New Sewer Installs														
337															
338															
339															
340	Treatment & Pumping														
341	SCADA Communication Upgrades	50,000													50,000
342															
343	TOTAL SEWER CAPITAL	562,500	-	-	-	-	-	-	-	-	-	-	-	-	562,500
344															
345	TOTAL 2013 CAPITAL	12,480,757	1,470,265	-	-	756,192	4,420,000	137,500	4,350,000	29,900	350,000	404,400	-	562,500	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
346	City of Port Alberni														
347	2014 Capital Expenditure Program														
348															
349															
350															
351															
352	<u>Expenditure</u>							<u>Source of Funds</u>							
353															
354	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
355															
356		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
357															
358	<u>ADMINISTRATION</u>														
359	Purchases/Equipment Replacement	85,000				85,000									
360	Replace Telephone system	150,000	150,000												
361															
362	<u>POLICE PROTECTION</u>														
363	Purchases/Equipment Replacement														
364															
365	<u>FIRE DEPARTMENT</u>														
366	Purchases/Equipment Replacement	263,560	263,560			-									
367															
368	<u>TRANSPORTATION SERVICES</u>														
369	Purchases/Equipment Replacement	510,039	20,901			489,138									
370															
371	<u>PAVING & ROAD CONSTRUCTION</u>														
372	3rd Ave - Dunbar to Redford	350,000	350,000												
373	Gertrude - Johnston to Comptom Phase 1	200,000	200,000												
374	Elizabeth - Arrowsmith Rd to Lathom (230m)	200,000	200,000												
375	Harbour Rd Indust Route	1,700,000					1,700,000								
376															
377															
378	<u>TRAFFIC UPGRADES</u>														
379															
380															
381	<u>STORM DRAINS</u>														
382	4227 8th Ave to South	48,000	48,000												
383	Johnston St - Elizabeth St to Gertrude St	55,000	55,000												
384	Small Capital Storm Replacements	200,000	100,000					100,000							
385															
386	<u>WORKS - OTHER</u>														
387	City Hall east parking lot upgrade	40,000	40,000												
388	Upper 3rd Ave Planters Removal/Brick curb	25,000	25,000												
389															
390															
391	<u>CULTURAL SERVICES</u>														
392	Purchases/Equipment Replacement - Museum														
393	Purchases/Equipment Replacement - McLean Mill	29,900								29,900					
394															
395	<u>PARKS & RECREATION</u>														
396	Unit 602	30,000				30,000									
397	Unit 603	30,000				30,000									
398	Unit 608	120,000				120,000									
399															
400															
401															
402															
403															
404	TOTAL GENERAL CAPITAL	4,036,499	1,452,461	-	-	754,138	1,700,000	100,000	-	29,900	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
405	City of Port Alberni														
406	2014 Capital Expenditure Program														
407															
408															
409															
410															
411	<u>Expenditure</u>							<u>Source of Funds</u>							
412															
413			General Revenue	Land				New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue
414	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Reserves</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
415		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
416	WATER WORKS														
418	Purchases/Equipment Replacement	6,600										6,600			
419	<u>Main Renewals & Upgrades</u>														
421	Deadends & Distribution Upgrades	100,000										100,000			
422	Pierce Rd Looping	150,000										150,000			
423	<u>Installations</u>														
424															
425															
426	<u>Treatment, Pumping & Metering</u>														
427	Backup Genset Arrowsmith	100,000										100,000			
428															
429															
430	TOTAL WATER CAPITAL	356,600	-	-	-	-	-	-	-	-	-	356,600	-	-	-
431	SEWER SYSTEM														
432															
433	Purchases/Equipment Replacement	18,471												18,471	
434	<u>Renewals /Relines</u>														
435															
436	Small Capital Main Replacements	100,000												100,000	
437	10th Ave - Argyle to China Creek	275,000												275,000	
438															
439															
440	<u>New Sewer Installs</u>														
441															
442															
443															
444	<u>Treatment & Pumping</u>														
445	4th Ave pumpstation backup generator	65,000												65,000	
446															
447	TOTAL SEWER CAPITAL	458,471	-	-	-	-	-	-	-	-	-	-	-	458,471	-
448															
449	TOTAL 2014 CAPITAL	4,851,570	1,452,461	-	-	754,138	1,700,000	100,000	-	29,900	-	356,600	-	458,471	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
450	City of Port Alberni														
451	2015 Capital Expenditure Program														
452															
453															
454															
455															
456	<u>Expenditure</u>							<u>Source of Funds</u>							
457															
458															
459	<u>Project</u>	<u>Amount</u>	<u>General Operating</u>	<u>Revenue Reserves</u>	<u>Land Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>New Deal Gas Tax</u>	<u>Fed. & Prov. Assistance</u>	<u>Other Contributions</u>	<u>Capital Reserves</u>	<u>Water Operating</u>	<u>Revenue Reserves</u>	<u>Sewer Operating</u>	<u>Revenue Reserves</u>
460															
461		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
462	<u>ADMINISTRATION</u>														
463	Purchases/Equipment Replacement	85,000				85,000									
464															
465															
466	<u>POLICE PROTECTION</u>														
467	Purchases/Equipment Replacement	5,000	5,000												
468															
469	<u>FIRE DEPARTMENT</u>														
470	Purchases/Equipment Replacement	277,000	277,000												
471															
472	<u>TRANSPORTATION SERVICES</u>														
473	Purchases/Equipment Replacement	169,793	19,000			150,793									
474															
475	<u>PAVING & ROAD CONSTRUCTION</u>														
476															
477	Harbour Rd Industrial Route	2,730,000					2,730,000								
478	6th Ave - Argyle St to Dunbar (410m)	280,000	280,000												
479	Gertrude St - Johnston to Compton Ph 2	200,000	200,000												
480	Redford St - 11th Ave to San Mateo (700m)	210,000	210,000												
481	Mar St - 5th Ave to 6th Ave (110m)	140,000	140,000												
482	7th Ave - Argyle St tp Angus St (140m)	175,000	175,000												
483															
484	<u>TRAFFIC UPGRADES</u>														
485															
486															
487	<u>STORM DRAINS</u>														
488															
489	Small Capital Storm Replacement	100,000	50,000					50,000							
490	Railway Culvert - Stamp Ave	85,000	85,000												
491	6th Ave - Argyle St to Dunbar St	65,000	65,000												
492															
493															
494	<u>WORKS - OTHER</u>														
495															
496	3rd Ave - Dunbar to Burde, eastside blvd	40,000	40,000												
497															
498															
499	<u>CULTURAL SERVICES</u>														
500	Purchases/Equipment Replacement - Museum														
501	Purchases/Equipment Replacement - McLean Mill	29,900								29,900					
502															
503	<u>PARKS & RECREATION</u>														
504	Purchases/Equipment Replacement	100,000				100,000									
505															
506															
507	TOTAL GENERAL CAPITAL	4,691,693	1,546,000	-	-	335,793	2,730,000	50,000	-	29,900	-	-	-	-	-

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
508	City of Port Alberni														
509	2015 Capital Expenditure Program														
510															
511															
512															
513															
514	<u>Expenditure</u>							<u>Source of Funds</u>							
515															
516			General Revenue	Land			New Deal	Fed. & Prov.	Other	Capital	Water	Revenue	Sewer	Revenue	
517	<u>Project</u>	<u>Amount</u>	<u>Operating</u>	<u>Reserves</u>	<u>Sale</u>	<u>ERRF</u>	<u>Borrowing</u>	<u>Gas Tax</u>	<u>Assistance</u>	<u>Contributions</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>	<u>Operating</u>	<u>Reserves</u>
518															
519		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
520	<u>WATER WORKS</u>														
521	Purchases/Equipment Replacement	4,400										4,400			
522															
523	<u>Main Renewals & Upgrades</u>														
524	Deadends & Distribution Upgrades	100,000										100,000			
525	6th Ave Argyle to Dunbar	140,000										140,000			
526															
527	<u>Installations</u>														
528															
529															
530	<u>Treatment, Pumping & Metering</u>														
531															
532															
533	TOTAL WATER CAPITAL	244,400	-	-	-	-	-	-	-	-	-	244,400	-	-	-
534															
535	<u>SEWER SYSTEM</u>														
536	Purchases	8,400											8,400		
537															
538	<u>Renewals /Relines</u>														
539	Small Capital Main Replacements	100,000												100,000	
540	Argyle Forcemain Somass R Crossing	250,000												250,000	
541	Lane behind 2573 12th ave reline	25,000												25,000	
542	4th Ave & Neill St reline	50,000												50,000	
543	2693 9th Ave	20,000												20,000	
544															
545	<u>New Sewer Installs</u>														
546															
547															
548	<u>Treatment & Pumping</u>														
549															
550															
551	TOTAL SEWER CAPITAL	453,400	-	-	-	-	-	-	-	-	-	-	8,400	445,000	-
552															
553	TOTAL 2015 CAPITAL	5,389,493	1,546,000	-	-	335,793	2,730,000	50,000	-	29,900	-	244,400	8,400	445,000	-



2011 - TAX CALCULATION WORKSHEET

	NET ACTUAL VALUE		ABSOLUTE TAX SHARE		PERCENT TAX SHARE		EFFECTIVE TAX RATE PER THOUSAND		CLASS MULTIPLE	
	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR	PRIOR YEAR	CUR YEAR
	\$	\$	\$	\$			\$	\$		
1 RESIDENTIAL	1,329,941,400	1,396,355,600	10,132,129	10,230,958	52.7683%	54.4720%	7.6185	7.3269	1.00	1.0000
2 UTILITIES	1,500,400	1,469,200	60,146	58,539	0.3132%	0.3117%	40.0866	39.8439	5.26	5.4380
4 MAJOR IND.	103,687,600	100,719,100	5,707,061	5,282,061	29.7225%	28.1229%	55.0409	52.4435	7.22	7.1577
5 LIGHT IND.	4,905,600	2,156,000	163,442	71,832	0.8512%	0.3825%	33.3174	33.3174	4.37	4.5473
6 BUSINESS	193,997,742	195,179,592	3,110,714	3,110,714	16.2006%	16.5622%	16.0348	15.9377	2.10	2.1752
8 NON-PROFIT	3,546,000	3,727,500	27,015	27,311	0.1407%	0.1454%	7.6184	7.3269	1.00	1.0000
9 FARM	88,127	87,887	671	644	0.0035%	0.0034%	7.6140	7.3269	1.00	1.0000
TOTAL	1,637,666,869	1,699,694,879	19,201,178	18,782,059	100.0000%	100.0000%				

Assumptions:

- 1) New residential construction \$15million; new Single Family homes 44
- 2) Year 4 of reduction to major industry \$425,000
- 3) Business class to remain flat (includes Light Industry)
- 4) Residential and business taxes increase due to non market changes 2010 to 2011

AVERAGE SINGLE FAMILY RESIDENCE

PRIOR YEAR		CURRENT YEAR		DIFFERENCE	% CHANGE
VALUE	AMOUNT	VALUE	AMOUNT		
\$192,638	\$1,467.61	\$200,545	\$1,469.37	\$1.77	0.12%